

**Approved**

By FORA: 05/13/2016

By: MCWD 06/06/2016





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Marina Coast Water District  
 FY 2016/2017 Budget Calendar  
 (Includes Marina & Ord Community)

<b>DATE</b>	<b>RP</b>	<b>MCWD</b>	<b>WWOC</b>	<b>FORA</b>	<b>DESCRIPTION</b>
01/11/2016	DAS/GM	X			Distribute 2016-2017 Draft Budget Schedule to MCWD Board
01/13/2016	DAS/GM		X		Distribute 2016-2017 Draft Budget Schedule to WWOC
02/16/2016	DAS/GM	X			Present 2015-2016 Mid-Year Report to MCWD Board. PUBLIC MEETING
02/17/2016	DAS/GM	X	X		Present 2015-2016 Mid-Year Report and Draft 5-Year CIP Plan to WWOC. PUBLIC MEETING
02/18/2016	DAS/DH	X			Distribute 2016-2017 Budget Worksheets to Department Heads
02/26/2016	DAS/DH	X			2016-2017 Budget Worksheets due from Department Heads
03/07/2016	DAS/GM	X			Budget Workshop Meeting (Department Heads/Board). PUBLIC MEETING
03/10/2016	DAS/GM		X		Distribute Ord Community Draft Budget to WWOC.
03/16/2016	DAS/GM		X		Q&A with WWOC on Ord Community Draft Budget and provide WWOC with updates from the Budget Workshop. PUBLIC MEETING.
04/04/2016	DAS/GM	X			Present Revised Draft Budget to the Board. PUBLIC MEETING
04/13/2016	DAS/GM		X		Further discussion Ord Community Revised Draft Budget with WWOC. Possible WWOC recommendation to FORA Board. PUBLIC MEETING
04/20/2016	DAS/GM	X			Present Revised Draft Budget to the Board. PUBLIC MEETING
05/02/2016	DAS/GM		X		Ord Community Revised Draft Budget presented to WWOC for recommendation to FORA Board (if necessary). PUBLIC MEETING
05/13/2016	DAS/GM FORAStaff	X		X	FORA Board first vote to adopt Ord Community Budgets. PUBLIC MEETING
05/16/2016	DAS/GM	X			MCWD Discusses Revised Draft Budget (if necessary). PUBLIC MEETING
06/10/2016	DAS/GM FORAStaff			X	FORA Board second vote to adopt Ord Community Budgets (if necessary). PUBLIC MEETING
06/20/2016	DAS//GM	X			MCWD Board adopts District Budget. PUBLIC MEETING

GM= General Manager; DAS= Director of Administrative Services; DH=Department Heads

# MEMORANDUM

Marina Coast Water District

DATE: May 13, 2016

**TO:** Fort Ord Reuse Authority  
**FROM:** Keith Van Der Maaten, General Manager  
**SUBJECT:** Budget Summary

## Introduction.

On behalf of the District staff, I am pleased to present the Draft Fiscal Year 2016-2017 Budget. This budget was developed with a focus on cost containment of system operations and infrastructure needs.

The purpose of this Budget Summary is to provide an overview of the FY 2016–2017 Draft Budget document and the key assumptions used in developing this Budget.

The Draft Budget includes 3 separate cost centers:

- Ord Community Water
- Ord Community Wastewater Collection (Sewer)
- Recycled Water (RUWAP)

In accordance with Article 7 of the Water Wastewater Facilities Agreement between MCWD and FORA, the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Water Augmentation Project. On October 25, 2006, the Board adopted Ordinance No. 43 which also requires the cost centers remain separate after the expiration of the Agreement between MCWD and FORA.

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers - Marina Water, Marina Sewer, Ord Community Water, and Ord Community Sewer. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the expense ratio method to allocate these shared expenses. For FY 2016-2017, the assigned percentages are as follows:

Marina Water	26%	Ord Community Water	54%
Marina Sewer	7%	Ord Community Sewer	13%

Over the past several years, direct operating expenses throughout the Ord Community have increased causing its allocation percentages of shared expenses to increase. These expenses include the administrative costs associated with fulfilling the District's responsibilities under the Facilities Agreement with the Ford Ord Reuse Authority and the operations and maintenance costs on the large and aged systems within the Ord Community.

The following tables are historical and current calculations of allocation percentages:

<sup>1</sup>Total Operating Expenses less depreciation/amortization. Recycled Water operating expenses are included in Ord Water cost center for % allocation purposes for FY 2012-13 through FY 2016-17.

\*FY 2013-2014 budget and allocation the same as FY 2012-2013.

All Cost Centers	FY 2010-11 Operating Costs <sup>1</sup>	FY 2012-13 Allocation %	FY 2010-11 Operating Costs <sup>1</sup>	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs <sup>1</sup>	FY 2014-15 Allocation %	FY 2013-14 Operating Costs <sup>1</sup>	FY 2015-16 Allocation %	FY 2014-15 Operating Costs <sup>1</sup>	FY 2016-17 Allocation %
Marina Water	\$2,006,023	30%	\$2,006,023	30%	\$2,135,956	29%	\$2,039,492	27%	\$2,015,266	26%
Marina Sewer	\$627,042	9%	\$627,042	9%	\$590,125	8%	\$526,952	7%	\$550,054	7%
Ord Water	\$3,362,303	50%	\$3,362,303	50%	\$3,780,430	52%	\$4,155,620	54%	\$4,294,101	54%
Ord Sewer	\$771,433	11%	\$771,433	11%	\$810,796	11%	\$893,864	12%	\$1,002,451	13%

Marina Only Cost Centers	FY 2010-11 Operating Costs	FY 2012-13 Allocation %	FY 2010-11 Operating Costs	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs	FY 2014-15 Allocation %	FY 2013-14 Operating Costs	FY 2015-16 Allocation %	FY 2014-15 Operating Costs	FY 2016-17 Allocation %
Marina Water	\$2,006,023	76%	\$2,006,023	76%	\$2,135,956	78%	\$2,039,492	79%	\$2,039,492	79%
Marina Sewer	\$627,042	24%	\$627,042	24%	\$590,125	22%	\$526,952	21%	\$526,952	21%

Ord Only Cost Centers	FY 2010-11 Operating Costs <sup>1</sup>	FY 2012-13 Allocation %	FY 2010-11 Operating Costs <sup>1</sup>	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs <sup>1</sup>	FY 2014-15 Allocation %	FY 2013-14 Operating Costs <sup>1</sup>	FY 2015-16 Allocation %	FY 2014-15 Operating Costs <sup>1</sup>	FY 2016-17 Allocation %
Ord Water	\$3,362,303	81%	\$3,362,303	81%	\$3,780,430	82%	\$4,155,620	82%	\$4,294,101	81%
Ord Sewer	\$771,433	19%	\$771,433	19%	\$810,796	18%	\$893,864	18%	\$1,002,451	19%

Water Only Cost Centers	FY 2010-11 Operating Costs <sup>1</sup>	FY 2012-13 Allocation %	FY 2010-11 Operating Costs <sup>1</sup>	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs <sup>1</sup>	FY 2014-15 Allocation %	FY 2013-14 Operating Costs <sup>1</sup>	FY 2015-16 Allocation %	FY 2014-15 Operating Costs <sup>1</sup>	FY 2016-17 Allocation %
Marina Water	\$2,006,023	37%	\$2,006,023	37%	\$2,135,956	36%	\$2,039,492	33%	\$2,015,266	32%
Ord Water	\$3,362,303	63%	\$3,362,303	63%	\$3,780,430	64%	\$4,155,620	67%	\$4,294,101	68%

Sewer Only Cost Centers	FY 2010-11 Operating Costs	FY 2012-13 Allocation %	FY 2010-11 Operating Costs	FY 2013-14 Allocation %*	FY 2012-13 Operating Costs	FY 2014-15 Allocation %	FY 2013-14 Operating Costs	FY 2015-16 Allocation %	FY 2014-15 Operating Costs	FY 2016-17 Allocation %
Marina Sewer	\$627,042	45%	\$627,042	45%	\$590,125	42%	\$526,952	37%	\$550,054	35%
Ord Sewer	\$771,433	55%	\$771,433	55%	\$810,796	58%	\$893,864	63%	\$1,002,451	65%

The District utilizes a system of tracking of expenses for specific activities through the use of task codes. Task codes are assigned to expenses within different line item accounts to track the total cost of the specific activity such as research and development of augmented water sources.

Assumptions. The key assumptions used to build this Budget include:

- Projected revenues are based on current customer accounts and projected development activity. In addition, the District conducted a 5-year rate study which proposed a 12% water rate increase and 4% sewer rate increase for Ord customers.

While these rates were formed and approved in 2014 to fund continued operations, investment in infrastructure and to increase reserve balances, the State mandated water conservation measures have impacted water revenues. This results in projected use and need to augment revenues with reserves.

- Proposed monthly rates with the proposed rate increases for the Ord Community customers as follows:

Effective January 1, 2017

<u>Water Rate (monthly)</u>	<u>Ord Community</u>
Meter Service Charge	\$37.55
Tier 1 (0 - 8 hcf)	3.40
Tier 2 (9-16 hcf)	5.22
Tier 3 (17+ hcf)	7.03
Flat Rate Billing	143.94

Average monthly bill (13 hcf)	\$90.85
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<u>Wastewater Collection Rate (monthly)</u>	<u>Ord Community</u>
Flat Rate	\$29.80

- Projected revenues and funding sources of \$24.957 million for all cost centers; Ord Community Water \$8.932 million, Ord Community Sewer \$3.355 million, and RUWAP \$12.670 million which includes contributions from FORA of \$1.591 million and \$11.079 million of loan proceeds from the State Revolving Fund which is projected to be funded in October 2016.
- Projected expenses (excluding interest) of \$6.904 million for all cost centers; Ord Community Water \$5.554 million, and Ord Community Sewer \$1.350 million.
- Scheduled debt (principal/interest) payments on the 2010 \$8 million bond that refinanced the Armstrong Ranch Promissory Note.
- Scheduled debt (principal/interest) payments on the 2015 \$29.840 million bond for Marina and Ord Community service area that advance refunded the 2006 bond to take advantage of lower interest rates.
- Capital replacement reserve funding for Marina and Ord Systems per Board Policy \$0.200 million for Ord Water and \$0.100 million for Ord Sewer.

- \$15.105 million of Capital Improvement Projects and Capital Equipment Replacements; Ord Community Water \$1.423 million, Ord Community Sewer \$1.012 million and RUWAP \$12.670 million.
- Salaries adjusted 2.6% for Cost of Living Adjustment (COLA). MOU agreements with District employee groups require the COLA be based on the April Consumer Price Index which may require this COLA to be revised in May, 2016.
- Support for a staff of 39 positions:
  - Administration – 15
  - Operations & Maintenance – 15
  - Laboratory – 1
  - Conservation – 2
  - Engineering – 6

With the focus on providing a high level of customer service in the most efficient manner, this budget includes organization changes and funding for (1) reclassification of the Management Services Administrator to HR/Customer Relations Manager, (2) an authorized Meter Reader position, and (3) the creation of a new Applications Systems Analyst position.

- Increased healthcare costs based on information received as of February, 2016 (a 5% increase has been included).
- Continuation of various conservation rebate program costs.
- Cost of new technology (upgrades per the District's Technology Plan).
- Annual maintenance of facilities for Operations & Maintenance.

Prior Year Accomplishments. In FY 2015-2016 the District recognized the following accomplishments:

- The District received the Award for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for its FY 2014-2015 Comprehensive Annual Financial Report (CAFR). This is the eighth consecutive year that the District has received this prestigious national award.
- On July, 15, 2015, the District conducted an advanced refunding of the outstanding 2006 Certificates of Participation Bonds with the 2015 Revenue Refunding Bonds which will realize an annual cash flow savings of approximately \$220,000 per year and a total net present value savings of approximately \$2.6 million District wide.
- Conducted a cyber security audit of the District's various information technology systems.
- Completed construction of the office building within the Imjin Office Park which will house the Bureau of Land Management (BLM).
- Updated the District's Financial Policies including the Investment and Reserve Policies.



- The District signed the Commitment to Excellence with ACWA/JPIA in the interest of reducing MCWD's insurance costs, and committing to a program of excellence that, through implementation of "best practices" reduces the potential and frequency of:
  - Vehicle Losses
  - Infrastructure Related Losses
  - Construction Related Losses
  - Employment Practices Claims
  - Ergonomic and Fall Injuries

**ORD COMMUNITY  
WATER & WASTEWATER SYSTEM  
RATES, FEES and CHARGES  
FY 2016 - 2017  
Effective July 1, 2016 and January 1, 2017**

		<u>July 1, 2016</u>	<u>January 1, 2017</u>
<b>Water Consumption Charge</b>			
0 - 8 hcf	First Tier	2.97 per hcf	3.40 per hcf
8 - 16 hcf	Second Tier	4.56 per hcf	5.22 per hcf
16+ hcf	Third Tier	6.14 per hcf	7.03 per hcf
	Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)	20.00 per EDU	20.00 per EDU
	Flat Rate	127.29 per unit	143.94 per unit

**Monthly Minimum Water Charges**

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
5/8" or 3/4"	34.37 per month	37.55 per month
1"	53.62 per month	58.57 per month
1 1/2"	85.71 per month	93.62 per month
2"	124.20 per month	135.66 per month
3"	214.09 per month	233.85 per month
4"	342.36 per month	373.96 per month
6"	663.18 per month	724.39 per month
8"	1,305.19 per month	1,425.66 per month

**Monthly Minimum Sewer Charges**

Monthly Wastewater Charge	28.65 per EDU	29.80 per EDU
Monthly Capital Surcharge (Connections after June 30, 2005 & before July 5, 2014)	5.00 per EDU	5.00 per EDU

**Temporary Water Service**

Meter Deposit Fee	650.00	650.00
Hydrant Meter Fee (Set/Remove Fee)	140.00 one time fee	140.00 one time fee
Hydrant Meter Fee (Relocate Fee)	140.00 per occurrence	140.00 per occurrence
Minimum Monthly Service Charge	125.32 per month	141.69 per month
Estimated Water Consumption Deposit	1,100.00 minimum	1,100.00 minimum

**Private Fire Meter Charge**

<u>Size</u>	<u>Fee</u>	<u>Fee</u>
1"	2.00 per month	2.19 per month
1 1/2"	5.82 per month	6.35 per month
2"	12.40 per month	13.54 per month
2 1/2"	22.29 per month	24.35 per month
3"	36.01 per month	39.33 per month
4"	76.73 per month	83.81 per month
6"	222.88 per month	243.46 per month
8"	474.97 per month	518.81 per month

**Capacity Charges**

Water	\$8,010.00 per edu	\$8,010.00 per edu
Sewer	\$3,322.00 per edu	\$3,322.00 per edu

**MARINA & ORD COMMUNITY  
WATER & WASTEWATER SYSTEM  
RATES, FEES and CHARGES  
FY 2016 - 2017  
Effective July 1, 2016**

General Manager	\$147.00 per hour
District Engineer	\$122.00 per hour
Director of Administrative Services	\$102.00 per hour
Capital Projects Manager	\$86.00 per hour
Projects Manager	\$93.00 per hour
Associate Engineer	\$77.00 per hour
Engineering Administrative Assistant	\$63.00 per hour
Engineering Assistant	\$55.00 per hour
Lab Supervisor	\$80.00 per hour
O&M Superintendent	\$102.00 per hour
O&M Supervisor	\$89.00 per hour
Operations & Maintenance System Operator 3	\$76.00 per hour
Operations & Maintenance System Operator 2/Backflow Specialist	\$74.00 per hour
Operations & Maintenance System Operator 2	\$77.00 per hour
Operations & Maintenance System Operator 1	\$65.00 per hour
Conservation Specialist III	\$63.00 per hour
Conservation Specialist I/II	\$45.00 per hour

Work Truck	\$20.00 per hour
Backhoe Tractor	\$30.00 per hour
Front Loader Tractor	\$58.00 per hour
Vactor Truck	\$30.00 per hour
Dump Truck	\$30.00 per hour
Ground Penetrating Radar Unit	\$10.00 per hour
CCTV Camera	\$65.00 per hour

Photocopy Charges \$0.20 per copy

<u>Size</u>	<u>Meter Installation Fee</u>
5/8" or 3/4"	\$350.00
1"	\$400.00
1 1/2"	\$450.00
2"	\$700.00
3" or Larger	

Actual direct and indirect cost to district.  
Advance payment to be based on estimated cost.

Preliminary Project Review Fee (large projects)	\$500.00
Plan Review Fees:	
Existing Residential Modifications	\$200.00 per unit plus additional fees
Existing Commercial Modifications	\$400.00 per unit plus additional fees
Plan Review	\$500.00 per unit plus additional fees
Water/Sewer Permit Fee	\$30.00 each
Small Project Inspection Fee (single lot)	\$400.00 per unit
Large Project Inspection Fee (large projects)	\$500.00 per unit plus 3% of water & sewer construction cost
Building Modification/Addition Fee	\$200.00 per unit
Deposit for a Meter Relocation	\$200.00 deposit, plus actual costs
Mark and Locate Fee (USA Markings)	\$100.00 first mark and locate at no-charge, each additional for \$100
Backflow/Cross Connection Control Fee	\$45.00 per device
Additional Backflow/Cross Connection Device	\$30.00 per device
Deposit for New Account/Re-Establish Account	\$35.00 per edu
Meter Test Fee	\$15.00 for 3/4" meter, actual cost for 1" and larger
Returned Check Fee	\$15.00 per returned item
Basic Penalty	10% of the delinquent amount
Additional Penalty	1.50% per month of the delinquent amount

**Marina Coast Water District  
Budget Summary  
Budget FY 2016-2017**

1 Ln #	2  REVENUE	3 ORD COMMUNITY WATER	4 SEWER	5 RUWAP	6 TOTAL	7 Ln #
1	WATER SALES	4,334,328	-	-	4,334,328	1
2	FLAT RATE ACCOUNTS	1,100,000	-	-	1,100,000	2
3	OTHER WATER SALES	-	-	-	-	3
4	SEWER SALES	-	2,135,168	-	2,135,168	4
5	FIRE SYSTEM CHARGE	153,446	-	-	153,446	5
6	BACKFLOW PREVENTION	28,000	-	-	28,000	6
7	LATE CHARGES	50,000	-	-	50,000	7
8	PERMITS/PLAN CHECK	30,500	14,000	-	44,500	8
9	WHEELING CHARGE	24,000	-	-	24,000	9
10	METER FEES	75,000	-	-	75,000	10
11	CAPACITY FEES/CAPITAL SURCHARGE	2,440,825	996,841	-	3,437,666	11
12	OTHER INCOME	460,800	142,600	-	603,400	12
13	INTEREST INCOME	4,792	1,588	2	6,382	13
14	DEFD REVENUE - BONDS	5,652	1,583	-	7,235	14
15	GRANT REVENUE	-	-	-	-	15
16	IOP RENTAL REVENUE	92,219	25,821	-	118,040	16
17	BLM RENTAL REVENUE	132,419	37,077	-	169,496	17
18	GAIN OR LOSS ON ASSET SALES	-	-	-	-	18
19	FORA RUWAP CONTRIBUTION	-	-	1,590,600	1,590,600	19
20	LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup>	-	-	11,079,400	11,079,400	20
21	TOTAL REVENUE	8,931,981	3,354,678	12,670,002	24,956,661	21
<b>EXPENSES</b>						
22	SALARIES & BENEFITS	2,581,520	759,041	-	3,340,561	22
23	DEPT. EXPENSE	2,595,187	575,682	-	3,170,869	23
24	INTEREST EXPENSE	812,673	262,047	309,948	1,384,668	24
25	FRANCHISE & ADMIN FEES	377,000	15,000	-	392,000	25
26	TOTAL C I P/CAPITALIZED EQUIPMENT	1,423,459	1,011,675	12,670,000	15,105,134	26
27	PRINCIPAL DEBT SERVICE	857,197	263,183	208,150	1,328,530	27
28	TRANSFER TO CAP REPLACEMENT FUND	200,000	100,000	-	300,000	28
29	TRANSFER (FROM)/TO RESERVES, NET	84,945	368,051	(518,096)	(65,100)	29
30	TOTAL EXPENSES	8,931,980	3,354,678	12,670,002	24,956,661	30
31	<b>BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	31

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

**Marina Coast Water District**  
**Budget Expense Summary by Department**  
**Budget FY 2016-2017**

1 Ln #	2 EXPENSES	5 ORD COMMUNITY WATER	6 SEWER	7 RUWAP	9 TOTAL	10 Ln #
1	ADMIN					1
2	SALARIES & BENEFITS	1,144,923	275,630		1,420,553	2
3	DEPT. EXPENSE	753,845	181,820		935,665	3
4	INTEREST EXPENSE	812,673	262,047	309,948	1,384,668	4
5	FRANCHISE & ADMIN FEE	377,000	15,000		392,000	5
6	TOTAL - ADMINISTRATION EXP	3,088,441	734,497	309,948	4,132,886	6
7	O & M					7
8	SALARIES & BENEFITS	724,682	371,632		1,096,314	8
9	DEPT. EXPENSE	809,869	163,706		973,575	9
10	TOTAL - OPER & MAINT EXP	1,534,551	535,338	-	2,069,889	10
11	LABORATORY					11
12	SALARIES & BENEFITS	125,698			125,698	12
13	DEPT. EXPENSE	99,043			99,043	13
14	TOTAL - LABORATORY EXP	224,741	-	-	224,741	14
15	CONSERVATION					15
16	SALARIES & BENEFITS	172,057			172,057	16
17	DEPT. EXPENSE	94,782			94,782	17
18	TOTAL - CONSERVATION EXP	266,839	-	-	266,839	18
19	ENGINEERING					19
20	SALARIES & BENEFITS	414,159	111,779		525,938	20
21	DEPT. EXPENSE	837,648	230,156		1,067,804	21
22	TOTAL - ENGINEERING EXP	1,251,807	341,935	-	1,593,742	22
23	TOTAL EXPENSES	6,366,380	1,611,769	309,948	8,288,097	23
24	CAPITAL COSTS					24
25	CAPITAL IMPROVEMENT PROJ.	1,276,859	980,475	12,670,000	14,927,334	25
26	CAPITALIZED EQUIPMENT	146,600	31,200	-	177,800	26
27	SEASIDE LAND TRANSFER	-	-	-	-	27
28	TOTAL CIP/CAPITALIZED EQUIPMENT	1,423,459	1,011,675	12,670,000	15,105,134	28
29	TOTAL EXPENSES & CIP	7,789,839	2,623,444	12,979,948	23,393,231	29
30	PRINCIPAL DEBT SERVICE					30
31	PRINCIPAL (2010 Bond)	392,500	109,900		502,400	31
32	PRINCIPAL (2015 Bond)	434,400	144,800	208,150	787,350	32
33	RABOBANK LOANS (BLM)	30,297	8,483		38,780	33
34	TOTAL - PRINCIPAL DEBT SERVICE	857,197	263,183	208,150	1,328,530	34
35	FUUNDING TRANSFER TO CAP REPL FUND	200,000	100,000		300,000	35
36	TRANSFER (FROM)/TO CAP REPL RES, NET	(868,634)	(628,790)		(1,497,424)	36
37	TRANSFER (FROM)/TO CAP CHG RES, NET	1,110,579	996,841	-	2,107,420	37
38	TRANSFER (FROM)/TO OPERATING RES, NET	(157,000)	-	(518,096)	(675,096)	38
		84,945	368,051	(518,096)	(65,100)	
38	TOTAL EXPENSES & USES	8,931,980	3,354,678	12,670,002	24,956,661	38

**Marina Coast Water District  
Budget Summary Comparison  
Budget FY 2016-2017**

	2014-2015 ACTUALS	2015-2016 EST. ACTUALS	2015-2016 ADOPTED	2016-2017 PROPOSED	BUD vs. BUD % CHANGE	BUD vs. EST % CHANGE
<b>REVENUE</b>						
1 WATER SALES	3,446,856	3,976,448	3,793,749	4,334,328	14.2%	9.0%
2 FLAT RATE ACCOUNTS	1,069,432	1,182,998	1,547,613	1,100,000	-28.9%	-7.0%
3 OTHER WATER SALES	1,215,277	47,354	-	-	0.0%	0.0%
4 SEWER SALES	1,871,721	2,053,046	2,071,952	2,135,168	3.1%	4.0%
5 FIRE SYSTEM CHARGE	123,543	142,079	121,565	153,446	26.2%	8.0%
6 BACKFLOW PREVENTION	24,774	25,029	22,000	28,000	27.3%	11.9%
7 LATE CHARGES	48,725	45,819	50,000	50,000	0.0%	9.1%
8 PERMITS/PLAN CHECK	12,734	43,917	20,000	44,500	122.5%	1.3%
9 WHEELING CHARGE	24,000	24,000	24,000	24,000	0.0%	0.0%
10 METER FEES	83,257	73,831	7,500	75,000	900.0%	1.6%
11 CAPACITY FEES/CAPITAL SURCHARGE	1,323,274	2,636,524	1,765,542	3,437,666	94.7%	30.4%
12 OTHER INCOME	694,432	616,940	26,400	603,400	2185.6%	-2.2%
13 INTEREST INCOME	144,618	21,693	122,282	6,382	-94.8%	-70.6%
14 DEFERRED REVENUE - BONDS	38,226	7,235	38,100	7,235	-81.0%	0.0%
15 RENTAL REVENUE	125,607	171,339	118,430	118,040	0.0%	-31.1%
16 GRANT REVENUE	-	-	-	-	0.0%	0.0%
17 GAIN OR LOSS ON ASSET SALES	1,575	2,508	-	169,496	0.0%	0.0%
18 FORA RUWAP CONTRIBUTION	-	-	-	1,590,600	0.0%	0.0%
19 CONSTRUCTION LOAN PROCEEDS <sup>1</sup>	-	2,240,000	1,678,050	-	0.0%	0.0%
20 LOAN PROCEEDS - ST REV FUND <sup>2</sup>	-	-	-	11,079,400	0.0%	0.0%
<b>21 TOTAL REVENUE</b>	<b>10,248,052</b>	<b>13,310,759</b>	<b>11,407,182</b>	<b>24,956,661</b>	<b>118.8%</b>	<b>87.5%</b>
<b>EXPENSES</b>						
22 SALARIES & BENEFITS	2,706,243	2,946,258	3,233,020	3,340,561	3.3%	13.4%
23 DEPT. EXPENSE	2,406,184	2,785,177	3,147,631	3,170,869	0.7%	13.8%
24 INTEREST EXPENSE	1,541,436	951,062	1,505,403	1,384,668	-8.0%	45.6%
25 FRANCHISE & ADMIN FEES	349,518	397,851	352,000	392,000	11.4%	-1.5%
26 TOTAL CAPITALIZED EQUIPMENT	1,570,915	2,829,076	6,174,450	15,105,134	144.6%	433.9%
27 PRINCIPAL DEBT SERVICE	1,273,457	2,790,517	2,790,517	1,328,530	-52.4%	-52.4%
28 TRANSFER TO CAPITAL REPLACEMENT FUND	300,000	300,000	300,000	300,000	100.0%	100.0%
29 TRANSFER (FROM)/TO RESERVES, NET	100,299	310,819	(6,095,839)	(65,100)	-98.9%	-120.9%
<b>30 TOTAL EXPENSES</b>	<b>10,248,052</b>	<b>13,310,759</b>	<b>11,407,182</b>	<b>24,956,661</b>	<b>118.8%</b>	<b>87.5%</b>
<b>31 BALANCE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<sup>1</sup>Includes proceeds from Construction Loan to be obtained for the 940 2nd Ave Building for the Marina & Ord Cost Centers

<sup>2</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD WATER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WATER SALES RESIDENTIAL	3,207,180	3,446,856	3,793,749	3,976,448	4,334,328	14.2%	9.0%
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	123,543	121,565	142,079	153,446	26.2%	8.0%
OTHER WATER SALES	969,563	1,215,277	-	47,354	-	-	-
LATE CHARGE FEES	67,367	48,725	50,000	45,819	50,000	0.0%	9.1%
BACKFLOW REVENUE	22,050	24,774	22,000	25,029	28,000	27.3%	11.9%
FLAT RATE ACCOUNTS	929,511	1,069,432	1,547,613	1,182,998	1,100,000	-28.9%	-7.0%
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	15,969	6,617	10,000	30,604	30,500	205.0%	-0.3%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	68,825	83,257	7,500	73,831	75,000	900.0%	1.6%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	506,307	493,572	-	465,974	450,000	-	-3.4%
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>5,810,772</b>	<b>6,536,053</b>	<b>5,576,427</b>	<b>6,014,134</b>	<b>6,245,274</b>	<b>12.0%</b>	<b>3.8%</b>
CAPITAL SURCHARGE	123,835	161,948	158,000	168,260	168,260	6.5%	0.0%
CAPACITY CHARGES	2,301,548	830,218	1,201,500	1,710,457	2,272,565	89.1%	32.9%
INTEREST INCOME	13,615	14,461	14,000	10,270	4,740	-66.1%	-53.8%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	82,355	82,241	67,800	5,001	-	-	-
INTEREST INCOME - 2010 BOND	64	70	62	48	48	-22.6%	0.4%
INTEREST INCOME - 2015 BONDS	-	-	-	4	4	-	0.5%
OTHER INCOME	5,378	5,355	21,600	1,296	10,800	-50.0%	733.2%
INSURANCE REFUNDS	280	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	19,882	19,882	19,800	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	5,652	5,652	5,650	5,652	5,652	0.0%	0.0%
IOP RENTAL REVEUE	89,719	89,719	96,897	89,719	92,219	-4.8%	2.8%
BLM RENTAL REVEUE	-	-	-	44,140	132,419	-	200.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	10,270	1,300	-	2,052	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup>	-	-	1,131,200	1,750,000	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>2</sup>	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>2,652,599</b>	<b>1,210,847</b>	<b>2,716,509</b>	<b>3,786,899</b>	<b>2,686,707</b>	<b>-1.1%</b>	<b>-29.1%</b>
<b>TOTAL REVENUE</b>	<b>8,463,370</b>	<b>7,746,900</b>	<b>8,292,936</b>	<b>9,801,033</b>	<b>8,931,981</b>	<b>7.7%</b>	<b>-8.9%</b>

<sup>1</sup>Includes proceeds from Construction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only*

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD SEWER				2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED			
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	9,497	6,117	10,000	13,313	14,000	40.0%	5.2%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	67,492	186,046	-	140,881	140,000	-	-0.6%
SEWER SALES BUSINESS	1,702,013	1,871,721	2,071,952	2,053,046	2,135,168	3.1%	4.0%
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>1,779,001</b>	<b>2,063,884</b>	<b>2,081,952</b>	<b>2,207,240</b>	<b>2,289,168</b>	<b>10.0%</b>	<b>3.7%</b>
CAPITAL SURCHARGE	29,007	38,350	37,300	39,894	39,900	7.0%	0.0%
CAPACITY CHARGES	896,059	292,758	368,742	717,913	956,941	159.5%	33.3%
INTEREST INCOME	3,608	3,785	3,700	3,157	1,572	-57.5%	-50.2%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	34,126	33,928	28,400	2,581	-	-	-
INTEREST INCOME - 2010 BOND	18	20	20	14	14	-30.0%	2.3%
INTEREST INCOME - 2015 BONDS	-	-	-	2	2	-	20.5%
OTHER INCOME	9,504	9,459	4,800	8,789	2,600	-45.8%	-70.4%
INSURANCE REFUNDS	60	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	7,809	7,809	7,800	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	1,583	1,583	1,550	1,583	1,583	2.1%	0.0%
IOP RENTAL REVEUE	19,738	35,888	21,533	25,121	25,821	19.9%	2.8%
BLM RENTAL REVEUE	-	-	-	12,359	37,077	-	200.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	1,965	275	-	456	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	-	-	-
LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup>	-	-	316,736	490,000	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>2</sup>	-	-	-	-	-	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>1,003,478</b>	<b>423,854</b>	<b>790,581</b>	<b>1,301,869</b>	<b>1,065,511</b>	<b>34.8%</b>	<b>-18.2%</b>
<b>TOTAL REVENUE</b>	<b>2,782,480</b>	<b>2,487,738</b>	<b>2,872,533</b>	<b>3,509,109</b>	<b>3,354,678</b>	<b>16.8%</b>	<b>-4.4%</b>

<sup>1</sup>Includes proceeds from Construction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only*



Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2016-2017

ACCOUNT NAME	RUWAP				2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED			
WATER SALES RESIDENTIAL	-	-	-	-	-	-	-
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	-	-	-	-	-	-
OTHER WATER SALES	-	-	-	-	-	-	-
LATE CHARGE FEES	-	-	-	-	-	-	-
BACKFLOW REVENUE	-	-	-	-	-	-	-
FLAT RATE ACCOUNTS	-	-	-	-	-	-	-
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	-	-	-	-	-	-	-
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	-	-	-	-	-	-	-
WHEELING CHARGE	-	-	-	-	-	-	-
DEVELOPER FEES	-	-	-	-	-	-	-
SEWER SALES BUSINESS	-	-	-	-	-	-	-
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	-	-	-	-	-	-	-
CAPITAL SURCHARGE	-	-	-	-	-	-	-
CAPACITY CHARGES	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	-
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	10,127	10,113	8,300	615	-	-	-
INTEREST INCOME - 2010 BOND	-	-	-	-	-	-	-
INTEREST INCOME - 2015 BONDS	-	-	-	2	2	-	2.6%
OTHER INCOME	-	-	-	-	-	-	-
INSURANCE REFUNDS	-	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	3,301	3,301	3,300	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	-	-	-	-	-	-	-
IOP RENTAL REVEUE	-	-	-	-	-	-	-
BLM RENTAL REVEUE	-	-	-	-	-	-	-
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	-	-	-	-	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	1,590,600	-	-
LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup>	-	-	-	-	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>2</sup>	-	-	-	-	11,079,400	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>13,427</b>	<b>13,413</b>	<b>11,600</b>	<b>617</b>	<b>12,670,002</b>	<b>109124.2%</b>	<b>2054250.6%</b>
<b>TOTAL REVENUE</b>	<b>13,427</b>	<b>13,413</b>	<b>11,600</b>	<b>617</b>	<b>12,670,002</b>	<b>109124.2%</b>	<b>2054250.6%</b>

<sup>1</sup>Includes proceeds from Construction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only*

Marina Coast Water District

MARINA COAST WATER DISTRICT  
REVENUE BUDGET FOR FY 2016-2017

ACCOUNT NAME	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	TOTAL 2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WATER SALES RESIDENTIAL	3,207,180	3,446,856	3,793,749	3,976,448	4,334,328	14.2%	9.0%
WATER SALES BUSINESS	-	-	-	-	-	-	-
WATER SALES SCHOOLS	-	-	-	-	-	-	-
WATER SALES MULTIPLES	-	-	-	-	-	-	-
WATER SALES GOVERNMENT	-	-	-	-	-	-	-
FIRE SYSTEM CHARGE	-	123,543	121,565	142,079	153,446	26.2%	8.0%
OTHER WATER SALES	969,563	1,215,277	-	47,354	-	-	-
LATE CHARGE FEES	67,367	48,725	50,000	45,819	50,000	0.0%	9.1%
BACKFLOW REVENUE	22,050	24,774	22,000	25,029	28,000	27.3%	11.9%
FLAT RATE ACCOUNTS	929,511	1,069,432	1,547,613	1,182,998	1,100,000	-28.9%	-7.0%
RECLAIMED WATER SALES	-	-	-	-	-	-	-
PLAN CHECK/PERMIT FEES	25,465	12,734	20,000	43,917	44,500	122.5%	1.3%
MAINTENANCE REVENUE	-	-	-	-	-	-	-
METER FEES	68,825	83,257	7,500	73,831	75,000	900.0%	1.6%
WHEELING CHARGE	24,000	24,000	24,000	24,000	24,000	0.0%	0.0%
DEVELOPER FEES	573,799	679,618	-	606,855	590,000	-	-2.8%
SEWER SALES BUSINESS	1,702,013	1,871,721	2,071,952	2,053,046	2,135,168	3.1%	4.0%
SEWER SALES RESIDENTIAL	-	-	-	-	-	-	-
<b>TOTAL OPERATING REVENUES</b>	<b>7,589,773</b>	<b>8,599,937</b>	<b>7,658,379</b>	<b>8,221,374</b>	<b>8,534,441</b>	<b>11.4%</b>	<b>3.8%</b>
CAPITAL SURCHARGE	152,842	200,299	195,300	208,154	208,160	6.6%	0.0%
CAPACITY CHARGES	3,197,607	1,122,975	1,570,242	2,428,370	3,229,506	105.7%	33.0%
INTEREST INCOME	17,224	18,247	17,700	13,427	6,312	-64.3%	-53.0%
INTEREST INCOME INTERNAL LOAN	-	-	-	-	-	-	-
INTEREST INCOME - 2006 BOND	126,608	126,282	104,500	8,197	-	-	-
INTEREST INCOME - 2010 BOND	82	90	82	62	62	-24.4%	0.8%
INTEREST INCOME - 2015 BONDS	-	-	-	8	8	-	5.4%
OTHER INCOME	14,883	14,814	26,400	10,085	13,400	-49.2%	32.9%
INSURANCE REFUNDS	340	-	-	-	-	-	-
DEFD REVENUE -2006 SERIES BOND	30,992	30,992	30,900	-	-	-	-
DEFD REVENUE -2010 SERIES BOND	7,235	7,235	7,200	7,235	7,235	0.5%	0.0%
IOP RENTAL REVEUE	109,457	125,607	118,430	114,841	118,040	-0.3%	2.8%
BLM RENTAL REVEUE	-	-	-	56,499	169,496	-	200.0%
GRANT REVENUE	-	-	-	-	-	-	-
GAIN/LOSS ON ASSET SALES	12,235	1,575	-	2,508	-	-	-
FORA RUWAP REIMBURSEMENT	-	-	-	-	1,590,600	-	-
LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup>	-	-	1,447,936	2,240,000	-	-	-
LOAN PROCEEDS - STATE REVOLVING FUND <sup>2</sup>	-	-	-	-	11,079,400	-	-
<b>TOTAL NON OPERATING REVENUES</b>	<b>3,669,504</b>	<b>1,648,115</b>	<b>3,518,690</b>	<b>5,089,384</b>	<b>16,422,220</b>	<b>366.7%</b>	<b>222.7%</b>
<b>TOTAL REVENUE</b>	<b>11,259,278</b>	<b>10,248,052</b>	<b>11,177,069</b>	<b>13,310,759</b>	<b>24,956,661</b>	<b>123.3%</b>	<b>87.5%</b>

<sup>1</sup>Includes proceeds from Construction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only*

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	ORD WATER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	463,079	524,044	596,721	547,041	721,898	21.0%	32.0%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	(27,000)	-	-
OVERTIME	7,704	11,139	10,122	26,918	12,536	23.8%	-53.4%
FICA EXPENSE	26,422	29,559	34,642	32,941	41,751	20.5%	26.7%
MEDI EXPENSE	6,540	7,511	8,799	8,181	10,649	21.0%	30.2%
MEDICAL INSURANCE EXPENSE	76,430	85,702	106,442	79,353	143,622	34.9%	81.0%
DENTAL INSURANCE EXPENSE	3,943	4,235	6,506	4,119	7,516	15.5%	82.5%
VISION INSURANCE EXPENSE	1,019	1,225	1,338	1,301	2,498	86.7%	92.0%
WORKERS COMP. INSURANCE	4,418	4,237	6,178	4,679	8,685	40.6%	85.6%
LIFE INSURANCE EXPENSE	2,357	1,680	1,706	1,918	2,081	22.0%	8.5%
SUI EXPENSE	2,025	1,836	1,622	429	1,996	23.0%	365.8%
ETT EXPENSE	50	55	49	13	60	23.4%	367.4%
CAR ALLOWANCE EXPENSE	3,540	1,560	3,888	2,673	2,916	-25.0%	9.1%
DISABILITY PLAN	276	1,193	1,542	1,416	1,873	21.4%	32.3%
MOVING EXPENSE	-	-	-	738	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	36,746	38,854	42,901	47,099	45,909	7.0%	-2.5%
CALPERS RETIREMENT (EE) - Classic Plan	30,563	32,296	41,734	36,017	42,936	2.9%	19.2%
CALPERS-62 RETIREMENT (ER)	269	982	1,962	1,480	19,652	100.0%	1228.2%
CALPERS-62 RETIREMENT (EE)	295	1,229	1,909	35	-	100.0%	-
PENSION EXPENSE	-	(6,726)	-	-	-	100.0%	-
PARS RETIREMENT	67,230	67,124	69,706	69,706	69,706	0.0%	0.0%
OPEB EXPENSE	22,421	22,344	29,160	29,160	32,400	11.1%	11.1%
BOARD COMPENSATION	-	780	-	2,430	3,240	-	33.3%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>755,326</b>	<b>830,859</b>	<b>966,927</b>	<b>897,645</b>	<b>1,144,923</b>	<b>18.4%</b>	<b>27.5%</b>
LIABILITY INSURANCE	49,516	51,133	53,460	52,180	53,460	0.0%	2.5%
PROPERTY INSURANCE	13,093	15,708	13,500	13,499	13,500	0.0%	0.0%
AUTO INSURANCE	2,920	2,899	3,240	2,956	3,240	0.0%	9.6%
AUTO INSURANCE	-	-	-	-	-	-	-
OFFICE POWER/GAS	7,146	5,689	7,830	7,789	8,100	3.4%	4.0%
BUILDING SECURITY	1,202	7,619	2,430	9,424	10,800	344.4%	14.6%
TRASH SERVICES	3,195	3,447	3,456	4,369	4,374	26.6%	0.1%
ANSWERING SERVICE	1,380	1,220	1,404	1,395	1,404	0.0%	0.6%
PHONE	20,122	18,998	22,140	19,053	21,600	-2.4%	13.4%
RENT/LEASE EQUIPMENT	13,068	14,696	14,040	13,431	18,900	34.6%	40.7%
POSTAGE	32,251	7,865	29,700	15,815	29,700	0.0%	87.8%
PRINTING	2,263	4,854	2,700	8,641	16,200	500.0%	87.5%
OFFICE SUPPLY	3,691	3,222	2,700	3,797	4,320	60.0%	13.8%
GENERAL SUPPLY	3,914	3,996	8,100	4,421	5,400	-33.3%	22.2%
COMPUTERS/DATA PROCESSING	5,973	14,383	16,200	10,457	9,180	-43.3%	-12.2%
SOFTWARE AND LICENSING	10,956	26,751	12,960	12,439	17,874	37.9%	43.7%
ADVERTISEMENT	3,151	4,639	5,400	5,478	8,100	50.0%	47.9%
MAINTENANCE AGREEMENTS	26,682	31,594	35,100	33,434	39,420	12.3%	17.9%
HOSPITALITY & AWARDS	1,642	1,539	2,160	2,184	2,160	0.0%	-1.1%
BOARD MEETING VIDEO RECORDING	4,822	3,468	4,050	2,921	3,240	-20.0%	10.9%
ACCOUNTING SERVICES	13,656	13,203	14,850	15,943	16,200	9.1%	1.6%
CONSULTING SERVICES	77,070	79,268	148,500	103,729	204,120	37.5%	96.8%
LEGAL FEES	145,326	121,410	135,000	128,371	116,100	-14.0%	-9.6%
WATER AUGMENTATION EXPENSE	-	-	16,000	-	-	-	-
CONFERENCE ATTENDANCE	1,656	2,064	3,965	858	3,977	0.3%	363.8%
CONFERENCE (BOD)	1,178	1,802	2,700	936	2,700	0.0%	188.5%
EDUCATION EXPENSES	4,870	6,818	15,177	3,000	8,598	-43.3%	186.6%
TRAVEL	5,702	4,502	15,600	875	11,930	-23.5%	1263.9%
SAFETY	268	957	2,700	1,165	1,350	-50.0%	15.9%
MEMBERSHIPS & DUES	8,650	10,854	15,604	15,610	19,400	24.3%	24.3%

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	ORD WATER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
PERMITS	16,842	16,066	22,680	16,884	22,680	0.0%	34.3%
MISCELLANEOUS	500	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	29,798	33,296	32,400	40,529	40,500	25.0%	-0.1%
BANK FEE - 2006 BOND	-	-	648	648	648	0.0%	0.0%
BANK FEE - 2010 BOND	18	-	648	648	648	0.0%	0.0%
INTEREST EXPENSE	677	62	540	-	-	-	-
INTEREST - INTERNAL LOAN	2,547	86	3,500	-	-	-	-
2006 BOND INTEREST EXPENSE	902,041	889,407	871,928	(74,205)	-	-	-
2010 BOND INTEREST EXPENSE	143,259	129,217	115,925	96,604	100,825	-13.0%	4.4%
2015 BOND INTEREST EXPENSE	-	-	-	492,774	646,848	-	31.3%
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	21,603	19,544	11,251	9,054	-	-	-
BLM INT EXP LINE OF CREDIT	-	-	-	1,205	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	-	-	3,500	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	-	-	33,500	65,000	-	94.0%
2015 BONDS SERIES-A FEES	-	-	-	125,291	-	-	-
2015 BONDS SERIES-B FEES	-	-	-	3,605	-	-	-
IOP GENERAL EXPENSES	-	1,539	-	984	1,000	-	1.6%
IOP EXPENSE	12,244	8,339	9,000	3,375	3,375	-62.5%	0.0%
IOP PERMITS	-	582	-	582	582	-	0.0%
IOP MAINTENANCE	-	1,135	-	680	700	-	2.9%
BLM GENERAL EXPENSES	-	-	-	546	9,600	-	1657.2%
BLM ASSOCIATION FEES	-	-	-	3,375	3,375	-	0.0%
FRANCHISE FEE	249,253	270,243	275,000	315,857	315,000	14.5%	-0.3%
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	25,000	25,000	0.0%	0.0%
MEMBERSHIP ON FORA BOARD	37,000	37,000	37,000	37,000	37,000	0.0%	0.0%
BAD DEBT EXPENSE	79,072	34,212	540	13,500	13,500	2400.0%	0.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>1,985,215</b>	<b>1,930,324</b>	<b>2,016,726</b>	<b>1,646,523</b>	<b>1,943,518</b>	<b>-3.6%</b>	<b>18.0%</b>
<b>TOTAL EXPENSE</b>	<b>2,740,541</b>	<b>2,761,183</b>	<b>2,983,653</b>	<b>2,544,168</b>	<b>3,088,441</b>	<b>3.5%</b>	<b>21.4%</b>

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	ORD SEWER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	101,504	111,178	132,605	121,565	173,790	31.1%	43.0%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	(6,500)	-	-
OVERTIME	1,673	2,360	2,249	5,982	3,018	34.2%	-49.6%
FICA EXPENSE	5,788	6,267	7,698	7,320	10,051	30.6%	37.3%
MEDI EXPENSE	1,434	1,598	1,955	1,818	2,564	31.1%	41.0%
MEDICAL INSURANCE EXPENSE	16,312	17,835	23,654	17,417	34,576	46.2%	98.5%
DENTAL INSURANCE EXPENSE	863	902	1,446	915	1,809	25.1%	97.7%
VISION INSURANCE EXPENSE	223	260	297	289	601	102.5%	108.0%
WORKERS COMP. INSURANCE	969	904	1,373	1,040	2,091	52.3%	101.0%
LIFE INSURANCE EXPENSE	513	355	379	426	501	32.2%	17.5%
SUI EXPENSE	441	390	360	95	480	33.5%	404.5%
ETT EXPENSE	11	12	11	3	15	32.4%	403.8%
CAR ALLOWANCE EXPENSE	770	330	864	594	702	-18.8%	18.2%
DISABILITY PLAN	60	252	343	315	451	31.4%	43.3%
MOVING EXPENSE	-	-	-	164	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	8,054	8,263	9,534	10,466	11,052	15.9%	5.6%
CALPERS RETIREMENT (EE) - Classic Plan	6,698	6,870	9,274	8,005	10,337	11.5%	29.1%
CALPERS-62 RETIREMENT (ER)	59	208	436	329	4,731	100.0%	1338.5%
CALPERS-62 RETIREMENT (EE)	65	260	424	8	-	100.0%	-
PENSION EXPENSE	-	(1,422)	-	-	-	100.0%	-
PARS RETIREMENT	14,501	14,199	15,490	15,490	16,781	8.3%	8.3%
OPEB EXPENSE	4,915	4,740	6,480	6,480	7,800	20.4%	20.4%
BOARD COMPENSATION	-	165	-	540	780	-	44.4%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>164,852</b>	<b>175,926</b>	<b>214,872</b>	<b>199,262</b>	<b>275,630</b>	<b>28.3%</b>	<b>38.3%</b>
LIABILITY INSURANCE	10,726	10,870	11,880	11,459	12,870	8.3%	12.3%
PROPERTY INSURANCE	2,739	2,889	3,000	2,700	3,250	8.3%	20.4%
AUTO INSURANCE	642	632	720	641	780	8.3%	21.6%
AUTO INSURANCE	-	-	-	-	-	-	-
OFFICE POWER/GAS	1,568	1,799	1,740	1,717	1,950	12.1%	13.5%
BUILDING SECURITY	260	1,639	540	2,094	2,600	381.5%	24.2%
TRASH SERVICES	696	731	768	971	1,053	37.1%	8.5%
ANSWERING SERVICE	301	258	312	310	338	8.3%	9.0%
PHONE	4,354	4,363	4,920	4,206	5,200	5.7%	23.6%
RENT/LEASE EQUIPMENT	2,848	3,109	3,120	2,985	4,550	45.8%	52.4%
POSTAGE	7,499	7,114	6,600	5,979	7,150	8.3%	19.6%
PRINTING	1,337	2,880	600	3,442	3,900	550.0%	13.3%
OFFICE SUPPLY	804	608	600	839	1,040	73.3%	23.9%
GENERAL SUPPLY	837	845	1,800	980	1,300	-27.8%	32.7%
COMPUTERS/DATA PROCESSING	1,298	3,012	3,600	2,317	2,210	-38.6%	-4.6%
SOFTWARE AND LICENSING	3,750	7,665	2,880	3,275	4,303	49.4%	31.4%
ADVERTISEMENT	687	981	1,200	1,217	1,950	62.5%	60.2%
MAINTENANCE AGREEMENTS	5,601	8,718	7,800	10,704	9,490	21.7%	-11.3%
HOSPITALITY & AWARDS	380	326	480	474	520	8.3%	9.8%
BOARD MEETING VIDEO RECORDING	1,051	734	900	649	780	-13.3%	20.1%
ACCOUNTING SERVICES	2,948	3,116	3,300	3,615	3,900	18.2%	7.9%
CONSULTING SERVICES	17,097	23,556	33,000	23,099	49,140	48.9%	112.7%
LEGAL FEES	32,554	22,979	30,000	23,322	27,950	-6.8%	19.8%
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	88	301	1,110	300	1,450	30.6%	383.8%
CONFERENCE (BOD)	116	201	600	113	650	8.3%	476.2%
EDUCATION EXPENSES	253	665	3,965	838	2,383	-39.9%	184.4%
TRAVEL	114	1,896	3,980	923	3,633	-8.7%	293.4%
SAFETY	210	227	600	247	325	-45.8%	31.5%
MEMBERSHIPS & DUES	1,866	2,025	2,440	2,427	2,700	10.7%	11.2%

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	ORD SEWER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
PERMITS	7,919	8,502	5,040	10,657	5,460	8.3%	-48.8%
MISCELLANEOUS	110	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	6,664	7,050	7,200	9,003	9,750	35.4%	8.3%
BANK FEE - 2006 BOND	-	-	144	144	156	8.3%	8.3%
BANK FEE - 2010 BOND	5	-	144	144	156	8.3%	8.3%
INTEREST EXPENSE	203	13	120	-	-	-	-
INTEREST - INTERNAL LOAN	1,484	50	-	-	-	-	-
2006 BOND INTEREST EXPENSE	384,810	377,377	370,194	(31,499)	-	-	-
2010 BOND INTEREST EXPENSE	40,112	36,181	32,459	27,050	28,231	-13.0%	4.4%
2015 BOND INTEREST EXPENSE	-	-	-	164,258	215,616	-	31.3%
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	4,940	8,530	2,380	2,535	-	-	-
BLM INT EXP LINE OF CREDIT	-	-	-	337	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	-	-	980	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	-	-	9,380	18,200	-	94.0%
2015 BONDS SERIES-A FEES	-	-	-	41,764	-	-	-
2015 BONDS SERIES-B FEES	-	-	-	1,202	-	-	-
IOP GENERAL EXPENSES	-	431	-	268	275	-	2.8%
IOP EXPENSE	2,640	4,276	2,520	945	945	-62.5%	0.0%
IOP PERMITS	-	163	-	163	163	-	0.0%
IOP MAINTENANCE	-	318	-	192	200	-	4.0%
BLM GENERAL EXPENSES	-	-	-	154	2,700	-	1653.9%
BLM ASSOCIATION FEES	-	-	-	945	945	-	0.0%
FRANCHISE FEE	13,146	17,275	15,000	19,994	15,000	0.0%	-25.0%
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	16,482	(465)	120	3,000	3,250	2608.3%	8.3%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>581,138</b>	<b>573,842</b>	<b>567,776</b>	<b>373,780</b>	<b>458,867</b>	<b>-19.2%</b>	<b>22.8%</b>
<b>TOTAL EXPENSE</b>	<b>745,990</b>	<b>749,768</b>	<b>782,648</b>	<b>573,042</b>	<b>734,497</b>	<b>-6.2%</b>	<b>28.2%</b>

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	RUWAP						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	-	-	-	-	-	-	-
WAGES ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA EXPENSE	-	-	-	-	-	-	-
MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE EXPENSE	-	-	-	-	-	-	-
DENTAL INSURANCE EXPENSE	-	-	-	-	-	-	-
VISION INSURANCE EXPENSE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
CAR ALLOWANCE EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
MOVING EXPENSE	-	-	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
PENSION EXPENSE	-	-	-	-	-	-	-
PARS RETIREMENT	-	-	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
BOARD COMPENSATION	-	-	-	-	-	-	-
<b>TOTAL SALARY &amp; BENEFIT</b>	-	-	-	-	-	-	-
LIABILITY INSURANCE	-	-	-	-	-	-	-
PROPERTY INSURANCE	-	-	-	-	-	-	-
AUTO INSURANCE	-	-	-	-	-	-	-
AUTO INSURANCE	-	-	-	-	-	-	-
OFFICE POWER/GAS	-	-	-	-	-	-	-
BUILDING SECURITY	-	-	-	-	-	-	-
TRASH SERVICES	-	-	-	-	-	-	-
ANSWERING SERVICE	-	-	-	-	-	-	-
PHONE	-	-	-	-	-	-	-
RENT/LEASE EQUIPMENT	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
PRINTING	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
GENERAL SUPPLY	-	-	-	-	-	-	-
COMPUTERS/DATA PROCESSING	-	-	-	-	-	-	-
SOFTWARE AND LICENSING	-	-	-	-	-	-	-
ADVERTISEMENT	-	-	-	-	-	-	-
MAINTENANCE AGREEMENTS	-	-	-	-	-	-	-
HOSPITALITY & AWARDS	-	-	-	-	-	-	-
BOARD MEETING VIDEO RECORDING	-	-	-	-	-	-	-
ACCOUNTING SERVICES	-	-	-	-	-	-	-
CONSULTING SERVICES	-	-	-	-	-	-	-
LEGAL FEES	55	-	-	-	-	-	-
WATER AUGMENTATION EXPENSE	-	-	-	-	-	-	-
CONFERENCE ATTENDANCE	-	-	-	-	-	-	-
CONFERENCE (BOD)	-	-	-	-	-	-	-
EDUCATION EXPENSES	-	-	-	-	-	-	-
TRAVEL	-	-	-	-	-	-	-
SAFETY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	RUWAP						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
PERMITS	-	-	-	-	-	-	-
MISCELLANEOUS	-	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	-	-	-	-	-	-	-
BANK FEE - 2006 BOND	-	-	-	-	-	-	-
BANK FEE - 2010 BOND	-	-	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-	-	-
INTEREST - INTERNAL LOAN	-	-	-	-	-	-	-
2006 BOND INTEREST EXPENSE	246,368	246,368	244,698	(20,531)	-	-	-
2010 BOND INTEREST EXPENSE	-	-	-	-	-	-	-
2015 BOND INTEREST EXPENSE	-	-	-	236,120	309,948	-	31.3%
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	-	-	-	-	-	-	-
BLM INT EXP LINE OF CREDIT	-	-	-	-	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	-	-	-	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	-	-	-	-	-	-
2015 BONDS SERIES-A FEES	-	-	-	60,035	-	-	-
2015 BONDS SERIES-B FEES	-	-	-	1,728	-	-	-
IOP GENERAL EXPENSES	-	-	-	-	-	-	-
IOP EXPENSE	-	-	-	-	-	-	-
IOP PERMITS	-	-	-	-	-	-	-
IOP MAINTENANCE	-	-	-	-	-	-	-
BLM GENERAL EXPENSES	-	-	-	-	-	-	-
BLM ASSOCIATION FEES	-	-	-	-	-	-	-
FRANCHISE FEE	-	-	-	-	-	-	-
FORA ADMIN./LIAISON FEES	-	-	-	-	-	-	-
MEMBERSHIP ON FORA BOARD	-	-	-	-	-	-	-
BAD DEBT EXPENSE	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>246,423</b>	<b>246,368</b>	<b>244,698</b>	<b>277,352</b>	<b>309,948</b>	<b>26.7%</b>	<b>11.8%</b>
<b>TOTAL EXPENSE</b>	<b>246,423</b>	<b>246,368</b>	<b>244,698</b>	<b>277,352</b>	<b>309,948</b>	<b>26.7%</b>	<b>11.8%</b>



**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	TOTAL						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ADM	564,583	635,222	729,326	668,606	895,688	22.8%	34.0%
WAGES ALLOCATED TO CAPITAL	-	-	-	-	(33,500)	-	-
OVERTIME	9,377	13,499	12,371	32,899	15,553	25.7%	-52.7%
FICA EXPENSE	32,210	35,826	42,340	40,262	51,802	22.3%	28.7%
MEDI EXPENSE	7,973	9,109	10,754	9,998	13,213	22.9%	32.2%
MEDICAL INSURANCE EXPENSE	92,742	103,537	130,096	96,770	178,198	37.0%	84.1%
DENTAL INSURANCE EXPENSE	4,806	5,137	7,952	5,034	9,325	17.3%	85.2%
VISION INSURANCE EXPENSE	1,241	1,486	1,635	1,590	3,099	89.6%	94.9%
WORKERS COMP. INSURANCE	5,387	5,141	7,551	5,719	10,776	42.7%	88.4%
LIFE INSURANCE EXPENSE	2,870	2,035	2,085	2,345	2,582	23.8%	10.1%
SUI EXPENSE	2,466	2,226	1,982	524	2,476	24.9%	372.8%
ETT EXPENSE	61	67	60	16	75	25.1%	374.0%
CAR ALLOWANCE EXPENSE	4,310	1,890	4,752	3,267	3,618	-23.9%	10.7%
DISABILITY PLAN	335	1,445	1,885	1,730	2,324	23.3%	34.3%
MOVING EXPENSE	-	-	-	902	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	44,800	47,118	52,435	57,565	56,961	8.6%	-1.0%
CALPERS RETIREMENT (EE) - Classic Plan	37,261	39,166	51,008	44,021	53,273	4.4%	21.0%
CALPERS-62 RETIREMENT (ER)	328	1,189	2,398	1,808	24,383	100.0%	1248.3%
CALPERS-62 RETIREMENT (EE)	360	1,489	2,333	43	-	100.0%	-
PENSION EXPENSE	-	(8,148)	-	-	-	100.0%	-
PARS RETIREMENT	81,731	81,323	85,196	85,196	86,487	1.5%	1.5%
OPEB EXPENSE	27,336	27,084	35,640	35,640	40,200	12.8%	12.8%
BOARD COMPENSATION	-	945	-	2,970	4,020	-	35.4%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>920,177</b>	<b>1,006,786</b>	<b>1,181,799</b>	<b>1,096,907</b>	<b>1,420,553</b>	<b>20.2%</b>	<b>29.5%</b>
LIABILITY INSURANCE	60,242	62,003	65,340	63,639	66,330	1.5%	4.2%
PROPERTY INSURANCE	15,832	18,597	16,500	16,199	16,750	1.5%	3.4%
AUTO INSURANCE	3,562	3,531	3,960	3,597	4,020	1.5%	11.7%
AUTO INSURANCE	-	-	-	-	-	-	-
OFFICE POWER/GAS	8,714	7,489	9,570	9,506	10,050	5.0%	5.7%
BUILDING SECURITY	1,463	9,258	2,970	11,518	13,400	351.2%	16.3%
TRASH SERVICES	3,891	4,179	4,224	5,340	5,427	28.5%	1.6%
ANSWERING SERVICE	1,681	1,478	1,716	1,705	1,742	1.5%	2.2%
PHONE	24,476	23,361	27,060	23,259	26,800	-1.0%	15.2%
RENT/LEASE EQUIPMENT	15,916	17,805	17,160	16,416	23,450	36.7%	42.8%
POSTAGE	39,750	14,980	36,300	21,794	36,850	1.5%	69.1%
PRINTING	3,601	7,733	3,300	12,082	20,100	509.1%	66.4%
OFFICE SUPPLY	4,495	3,831	3,300	4,636	5,360	62.4%	15.6%
GENERAL SUPPLY	4,751	4,842	9,900	5,400	6,700	-32.3%	24.1%
COMPUTERS/DATA PROCESSING	7,271	17,395	19,800	12,775	11,390	-42.5%	-10.8%
SOFTWARE AND LICENSING	14,707	34,416	15,840	15,714	22,177	40.0%	41.1%
ADVERTISEMENT	3,838	5,621	6,600	6,695	10,050	52.3%	50.1%
MAINTENANCE AGREEMENTS	32,283	40,311	42,900	44,138	48,910	14.0%	10.8%
HOSPITALITY & AWARDS	2,021	1,864	2,640	2,658	2,680	1.5%	0.8%
BOARD MEETING VIDEO RECORDING	5,872	4,202	4,950	3,571	4,020	-18.8%	12.6%
ACCOUNTING SERVICES	16,604	16,319	18,150	19,558	20,100	10.7%	2.8%
CONSULTING SERVICES	94,167	102,824	181,500	126,829	253,260	39.5%	99.7%
LEGAL FEES	177,934	144,390	165,000	151,693	144,050	-12.7%	-5.0%
WATER AUGMENTATION EXPENSE	-	-	16,000	-	-	-	-
CONFERENCE ATTENDANCE	1,744	2,365	5,075	1,157	5,427	6.9%	369.0%
CONFERENCE (BOD)	1,294	2,004	3,300	1,049	3,350	1.5%	219.5%
EDUCATION EXPENSES	5,123	7,483	19,142	3,838	10,981	-42.6%	186.1%
TRAVEL	5,816	6,398	19,580	1,798	15,563	-20.5%	765.5%
SAFETY	478	1,184	3,300	1,412	1,675	-49.2%	18.6%
MEMBERSHIPS & DUES	10,516	12,880	18,044	18,037	22,100	22.5%	22.5%

**MARINA COAST WATER DISTRICT  
ADMIN BUDGET FOR FY 2016-2017**

ACCOUNT NAME	TOTAL						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
PERMITS	24,762	24,568	27,720	27,540	28,140	1.5%	2.2%
MISCELLANEOUS	610	-	-	-	-	-	-
BANK & ADMINISTRATION FEE	36,462	40,346	39,600	49,531	50,250	26.9%	1.5%
BANK FEE - 2006 BOND	-	-	792	792	804	1.5%	1.5%
BANK FEE - 2010 BOND	24	-	792	792	804	1.5%	1.5%
INTEREST EXPENSE	880	75	660	-	-	-	-
INTEREST - INTERNAL LOAN	4,030	136	3,500	-	-	-	-
2006 BOND INTEREST EXPENSE	1,533,219	1,513,152	1,486,820	(126,235)	-	-	-
2010 BOND INTEREST EXPENSE	183,371	165,397	148,384	123,654	129,056	-13.0%	4.4%
2015 BOND INTEREST EXPENSE	-	-	-	893,152	1,172,412	-	31.3%
LEASED EQUIPMENT INTEREST	-	-	-	-	-	-	-
IOP INTEREST EXPENSE	26,543	28,074	13,631	11,589	-	-	-
BLM INT EXP LINE OF CREDIT	-	-	-	1,542	-	-	-
BLM INT EXP COMMERCIAL LOAN	-	-	-	4,480	-	-	-
BLM INT EXP CONSTRUCTION LOAN	-	-	-	42,880	83,200	-	94.0%
2015 BONDS SERIES-A FEES	-	-	-	227,090	-	-	-
2015 BONDS SERIES-B FEES	-	-	-	6,535	-	-	-
IOP GENERAL EXPENSES	-	1,970	-	1,251	1,275	-	1.9%
IOP EXPENSE	14,884	12,614	11,520	4,320	4,320	-62.5%	0.0%
IOP PERMITS	-	745	-	745	745	-	0.0%
IOP MAINTENANCE	-	1,453	-	872	900	-	3.2%
BLM GENERAL EXPENSES	-	-	-	700	12,300	-	1656.5%
BLM ASSOCIATION FEES	-	-	-	4,320	4,320	-	0.0%
FRANCHISE FEE	262,398	287,518	290,000	335,851	330,000	13.8%	-1.7%
FORA ADMIN./LIAISON FEES	25,000	25,000	25,000	25,000	25,000	0.0%	0.0%
MEMBERSHIP ON FORA BOARD	37,000	37,000	37,000	37,000	37,000	0.0%	0.0%
BAD DEBT EXPENSE	95,553	33,748	660	16,500	16,750	2437.9%	1.5%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>2,812,777</b>	<b>2,750,534</b>	<b>2,829,200</b>	<b>2,297,655</b>	<b>2,712,333</b>	<b>-4.1%</b>	<b>18.0%</b>
<b>TOTAL EXPENSE</b>	<b>3,732,954</b>	<b>3,757,319</b>	<b>4,010,999</b>	<b>3,394,562</b>	<b>4,132,886</b>	<b>3.0%</b>	<b>21.8%</b>

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD WATER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	444,772	439,795	480,083	513,996	436,146	-9.2%	-15.1%
WAGES ALLOCATED TO CAPITAL	-	-	-	(9,912)	-	-	-
OVERTIME	5,608	5,596	15,717	11,085	15,694	-0.1%	41.6%
STANDBY WAGES	7,280	7,380	11,939	16,780	10,483	-12.2%	-37.5%
FICA - SS EXPENSE	27,214	26,906	31,480	32,523	28,648	-9.0%	-11.9%
FICA - MEDI EXPENSE	6,416	6,361	7,362	7,635	6,704	-8.9%	-12.2%
MEDICAL INSURANCE	117,385	111,252	126,270	129,679	104,953	-16.9%	-19.1%
DENTAL INSURANCE	6,772	6,225	7,054	6,982	5,397	-23.5%	-22.7%
VISION INSURANCE	1,222	1,213	1,329	1,393	1,103	-17.0%	-20.8%
WORKERS COMP. INSURANCE	20,267	17,613	20,421	21,133	18,645	-8.7%	-11.8%
LIFE INSURANCE EXPENSE	3,394	2,354	1,460	2,469	1,326	-9.2%	-46.3%
UNIFORM BENEFIT	3,126	4,890	2,624	5,826	4,368	66.5%	-25.0%
BOOT BENEFIT	1,458	1,139	1,312	1,635	1,092	-16.8%	-33.2%
SUI EXPENSE	1,667	1,281	1,487	-	1,234	-17.0%	-
ETT EXPENSE	41	39	45	-	37	-16.8%	100.0%
DISABILITY PLAN	390	1,646	1,270	1,726	1,154	-9.2%	-33.2%
CALPERS RETIREMENT (ER) - Classic Plan	38,695	37,791	36,964	49,329	33,581	-9.2%	-31.9%
CALPERS RETIREMENT (EE) - Classic Plan	31,891	31,399	35,958	37,770	32,668	-9.2%	-13.5%
OPEB EXPENSE	21,535	21,912	22,550	29,700	21,450	-4.9%	-27.8%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>739,133</b>	<b>724,793</b>	<b>805,325</b>	<b>859,748</b>	<b>724,682</b>	<b>-10.0%</b>	<b>-15.7%</b>
BOOKS & REF. MATERIALS	725	1,999	540	(11)	810	50.0%	-7211.5%
OFFICE SUPPLY	-	-	459	540	270	-41.2%	-50.0%
COMPUTERS/DATA PROCESSING	343	-	-	-	-	-	-
MEMBERSHIPS & DUES	1,413	1,928	-	650	999	-	53.8%
SAFETY EXPENSE	6,049	3,531	5,670	3,998	2,970	-47.6%	-25.7%
SUPPLIES	2,342	3,307	3,348	3,795	4,050	21.0%	6.7%
GENERAL O&M MAINT & EQUIP	110,104	102,921	101,520	109,239	110,000	8.4%	0.7%
CLARK PROJ - METERS AND PARTS	-	14,584	-	24,111	25,000	-	3.7%
TANK MAINTENANCE - 5 YEAR	-	-	-	23,373	-	-	-
O&M POWER/GAS	-	-	68	-	-	-	-
LUBRICANTS	10,478	7,983	10,800	9,716	9,450	-12.5%	-2.7%
GENERAL O&M CHEMICALS	205	-	-	-	-	-	-
PHONE	1,599	1,690	1,944	5,214	4,320	122.2%	-17.1%
CMMS	2,839	2,781	20,790	6,577	16,200	-22.1%	146.3%
ANNUAL MAINTENANCE PROGRAM	12,639	19,318	38,900	12,278	20,000	-48.6%	62.9%
REAL PROPERTY MAINT.	10,164	6,818	13,500	10,966	13,500	0.0%	23.1%
FLEET MAINT. & REPAIR	24,292	23,404	31,320	24,366	32,400	3.4%	33.0%
TELEMETRY SYSTEM	42,747	5,463	40,500	12,546	16,200	-60.0%	29.1%
METERS	29,945	61,580	60,000	98,379	35,000	-41.7%	-64.4%
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	5,000	-	5,000	0.0%	100.0%
WELL #29 POWER	26,398	20,438	35,000	11,723	15,000	-57.1%	28.0%
WELL #30 MAINT & EQUIP	272	8,449	5,000	12,767	1,000	-80.0%	-92.2%

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD WATER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WELL #30 POWER	(3,759)	590	60,000	15,287	60,000	0.0%	292.5%
WELL #31 MAINT & EQUIP	219	241	5,000	308	5,000	0.0%	1523.6%
WELL #31 POWER	53,399	37,721	45,000	38,323	55,000	22.2%	43.5%
B/C BOOSTER MAINT & EQUIP	648	-	250	2,237	250	0.0%	100.0%
B/C BOOSTER POWER	339	348	450	374	450	0.0%	20.3%
D BOOSTER MAINT & EQUIP	290	320	3,500	5,858	2,500	-28.6%	-57.3%
D BOOSTER POWER	52,683	36,208	65,000	16,808	25,000	-61.5%	48.7%
E BOOSTER MAINT & EQUIP	386	441	1,500	2,858	1,000	-33.3%	-65.0%
E BOOSTER POWER	5,464	5,075	7,000	5,780	-	-	-
F BOOSTER MAINT & EQUIP	1,424	524	2,500	358	2,500	0.0%	598.3%
F BOOSTER POWER	6,595	6,047	7,500	5,996	6,500	-13.3%	8.4%
BOOSTER/SANDTANK MAINT & EQUIP	1,219	-	5,000	527	5,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	180,715	158,498	195,000	136,133	145,000	-25.6%	6.5%
WATKINS GATE WELL MAINT & EQUIP	460	350	2,000	1,942	2,000	0.0%	3.0%
WATKINS GATE WELL POWER	104,100	92,554	135,000	94,812	110,000	-18.5%	16.0%
WELL #34 MAINT & EQUIP	3,494	-	2,500	1,584	2,500	0.0%	100.0%
WELL #34 POWER	97,412	75,658	95,000	70,406	75,000	-21.1%	6.5%
L/S RESERVATION MAINT & EQUIP	-	-	-	-	-	-	-
L/S RESERVATION POWER	-	-	-	-	-	-	-
L/S 528 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 528 A/FIELD POWER	-	-	-	-	-	-	-
L/S 530 A/FIELD MAINT & EQUIP	-	-	-	-	-	-	-
L/S 530 A/FIELD POWER	-	-	-	-	-	-	-
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5398 W/MEYER POWER	-	-	-	-	-	-	-
L/S 5447 LANDRUM MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5447 LANDRUM POWER	-	-	-	-	-	-	-
L/S 5713 S/OVER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5713 S/OVER POWER	-	-	-	-	-	-	-
L/S 5790 HODGES MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5790 HODGES POWER	-	-	-	-	-	-	-
L/S 5871 IMJIN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5871 IMJIN POWER	-	-	-	-	-	-	-
L/S 5990 ORD/V MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5990 ORD/V POWER	-	-	-	-	-	-	-
L/S 6143 CLARK MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6143 CLARK POWER	-	-	-	-	-	-	-
L/S 6634 HATTEN MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6634 HATTEN POWER	-	-	-	-	-	-	-
L/S 7698 GIGLING MAINT & EQUIP	-	-	-	-	-	-	-
L/S 7698 GIGLING POWER	-	-	-	-	-	-	-
L/S 8775 BOOKER MAINT & EQUIP	-	-	-	-	-	-	-
L/S 8775 BOOKER POWER	-	-	-	-	-	-	-
L/S 514 CARMEL MAINT & EQUIP	-	-	-	-	-	-	-
L/S 514 CARMEL POWER	-	-	-	-	-	-	-
EG LIFT STATION MAINT & EQUIP	-	-	-	-	-	-	-
EG LIFT STATION POWER	-	-	-	-	-	-	-
PROMONTORY LS MAINT & EQUIP	-	-	-	-	-	-	-
PROMONTORY LS POWER	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>787,643</b>	<b>700,770</b>	<b>1,006,559</b>	<b>769,816</b>	<b>809,869</b>	<b>-19.5%</b>	<b>5.2%</b>
<b>TOTAL EXPENSE</b>	<b>1,526,776</b>	<b>1,425,562</b>	<b>1,811,884</b>	<b>1,629,564</b>	<b>1,534,551</b>	<b>-15.3%</b>	<b>-5.8%</b>

MARINA COAST WATER DISTRICT  
OPER & MAINT BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD SEWER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	191,775	229,755	210,768	157,738	223,664	6.1%	41.8%
WAGES ALLOCATED TO CAPITAL	-	-	-	(2,203)	-	-	-
OVERTIME	4,595	2,017	6,900	2,855	8,048	16.6%	181.9%
STANDBY WAGES	7,280	7,380	5,242	7,859	5,376	2.6%	-31.6%
FICA - SS EXPENSE	12,150	14,370	13,820	10,106	14,691	6.3%	45.4%
FICA - MEDI EXPENSE	2,864	3,386	3,232	2,372	3,438	6.4%	44.9%
MEDICAL INSURANCE	44,299	53,001	55,436	38,901	53,822	-2.9%	38.4%
DENTAL INSURANCE	2,624	2,942	3,097	2,069	2,768	-10.6%	33.8%
VISION INSURANCE	498	594	584	420	566	-3.1%	34.8%
WORKERS COMP. INSURANCE	8,594	8,707	8,965	6,363	9,561	6.7%	50.3%
LIFE INSURANCE EXPENSE	739	498	641	549	680	6.1%	24.0%
UNIFORM BENEFIT	682	1,034	1,152	1,295	2,240	94.4%	73.0%
BOOT BENEFIT	316	241	576	363	560	-2.8%	54.1%
SUI EXPENSE	622	623	653	-	633	-3.1%	-
ETT EXPENSE	15	19	20	-	19	-4.0%	100.0%
DISABILITY PLAN	85	348	558	384	592	6.0%	54.3%
CALPERS RETIREMENT (ER) - Classic Plan	16,620	20,119	16,228	15,232	17,221	6.1%	13.1%
CALPERS RETIREMENT (EE) - Classic Plan	13,723	16,720	15,787	11,596	16,753	6.1%	44.5%
OPEB EXPENSE	9,285	11,447	9,900	6,600	11,000	11.1%	66.7%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>316,767</b>	<b>373,202</b>	<b>353,559</b>	<b>262,499</b>	<b>371,632</b>	<b>5.1%</b>	<b>41.6%</b>
BOOKS & REF. MATERIALS	311	423	120	6	195	62.5%	3025.0%
OFFICE SUPPLY	65	-	102	120	65	-36.3%	-45.8%
COMPUTERS/DATA PROCESSING	75	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	2,632	-	521	241	-	-53.8%
SAFETY EXPENSE	3,538	747	1,260	888	715	-43.3%	-19.5%
SUPPLIES	510	700	744	843	975	31.0%	15.6%
GENERAL O&M MAINT & EQUIP	11,520	9,285	35,520	14,589	35,000	-1.5%	139.9%
CLARK PROJ - METERS AND PARTS							
TANK MAINTENANCE - 5 YEAR							
O&M POWER/GAS	-	-	15	-	-	-	-
LUBRICANTS	1,998	3,149	2,400	2,159	2,275	-5.2%	5.4%
GENERAL O&M CHEMICALS	-	-	-	-	-	-	-
PHONE	84	72	432	480	1,040	140.7%	116.7%
CMMS	622	588	4,620	1,462	3,900	-15.6%	166.8%
ANNUAL MAINTENANCE PROGRAM	13,883	14,874	4,200	11,000	15,000	257.1%	36.4%
REAL PROPERTY MAINT.	2,594	1,852	3,000	5,417	3,250	8.3%	-40.0%
FLEET MAINT. & REPAIR	8,061	7,568	6,960	11,779	7,800	12.1%	-33.8%
TELEMETRY SYSTEM	2,042	2,308	9,000	2,727	3,900	-56.7%	43.0%
METERS	-	-	-	-	-	-	-
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #29 POWER	-	-	-	-	-	-	-
WELL #30 MAINT & EQUIP	-	-	-	-	-	-	-

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD SEWER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WELL #30 POWER	-	-	-	-	-	-	-
WELL #31 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #31 POWER	-	-	-	-	-	-	-
B/C BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
B/C BOOSTER POWER	-	-	-	-	-	-	-
D BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
D BOOSTER POWER	-	-	-	-	-	-	-
E BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
E BOOSTER POWER	-	-	-	-	-	-	-
F BOOSTER MAINT & EQUIP	-	-	-	-	-	-	-
F BOOSTER POWER	-	-	-	-	-	-	-
BOOSTER/SANDTANK MAINT & EQUIP	-	-	-	-	-	-	-
BOOSTER/SANDTANK POWER	-	-	-	-	-	-	-
WATKINS GATE WELL MAINT & EQUIP	-	-	-	-	-	-	-
WATKINS GATE WELL POWER	-	-	-	-	-	-	-
WELL #34 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #34 POWER	-	-	-	-	-	-	-
L/S RESERVATION MAINT & EQUIP	290	322	500	358	500	0.0%	39.7%
L/S RESERVATION POWER	1,637	1,250	1,650	1,514	1,750	6.1%	15.6%
L/S 528 A/FIELD MAINT & EQUIP	-	203	500	-	500	0.0%	-
L/S 528 A/FIELD POWER	284	258	350	286	300	-14.3%	4.9%
L/S 530 A/FIELD MAINT & EQUIP	409	425	500	1,304	500	0.0%	-61.6%
L/S 530 A/FIELD POWER	2,242	2,258	2,750	2,450	2,500	-9.1%	2.1%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	2,046	241	500	267	500	0.0%	87.3%
L/S 5398 W/MEYER POWER	1,560	1,727	2,200	1,742	1,750	-20.5%	0.5%
L/S 5447 LANDRUM MAINT & EQUIP	340	241	500	267	500	0.0%	87.3%
L/S 5447 LANDRUM POWER	2,384	2,125	2,600	1,960	2,250	-13.5%	14.8%
L/S 5713 S/OVER MAINT & EQUIP	219	241	500	267	500	0.0%	87.3%
L/S 5713 S/OVER POWER	3,744	4,024	4,600	3,961	4,300	-6.5%	8.6%
L/S 5790 HODGES MAINT & EQUIP	290	320	500	358	500	0.0%	39.7%
L/S 5790 HODGES POWER	1,765	1,805	2,100	1,779	1,950	-7.1%	9.6%
L/S 5871 IMJIN MAINT & EQUIP	572	2,215	1,000	4,421	500	-50.0%	-88.7%
L/S 5871 IMJIN POWER	6,828	6,902	8,000	8,366	8,750	9.4%	4.6%
L/S 5990 ORD/V MAINT & EQUIP	11,706	2,005	2,500	11,613	10,000	300.0%	-13.9%
L/S 5990 ORD/V POWER	10,751	10,717	11,250	10,689	11,500	2.2%	7.6%
L/S 6143 CLARK MAINT & EQUIP	10,456	359	500	358	500	0.0%	39.7%
L/S 6143 CLARK POWER	1,605	1,533	1,850	1,577	1,650	-10.8%	4.6%
L/S 6634 HATTEN MAINT & EQUIP	-	-	250	-	250	0.0%	100.0%
L/S 6634 HATTEN POWER	165	143	200	153	175	-12.5%	14.4%
L/S 7698 GIGLING MAINT & EQUIP	18,335	1,197	2,500	358	2,500	0.0%	598.3%
L/S 7698 GIGLING POWER	10,574	11,582	13,500	11,738	12,500	-7.4%	6.5%
L/S 8775 BOOKER MAINT & EQUIP	290	488	500	358	500	0.0%	39.7%
L/S 8775 BOOKER POWER	1,678	782	1,000	916	1,150	15.0%	25.5%
L/S 514 CARMEL MAINT & EQUIP	-	-	500	408	500	0.0%	100.0%
L/S 514 CARMEL POWER	1,261	1,282	1,450	1,355	1,450	0.0%	7.0%
EG LIFT STATION MAINT & EQUIP	21	7,295	15,000	15,130	15,125	0.8%	0.0%
EG LIFT STATION POWER	726	1,070	1,250	1,531	1,750	40.0%	14.3%
PROMONTORY LS MAINT & EQUIP	-	-	500	-	500	0.0%	100.0%
PROMONTORY LS POWER	-	-	750	1,554	1,750	133.3%	100.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>137,481</b>	<b>107,205</b>	<b>150,623</b>	<b>139,029</b>	<b>163,706</b>	<b>8.7%</b>	<b>17.7%</b>
<b>TOTAL EXPENSE</b>	<b>454,248</b>	<b>480,407</b>	<b>504,182</b>	<b>401,528</b>	<b>535,338</b>	<b>6.2%</b>	<b>33.3%</b>

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2016-2017

ACCOUNT NAME	TOTAL						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - OPM	636,547	669,550	690,851	671,734	659,810	-4.5%	-1.8%
WAGES ALLOCATED TO CAPITAL	-	-	-	(12,115)	-	-	-
OVERTIME	10,203	7,614	22,617	13,939	23,742	5.0%	70.3%
STANDBY WAGES	14,560	14,760	17,181	24,638	15,859	-7.7%	-35.6%
FICA - SS EXPENSE	39,364	41,277	45,300	42,630	43,340	-4.3%	1.7%
FICA - MEDI EXPENSE	9,280	9,747	10,594	10,007	10,142	-4.3%	1.3%
MEDICAL INSURANCE	161,684	164,253	181,706	168,580	158,775	-12.6%	-5.8%
DENTAL INSURANCE	9,396	9,167	10,151	9,051	8,165	-19.6%	-9.8%
VISION INSURANCE	1,721	1,807	1,913	1,813	1,669	-12.7%	-7.9%
WORKERS COMP. INSURANCE	28,861	26,320	29,386	27,497	28,206	-4.0%	2.6%
LIFE INSURANCE EXPENSE	4,133	2,852	2,101	3,017	2,006	-4.5%	-33.5%
UNIFORM BENEFIT	3,808	5,924	3,776	7,120	6,608	75.0%	-7.2%
BOOT BENEFIT	1,775	1,380	1,888	1,999	1,652	-12.5%	-17.4%
SUI EXPENSE	2,288	1,904	2,140	-	1,867	-12.7%	-
ETT EXPENSE	57	57	65	-	57	-12.9%	100.0%
DISABILITY PLAN	474	1,994	1,828	2,109	1,745	-4.5%	-17.3%
CALPERS RETIREMENT (ER) - Classic Plan	55,315	57,910	53,192	64,561	50,802	-4.5%	-21.3%
CALPERS RETIREMENT (EE) - Classic Plan	45,615	48,119	51,745	49,367	49,420	-4.5%	0.1%
OPEB EXPENSE	30,820	33,360	32,450	36,300	32,450	0.0%	-10.6%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>1,055,900</b>	<b>1,097,995</b>	<b>1,158,884</b>	<b>1,122,247</b>	<b>1,096,314</b>	<b>-5.4%</b>	<b>-2.3%</b>
BOOKS & REF. MATERIALS	1,036	2,422	660	(5)	1,005	52.3%	-19614.6%
OFFICE SUPPLY	65	-	561	660	335	-40.3%	-49.2%
COMPUTERS/DATA PROCESSING	417	-	-	-	-	-	-
MEMBERSHIPS & DUES	1,413	4,560	-	1,171	1,240	-	5.9%
SAFETY EXPENSE	9,588	4,278	6,930	4,886	3,685	-46.8%	-24.6%
SUPPLIES	2,852	4,008	4,092	4,639	5,025	22.8%	8.3%
GENERAL O&M MAINT & EQUIP	121,624	112,206	137,040	123,828	145,000	5.8%	17.1%
CLARK PROJ - METERS AND PARTS	-	14,584	-	24,111	25,000	-	3.7%
TANK MAINTENANCE - 5 YEAR	-	-	-	23,373	-	-	-
O&M POWER/GAS	-	-	83	-	-	-	-
LUBRICANTS	12,476	11,132	13,200	11,875	11,725	-11.2%	-1.3%
GENERAL O&M CHEMICALS	205	-	-	-	-	-	-
PHONE	1,683	1,761	2,376	5,694	5,360	125.6%	-5.9%
CMMS	3,461	3,369	25,410	8,039	20,100	-20.9%	150.0%
ANNUAL MAINTENANCE PROGRAM	26,522	34,192	43,100	23,278	35,000	-18.8%	50.4%
REAL PROPERTY MAINT.	12,757	8,669	16,500	16,382	16,750	1.5%	2.2%
FLEET MAINT. & REPAIR	32,352	30,971	38,280	36,145	40,200	5.0%	11.2%
TELEMETRY SYSTEM	44,790	7,771	49,500	15,272	20,100	-59.4%	31.6%
METERS	29,945	61,580	60,000	98,379	35,000	-41.7%	-64.4%
INTERTIE #2 MAINT & EQUIP	-	-	-	-	-	-	-
INTERTIE #2 POWER	-	-	-	-	-	-	-
WELL #10 MAINT & EQUIP	-	-	-	-	-	-	100.0%
WELL #10 POWER	-	-	-	-	-	-	-
WELL #11 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #11 POWER	-	-	-	-	-	-	-
WELL #12 MAINT & EQUIP	-	-	-	-	-	-	-
WELL #12 POWER	-	-	-	-	-	-	-
WELL #2 MAINT & EQUIP	-	-	-	-	-	-	-
DESAL POWER	-	-	-	-	-	-	-
MARINA BOOSTER MAINT & EQUIP	-	-	-	-	-	-	100.0%
MARINA BOOSTER POWER	-	-	-	-	-	-	-
L/S 2 MAINT & EQUIP	-	-	-	-	-	-	100.0%
L/S 2 POWER	-	-	-	-	-	-	-
L/S 3 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 3 POWER	-	-	-	-	-	-	-
L/S 5 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 5 POWER	-	-	-	-	-	-	-
L/S 6 MAINT & EQUIP	-	-	-	-	-	-	-
L/S 6 POWER	-	-	-	-	-	-	-
WELL #29 MAINT & EQUIP	-	-	5,000	-	5,000	0.0%	100.0%
WELL #29 POWER	26,398	20,438	35,000	11,723	15,000	-57.1%	28.0%
WELL #30 MAINT & EQUIP	272	8,449	5,000	12,767	1,000	-80.0%	-92.2%

MARINA COAST WATER DISTRICT  
 OPER & MAINT BUDGET FOR FY 2016-2017

ACCOUNT NAME	TOTAL						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WELL #30 POWER	(3,759)	590	60,000	15,287	60,000	0.0%	292.5%
WELL #31 MAINT & EQUIP	219	241	5,000	308	5,000	0.0%	1523.6%
WELL #31 POWER	53,399	37,721	45,000	38,323	55,000	22.2%	43.5%
B/C BOOSTER MAINT & EQUIP	648	-	250	2,237	250	0.0%	100.0%
B/C BOOSTER POWER	339	348	450	374	450	0.0%	20.3%
D BOOSTER MAINT & EQUIP	290	320	3,500	5,858	2,500	-28.6%	-57.3%
D BOOSTER POWER	52,683	36,208	65,000	16,808	25,000	-61.5%	48.7%
E BOOSTER MAINT & EQUIP	386	441	1,500	2,858	1,000	-33.3%	-65.0%
E BOOSTER POWER	5,464	5,075	7,000	5,780	-	-	-
F BOOSTER MAINT & EQUIP	1,424	524	2,500	358	2,500	0.0%	598.3%
F BOOSTER POWER	6,595	6,047	7,500	5,996	6,500	-13.3%	8.4%
BOOSTER/SANDTANK MAINT & EQUIP	1,219	-	5,000	527	5,000	0.0%	100.0%
BOOSTER/SANDTANK POWER	180,715	158,498	195,000	136,133	145,000	-25.6%	6.5%
WATKINS GATE WELL MAINT & EQUIP	460	350	2,000	1,942	2,000	0.0%	3.0%
WATKINS GATE WELL POWER	104,100	92,554	135,000	94,812	110,000	-18.5%	16.0%
WELL #34 MAINT & EQUIP	3,494	-	2,500	1,584	2,500	0.0%	100.0%
WELL #34 POWER	97,412	75,658	95,000	70,406	75,000	-21.1%	6.5%
L/S RESERVATION MAINT & EQUIP	290	322	500	358	500	0.0%	39.7%
L/S RESERVATION POWER	1,637	1,250	1,650	1,514	1,750	6.1%	15.6%
L/S 528 A/FIELD MAINT & EQUIP	-	203	500	-	500	0.0%	-
L/S 528 A/FIELD POWER	284	258	350	286	300	-14.3%	4.9%
L/S 530 A/FIELD MAINT & EQUIP	409	425	500	1,304	500	0.0%	-61.6%
L/S 530 A/FIELD POWER	2,242	2,258	2,750	2,450	2,500	-9.1%	2.1%
L/S 4906 POWER	-	-	-	-	-	-	-
L/S 5398 W/MEYER MAINT & EQUIP	2,046	241	500	267	500	0.0%	87.3%
L/S 5398 W/MEYER POWER	1,560	1,727	2,200	1,742	1,750	-20.5%	0.5%
L/S 5447 LANDRUM MAINT & EQUIP	340	241	500	267	500	0.0%	87.3%
L/S 5447 LANDRUM POWER	2,384	2,125	2,600	1,960	2,250	-13.5%	14.8%
L/S 5713 S/OVER MAINT & EQUIP	219	241	500	267	500	0.0%	87.3%
L/S 5713 S/OVER POWER	3,744	4,024	4,600	3,961	4,300	-6.5%	8.6%
L/S 5790 HODGES MAINT & EQUIP	290	320	500	358	500	0.0%	39.7%
L/S 5790 HODGES POWER	1,765	1,805	2,100	1,779	1,950	-7.1%	9.6%
L/S 5871 IMJIN MAINT & EQUIP	572	2,215	1,000	4,421	500	-50.0%	-88.7%
L/S 5871 IMJIN POWER	6,828	6,902	8,000	8,366	8,750	9.4%	4.6%
L/S 5990 ORD/V MAINT & EQUIP	11,706	2,005	2,500	11,613	10,000	300.0%	-13.9%
L/S 5990 ORD/V POWER	10,751	10,717	11,250	10,689	11,500	2.2%	7.6%
L/S 6143 CLARK MAINT & EQUIP	10,456	359	500	358	500	0.0%	39.7%
L/S 6143 CLARK POWER	1,605	1,533	1,850	1,577	1,650	-10.8%	4.6%
L/S 6634 HATTEN MAINT & EQUIP	-	-	250	-	250	0.0%	100.0%
L/S 6634 HATTEN POWER	165	143	200	153	175	-12.5%	14.4%
L/S 7698 GIGLING MAINT & EQUIP	18,335	1,197	2,500	358	2,500	0.0%	598.3%
L/S 7698 GIGLING POWER	10,574	11,582	13,500	11,738	12,500	-7.4%	6.5%
L/S 8775 BOOKER MAINT & EQUIP	290	488	500	358	500	0.0%	39.7%
L/S 8775 BOOKER POWER	1,678	782	1,000	916	1,150	15.0%	25.5%
L/S 514 CARMEL MAINT & EQUIP	-	-	500	408	500	0.0%	100.0%
L/S 514 CARMEL POWER	1,261	1,282	1,450	1,355	1,450	0.0%	7.0%
EG LIFT STATION MAINT & EQUIP	21	7,295	15,000	15,130	15,125	0.8%	0.0%
EG LIFT STATION POWER	726	1,070	1,250	1,531	1,750	40.0%	14.3%
PROMONTORY LS MAINT & EQUIP	-	-	500	-	500	0.0%	100.0%
PROMONTORY LS POWER	-	-	750	1,554	1,750	133.3%	100.0%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>925,124</b>	<b>807,975</b>	<b>1,157,182</b>	<b>908,845</b>	<b>973,575</b>	<b>-15.9%</b>	<b>7.1%</b>
<b>TOTAL EXPENSE</b>	<b>1,981,024</b>	<b>1,905,969</b>	<b>2,316,066</b>	<b>2,031,091</b>	<b>2,069,889</b>	<b>-10.6%</b>	<b>1.9%</b>



**MARINA COAST WATER DISTRICT  
LAB BUDGET FOR FY 2016-2017**

ACCOUNT NAME	ORD WATER						BUD vs BUD % CHANGE	BUD vs EST % CHANGE
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED			
WAGES - LAB	76,968	81,127	84,035	84,955	88,029	4.8%	3.6%	
WAGES ALLOCATED TO CAPITAL	-	-	-	(570)	-	-	-	
OVERTIME	95	46	488	618	511	4.7%	100.0%	
FICA - SS EXPENSE	4,683	4,969	5,241	5,257	5,490	4.8%	4.4%	
FICA - MEDI EXPENSE	1,095	1,172	1,225	1,230	1,284	4.8%	4.4%	
MEDICAL INSURANCE	6,502	7,107	7,511	7,695	8,227	9.5%	6.9%	
DENTAL INS. EXPENSE	349	354	368	370	369	0.3%	-0.1%	
VISION INS. EXPENSE	137	144	166	152	169	1.8%	10.9%	
WORKERS COMP. EXPENSE	3,655	3,460	3,696	3,643	3,883	5.1%	6.6%	
LIFE INSURANCE EXPENSE	367	258	230	270	242	5.2%	-10.5%	
UNIFORM BENEFIT	270	366	268	428	442	64.9%	3.2%	
BOOT BENEFIT	-	-	134	-	136	1.5%	100.0%	
SUI EXPENSE	432	353	325	81	330	1.5%	309.9%	
ETT EXPENSE	10	10	10	2	10	0.0%	348.4%	
DISABILITY PLAN	42	181	200	190	211	5.5%	11.1%	
CALPERS RETIREMENT (ER) - Classic Plan	5,908	6,416	5,826	6,846	6,124	5.1%	-10.6%	
CALPERS RETIREMENT (EE) - Classic Plan	4,873	5,333	5,668	5,585	5,957	5.1%	6.7%	
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-	
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-	
OPEB EXPENSE	3,727	4,042	4,169	4,169	4,284	2.8%	100.0%	
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>109,115</b>	<b>115,338</b>	<b>119,560</b>	<b>120,921</b>	<b>125,698</b>	<b>5.1%</b>	<b>4.0%</b>	
CHEMICALS	3,978	3,804	6,848	6,848	6,930	1.2%	1.2%	
GLASSWARE	997	1,813	2,694	2,694	2,727	1.2%	1.2%	
BOOKS & REF. MATERIAL	72	-	390	390	396	1.5%	1.5%	
CONTRACT TESTING	22,724	10,812	36,228	35,444	36,659	1.2%	3.4%	
GENERAL SUPPLY	3,993	2,963	6,480	6,480	6,577	1.5%	1.5%	
QUALITY CONTROL PROGRAM	4,186	5,892	9,552	9,402	10,783	12.9%	14.7%	
POSTAGE	619	867	826	819	906	9.7%	10.6%	
PRINTING	3,371	3,651	6,072	6,072	6,162	1.5%	1.5%	
OFFICE SUPPLY	-	-	423	423	430	1.7%	1.7%	
MEMBERSHIPS & DUES	1,225	1,300	1,617	1,617	1,642	1.5%	1.5%	
LAB PERMITS	2,056	-	7,201	7,201	8,465	17.6%	17.5%	
CERTIFICATION	227	-	357	357	362	1.4%	1.4%	
DESAL - MONITORING	-	-	6,000	-	6,000	0.0%	-	
LAB MAINT. & REPAIR	6,957	6,032	8,597	8,597	11,004	28.0%	28.0%	
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>50,404</b>	<b>37,134</b>	<b>93,285</b>	<b>86,344</b>	<b>99,043</b>	<b>6.2%</b>	<b>14.7%</b>	
<b>TOTAL EXPENSE</b>	<b>159,519</b>	<b>152,472</b>	<b>212,845</b>	<b>207,265</b>	<b>224,741</b>	<b>5.6%</b>	<b>8.4%</b>	

**MARINA COAST WATER DISTRICT  
CON BUDGET FOR FY 2016-2017**

ACCOUNT NAME	ORD WATER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - CON	61,496	76,421	114,430	100,122	114,641	0.2%	14.5%
OVERTIME	1,933	2,492	2,984	3,576	3,118	4.5%	-12.8%
FICA - SS EXPENSE	3,891	4,403	7,280	6,246	7,301	0.3%	16.9%
FICA - MEDI EXPENSE	910	1,051	1,702	1,461	1,707	0.3%	16.8%
MEDICAL INSURANCE	7,763	8,777	24,964	14,279	22,470	-10.0%	57.4%
DENTAL INS. EXPENSE	429	451	1,378	687	1,032	-25.1%	50.1%
VISION INS. EXPENSE	148	159	291	281	295	1.4%	4.8%
WORKERS COMP. EXPENSE	1,201	1,259	1,177	1,492	1,187	0.8%	-20.4%
LIFE INSURANCE EXPENSE	258	175	322	274	323	0.3%	17.8%
SUI EXPENSE	457	334	495	496	503	1.6%	1.4%
ETT EXPENSE	11	10	15	15	15	0.0%	1.4%
DISABILITY PLAN	30	122	280	192	281	0.4%	46.6%
CALPERS RETIREMENT (ER) - Classic Plan	4,956	5,365	8,167	6,413	5,497	-32.7%	-14.3%
CALPERS RETIREMENT (EE) - Classic Plan	4,088	4,460	7,945	4,951	7,951	0.1%	60.6%
CALPERS-62 RETIREMENT (ER)	-	-	-	1,647	2,676	-	62.5%
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	2,978	3,808	3,015	3,015	3,060	1.5%	1.5%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>90,548</b>	<b>109,287</b>	<b>174,445</b>	<b>145,147</b>	<b>172,057</b>	<b>-1.4%</b>	<b>18.5%</b>
BOOKS & REF. MATERIAL	29	-	134	134	136	1.5%	1.5%
PRINTING	3,411	4,645	3,010	5,260	4,300	42.9%	-18.3%
GENERAL SUPPLY	7	359	402	473	680	69.2%	43.9%
COMPUTERS/DATA PROCESSING	413	454	469	476	476	1.5%	0.0%
ADVERTISEMENT	-	592	750	754	1,250	66.7%	65.8%
CONSULTING SERVICES	-	-	6,700	6,700	6,800	1.5%	100.0%
MEMBERSHIPS & DUES	3,261	3,448	3,350	3,484	3,570	6.6%	2.5%
TOILET REBATE	4,467	26,670	49,000	48,250	40,000	-18.4%	-17.1%
WASHING MACHINE REBATE	7,375	9,750	7,500	6,375	7,500	0.0%	17.6%
CONSERVATION EDUCATION	10,566	12,834	18,300	8,170	18,300	0.0%	124.0%
LANDSCAPE REBATE	255	647	5,000	6,150	6,250	25.0%	1.6%
HOT WATER RECIR REBATE	-	-	1,050	500	1,500	42.9%	200.0%
SHOWER HEADS AND AERATORS	-	4,202	2,000	2,103	3,000	50.0%	42.6%
LANDSCAPE DEMONSTRATION	-	292	1,005	1,005	1,020	1.5%	1.5%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>29,783</b>	<b>63,893</b>	<b>98,670</b>	<b>89,834</b>	<b>94,782</b>	<b>-3.9%</b>	<b>5.5%</b>
<b>TOTAL EXPENSE</b>	<b>120,332</b>	<b>173,180</b>	<b>273,115</b>	<b>234,982</b>	<b>266,839</b>	<b>-2.3%</b>	<b>13.6%</b>

**MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2016-2017**

ACCOUNT NAME	ORD WATER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	249,891	233,044	329,360	268,686	346,139	5.1%	28.8%
WAGES-ALLOCATED TO CAPITAL	(29,945)	(34,159)	-	(28,245)	(100,000)	-100.0%	-100.0%
OVERTIME	22	56	602	-	640	6.3%	100.0%
FICA - SS EXPENSE	14,851	12,831	19,239	16,161	20,126	4.6%	24.5%
FICA - MEDI EXPENSE	3,594	3,279	4,784	3,778	5,028	5.1%	33.1%
MEDICAL INSURANCE	50,814	42,768	60,700	49,466	63,887	5.3%	29.2%
DENTAL INSURANCE	3,175	2,412	2,886	2,664	3,430	18.8%	28.8%
VISION INSURANCE	513	497	642	558	669	4.2%	19.9%
WORKERS COMP. INSURANCE	2,737	2,156	3,323	2,554	3,485	4.9%	36.4%
LIFE INSURANCE EXPENSE	1,750	1,002	971	1,072	1,015	4.5%	-5.3%
BOOTS BENEFIT	170	161	432	432	540	25.0%	25.0%
SUI EXPENSE	977	899	873	93	873	0.0%	842.2%
ETT EXPENSE	24	26	26	3	26	0.0%	655.8%
DISABILITY PLAN	220	729	852	750	896	5.2%	19.5%
CALPERS RETIREMENT (ER) - Classic Plan	22,177	17,483	22,098	25,037	23,094	4.5%	-7.8%
CALPERS RETIREMENT (EE) - Classic Plan	18,288	14,533	21,497	17,483	22,465	4.5%	28.5%
CALPERS-62 RETIREMENT (ER)	-	1,539	2,702	1,994	2,999	11.0%	50.4%
CALPERS-62 RETIREMENT (EE)	-	1,932	2,628	48	2,917	11.0%	6019.2%
OPEB EXPENSE	12,099	11,611	15,930	15,930	15,930	0.0%	0.0%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>351,356</b>	<b>312,799</b>	<b>489,545</b>	<b>378,463</b>	<b>414,159</b>	<b>-15.4%</b>	<b>9.4%</b>
POSTAGE	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	348	362	405	661	648	60.0%	-2.0%
MAPPING SERVICES	-	-	-	20,000	20,000	-	0.0%
ENGINEERING CONSULTANTS	27,820	59,529	284,450	122,192	377,000	32.5%	208.5%
ENGINEERING REIMBURSEMENTS	236,749	447,330	300,000	384,534	380,000	26.7%	-1.2%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>327,167</b>	<b>507,220</b>	<b>584,855</b>	<b>580,455</b>	<b>837,648</b>	<b>43.2%</b>	<b>44.3%</b>
<b>TOTAL EXPENSE</b>	<b>678,523</b>	<b>820,019</b>	<b>1,074,400</b>	<b>958,917</b>	<b>1,251,807</b>	<b>16.5%</b>	<b>30.5%</b>

MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD SEWER						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	53,656	48,709	73,191	59,709	83,330	13.9%	39.6%
WAGES-ALLOCATED TO CAPITAL	(6,457)	(8,620)	-	(7,809)	(12,000)	-100.0%	-100.0%
OVERTIME	5	12	134	-	154	14.9%	100.0%
FICA - SS EXPENSE	3,200	2,707	4,275	3,591	4,845	13.3%	34.9%
FICA - MEDI EXPENSE	773	686	1,063	840	1,211	13.9%	44.1%
MEDICAL INSURANCE	10,995	9,021	13,489	10,992	15,380	14.0%	39.9%
DENTAL INSURANCE	687	509	641	592	826	28.9%	39.5%
VISION INSURANCE	111	105	143	124	161	12.6%	29.9%
WORKERS COMP. INSURANCE	589	453	738	568	839	13.7%	47.8%
LIFE INSURANCE EXPENSE	380	212	216	238	244	13.0%	2.5%
BOOTS BENEFIT	37	34	96	96	130	35.4%	35.4%
SUI EXPENSE	211	189	194	20	210	8.2%	931.9%
ETT EXPENSE	5	5	6	0	6	0.0%	1835.5%
DISABILITY PLAN	36	154	189	166	216	14.3%	29.9%
CALPERS RETIREMENT (ER) - Classic Plan	4,763	3,660	4,911	5,564	5,560	13.2%	-0.1%
CALPERS RETIREMENT (EE) - Classic Plan	3,928	3,043	4,777	3,886	5,408	13.2%	39.2%
CALPERS-62 RETIREMENT (ER)	-	326	600	443	722	20.3%	62.8%
CALPERS-62 RETIREMENT (EE)	-	409	584	10	702	20.2%	6742.1%
OPEB EXPENSE	2,598	2,427	3,540	3,540	3,835	8.3%	8.3%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>75,517</b>	<b>64,040</b>	<b>108,787</b>	<b>82,573</b>	<b>111,779</b>	<b>2.8%</b>	<b>35.4%</b>
POSTAGE	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	77	77	90	48	156	73.3%	225.0%
MAPPING SERVICES	-	-	-	10,000	10,000	-	0.0%
ENGINEERING CONSULTANTS	20,175	12,421	137,000	29,172	110,000	-19.7%	277.1%
ENGINEERING REIMBURSEMENTS	26,578	117,885	100,000	131,737	110,000	10.0%	-16.5%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>46,830</b>	<b>130,383</b>	<b>237,090</b>	<b>170,957</b>	<b>230,156</b>	<b>-2.9%</b>	<b>34.6%</b>
<b>TOTAL EXPENSE</b>	<b>122,347</b>	<b>194,423</b>	<b>345,877</b>	<b>253,530</b>	<b>341,935</b>	<b>-1.1%</b>	<b>34.9%</b>

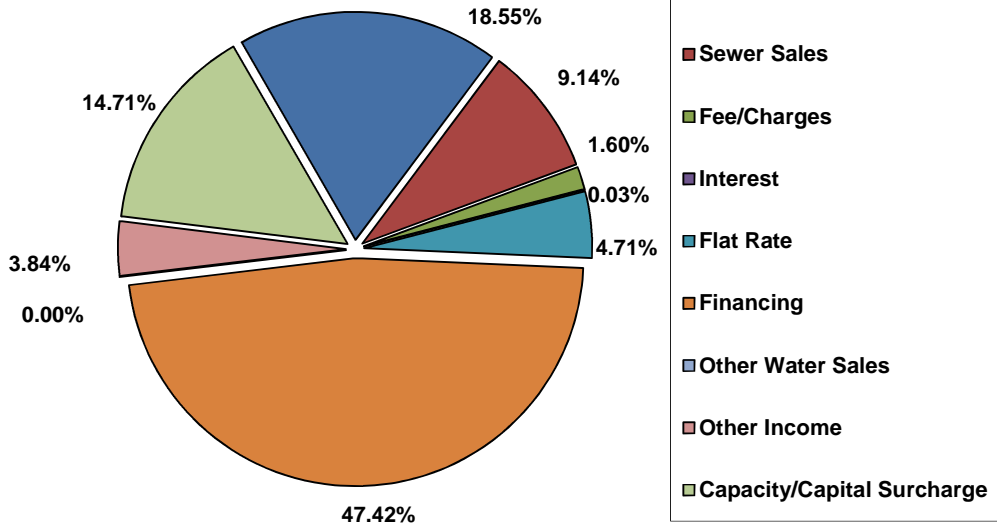
MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2016-2017

ACCOUNT NAME	RUWAP						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	-	-	-	-	-	-	-
WAGES-ALLOCATED TO CAPITAL	-	-	-	-	-	-	-
OVERTIME	-	-	-	-	-	-	-
FICA - SS EXPENSE	-	-	-	-	-	-	-
FICA - MEDI EXPENSE	-	-	-	-	-	-	-
MEDICAL INSURANCE	-	-	-	-	-	-	-
DENTAL INSURANCE	-	-	-	-	-	-	-
VISION INSURANCE	-	-	-	-	-	-	-
WORKERS COMP. INSURANCE	-	-	-	-	-	-	-
LIFE INSURANCE EXPENSE	-	-	-	-	-	-	-
BOOTS BENEFIT	-	-	-	-	-	-	-
SUI EXPENSE	-	-	-	-	-	-	-
ETT EXPENSE	-	-	-	-	-	-	-
DISABILITY PLAN	-	-	-	-	-	-	-
CALPERS RETIREMENT (ER) - Classic Plan	-	-	-	-	-	-	-
CALPERS RETIREMENT (EE) - Classic Plan	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (ER)	-	-	-	-	-	-	-
CALPERS-62 RETIREMENT (EE)	-	-	-	-	-	-	-
OPEB EXPENSE	-	-	-	-	-	-	-
<b>TOTAL SALARY &amp; BENEFIT</b>	-	-	-	-	-	-	-
POSTAGE	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	-	-	-	-	-	-	-
MAPPING SERVICES	-	-	-	-	-	-	-
ENGINEERING CONSULTANTS	-	-	-	-	-	-	-
ENGINEERING REIMBURSEMENTS	-	-	-	-	-	-	-
<b>TOTAL DEPARTMENT EXPENSE</b>	-	-	-	-	-	-	-
<b>TOTAL EXPENSE</b>	-	-	-	-	-	-	-

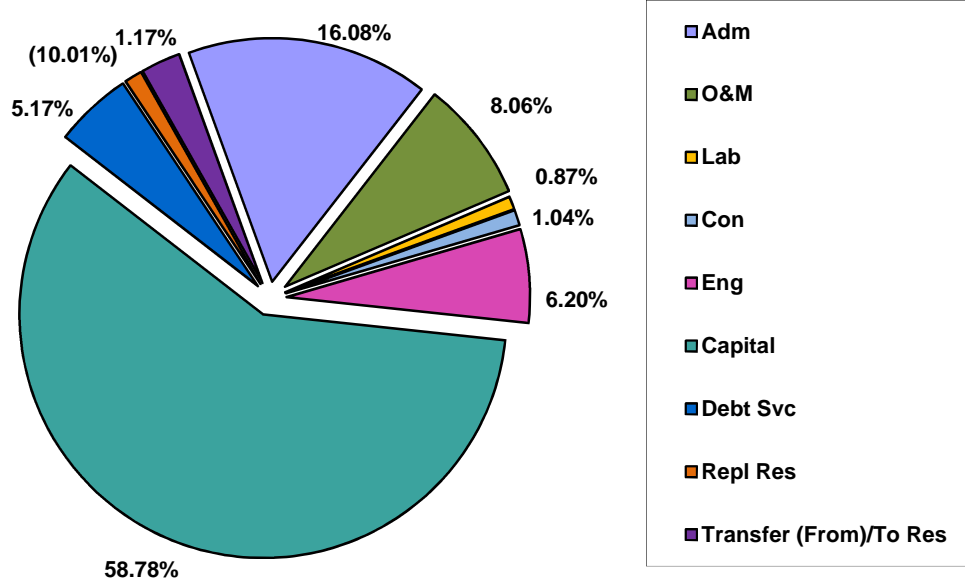
MARINA COAST WATER DISTRICT  
ENG BUDGET FOR FY 2016-2017

ACCOUNT NAME	TOTAL						
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	BUD vs BUD % CHANGE	BUD vs EST % CHANGE
WAGES - ENG	303,547	281,753	402,551	328,394	429,469	6.7%	30.8%
WAGES-ALLOCATED TO CAPITAL	(36,403)	(42,779)	-	(36,054)	(112,000)	-100.0%	-100.0%
OVERTIME	27	67	736	-	794	7.9%	100.0%
FICA - SS EXPENSE	18,051	15,538	23,514	19,752	24,971	6.2%	26.4%
FICA - MEDI EXPENSE	4,367	3,965	5,847	4,619	6,239	6.7%	35.1%
MEDICAL INSURANCE	61,809	51,790	74,189	60,458	79,267	6.8%	31.1%
DENTAL INSURANCE	3,862	2,921	3,527	3,256	4,256	20.7%	30.7%
VISION INSURANCE	624	601	785	682	830	5.7%	21.8%
WORKERS COMP. INSURANCE	3,326	2,609	4,061	3,122	4,324	6.5%	38.5%
LIFE INSURANCE EXPENSE	2,130	1,213	1,187	1,310	1,259	6.1%	-3.9%
BOOTS BENEFIT	207	196	528	528	670	26.9%	26.9%
SUI EXPENSE	1,188	1,088	1,067	113	1,083	1.5%	858.3%
ETT EXPENSE	29	32	32	4	32	0.0%	753.3%
DISABILITY PLAN	256	883	1,041	916	1,112	6.8%	21.3%
CALPERS RETIREMENT (ER) - Classic Plan	26,939	21,142	27,009	30,601	28,654	6.1%	-6.4%
CALPERS RETIREMENT (EE) - Classic Plan	22,216	17,576	26,274	21,369	27,873	6.1%	30.4%
CALPERS-62 RETIREMENT (ER)	-	1,865	3,302	2,437	3,721	12.7%	52.7%
CALPERS-62 RETIREMENT (EE)	-	2,341	3,212	58	3,619	12.7%	6147.2%
OPEB EXPENSE	14,697	14,038	19,470	19,470	19,765	1.5%	1.5%
<b>TOTAL SALARY &amp; BENEFIT</b>	<b>426,873</b>	<b>376,838</b>	<b>598,332</b>	<b>461,035</b>	<b>525,938</b>	<b>-12.1%</b>	<b>14.1%</b>
POSTAGE	-	-	-	-	-	-	-
OFFICE SUPPLY	-	-	-	-	-	-	-
MEMBERSHIPS & DUES	424	438	495	709	804	62.4%	13.4%
MAPPING SERVICES	-	-	-	30,000	30,000	-	0.0%
ENGINEERING CONSULTANTS	47,995	71,949	421,450	151,364	487,000	15.6%	221.7%
ENGINEERING REIMBURSEMENTS	263,327	565,215	400,000	516,271	490,000	22.5%	-5.1%
<b>TOTAL DEPARTMENT EXPENSE</b>	<b>373,997</b>	<b>637,603</b>	<b>821,945</b>	<b>751,412</b>	<b>1,067,804</b>	<b>29.9%</b>	<b>42.1%</b>
<b>TOTAL EXPENSE</b>	<b>800,870</b>	<b>1,014,441</b>	<b>1,420,277</b>	<b>1,212,447</b>	<b>1,593,742</b>	<b>12.2%</b>	<b>31.4%</b>

**Marina Coast Water District  
Revenues (Consolidated)  
Budget FY 2016-2017**



**Marina Coast Water District  
Expenses (Consolidated)  
Budget FY 2016-2017**



MARINA COAST WATER DISTRICT  
CAPITALIZED EQUIPMENT BUDGET FOR FY 2016-2017

ACCOUNT NAME	ORD WATER					ORD SEWER				
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED
LABORATORY	-	-	-	-	-	-	-	-	-	-
NETWORK COMPUTER SYSTEM	-	5,372	20,280	12,240	16,200	-	1,136	4,290	2,640	3,900
VEHICLES	49,534	10,607	54,000	-	54,000	10,684	2,244	12,000	-	13,000
O&M EQUIPMENT	-	-	21,600	23,200	76,400	-	-	87,600	39,460	14,300
<b>TOTAL EXPENSE</b>	<b>49,534</b>	<b>15,979</b>	<b>95,880</b>	<b>35,440</b>	<b>146,600</b>	<b>10,684</b>	<b>3,380</b>	<b>103,890</b>	<b>42,100</b>	<b>31,200</b>

ACCOUNT NAME	TOTAL					BUD vs BUD %CHANGE	BUD vs EST % CHANGE
	2013-2014 ACTUAL	2014-2015 ACTUAL	2015-2016 ADOPTED	2015-2016 ESTIMATED	2016-2017 PROPOSED		
LABORATORY	-	-	-	-	-	0.0%	0.0%
NETWORK COMPUTER SYSTEM	-	6,508	24,570	14,880	20,100	-18.2%	0.0%
VEHICLES	60,218	12,851	66,000	-	67,000	1.5%	0.0%
O&M EQUIPMENT	-	-	109,200	62,660	90,700	-16.9%	0.0%
<b>TOTAL EXPENSE</b>	<b>60,218</b>	<b>19,359</b>	<b>199,770</b>	<b>77,540</b>	<b>177,800</b>	<b>-11.0%</b>	<b>129.3%</b>

**Network Computer System**

Springbrook Modules - Human Resources & Work Orders 6,700  
Phone System Replacement 13,400 20,100

**Vehicles**

Per Board Vehicle Replacement Policy 67,000

**O&M Equipment**

Additional meter reading system including toughbook and software upgrade 13,400  
Upgrade of truck radios and office base station to digital 17,000  
5 - 7 Yard Dump Truck 60,300 90,700



**MARINA COAST WATER DISTRICT  
CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2016-2017**

<b>Project No.</b>	<b>Cost Center(s)</b>	<b>Project Name</b>		<b>Amount</b>
WD-0115	03	SCADA System Improvements - Phase II	Existing 100%	\$ 296,935
OW-0128	03	Lightfighter B-Zone Pipeline (Design)	Existing 33% \$ 110,814 Development 67% \$ 224,986	\$ 335,800
OW-0206	03	Inter-Garrison Road Pipeline Up-Sizing	Existing 17% \$ 107,485 Development 83% \$ 536,639	\$ 644,124
OS-0200	04	Clark Lift Station Replacement	Existing 100%	\$ 616,475
OS-0205	04	Imjin Lift Station Improvements - Phase 1	Existing 100%	\$ 264,000
OS-0152	04	Hatten, Booker, Neeson LS Improvements	Existing 100%	\$ 100,000
RW-0156	05	Recycled Water Trunk Main, MRWPCA to Normandy		\$ 12,670,000
<b>Total:</b>				<b>\$ 14,927,334</b>

**Summary by Cost Center**

03 - Ft Ord Water	Existing \$ 515,234 Development \$ 761,625	\$ 1,276,859
04 - Ft Ord Sewer	Existing	\$ 980,475
05 - RUWAP	SRF/FORA	\$ 12,670,000
<b>Total:</b>		<b>\$ 14,927,334</b>

Capital Improvement Project Sheet

<b>Project:</b>	SCADA System Improvements - Phase II
<b>Project No:</b>	WD-0115
<b>Cost Center:</b>	Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer

**Project Description**  
 This project is for improving the Supervisory, Control, and Data Acquisition (SCADA) facilities. MCWD has more than 40 (current) remote water and sewer infrastructure sites that need SCADA improvement. The current phase of the project will result in functional and expandable Water SCADA that will transmit signals to MCWDs' O&M control room while the future phases will up-grade SCADA security.

**Project Justification**  
 This project is needed to increase the reliability of the SCADA facilities. A well-functioning SCADA system is fundamental to efficient operation of water and waste water systems and reliable SCADA facilities reduce risk because problems with remote infrastructure can be identified, communicated and/or prevented prior to failure.

PROJECT COSTS:	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY19/20	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services		31,020						31,020
Internal Services								0
<b>Construction</b>								
External Services	1,033,456	199,677	286,435				100,000	1,619,568
Internal Services	10,000	10,000	10,500				10,000	40,500
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>1,043,456</b>	<b>240,697</b>	<b>296,935</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>	<b>1,691,088</b>

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
01 - Marina Water	01-00-160-402	37%	281,733	225,645	0	0	0	0	40,700	548,078
02 - Marina Sewer	02-00-160-402	0%	73,042	0	0	0	0	0	0	73,042
03 - Ft Ord Water	03-00-160-402	63%	563,466	15,052	296,935	0	0	0	69,300	944,753
04 - Ft Ord Sewer	04-00-160-402	0%	125,215	0	0	0	0	0	0	125,215
										0
<b>Funding By Fiscal Year</b>			<b>1,043,456</b>	<b>240,697</b>	<b>296,935</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>	<b>1,691,088</b>

Prior years for Phase I split costs 27% for Marina Water, 7% for Marina Sewer, 54% for Ft Ord Water, and 12% for Ft Ord Sewer. Phase II is for Water.

Estimated Project Expenditures for FY 16/17:				Budget	Special Notes
<b>"Class "2" Cost Opinion: Estimated Range varies (-10%→+25%)"</b>					
<b>Project: SCADA System Improvements - Phase I</b>					
<b>1- Design &amp; Planning Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			0	On going Design-Build Project
	External Services: (Attorneys, Consultants)			0	
<b>Total Design &amp; Planning Cost:</b>					
<b>2- Construction &amp; Installation Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			10,500	Include: Construction Management,
	External Services: (Consultant Contractor)			286,435	Include: Equipments, Installation & Integration
<b>Total Construction &amp; Installation Costs:</b>					
				<b>\$ 296,935</b>	
<b>Property / Easement Acquisition:</b>				<b>No Property Acquisition Necessary</b>	

Capital Improvement Project Sheet

<b>Project:</b>	<b>Lightfighter B-Zone Pipeline Extension</b>	<b>Source:</b>	Internal
<b>Project No:</b>	<b>OW-0128</b>	<b>Index/Multiplier:</b>	1.0
<b>Cost Center</b>	<b>Ord Community Water</b>	<b>Inflation %:</b>	2.0

**Project Description**  
 This project entails the construction of approximately 2,600-LF of 12-inch PVC potable water pipeline to connect the main in 2nd Ave to the B-Zone. This connection improves fire flows along 2nd Avenue and in the upper portion of the A-Zone, fed through the existing PRV.

**Project Justification**  
 This project was triggered by development along 2nd Ave at the A-Zone/b-Zone boundary. The delay in constructing an A-Zone tank moves the need for this project forward. The B-Zone water storage must support the new A-Zone customers in this area. This is sequenced to coincide with Seaside working in Lightfighter Drive in FY 16/17.

<b>PROJECT COSTS:</b>	<b>Prior Years</b>	<b>FY 15/16</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>OUT YEARS</b>	<b>Total</b>
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services	55,500	30,000						85,500
Internal Services		2,000						2,000
<b>Construction</b>								
External Services			325,000					325,000
Internal Services			10,800					10,800
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>55,500</b>	<b>32,000</b>	<b>335,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>423,300</b>

<b>Project Funding / Cost Centers</b>	<b>G L Code</b>	<b>% Cost Center</b>	<b>Prior Years</b>	<b>FY 15/16</b>	<b>FY 16/17</b>	<b>FY 17/18</b>	<b>FY 18/19</b>	<b>FY19/20</b>	<b>OUT YEARS</b>	<b>Total</b>
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	55,500	32,000	335,800	0	0	0	0	423,300
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>55,500</b>	<b>32,000</b>	<b>335,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>423,300</b>

Estimated Project Expenditures for FY 16/17:				Budget	Special Notes
"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"					
Project: Lightfighter B-Zone Pipeline Extension					
1- Design & Planning Costs:					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Coordination
	External Services: (Attorneys, Consultants)			\$ -	Finalize PS&E
<b>Total Design &amp; Planning Cost:</b>				<b>\$ -</b>	
2- Construction & Installation Costs:					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 10,800	
	External Services: (Contractors)			\$ 325,000	
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 335,800</b>	
Property / Easement Acquisition:					

Capital Improvement Project Sheet

<b>Project:</b>	Inter-Garrison Road Pipeline Up-Sizing	<b>Source:</b>	Internal
<b>Project No:</b>	OW-0206	<b>Index/Multiplier:</b>	1.0
<b>Cost Center</b>	Ord Community Water	<b>Inflation %:</b>	2.0

**Project Description**  
 This project entails the construction of approximately 1700-LF of 18-inch potable water pipeline in InterGarrison Road between Abrahms Drive and East Garrison to replace the existing 12-inch main. This will allow the District to meet commercial fire flows in East Garrison prior to building a B-Zone reservoir.

**Project Justification**  
 The East Garrison Developer has completed construction of the Phase 2 infrastructure and is building homes in the area. Commercial development may occur within the next 1-2 years.

PROJECT COSTS:	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services		59,000						59,000
Internal Services		1,000						1,000
<b>Construction</b>								
External Services			633,124					633,124
Internal Services			11,000					11,000
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>0</b>	<b>60,000</b>	<b>644,124</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>704,124</b>

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		100%	0	60,000	644,124	0	0	0	0	704,124
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>0</b>	<b>60,000</b>	<b>644,124</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>704,124</b>

Estimated Project Expenditures for FY 16/17:				Budget	Special Notes
<b>"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"</b>					
<b>Project: 3rd Street Water Main</b>					
<b>1- Design &amp; Planning Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Manage contract
	External Services: (Attorneys, Consultants)			\$ -	Design
<b>Total Design &amp; Planning Cost:</b>				<b>\$ -</b>	
<b>2- Construction &amp; Installation Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 11,000	Const. Mgt
	External Services: (Contractors)			\$ 633,124	Construction
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 644,124</b>	
<b>Property / Easement Acquisition:</b>					

Capital Improvement Project Sheet

<b>Project:</b>	Clark Lift Station Improvement	<b>Source:</b>	Ord WW MP
<b>Project Number:</b>	OS-0200	<b>Index/Multiplier:</b>	20-City
<b>Cost Center:</b>	Ord Community Sewer	<b>Inflation %:</b>	2.0

**Project Description**  
 This project is for replacing the current sanitary sewer lift station with an improved lift station. The project scope includes an up-graded concrete below-grade wet-well, a dual submersible pump, and a valve vault. A back-up generator is also included in the scope. The project is located at the intersection of Brostrom and Clark Court in the Former Fort Ord portion of eastern Marina. Project is projected for construction in winter 2015-16.

**Project Justification**  
 This project is needed because the existing lift station is beyond its useful life. The lift station is costly to maintain and operate; replacement will result in lower operational expense.

PROJECT COSTS:	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services	33,726	20,000						53,726
Internal Services	3,840	2,000						5,840
<b>Construction</b>								
External Services	95,117	500,000	196,475					791,592
Internal Services		50,000	10,000					60,000
<b>Property Easement / Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>132,683</b>	<b>572,000</b>	<b>206,475</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>911,158</b>

Project Funding / Cost Centers	G L CODE	% Cost Splits	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
04 - Ft Ord Sewer		100%	132,683	572,000	206,475	0	0	0	0	911,158
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>132,683</b>	<b>572,000</b>	<b>206,475</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>911,158</b>



Estimated Project Expenditures for FY 16/17:				Budget	Special Notes
<b>"Class "3" Cost Opinion: Estimated Range varies (-20%→+35%)"</b>					
<b>Project: Clark Lift Station Improvement</b>					
<b>1- Design &amp; Planning Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Design review/permitting
	External Services: (Attorneys, Consultants)			\$ -	completion of station design
<b>Total Design &amp; Planning Cost:</b>				<b>\$ -</b>	
<b>2- Construction &amp; Installation Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 10,000	Construction management/Inspection
	External Services: (Contractors)			\$ 196,475	Construction contract (labor/material)
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 206,475</b>	
<b>Property / Easement Acquisition:</b>					

Capital Improvement Project Sheet

<b>Project:</b>	Imjin LS & Force Main Improvements - Phase I	<b>Source:</b>	OC Sewer TM
<b>Project Number:</b>	OS-0205	<b>Index/Multiplier:</b>	1.0
<b>Cost Center:</b>	Ord Community Sewer	<b>Inflation %:</b>	2.0

**Project Description**  
 The first phase of this project includes constructing another wetwell, installing two Flygt pumps with all accessories and appurtenances and space to add a third pump. The second Phase will be to install the third pump and replace the forcemain in conjunction with the Imjin Road widening project.

**Project Justification:**  
 The existing lift station and forcemain can't handle all the anticipated wastewater flows from East Garrison, UCMBEST, Marina Airport, Existing Marina lift Station as was stated in the Ord Community Wastewater Master Plan; the project will be split into two phases and is necessary to accommodate near to long term future development

PROJECT COSTS:	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services	20,000		30,000					50,000
Internal Services	2,000		13,000					15,000
<b>Construction</b>								
External Services			200,000	290,000				490,000
Internal Services			20,000	20,000				40,000
<b>Property Easement / Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>22,000</b>	<b>0</b>	<b>263,000</b>	<b>310,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>595,000</b>

Project Funding / Cost Centers	G L CODE	% Cost Splits	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
02 - Marina Sewer			0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	22,000	0	263,000	310,000	0	0	0	595,000
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>22,000</b>	<b>0</b>	<b>263,000</b>	<b>310,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>595,000</b>

Estimated Project Expenditures for FY 16/17:				Budget	Special Notes
<b>"Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"</b>					
<b>Project: Imjin LS &amp; Force Main Improvements - Phase I</b>					
<b>1- Design &amp; Planning Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 13,000	Master plan integration, scope, conceptual design
	External Services: (Attorneys, Consultants)			\$ 30,000	commencing design/ plans preparation
<b>Total Design &amp; Planning Cost:</b>				<b>\$ 43,000</b>	
<b>2- Construction &amp; Installation Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 20,000	No construction is anticipated this FY
	External Services: (Contractors)			\$ 200,000	
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 220,000</b>	
<b>Property / Easement Acquisition:</b>					

Capital Improvement Project Sheet

<b>Project:</b>	Hatten, Booker, Neeson LS Improvements
<b>Project No:</b>	OS-0152
<b>Cost Center:</b>	Ft Ord Sewer

**Project Description**  
 This project is upgrade of existing lift stations which have reached the end of their service life. Capacity increases are not required. Hatten Lift Station will be replaced in 2016/17. Booker in 2018/19 and Neeson will be addressed in later years.

**Project Justification**  
 The wet wells and piping are experiencing corrosion and require replacement.

PROJECT COSTS:	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services								0
Internal Services								0
<b>Design</b>								
External Services		10,000			30,000		30,000	70,000
Internal Services		10,000			10,000		10,000	30,000
<b>Construction</b>								
External Services			90,000		350,000		300,000	740,000
Internal Services			10,000		35,000		30,000	75,000
<b>Property / Easement Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>0</b>	<b>20,000</b>	<b>100,000</b>	<b>0</b>	<b>425,000</b>	<b>0</b>	<b>370,000</b>	<b>915,000</b>

Project Funding / Cost Centers	G L Code	% Cost Splits	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
01 - Marina Water		0%	0	0	0	0	0	0	0	0
02 - Marina Sewer		0%	0	0	0	0	0	0	0	0
03 - Ft Ord Water		0%	0	0	0	0	0	0	0	0
04 - Ft Ord Sewer		100%	0	20,000	100,000	0	425,000	0	370,000	915,000
										0
<b>Funding By Fiscal Year</b>			<b>0</b>	<b>20,000</b>	<b>100,000</b>	<b>0</b>	<b>425,000</b>	<b>0</b>	<b>370,000</b>	<b>915,000</b>

Estimated Project Expenditures for FY 16/17:				Budget	Special Notes
"Class "4" Cost Opinion: Estimated Range varies (-10%→+25%)"					
Project: Hatten, Booker, Neeson LS Improvements					
1- Design & Planning Costs:					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ -	Project design completed
	External Services: (Attorneys, Consultants)			\$ -	Design plans and specs
<b>Total Design &amp; Planning Cost:</b>				<b>\$ -</b>	
2- Construction & Installation Costs:					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 10,000	Including: Internal labor, Construction Management,
	External Services: (Contractors)			\$ 90,000	Including: Pre-packaged system, installation
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 100,000</b>	
Property / Easement Acquisition:					Replace within existing easement.

Capital Improvement Project Sheet

<b>Project:</b>	Recycled Trunk Main and Booster, MRWPCA to Normandy	<b>Source:</b>	RW Design
<b>Project No:</b>	RW-0156	<b>Index/Multiplier:</b>	San Francisco
<b>Cost Center:</b>	Recycled Water	<b>Inflation %:</b>	2.0

**Project Description**  
 This project is for completing the Recycled Water conveyance facilities between the MRWPCA treatment facility and the D/E Reservoir Site south of Normandy on the Former Fort Ord. The project scope includes the design and construction of approximately 43,000-LF of 16-inch to 24-inch pipeline, a 2-MG storage tank (termed the Blackhorse Reservoir), and a Booster Pump Stations.

**Project Justification**  
 The design and construction needs to be completed in order to implement Recycled Water as a water source to meet the needs of MCWDs' customers and to augment the current groundwater supply source for FORA.

PROJECT COSTS:	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
<b>Cost Category / Phasing</b>								
<b>Planning</b>								
External Services		20,000	20,000					52,000
Internal Services		2,000	10,000					12,000
<b>Design</b>								
External Services		400,000	400,000	40,000				840,000
Internal Services		100,000	200,000	24,000				324,000
<b>Construction</b>								
External Services	3,156,251		12,000,000	14,000,000	7,614,000		2,000,000	38,770,251
Internal Services			40,000	60,000	30,000			130,000
<b>Property Easement / Acquisitions</b>								0
<b>Other Project Costs</b>								0
<b>Estimated Cost By Fiscal Year</b>	<b>3,156,251</b>	<b>522,000</b>	<b>12,670,000</b>	<b>14,124,000</b>	<b>7,644,000</b>	<b>0</b>	<b>2,000,000</b>	<b>40,128,251</b>

Project Funding / Cost Centers	G L CODE	% COST Center	Prior Years	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	OUT YEARS	Total
05 - Recycled Water	05-00-160-510	100%	3,156,251	522,000	12,670,000	14,124,000	7,644,000	0	2,000,000	40,116,251
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
<b>Funding By Fiscal Year</b>			<b>3,156,251</b>	<b>522,000</b>	<b>12,670,000</b>	<b>14,124,000</b>	<b>7,644,000</b>	<b>0</b>	<b>2,000,000</b>	<b>40,116,251</b>

Estimated Project Expenditures for FY 16/17: "Class "4" Cost Opinion: Estimated Range varies (-30%→+50%)"				Budget	Special Notes
<b>Project: Recycled Trunk Main and Booster, MRWPCA to Normandy</b>					
<b>1- Design &amp; Planning Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 210,000	Design Review/coordination with MRWPCA
	External Services: (Attorneys, Consultants)			\$ 420,000	Design updates-possible rerouting.
<b>Total Design &amp; Planning Cost:</b>				<b>\$ 630,000</b>	
<b>2- Construction &amp; Installation Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 40,000	No construction is anticipated this FY
	External Services: (Contractors)			\$ 12,000,000	
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 12,040,000</b>	
<b>Property / Easement Acquisition:</b>				<b>Yet to be determined, pending negotiations.</b>	

<b>2- Construction &amp; Installation Costs:</b>					
	Internal Services : MCWD Staff time (Eng, O&M,Finances)			\$ 20,000	No construction is anticipated this FY
	External Services: (Contractors)			\$ 200,000	
<b>Total Construction &amp; Installation Costs:</b>				<b>\$ 220,000</b>	
<b>Property / Easement Acquisition:</b>				<b>Project within Public R/W</b>	

MARINA COAST WATER DISTRICT  
RESERVE DETAIL  
PROJECTED AS OF JUNE 30, 2016

<u>Description</u>	OW	OS	RUWAP	TOTAL
<b>1 Debt Reserve Fund*</b>				
2 Debt Reserve Fund (2010 Bond)*	424,740	118,933	-	543,673
3 CPCFA*	-	-	-	-
<b>4 Total Debt Reserve Fund*</b>	<u>424,740</u>	<u>118,933</u>	<u>-</u>	<u>543,673</u>
<b>5 Capital Reserve Fund</b>	-	-	-	-
<b>9 Capacity Charge/Capital Surcharge Fund**</b>	3,464,952	1,132,978	-	4,597,930
<b>10 Capital Replacement &amp; Improvement Fund**</b>	1,427,755	713,877	-	2,141,632
<b>11 Administrative Reserve Fund</b>	50,000	50,000	-	100,000
<b>12 Operating Reserve Fund</b>	406,972	886,168	-	1,293,140
<b>13 Total Projected Reserve as of 06-30-2016</b>	<u><u>5,774,419</u></u>	<u><u>2,901,956</u></u>	<u><u>-</u></u>	<u><u>8,676,375</u></u>
<b>14 FY 2016-2017 Capital Reserve Fund</b>				
15 Beginning Balance	-	-	-	-
16 Proposed transfers from operations - [A]	-	-	-	-
17 Proposed transfers to operations - [B]	-	-	-	-
18 Proposed Capital Costs	-	-	-	-
19 Due to/(Due From) Interfund Transfers	-	-	-	-
<b>20 Proposed Ending Balance as of 06-30-2017</b>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>
<b>21 FY 2016-2017 Capacity Charge/Capital Surcharge Fund</b>				
22 Beginning Balance	3,464,952	1,132,978	-	4,597,930
23 Proposed Capacity Fees/Capital Surcharges [C]	2,440,825	996,841	-	3,437,666
24 Proposed Capital Costs [D]	(761,625)	-	-	(761,625)
25 Debt Service Share [E]	(568,621)	-	-	(568,621)
26 Due to/(Due From) Interfund Transfers	-	-	-	-
<b>27 Proposed Ending Balance as of 06-30-2017</b>	<u><u>4,575,531</u></u>	<u><u>2,129,819</u></u>	<u><u>-</u></u>	<u><u>6,705,350</u></u>
<b>28 FY 2016-2017 Capital Replacement &amp; Improvement Fund</b>				
29 Beginning Balance	1,427,755	713,877	-	2,141,632
30 Proposed transfers from operations per Board Policy	200,000	100,000	-	300,000
31 Proposed transfers from operations - [A]	-	382,885	-	382,885
32 Proposed transfers to operations - [B]	(206,800)	-	-	(206,800)
33 Proposed Capital Costs (Included Cap EQ & CIP) [D]	(661,834)	(1,011,675)	-	(1,673,509)
34 Due to/(Due From) Interfund Transfers	-	-	-	-
<b>35 Proposed Ending Balance as of 06-30-2017</b>	<u><u>759,121</u></u>	<u><u>185,087</u></u>	<u><u>-</u></u>	<u><u>944,208</u></u>
<b>36 FY 2016-2017 Administrative Reserve Fund</b>	<u><u>50,000</u></u>	<u><u>50,000</u></u>	<u><u>-</u></u>	<u><u>100,000</u></u>
<b>37 FY 2016-2017 Operating Reserve</b>				
38 Beginning operating reserve	406,972	886,168	-	1,293,140
39 Proposed transfers from operations - [A]	-	-	-	-
40 Proposed transfers to operations - [B]	(157,000)	-	(518,096)	(675,096)
41 Due to/(Due From) Interfund Transfers***	-	-	518,096	518,096
<b>42 Proposed Ending Balance as of 06-30-2017</b>	<u><u>249,972</u></u>	<u><u>886,168</u></u>	<u><u>-</u></u>	<u><u>1,136,140</u></u>
43 6 mths avg operating expenses required by Board****	3,183,190	805,885	-	3,989,075
<b>44 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2017</b>	<u><u>(2,933,218)</u></u>	<u><u>80,282</u></u>	<u><u>-</u></u>	<u><u>(2,852,936)</u></u>
<b>45 TOTAL PROPOSED ENDING RESERVE BALANCE AS OF 06-30-2017</b>	<u><u>5,634,624</u></u>	<u><u>3,251,074</u></u>	<u><u>-</u></u>	<u><u>8,885,698</u></u>
<b>46 Transfer (From)/To Reserves A+B+C+D+E Net</b>	<b>84,945</b>	<b>368,051</b>	<b>(518,096)</b>	<b>(65,100)</b>
* Held by external Agencies				
** Restricted to only capital spending				
***Interfund transfer from Marina Water Cost Center to RUWAP				
****Per Board Policy				
Operating Expenses plus Interest & Bond Amortization	6,366,380	1,611,769	309,948	

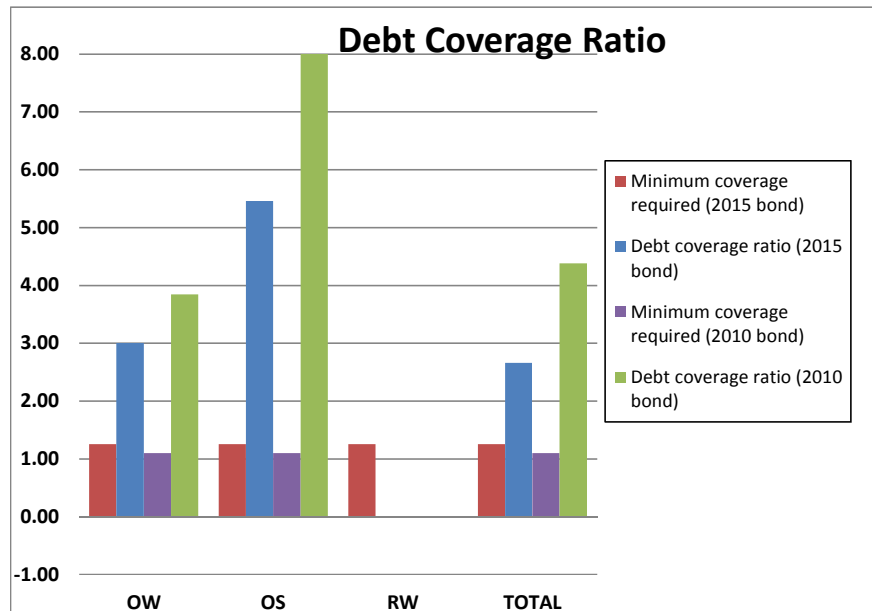


**MARINA COAST WATER DISTRICT  
DEBT SERVICE  
BUDGET FY 2016-2017**

DESCRIPTION	PRINCIPAL AMOUNT	LOAN DATE	FINAL PAYMENT	REMAINING PRINCIPAL	PRINCIPAL AMOUNT	TOTAL
2010 SERIES BOND	5,436,800	12/23/2010	6/1/2020	4,270,000	502,400	3,767,600
					Ord Water 392,500	
					Ord Sewer 109,900	
2015 SERIES A BOND	25,960,800	7/15/2015	6/1/2037	25,960,800	787,350	25,173,450
					Ord Water 434,400	
					Ord Sewer 144,800	
					RUWAP 208,150	
RABOBANK CONSTRUCTION LOAN	1,776,640	8/3/2015	8/3/2025	1,776,640	38,780	1,737,860
					Ord Water 30,297	
					Ord Sewer 8,483	
<b>CURRENT LOAN</b>				<b>32,007,440</b>	<b>1,328,530</b>	<b>30,678,910</b>

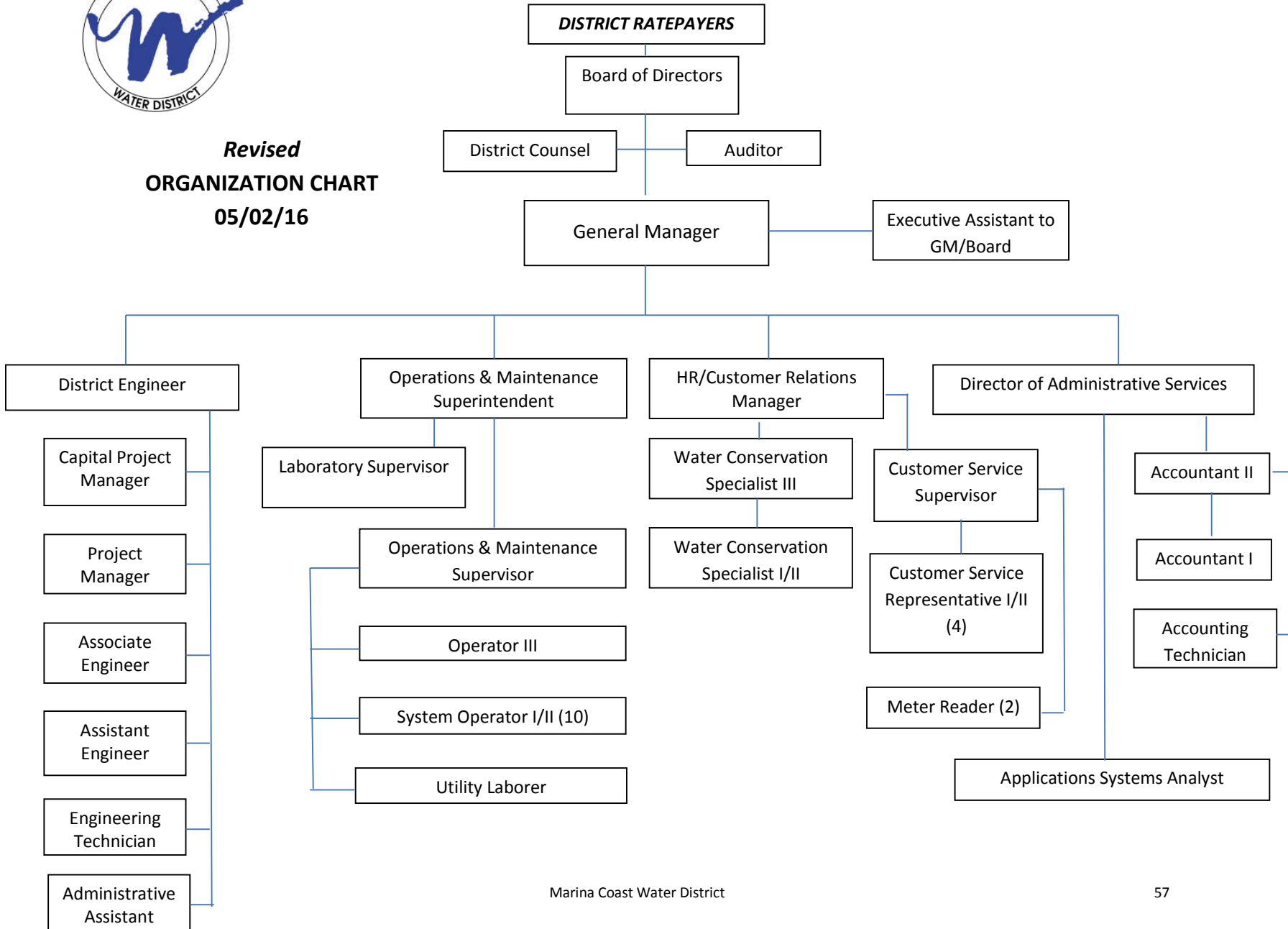
**MARINA COAST WATER DISTRICT  
DEBT SERVICE COVERAGE  
BUDGET FY 2016-2017**

	<u>OW</u>	<u>OS</u>	<u>RW</u>	<u>TOTAL</u>
<b>GROSS REVENUES</b>				
Water sales	\$ 5,434,328	\$ -	\$ -	\$ 5,434,328
Sewer sales	-	2,135,168	-	2,135,168
Other water sales	-	-	-	-
Capacity/capital fee	2,440,825	996,841	-	3,437,666
Interest revenue	4,792	1,588	2	6,382
Other revenue	919,617	184,004	-	1,103,621
Grant revenue	-	-	-	-
Revenue adjustment	-	-	-	-
<b>Total gross revenues</b>	<b>\$ 8,799,562</b>	<b>\$ 3,317,601</b>	<b>\$ 2</b>	<b>\$ 12,117,165</b>
<b>OPEARTING EXPENSES</b>				
Salaries	2,581,520	759,041	-	3,340,561
Dept. expenses	2,595,187	575,682	-	3,170,869
Franchise & admin fees	377,000	15,000	-	392,000
Expense adjustment	-	-	-	-
<b>Total operating expenses</b>	<b>5,553,707</b>	<b>1,349,722</b>	<b>-</b>	<b>6,903,429</b>
Net available revenues	3,245,855	1,967,879	2	5,213,736
<b>2015 BOND COVERAGE REQUIREMENT</b>				
Debt service (principal)	434,400	144,800	208,150	787,350
Debt service (interest)	646,848	215,616	309,948	1,172,412
Debt coverage ratio (2015 bond)	3.00	5.46	0.00	2.66
Minimum coverage required (2015 bond)	1.25	1.25	1.25	1.25
<b>2010 BOND COVERAGE REQUIREMENT</b>				
Debt service (principal)	392,500	109,900	-	502,400
Debt service (interest)	100,825	28,231	-	129,056
2015 Debt service + 1.25 covenant	1,351,560	450,520	647,623	2,449,703
Net revenues available for 2010 bond	1,894,295	1,517,359	(647,621)	2,764,033
Debt coverage ratio (2010 bond)	3.84	10.98	0.00	4.38
Minimum coverage required (2010 bond)	1.10	1.10	0	1.10





**Revised  
ORGANIZATION CHART  
05/02/16**



Marina Coast Water District  
 Authorized and Proposed Staff Positions and Salary Range Schedule  
 For FY 2016-2017

<u>Job Title</u>	<u>Department</u>	<u>Authorized Position(s)</u>	<u>Funded Position(s)</u>	<u>Approved Salary Range</u>
<b>Authorized &amp; Funded</b>				
General Manager	Administration	1	1	Contract
Director of Administrative Services	Administration	1	1	Range T38
Executive Assistant to GM/Board	Administration	1	1	Range T12
Accountant II	Administration	1	1	Range 23
Accountant I	Administration	1	1	Range 14
Accounting Technician	Administration	1	1	Range 10
Customer Service Supervisor	Administration	1	1	Range 23
Customer Service Representative II	Administration	3	3	Range 10
Customer Service Representative I	Administration	1	1	Range 6
Water Conservation Specialist III	Conservation	1	1	Range 18
Water Conservation Specialist I	Conservation	1	1	Range 10
District Engineer	Engineering	1	1	Range T44
Capital Projects Manager	Engineering	1	1	Range T31
Project Manager	Engineering	1	1	Range T31
Associate Engineer	Engineering	1	1	Range 32
Administrative Assistant	Engineering	1	1	Range 14
Lab Supervisor	Laboratory	1	1	Range 27
O&M Superintendent	Oper & Maint	1	1	Range T33
O&M Supervisor	Oper & Maint	1	1	Range 26
System Operator III	Oper & Maint	1	1	Range 18
System Operator II	Oper & Maint	10	10	Range 14
System Operator I	Oper & Maint	1	1	Range 10
Meter Reader	Oper & Maint	2	2	Range 8
Utility Laborer	Oper & Maint	1	1	Range 3
Total Authorized & Funded		<u>36</u>	<u>36</u>	
<b>Authorized but not Funded</b>				
District Counsel	Administration	1	0	Range U49
Director of Finance	Administration	1	0	Range T27
Management Services Administrator	Administration	1	0	Range U34
Water Conservation Coordinator	Conservation	1	0	Range T20
Water Conservation Specialist II	Conservation	1	0	Range 14
Water Conservation Specialist	Conservation	1	0	Range 15
Deputy General Manager/District Engineer	Engineering	1	0	Range U49
Engineering Technician	Engineering	1	0	Range 14
Water Quality Manager	Laboratory	1	0	Range T27
Total Authorized but not Funded		<u>9</u>	<u>0</u>	
<b>Proposed &amp; Funded</b>				
HR/Customer Relations Manager	Administration	0	1	Range U37
Applications Systems Analyst	Administration	0	1	Range 32
Assistant Engineer	Engineering	0	1	Range 20
Total Proposed & Funded		<u>0</u>	<u>3</u>	
<b>Total Positions</b>		<u>45</u>	<u>39</u>	

Proposed 03/07/2016