

# REGULAR MEETING FORT ORD REUSE AUTHORITY BOARD OF DIRECTORS Friday, May 13, 2016 at 2:00 p.m. 910 2<sup>nd</sup> Avenue, Marina, CA 93933 (Carpenters Union Hall)

# AGENDA

ALL ARE ENCOURAGED TO SUBMIT QUESTIONS/CONCERNS BY NOON MAY 12, 2016.

ACTION

- 1. CALL TO ORDER
- 2. PLEDGE OF ALLEGIANCE
- 3. ROLL CALL

6.

# 4. ACKNOWLEDGEMENTS, ANNOUNCEMENTS, AND CORRESPONDENCE

a. Adopt Resolution Acknowledging Graham Bice (p. 1)

# 5. CONSENT AGENDA

| C  | ONSENT AGENDA consists of routine items accompanied by staff recomn   | nendation.         |
|----|---|--------------------|
| a. | Approve April 8, 2016 Board Meeting Minutes (p. 2-5)  | ACTION             |
| b. | Parker Flats Prescribed Burn Experiment: 10 <sup>th</sup> Year Post-fire (p. 6-11)<br>Vegetation Recovery in 2015   | INFORMATION        |
| c. | Approve Positions on Current State Legislation (p. 12-15)   | ACTION             |
| d. | Caretaker Costs Reimbursement Report (p. 16-21)   | INFORMATION        |
| e. | Authorize Executive Officer to Execute University of California (p. 22-27)<br>(UC) Santa Cruz/County of Monterey/FORA/UC Monterey Bay Education<br>Science & Technology Center (UCMBEST) Memorandum of Understandir | INFORMATION/ACTION |
| вι | JSINESS ITEMS   |                    |
| a. | Consider Adoption of FORA FY 2016/17 Annual Budget (p. 28-35)   | INFORMATION/ACTION |
| b. | Oak Woodland Conservation - Selection of Consultant - 2d Vote (p. 36-5  | 6) ACTION          |
| C. | Water Augmentation: Planning Process (p. 57-66)<br>i. Authorize Execution of Three-Party Memorandum of Understanding  | ACTION             |
| d. | Consider Resolutions Adopting Marina Coast Water District's (p. 67-137) 2016/17 Compensation Plan   | ACTION             |
| e. | Review Consultant Determination Opinion Report (p. 138-147)<br>Categories I and II Post Reassessment Actions  | INFORMATION/ACTION |
|    |   |                    |

# 7. PUBLIC COMMENT PERIOD

Members of the public wishing to address the Board on matters within its jurisdiction, but not on this agenda, may do so for up to 3 minutes.

# 8. EXECUTIVE OFFICER'S REPORT

# **INFORMATION**

The Executive Officer makes brief reports regarding FORA's ongoing activities or request clarification or direction regarding meeting or study session scheduling.

- a. Habitat Conservation Plan Update (p. 148)
- b. Administrative Committee (p. 149)
- c. Finance Committee (p. 150-151)
- d. Post Reassessment Advisory Committee (p. 152-154)
- e. Regional Urban Design Guidelines Task Force (p. 155-160)
- f. Veterans Issues Advisory Committee (p. 161-167)
- g. Water/Wastewater Oversight Committee (p. 168-170)
- h. Travel Report (p. 171)
- i. Public Correspondence to the Board (p. 172)

# 9. ITEMS FROM MEMBERS

# 10. ADJOURNMENT

# NEXT BOARD MEETING: June 10, 2016

For information regarding items on this agenda or to request disability related modifications and/or accommodations please contact the Deputy Clerk at (831) 883-3672, forty-eight (48) hours prior to the meeting. This meeting is recorded by Access Monterey Peninsula and televised Sundays at 9 a.m. and 1 p.m. on Marina/Peninsula Channel 25. The video and meeting materials are available online at <u>www.fora.org</u>.

# **RESOLUTION NO. 16-XX**

# A RESOLUTION OF THE GOVERNING BODY OF THE FORT ORD REUSE AUTHORITY ACKNOWLEDGING GRAHAM BICE

**IT IS HEREBY RESOLVED** by the Fort Ord Reuse Authority (FORA) Board of Directors that:

WHEREAS, Graham Bice has been actively engaged in the Fort Ord Military Reservation economic recovery program for 25 years as a representative to the Fort Ord Reuse Group Planning Committee, FORA's Administrative Committee (1997–2015), Finance Committee (2008-2015), Water-Wastewater Oversight Committee (1998-2015), Post Reassessment Advisory Committee (2013-2015) and as an alternate to the FORA Board of Directors (2002- 2014); and,

WHEREAS, Mr. Bice, served with commendable ethics, attention for transparency, notable persistence, respect for natural habitat areas, advocacy for community design sensitivity while focusing on a broad range of reuse programs; and,

WHEREAS, during Mr. Bice's FORA Board of Directors tenure, he focused and advocated for the completion of the Fort Ord Habitat Conservation Plan, establishing Regional Urban Design Guidelines, and pursuit of Research and Development projects on UC Monterey Bay Education and Science Technology Center; and,

WHEREAS, Mr. Bice actively engaged in Monterey Bay Regional efforts to produce effective water supply, supported environmentally sound planning, and emphasized the importance of former Fort Ord job creating educational development projects; and,

**WHEREAS**, the Monterey Bay Region benefited greatly from Mr. Bice's laudable penchant for brief, pointed comments, back slapping humor, regular application of acronymicall linguistics, and promoting nationally renowned special design consultants, and,

WHEREAS, Mr. Bice maintained support for broad regional community participation in former Fort Ord programs and issues.

**NOW, THEREFORE, BE IT RESOLVED** for all the reasons described above, the Board of Directors hereby expresses its sincere commendation to Mr. Graham Bice.

**BE IT FURTHER RESOLVED**, on behalf of the entire Fort Ord Reuse Authority family, the Board of Directors extends its deepest gratitude to Graham Bice for his laudable leadership and extraordinary service to the Monterey Bay Region's Fort Ord closure recovery programs.

**PASSED AND ADOPTED** by the Fort Ord Reuse Authority Board of Directors on May 13, 2016.

ATTEST:

APPROVED:

Michael A. Houlemard, Jr., Clerk Frank O'Connell, FORA Board Chair

# FORT ORD REUSE AUTHORITY BOARD OF DIRECTORS REGULAR MEETING MINUTES

Friday, April 8, 2016 at 2:00 p.m.

910 2<sup>nd</sup> Avenue, Marina, CA 93933 (Carpenters Union Hall)

# 1. CALL TO ORDER

Chair O'Connell called the meeting to order at 2:00 p.m.

# 2. PLEDGE OF ALLEGIANCE

Chair O'Connell led the pledge of allegiance.

# 3. ROLL CALL

Mayor Rubio (City of Seaside) Mayor Pendergrass (City of Sand City) Mayor Gunter (City of Salinas) Mayor Pro-Tem Oglesby (City of Seaside) Mayor Pro-Tem O'Connell (City of Marina) Mayor Edelen (City of Del Rey Oaks) Council member Beach (City of Carmel) AR Supervisor Potter (County of Monterey) AR Supervisor Phillips (County of Monterey) Nick Chiulos, County Monterey AR Council member Haffa (City of Monterey) AR Councilmember Lucius (City of Pacific Grove) Mayor Kampe (City of Pacific Grove) Council member Morton (City of Marina)

**Ex-officio (Non-Voting) Board Members Present:** Dr. Ochoa (CSUMB) AR, Vickie Nakamura (MPC), Donna Blitzer (UCSC), Bill Collins (Ft Ord BRAC Office), Nicole Charles (CA Senator Monning) AR, Lisa Reinheimer (MST), PK Diffenbaugh, (MPSUD), and Howard Gustafson (MCWD) AR, Erica Parker (CA Assembly member Stone) AR, Debbie Hale, (TAMC).

**Absent:** Supervisor Parker (County of Monterey), Alec Arago (20th Congressional Dist.), Hunter Harvath (U.S. Army).

# 4. ACKNOWLEDGEMENTS, ANNOUNCEMENTS, AND CORRESPONDENCE

a. Adopt Resolution Acknowledging Victoria Beach At the time this item was reviewed, Ms. Beach had not arrived, therefore, Chair O'Connell

requested this item be presented upon her arrival after Item 6a.

Mr. Houlemard recognized Board member Victoria Beach for her contributions to FORA and read the resolution. Councilmember Beach expressed her gratitude and said she appreciated the open and collaborative spirit while working with FORA staff. Several Board members including Chair O'Connell thanked Ms. Beach for her contributions. Mr. Houlemard then handed Ms. Beach the Resolution on behalf of FORA Board.

MOTION: Councilmember Haffa moved, seconded by Councilmember Morton to approve the Resolution as presented.

MOTION PASSED UNANIMOUSLY.

# 5. CONSENT AGENDA

Chair O'Connell introduced all the Items on the Consent Agenda.

<u>MOTION</u>: Mayor Rubio moved, seconded by Mayor Edelen to approve the full Consent Agenda (Items 5a-5f) as presented. <u>MOTION PASSED UNANIMOUSLY</u>.

Chair O'Connell asked for public comment. No public comment was received.

## 6. BUSINESS ITEM

- a. Economic Development Quarterly Status Report
  - i. Economic Development Activity Update
  - ii. FORA/County of Monterey/UCSC MBEST Update
  - iii. Monterey Bay Economic Partnership

Mr. Houlemard presented this item and Josh Metz summarized the work done to-date in the economic recovery process. He said the activity was a compendium of all activities with other partners: emergence of partnerships, entrepreneurships, and community engagement. He showed metrics on Housing and Job surveys and provided an update on the Regional Urban Design Guidelines Task Force. He added the relationship with CSUMB and UCSC MBEST will continue. Mr. Metz then introduced Kate Roberts from Monterey Bay Economic Partnership. She introduced her organization, function, goals and objectives and their proposed housing trust fund for the County. She announced the 2<sup>nd</sup> State of the Region economic summit to be held on April 26, and focus on initiatives and the tech ecosystem (agtech) internships being formed.

Board members offered comments and questions and Mr. Metz answered them.

The Board received comments/questions from members. Chair O'Connell opened this item for public comment.

The Board received comments from public.

<u>MOTION</u>: Mayor Edelen moved, seconded by Board member Morton to receive and accept the presentation. MOTION PASSED UNANIMOUSLY.

## b. Fort Ord Reuse Authority 2020 Sunset and Transition Plan

Chair O'Connell introduced this item and Mr. Houlemard provided a brief summary on FORA's Transition Plan. He said a report is due to Local Agency Formation Commission (LAFCO) and Legislative offices in Sacramento. The Finance Committee received two reports and this feedback was then incorporated into a Memo subsequently provided to Finance and Executive Committees. Both recommended the Board be apprised. Mr. Houlemard mentioned articles on Weekly and Monterey Herald about the possibility of FORA not existing past 2020 and added the power point presentation shows the relationships with regulator agencies (Department of Toxic Substances Control and Environmental Protection Agency, to

name a few) and introduced Barry Steinberg, special FORA Counsel. Mr. Houlemard also referenced the prior meetings with US ARMY HQ prior to Board meeting.

Steve Endsley provided a power point presentation and answered board members questions. He reviewed slides on FORA's obligations and contractual issues; the assets and revenues and revenue streams; post 2020 considerations (staffing, pension and health benefits); CIP items (transportation/transit; water augmentation; habitat management/HCP); and Board determined obligations (FORA/USARMY ESCA such as base wide building removal). In addition, there are contractual closure obligations such as water rights, agreements, BRP, Pollution legal liability PLL insurance (2025) and retirement / health exp. 2020). He also added the timeline and role of Board to approve the transition plan, LAFCO then confirms Board's decision; the State Legislature receives a report from FORA and approves required (local) legislation. The jurisdictions impacted will then review and comment and other potential legislative actions needed.

A Board member asked for clarification as to Board's role. Mr. Houlemard responded Staff is looking for direction as some items presented still need additional work, that Staff will work with a subset of the Board and then begin work with that group. Debbie Hale (TAMC) thanked FORA for bringing this item to Board and added her Board will also take it under consideration.

Chair O'Connell then appointed members Potter, Morton, Haffa, Oglesby, Edelen, Lewis to serve on a Transition Ad Hoc Group to begin review of these items and then provide a recommendation to Board.

Chair O'Connell opened this item for public comment. The Board received public comment.

<u>MOTION</u>: Board member Morton moved, seconded by Board member Oglesby, to approve staff's recommendation.

MOTION PASSED UNANIMOUSLY

c. Oak Woodland conservation – Selection of Consultant

Mr. Brinkmann reported on this item via a power point presentation and added the budgeted amount was \$200,000. Members asked about the composition of the selection panel; the selection process followed; need to hire a local group who has already experience in FORA work such as Habitat Conservation Plan; and if minimum requirements were met by all three proposers. Staff addressed the questions and said the panel representatives were Anya Spear (CSUMB); Ana Kanga from Monterey County and Jason Campbell from City of Seaside along with Staff and elaborated on Panel's recommendation for Dudek.

The Board received public comments.

<u>MOTION</u>: Mayor Edelen moved, seconded by Mayor Gunter to not approve staff's recommendation, but to give the contract to Denise Duffy & Associates. <u>MOTION DID NOT PASS</u>. This item will return to next meeting for second vote.

# 7. PUBLIC COMMENT PERIOD

The Board received public comment.

# 8. EXECUTIVE OFFICER'S REPORT

Chair O'Connell introduced these items as information items only.

- a. Habitat Conservation Plan Update
- b. Administrative Committee
- c. Finance Committee
- d. Post Reassessment Advisory Committee
- e. Regional Urban Design Guidelines Task Force
- f. Water/Wastewater Oversight Committee
- g. Veterans Issues Advisory Committee
- h. Travel Report
- i. Public Correspondence to the Board

Chair O'Connell opened this item for public comment. The Board did not receive public comments.

# 9. ITEMS FROM MEMBERS

The Board received comments from members.

# **10. ADJOURNMENT**

The meeting adjourned at 4:01 p.m.

| FORT                            | ORD REUSE AUTHORITY BO  | ARD REPORT                      |
|---------------------------------|---|---------------------------------|
|                                 | CONSENT AGENDA  |                                 |
| Subject:                        | Parker Flats Prescribed Burn Experiment:<br>Vegetation Recovery in 2015 | 10 <sup>th</sup> Year Post-fire |
| Meeting Date:<br>Agenda Number: | May 13, 2016<br>5b  | INFORMATION                     |

# **RECOMMENDATION(S)**:

Receive a final report for The Parker Flats Prescribed Burn Experiment: 10th Year Post-fire Vegetation Recovery in 2015.

# BACKGROUND/DISCUSSION:

In 2005, the Fort Ord Reuse Authority (FORA), Army, County, Monterey Peninsula College (MPC), and Bureau of Land Management (BLM) signed the Proposed East Garrison/Parker Flats Land-Use Modification Memorandum of Understanding, resulting in exchanging habitat reserve acres from East Garrison to Parker Flats. This exchange required U.S. Fish and Wildlife Service's (USFWS's) concurrence because it amended the Army's 1997 Habitat Management Plan (HMP). USFWS concurred in the proposed HMP amendment, requiring: 1) FORA and/or County to conduct a prescribed burn within Parker Flats habitat reserves and 2) Pre-burn and post-burn HMP species monitoring to measure growth and recovery. In 2004 and 2005, FORA coordinated with local Fire Departments and California State University Monterey Bay (CSUMB) biologists to combine wildfire training and HMP species regrowth and recovery.

In 2005, a team of biologists and environmentalists from the CSUMB, Division of Science & Environmental Policy, in conjunction with the Fort Ord - Coordinated Resources Management Planning (CRMP) team, met to explore methods to address the regeneration of special-status plant species on Parker Flats. With FORA provided funds, CSUMB conducted a 10-year prescribed burn recovery program that was first studied in 2004 and 2005, and now has concluded with a final report in 2015. Dr. Lars Pierce, PhD presented his findings in a final report: "The Parker Flats Prescribed Burn: 10th Year Post-fire Vegetation Recovery in 2015."

Dr. Pierce's research found that the 2005 burn resulted in successful HMP species growth and recovery. Pre-burn and post-burn surveys found that both distribution and frequency of obligate seeders (HCP plant species that use fire to open seed coats) improved after the 2005 burn (see **Attachment A** for activities on Parker Flats lands).

A copy of the final report may be found by opening the following link below:

http://fora.org/Reports/Parker\_Flats2015Report\_4-25-2016.pdf

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# **COORDINATION:**

Administrative and Executive Committees, CSUMB, CRMP Prepared by Approved by Michael A. Houlemard, Jr ones

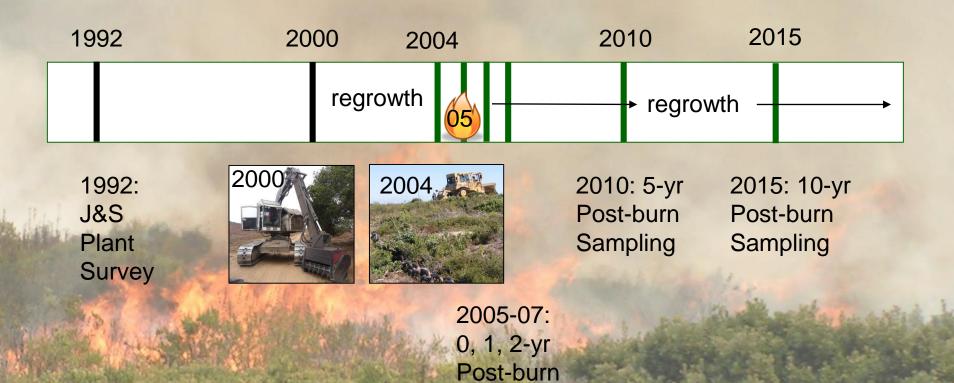
# The Parker Flats Burn: 10<sup>th</sup> Year Post-fire Vegetation Recovery in 2015

# Lars Pierce, Division of Science & Environmental Policy, CSUMB & Jonathan Brinkmann, FORA

as well as...

Jami Davis, Ian Harlan, Rosemary Kenner, Regina Williams, Mary Paul, Jennifer Huang, Dora Noton, Phillip Reyes, Teresa Henry, Lindley Ballen John Inman, Manny Casanova, Kristy Snyder, Hayley Duncan Bruce Delgado

# Timeline of Events at Parker Flats



sampling





# Thanks to:

Fort Ord Reuse Authority (FORA) Michael Houlemard, Jr., Steve Endsley, Jonathan Brinkmann, Stan Cook, Ted Lopez

Bureau of Land Management (BLM) Bruce Delgado, Eric Morgan

US Army Bill Collins

Fort Ord CRMP Group

For more info and reports contact: Dr. Lars Pierce, PhD Ipierce@csumb.edu



# FORT ORD REUSE AUTHORITY BOARD REPORT

| Subject:       | BUSINESS ITEMS Approve Positions on Current State Legis | slation |
|----------------|---|---------|
|                |   |         |
| Meeting Date:  | May 13, 2016  | ACTION  |
| Agenda Number: | 5c  | ACTION  |

# **RECOMMENDATION:**

Concur in the FORA Legislative Committee's recommended positions on state legislation.

# BACKGROUND/DISCUSSION:

The Legislative Committee met on May 4, 2016 to discuss the status of federal and state legislative matters and to consider recommendations to the Board regarding legislative support. The attached bill track document (**Attachment A**) reflects the Committee's recommendations.

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# **COORDINATION:**

Legislative Committee, JEA and Associates

Approved by Prepared by Michael A. Houlemard, Jr.

#### AB 1925 (Chang R) Desalination: statewide goal.

Last Amended: 3/16/2016

Status: 3/29/2016-In committee: Set, first hearing. Hearing canceled at the request of author.

#### Calendar:

4/12/2016 9 a.m. - State Capitol, Room 437 ASSEMBLY WATER, PARKS AND WILDLIFE, LEVINE, Chair **Summary:** 

The Cobey-Porter Saline Water Conversion Law, states the policy of this state that desalination projects developed by or for public water entities be given the same opportunities for state assistance and funding as other water supply and reliability projects, and that desalination be consistent with all applicable environmental protection policies in the state. This bill would establish a goal to desalinate 300,000 acre-feet of drinking water per year by the year 2025 and 500,000 acre-feet of drinking water per year by the year 2030. **Position: Watch** 

#### Position: watch

#### <u>AB 2319 (Gordon D)</u> California Infrastructure and Economic Development Bank.

Status: 3/3/2016-Referred to Coms. on H. & C.D. and J., E.D., & E.

#### Calendar:

4/13/2016 9 a.m. - State Capitol, Room 126 ASSEMBLY HOUSING AND COMMUNITY DEVELOPMENT, CHIU, Chair

#### Summary:

Would expand the authority of the California Infrastructure and Economic Development Bank by adding affordable housing, as defined, to the types of projects to which the bank is authorized to provide financial assistance. By expanding the bank's authority to expend funds in a continuously appropriated fund, the bill would make an appropriation. This bill would also make conforming, non-substantive changes to cross-references to this provision.

#### **Position: Support**

#### <u>AB 2475</u> (<u>Gordon</u> D) Loan program: California Infrastructure and Economic Development Bank. Last Amended: 3/18/2016

Status: 4/7/2016-Assembly Rule 56 suspended. (pending re-refer to Com. on L. GOV.)

#### Calendar:

4/13/2016 9 a.m. - State Capitol, Room 126 ASSEMBLY HOUSING AND COMMUNITY DEVELOPMENT, CHIU, Chair

4/20/2016 1:30 p.m. - State Capitol, Room 127 ASSEMBLY LOCAL GOVERNMENT, EGGMAN, Chair

#### Summary:

Would establish within the California Infrastructure and Economic Development Bank the Local Government Affordable Housing Forgivable Loan Program, and require the bank to make loans to a local government for the development of affordable housing by the local government on terms and conditions the bank deems in the best interests of the state. The bill would define terms for its purposes.

#### **Position: Support**

#### <u>AB 2561</u> (Committee on Veterans Affairs) Veterans' cemeteries.

**Status:** 3/30/2016-From committee: Do pass and re-refer to Com. on APPR. (Ayes 8. Noes 0.) (March 29). Re-referred to Com. on APPR.

#### Summary:

Would establish the California Central Coast Veterans Cemetery Project Donation Fund, and would require that donations for the cemetery be deposited in the fund, and be expended for the maintenance and repair of the cemetery or for a specified veterans cemetery maintenance or beautification project. This bill would continuously appropriate the fund to the department for these purposes.

#### **Position: Support**

#### <u>AB 2697</u> (Bonilla D) Redevelopment dissolution: successor agencies: disposal of assets and properties.

Status: 4/7/2016-Assembly Rule 56 suspended. (pending re-refer to Com. on L. GOV.)

#### Calendar:

4/13/2016 9 a.m. - State Capitol, Room 126 ASSEMBLY HOUSING AND COMMUNITY DEVELOPMENT, CHIU, Chair

4/20/2016 1:30 p.m. - State Capitol, Room 127 ASSEMBLY LOCAL GOVERNMENT, EGGMAN, Chair **Summary:** 

Would require a successor agency, prior to the disposal of land of the former redevelopment agency, to send a written offer to sell for the purposes of developing low- and moderate-income housing to any local public entity within whose jurisdiction the land is located, as specified. The bill would additionally require the sale of land of the former redevelopment agency to be subject to certain requirements relating to affordable housing. By

imposing new duties on local officials, this bill would impose a state- mandated local program. This bill contains other related provisions and other existing laws.

#### **Position: Oppose**

# <u>AB 2730</u> (<u>Alejo</u> D) Department of Transportation: Prunedale Bypass: County of Monterey: disposition of excess properties.

Status: 3/10/2016-Referred to Com. on TRANS.

#### Calendar:

4/18/2016 2:30 p.m. - State Capitol, Room 4202 ASSEMBLY TRANSPORTATION, FRAZIER, Chair Summary:

#### Summary.

Would classify certain properties acquired by the Department of Transportation for a replacement alignment for State Highway Route 101 in the County of Monterey, known as the former Prunedale Bypass, and no longer required by the department for the alternative improvements undertaken by it in place of the bypass, known as the Prunedale Improvement Project, as excess property and would require the department to expeditiously dispose of those excess properties.

#### **Position: Support**

# <u>AB 2734</u> (<u>Atkins D</u>) Local Control Affordable Housing Act.

Last Amended: 4/5/2016

Status: 4/6/2016-Re-referred to Com. on L. GOV.

#### Calendar:

4/13/2016 1:30 p.m. - State Capitol, Room 447 ASSEMBLY LOCAL GOVERNMENT, EGGMAN, Chair

#### Summary:

Would establish the Local Control Affordable Housing Act to require the Department of Finance, on or before \_\_\_\_\_\_ and on or before the same date each year thereafter, to determine the state General Fund savings for the fiscal year as a result of the dissolution of redevelopment agencies. The bill would provide that, upon appropriation, 50% of that amount or \$1,000,000,000, whichever is less, be allocated to the Department of Housing and Community Development.

#### **Position: Support**

#### <u>ACA 8</u> (<u>Bloom</u> D) Local government financing: water facilities and infrastructure: voter approval.

**Status:** 2/19/2016-From printer. May be heard in committee March 20.

#### Summary:

Would create an additional exception to the 1% limit for a rate imposed by a city, county, city and county, or special district to service bonded indebtedness incurred to fund the construction, reconstruction, rehabilitation, or replacement of wastewater treatment facilities and related infrastructure, potable water producing facilities and related infrastructure, and stormwater treatment facilities and related infrastructure, infrastructure, that is approved by 55% of the voters of the city, county, city and county, or special district, as applicable, if the proposition meets specified requirements, and would authorize a city, county, city and county, or special district to levy a 55% vote ad valorem tax. This bill contains other related provisions and other existing laws.

#### **Position: Watch**

#### <u>SB 879</u> (Beall D) Affordable Housing Bond Act of 2016.

Last Amended: 3/30/2016

Status: 4/4/2016-Re-referred to Coms. on T. & H. and GOV. & F.

#### Summary:

Would require a person wishing to develop or use his or her property for a nonconforming commercial lodging use to apply for and obtain a nonconforming commercial lodging use permit from the office. The bill would require the office to grant the permit upon payment of a fee in an unspecified amount. The bill would define "nonconforming commercial lodging use" as offering any portion of land or premises, designated for residential use pursuant to a local agency's general plan for occupancy, for tourist or transient use for compensation to the offeror of the land or premises. This bill contains other related provisions and other existing laws.

## Position: Watch

#### <u>SB 974</u> (Committee on Governance and Finance) Local government: omnibus.

Last Amended: 3/29/2016

Status: 4/21/2016-In Assembly. Read first time. Held at Desk.

**Summary:** Senator Monning's staff notes that redistricting has changed the numbers that are assigned to congressional, state senate, and state assembly districts, so that the district numbers identified in statute no longer correspond to districts representing the Fort Ord area. Senate Bill 974 provides/allows the congress member, state senator, and state assembly member whose districts include the majority of Fort Ord to appoint representatives to FORA's board.

Position: Support

**Position: Support** 

Acronyms:

- SB= Senate Bill
- AB= Assembly Bill
- ACA= Assembly Constitutional Amendment

Total Measures: 12 Total Tracking Forms: 12

# FORT ORD REUSE AUTHORITY BOARD REPORT

# **CONSENT AGENDA**

Subject:

Caretaker Costs Reimbursement Report

Meeting Date: May 13, 2016 Agenda Number: 5d

**INFORMATION** 

## **RECOMMENDATION(S)**:

Receive a report regarding caretaker costs reimbursements for Fiscal Year (FY) 15/16.

# BACKGROUND/DISCUSSION:

The Fort Ord Reuse Authority (FORA) Board approved the Capital Improvement Program (CIP) Caretaker Cost Policy on October 9, 2015. This first year, FORA staff received Caretaker Costs Worksheet submittals from the Cities of Seaside and Del Rey Oaks before the Policy deadlines. The FORA FY 15/16 CIP designated up to \$150,000 for funding caretaker costs reimbursements.

FORA staff provided response letters to the Cities of Seaside (**Attachment A**) and Del Rey Oaks (**Attachment B**) regarding the caretaker costs eligible for FORA funding.

## FISCAL IMPACT:

Reviewed by FORA Controller

Eligible caretaker costs and staff time for this item are included in the approved annual budget.

#### **COORDINATION:**

Administrative and Executive Committees, Cities of Del Rey Oaks and Seaside.

Jonathan Brinkmann Prepared by Approved by Michael A. Houlemard,



# FORT ORD REUSE AUTH

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Attachment A to Item 5d FORA Board Meeting, 5/13/16

April 28, 2016

**Daniel Dawson City Manager** City of Del Rey Oaks 650 Canyon Del Rey Road Del Rev Oaks, CA 93940

# RE: City of Del Rey Oaks Caretaker Costs Reimbursement Request former Fort Ord Lands

Dear Mr. Dawson:

On October 9, 2015, the Fort Ord Reuse Authority (FORA) Board approved the Capital Improvement Program, Caretaker Costs Reimbursement Policy (Policy). The Policy was created to aid the five member FORA jurisdictions (County of Monterey, Cities of Seaside, Marina, Del Rey Oaks, and Monterey) to recover costs/expenses to maintain former Fort Ord property now in their possession. Subsequently, in Fiscal Year (FY) 15/16, a total of \$150,000 was budgeted for this activity, and divided into five equal parts of \$30,000 for each jurisdiction.

The Policy established two deadlines to apply for costs reimbursement: January 31<sup>st</sup> and March 31st. For FY 15/16, FORA received two Caretaker Cost Worksheet submittals from the City of Del Rey Oaks (Del Rey Oaks) and City of Seaside (Seaside). Due to receiving only two submittals. the FY 15/16 Policy funding can now be divided into two parts for a maximimum eligible reimbursement of up to \$75,000 each (Del Rey Oaks and Seaside).

On January 25, 2016, FORA received Del Rey Oaks' request for \$84,600 in caretaker reimbursement costs (see table below).

| 2-All Terrain Vehicles   | \$40,000.00  | Patrol 360 acres                            |
|--|--------------|---|
| Radar Enforcement Trailer  | \$5,000.00   | Speed Enforcement.                          |
| Light Tower  | \$8,000.00   | Light intersection as required.             |
| Chain Saw(s), brush cutter(s),<br>garbage pump, fire fighting<br>equipment | \$15,000.000 | Abate fire hazards, clear edge of roadways. |
| Fence & Gate Maintenance   | \$2,000.00   | Repair gates and fencing as required.       |
| Sign repair and replacement  | \$1,000.00   | Replace and repair signage.                 |
| Pot hole repair  | \$3,000.00   | Repair potholes as required.                |
| Gabilan Crew   | \$2,000.00   | Two Weeks of brush abatement.               |
| 10% Administration   | \$8,600.00   |   |
| TOTAL:   | \$84,600.00  |   |

After careful review, FORA staff has determined that Del Rey Oaks is eligible for a total of \$8,800 in reimbursement costs. \$8,000 is for fence & gate maintenance, sign repair and replacement, pot hole repair, and direct labor costs (Gabilan Crew) and \$800 for administration costs.

Del Rey Oaks may also be eligible for an additional \$16,500 in reimbursement costs. The chain saw(s), brush cutter(s), garbage pump and fire fighting equipment requested will require additional information for FORA staff to evaluate.

The Del Rey Oaks request for two all-terrain vehicles, radar enforcement trailer and light tower are not eligible for Policy funds (see table below).

| Fence & Gate Maintenance   | \$2,000.00  | Repair gates and fencing as required.       | Eligible            |
|--|-------------|---|---------------------|
| Sign repair and replacement  | \$1,000.00  | Repair and replaces signage.                | Eligible            |
| Pot hole repair  | \$3,000.00  | Repair potholes as required.                | Eligible            |
| Gabilan Crew   | \$2,000.00  | Two weeks of brush abatement                | Eligible            |
| 10% Admin cost   | \$800       |   | Approved            |
| TOTAL REIMBURSEMENT  | \$8,800.00  |   | Approved            |
| Chain Saw(s), brush cutter(s),<br>garbage pump, fire fighting<br>equipment | \$15,000.00 | Abate fire hazards, clear edge of roadways. |                     |
| Up to 10% Admin. cost  | \$1,500.00  |   | Pending<br>Approval |
| Potential REIMBURSEMENT  | \$16,500.00 |   | Pending<br>Approval |

| 2-All Terrain Vehicles    | \$40,000.00 | Patrol 360 acres               | Not<br>Eligible |
|---------------------------|-------------|--------------------------------|-----------------|
| Radar Enforcement Trailer | \$5,000.00  | Speed Enforcement              | Not<br>Eligible |
| Light Tower               | \$8,000.00  | Light intersection as required | Not<br>Eligible |

FORA staff will administer reimbursement of \$8,800.00 in funds upon completion of work. The potential additional \$16,500 reimbursement is contingent upon Del Rey Oaks providing the following additional information for evaluation:

- 1. An itemized cost breakdown for each piece of equipment
- 2. Cost substantiation for each item
- 3. A brief description of the items use in maintenance of the former Fort Ord property.

Please contact Ted Lopez, Associate Planner, prior to beginning planned work. Mr. Lopez will schedule a site visit to document before and after completion of caretaker work. He may be reached at 831-883-3672 ext 117 or ted@fora.org.

Sincerely,

Jonath Brink

Jonathan Brinkmman Principal Planner

Conclirrence Michael A. Houlemard, Jr **Executive Officer** 



# FORT ORD REUSE AUTH FORA Board Meeting, 5/13/16

Attachment B to Item 5d

920 2<sup>nd</sup> Avenue, Suite A, Marina, CA 93933 Phone: (831) 883-3672 | Fax: (831) 883-3675 | www.fora.org

April 28, 2016

Leslie Llantero Assistant Engineer City of Seaside 440 Harcourt Avenue Seaside, CA 93955

# RE: City of Seaside Caretaker Costs Reimbursement Request former Fort Ord lands

Dear Ms. Llantero:

On October 9, 2015, the Fort Ord Reuse Authority (FORA) Board approved the Capital Improvement Program, Caretaker Costs Reimbursement Policy Program (Policy), The Policy was created to aid the five member FORA jurisdictions (County of Monterey, Cities of Seaside, Marina, Del Rey Oaks, and Monterey) to recover costs/expenses to maintain former Fort Ord property now in their possession. Subsequently, in Fiscal Year (FY) 15/16, a total of \$150,000 was budgeted for this activity, and divided into five equal parts of \$30,000 for each jurisdiction.

The Policy established two deadlines to apply for costs reimbursement: January 31st and March 31st. For FY 15/16, FORA received two Caretaker Cost Worksheet submittals from the City of Del Rey Oaks (Del Rey Oaks) and City of Seaside (Seaside). Due to FORA receiving only two submittals, the FY 15/16 Policy funding can now be divided into two parts with a maximum eligible reimbursement of up to \$75,000 each (Del Rey Oaks and Seaside).

On January 25, 2016, FORA received Seaside's request for \$140,000 in reimbursement costs. The reimbursement cost estimate is to remove an approximately 120' x 25' tall overhead sign located on Lightfighter Drive in Seaside (see table below):

| Traffic Control        | \$15,000.00  |
|------------------------|--------------|
| Removal                | \$100,000.00 |
| Disposal and Recycling | \$23,000.00  |
| Permitting             | \$2,000.000  |
| 10% Administration     | -0-          |
| TOTAL:                 | \$140,000.00 |

After careful review, FORA staff has determined that Seaside is eligible for up to the maximum allowable of \$75,000.00 in reimbursement costs to remove the above ground portion of the overhead sign due to the risk to public saftey. This amount is contingent on Seaside providing a detailed scope and cost estimate from a contractor for the activity of removing the above ground portion of the sign.

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We regret to inform you that below ground sign removal costs and permitting costs are not eligible for Policy funds (see table below).

| Removal                   | \$100,000.00        | Cost estimate<br>required to<br>evaluate<br>amount for<br>reimbursement | Eligible up to a maximum of \$75,000.00<br>and contingent upon receipt of detailed<br>above ground sign removal estimate. |
|---------------------------|---------------------|---|---|
| 10% Administration        | -0-                 |   | Eligible up to a maximum of \$75,000.00<br>and contingent upon receipt of detailed<br>above ground sign removal estimate. |
| Pending<br>Reimbursement  | To Be<br>Determined |   | Eligible up to a maximum of \$75,000.00<br>and contingent upon receipt of detailed<br>above ground sign removal estimate. |
| Traffic Control           | \$15,000.00         |   | Eligible up to a maximum of \$75,000.00<br>and contingent upon receipt of detailed<br>above ground sign removal estimate. |
| Disposal<br>and Recycling | \$23,000.00         |   | Eligible up to a maximum of \$75,000.00<br>and contingent upon receipt of detailed<br>above ground sign removal estimate. |
| Permitting                | \$2,000.000         |   | Not Eligible  |

Please contact Ted Lopez, Associate Planner, prior to beginning planned work. Mr. Lopez will schedule a site visit to document before and after completion of caretaker work. He may be reached at 831-883-3672 ext 117 or ted@fora.org.

Sincerely,

math Brinden

Jonathan Brinkmman Principal Planner

Concurrence Michael A. Houlemard, Jr **Executive Officer** 

| FORT                            | ORD REUSE AUTHORITY BC  | OARD REPORT               |
|---------------------------------|---|---------------------------|
|                                 | BUSINESS ITEMS  |                           |
| Subject:                        | Authorize Executive Officer to Execute<br>Santa Cruz/County of Monterey/FORA<br>Science & Technology Center (UCMBE<br>Understanding | UC Monterey Bay Education |
| Meeting Date:<br>Agenda Number: | May 13, 2016<br>5e  | INFORMATION/ACTION        |

# **RECOMMENDATION:**

Authorize the Executive Officer to Execute University of California (UC) Santa Cruz/County of Monterey/FORA UC Monterey Bay Education Science & Technology Center (UCMBEST) Memorandum of Understanding (**Attachment A**).

# BACKGROUND:

In 1994, the UC obtained more than 1,000 historic Fort Ord acres (approximately 600 for the UC Natural Reserve and over 400 acres for research and development opportunities) to create UCMBEST. UCMBEST has been managed by the UC Santa Cruz campus since the acquisition. Despite high aspirations, market demand for the UCMBEST has failed to meet expectations. Over the last fifteen years UC engaged in two unsuccessful attempts to partner with a master developer.

UCSC Chancellor George Blumenthal announced in March 2010 that UC intended to shrink the footprint and pursue alternative uses for peripheral lands. In response to a request from Congressman Sam Farr, a group of stakeholders was assembled to discuss and make recommendations regarding a future vision for UCMBEST and the associated lands. UC Santa Cruz and the FORA jointly paid for consultant support and hosted a series of facilitated stakeholder meetings. Stakeholder recommendations from that effort are summarized in the 2011 UCMBEST Center Visioning Process Report (<u>http://bit.ly/1SBPITt</u>), and memorialized in a letter executed by stakeholders (included in **Attachment A**). Stakeholders agreed to the following outcomes:

- UC's presence is valued. Stakeholders recommend UC retain UC MBEST control:
- The local institutions of higher education (and potentially others) should be invited to join an advisory group to help guide the UCMBEST;
- UC to actively seek new UCMBEST tenants and streamline the approval process;
- UC peripheral lands may be used for economic development opportunities; and
- UC may be expected to retain and utilize reasonable revenues for development.

Next steps outlined in the 2011 Report include:

- Convene a special Working Group meeting to explore potential federal initiatives;
- Convene a UC Santa Cruz and CSUMB meeting to explore 8th Street parcel uses;
- Invite local higher education institutions to collaborate in supporting UCMBEST and establish a process for expanding the range of potential research uses;
- Seek funding for entitlements and additional water resources; and
- Complete entitlements.

While many of the recommendations above remain valid, continued UCMBEST stagnation consistently surfaces/raises Board and community concerns. Recently, following Board direction, the strengthening of Monterey County Economic Development staffing, and the hiring of a new FORA Economic Development Coordinator, efforts have renewed to catalyze UCMBEST reuse activity. To this end a series of meetings were held in the fall of 2015 culminating with an Executive-level meeting at UCSC on December 22, 2015, and subsequent staff meeting in January, February, March and April, 2016. UC Santa Cruz Vice President for Research, Scott Brandt presented a UCMBEST status update to the Board at the March 11, 2016 meeting, providing historical context, and describing visioning recommendations implementation progress, and laying out current and future efforts to catalyze activity at UCMBEST. Also, UC Santa Cruz has recently added key new staff in intellectual property transfer and project planning.

# **DISCUSSION:**

During the March 11 Board presentation, UC Santa Cruz Vice President for Research, Scott Brandt referenced a pending 3-party Memorandum of Understanding between UC Santa Cruz, County of Monterey, and FORA focused on mutually beneficial economic development activities. The final staff-level version of that Memorandum of Understanding is attached (**Attachment A**) for Board consideration.

# FISCAL IMPACT:

Reviewed by FORA Controller <u>May</u>. Staff time for this item is in the approved annual budget.

# **COORDINATION:**

UCSC and Administrative Committee

Apployed by Prepared by Josh Metz Michael A. Houlemard, Jr.

To all parties concerned:

#### Re: Agreement to Cooperate to Foster UC MBEST Development

This letter agreement (hereinafter, "Agreement") is between the University of California Santa Cruz (hereinafter "UC Santa Cruz"), the Fort Ord Reuse Authority (hereinafter "FORA"), and the County of Monterey (hereinafter "County") (collectively hereinafter referred to as "Parties") outlining general terms of a cooperative effort to advance the University of California, Monterey Bay Education Science and Technology (hereinafter "UC MBEST") vision. This agreement shall become effective on the date last signed below.

UC lands at the former Fort Ord ("UC Lands") consist of five parcels ("West Campus, Central North Campus, East Campus, Central South Campus, and 8<sup>th</sup> Street Parcel") depicted in Exhibit A. All parties concur that development of UC Lands will benefit local jurisdictions and FORA, and that FORA and the County have expertise that can assist in such development.

Consistent with a letter dated May 10, 2012 (attached as Exhibit B), recommending a new vision for the MBEST Center, the parties agree to the following, subject to the parties' available resources and consistency with each party's policies:

- a. Continue supporting the regional recovery focus on establishing a 50-70-acre R&D Center on the Central North Campus, which is served by roadways and utilities.
- b. Advance job creating and revenue generating uses on ancillary UC Lands (West Campus, East Campus, Central South Campus, and the 8<sup>th</sup> Street Parcel).
- c. Collaborate and seek research-related and educationally oriented uses and offer the ancillary UC Lands for ground lease, lease-option purchase and for sale to meet industry demand as market conditions warrant.
- d. Collaborate on a marketing effort for the R&D Center and other UC lands.
- e. Establish an advisory group to evaluate and advance development alternatives for the R&D Center and other UC Lands in order to expand the range of potential research and economic development activities at the former Fort Ord.
- f. Continue working with the City of Marina to complete entitlements on the R&D Center to position UC Santa Cruz to respond to market opportunities.
- g. Present a quarterly progress report by UC Santa Cruz to the FORA Board of Directors or the County Economic Opportunity Committee.

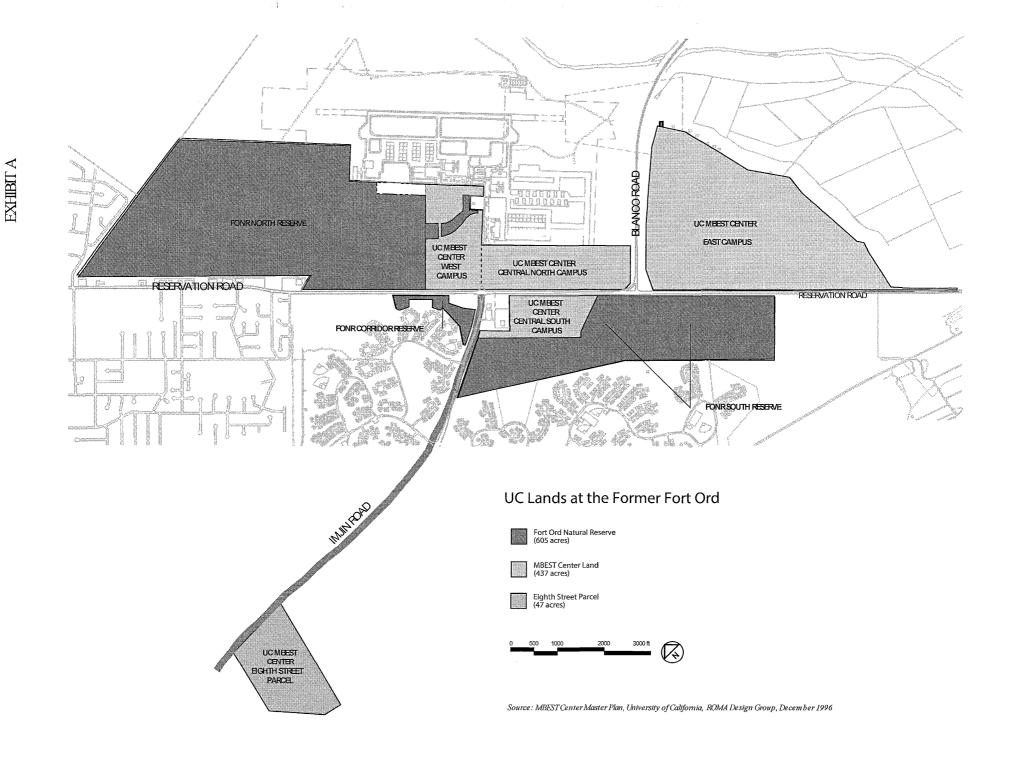
George Blumenthal, Chancellor (Date) University of California Santa Cruz Jane Parker, Chair(Data to be a construction of the construct

(Date)

(Date)

Frank O'Connell, Chair Fort Ord Reuse Authority

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May 11, 2012

Chancellor Blumenthal University of California, Santa Cruz 1156 High Street Santa Cruz, CA

## Re: Support for Implementing UC MBEST Center Vision

Dear Chancellor Blumenthal:

Reuse of the former Fort Ord offers both challenges and opportunities for the Monterey Bay region. A key reuse element is the University of California ("UC") Monterey Bay Education, Science, and Technology Center ("MBEST Center"). The original MBEST Center vision called for establishing a 437-acre R&D Center. Now, after 15 years of development experience and a changing market, UC is repositioning UC MBEST to be an R&D Center of approximately 70 acres. In partnership with the Fort Ord Reuse Authority, UC convened a stakeholder group to update the MBEST Center vision and to explore ideas for moving forward with job creation and revenue generation on remaining developable UC land at the former Fort Ord.

The MBEST Center visioning process engaged leadership of regional institutions of higher education, local jurisdictions, the Fort Ord Reuse Authority, and the 17<sup>th</sup> Congressional District. After several months of meetings the final report, dated November 29, 2011, was issued, summarizing the salient points of the visioning process, which include the following:

- 1. UC will retain and continue to manage the 605-acre Fort Ord Natural Reserve as protected habitat while the MBEST Center footprint will be focused on the 70-acre Central North campus.
- 2. Other developable UC-owned lands at the former Fort Ord will be available for jobgenerating uses consistent with the Fort Ord Base Reuse Plan that are compatible with the UC MBEST Center.
- 3. UC will continue to seek research-related and educationally oriented uses on adjacent developable lands.
- 4. UC Santa Cruz will invite local higher education institutions to establish an advisory group to help guide the MBEST Center and to expand the range of potential research activities.
- 5. UCSC and CSUMB will collaborate on a path forward for UC's Eighth Street Parcel.
- 6. UC Santa Cruz will partner with the City of Marina to complete entitlements on the Central North Campus to better position the MBEST Center to respond to R&D opportunities.

The following stakeholders support UC in its efforts to implement this updated MBEST Center vision and commit to working collaboratively with UC to bring this important effort to fruition.

1. Sam Farr, Congressman,

17<sup>th</sup> Congressional District

3.

Dianne Harrison, President California State University Monterey Bay

Jane Parker, District 4 Supervisor Monterey County

7.

Bruce Delgado, Mayor City of Marina

5.

2.

Dave Potter, Chairman FORA Board

4.

Doug/Garrison, President Monterey Peninsula College

Simila 6.

Sunder Ramaswamy President Monterey Institute of International Studies

The Naval Postgraduate School has a significant and continuing interest in the progress of the MBEST Center's movement forward under the revised vision.

8.

Dan Oliver, President Naval Postgraduate School

# FORT ORD REUSE AUTHORITY BOARD REPORT BUSINESS ITEMS

Subject:

Consider Adoption of FORA FY 2016-17 Annual Budget

Meeting Date: May 13, 2016 Agenda Number: 6a

**INFORMATION/ACTION** 

ACTION

ACTION

# **RECOMMENDATION:**

i. Approve a 3.0% staff salary Cost-of-Living-Adjustment (COLA)

ii. Adopt Fiscal year 2016-17 (FY 16-17) Annual Budget

BACKGROUND:

The FORA Annual Budget is typically presented to the Board in May of each year. Prior to the budget being presented to the Board, the budget is first reviewed by the Finance Committee (FC). FORA staff, in coordination with the FC, modifies the annual budget format from time to time as required or is necessary to best present an overall illustration of the FORA financial position for the FORA Board members and public. Most recent adjustments to the budget format were made in 2014. The annual budgets also include other pertinent and/or required financial information. After completing their deliberations, the FC makes recommendations to the Board regarding budget matters, including the presentation format and fund availability for programmed projects, staffing, consultant support and obligations. Prior to Board consideration of those recommendations, the Executive Committee (EC), who is charged to provide Board recommendation regarding employment and personnel matters, considers staff proposed specific staffing and/or benefit adjustments. On April 11, the FC reviewed the draft budget and on May 4, the EC reviewed the COLA recommendations.

# **DISCUSSION:**

This fiscal year budget was prepared acknowledging that the FY 16-17 CIP Budget and Salary Survey are anticipated to be completed by July 2016. Upon completion, these will be presented to the EC for recommendation and to the Board for adoption.

The proposed budget charts (with fund balance notes as directed by the FC) are:

- <u>Attachment A</u> illustrates the overall budget combining all funds
- Attachment B depicts the budget by individual funds
- Attachment C itemizes expenditures
- <u>Attachment D</u> provides background/analysis of proposed Salary/Benefits adjustment

Principal budget impacts areas are discussed below:

<u>FORA Pension Plan:</u> FORA participates in the defined benefit pension plan, administered through CalPERS. CalPERS acts as a common investment and administrative agent for participating public employers within the State of California. As required, FORA participates in a risk pool with other public agencies of less than 100 employees. An Annual Valuation Report

issued by Calpers each October provides detailed information regarding the plan's assets, liabilities, future contribution rates, etc. The last valuation report shows \$1.4 million in current unfunded liabilities (UAL) which includes FORA's share of risk pool UAL and investment gains and losses. In addition, FORA faces a financial liability when the pension plan terminates in 2020. The current CalPERS estimate for this obligation is about \$5.5 million (including the \$1.4 million current UAL). Staff was informed by CalPERS that the actual termination payment cannot be determined until 2018 (two years before the termination date). The Board approved in FY 15-16 to designate a reserve of \$5.3 million should the plan terminate in 2020.

The current Annual Valuation Report (dated November 2015) are available on the FORA website at:

# http://fora.org/Reports/Finance/PERSAnnualReport11-15.pdf http://fora.org/Reports/Finance/PERSPepraAnnualReport11-15.pdf

The following summarizes the FY 15-16 (Attachment A) draft annual budget figures:

# REVENUES

• <u>\$261,000 MEMBERSHIP DUES</u>

In addition to State law stipulated fixed membership dues of \$224,000, FORA collects dues from Marina Coast Water District (MCWD) under contract terms.

• <u>\$265,000 FRANCHISE FEES</u>

This amount represents MCWD's projected FY 16-17 payments to FORA from water and sewer operations on Fort Ord and associated fees.

\$983,306 ENVIRONMENTAL SERVICES COOPERATIVE AGREEMENT

FORA holds the remaining funds for the ESCA remediation program, scheduled to complete munitions cleanup and transfer of remaining Economic Development Conveyance (EDC) properties in 2019. In 2007, FORA was awarded a \$99.3 million federal grant to undertake Army munitions removal requirements on EDC parcels. FORA collected an adjusted amount of \$97.7 million (final payment in December 2008), which pre-paid all ESCA management related services and expenditures through project completion (the US Army earned a \$1.6 million credit against the \$99.3 million for the early payment). The draft annual budget includes the FY 16-17 ESCA grant regulatory response and management/related expenses.

# • <u>\$6,780,000 DEVELOPER FEES</u>

This reflects jurisdictional forecasts included in the CIP FY 16-17 budget. CIP budget anticipated to be completed In July 2016.

• \$641,000 LAND SALE PROCEEDS

Land sale revenue anticipated in the FY 16-17 CIP budget. CIP budget anticipated to be completed In July 2016.

# • <u>\$29,500 RENTAL PAYMENTS</u>

Rental payments from leasing projects on the Former Fort Ord, including Ord Market, Las Animas Concrete, etc.

# • \$1,820,123 PROPERTY TAX PAYMENTS

Anticipated payments from the County Auditor/Controller. Property tax revenue exceeding \$1.3 million in annual distribution to FORA collected from all assessed value after July 1, 2012 has been committed to funding the CIP. The 10% of such revenue scheduled to be shared with certain member jurisdictions has been designated by the Board to fund the Prevailing Wage program (PW). If the 10% exceeds the PW program needs, the excess will be distributed to certain member jurisdictions.

# • <u>\$25,000 IN REIMBURSEMENT AGREEMENTS</u>

Payments by future property owners to fund FORA ESCA access services to assist in pending project processing.

# <u>\$110,000 INVESTMENT/INTEREST INCOME</u>

Anticipated income from FORA bank accounts and certificates of deposit (CD) including the Habitat Management CD.

# EXPENDITURES

• <u>\$2,953,810 SALARIES AND BENEFITS</u> (Attachments C, D show breakdown)

Staffing remains at the approved FY 15-16 level. Proposed budget amount includes the second of three payments to CalPERS to reduce pension liabilities.

The FC and EC reviewed proposed compensation and pension adjustments for FY 16-17 and are *recommending*\* Board consider approving the following items:

- 1) \$400,000 payoff of the \$1.2 million risk pool UAL; this UAL to be retired in three substantially equal annual payments commencing FY 15-16, saving interest charges and reduces the 2020 termination liability.
- 2) 3.0% COLA for eligible personnel. <u>Fiscal impact up to **\$59,517**</u>. *Eligibility: Must be full time, employed with FORA for the past 12 months.*

\*FC recommends item 1) and acknowledges availability of funding for item 2) EC recommends item 2)

<u>\$396,750 SUPPLIES AND SERVICES</u> (Attachment C)
 This expense category is increased from last year primarily due to rept of

This expense category is increased from last year primarily due to rent of \$15K/month to MCWD which began on May, 2016 and increased staffing level.

# • <u>\$1,966,000 IN CONTRACTUAL SERVICES</u> (Attachment C)

Contractual services are increased from the previous FY primarily due to the FORA transition. In addition to FORA's recurring consulting expenses such as the Annual Auditor, Public Information, Human Resources, and Legislative consultants, the budget includes increased and or significant costs for:

1) FORA transition budgeted at \$105,000 for potential consultant, legislative and legal cost;

- 2) Legal services \$475,000, including ongoing legal representation, litigation, Authority Counsel, and special practice consulting (EDC-ESCA, CEQA);
- 3) Consultant \$100,000 to perform CIP Fee study and \$75,000 to prevailing wage compliance:
- 4) ESCA regulatory and legal costs \$418,000 associated with scheduled property transfers;
- 5) HCP consultants \$150,000 to prepare the final EIS/EIR and HCP; and
- 6) CEQA consultants potentially \$300,000 to finish category I and II post-reassessment items (deferred from FY 15-16).

#### \$6,545,859 IN CAPITAL PROJECTS (Attachments B, C) •

The upcoming budget includes \$6.5M for the completion of the FORA building removal obligations and mandated/obligatory expenditures such as habitat management and UC Natural Reserve annual cost. Other capital projects are development fee collection dependent. The FY 16-17 CIP budget provides itemization and timing of capital projects. CIP budget anticipated to be completed In July 2016.

# **ACCOUNTING ENTRIES/FUND DESIGNATIONS**

- 1) Continue \$10 million Reserve from land sale proceeds held in a segregated, interest bearing account for PERS pension liabilities and operating obligations.
- 2) Sustain \$5 million contingency in the Land Sale Fund until Building Removal obligations are fully met.

# **ENDING BALANCE/FORA RESERVE**

It is anticipated that the combined fund balance at the end of the FY 16-17 will be more than \$34 million. To address the FORA sunset financial obligations, the Board approved in FY 15-16 setting up a \$10 million Reserve. From that Reserve, the Board has designated \$5.3 million for PERS pension liabilities. The remaining, undesignated \$4.7 million balance to be used for operating obligations through FORA 2020 sunset; specific future designations/ spending of this \$4.7 million balance must be approved by the FORA Board. The Board set aside \$5.0 million for building removal until obligations are fully met. The set aside of \$9.8 million for Habitat Conservation reflects FORA Board policy of reserving 30.2 percent of the CFD fee collections for this purpose.

# **COORDINATION:**

Finance Committee, Executive Committee, FORA Annual-Auditor.

Prepared by \_\_\_\_\_\_

Approved by Michael A. Houlemard, Jr.

#### FORT ORD REUSE AUTHORITY - FY 16-17 ANNUAL BUDGET - BY FUND

| CATEGORIES                                | FY 15-16               | FY 15-16                    | FY 15-16                                      | FY 16-17               | NOTES   |
|---|------------------------|-----------------------------|---|------------------------|---|
|   | APPROVED               | APPROVED<br><u>MID-YEAR</u> | <u>Variances</u><br>Projected thru<br>6/30/16 | PRELIMINARY            | BUDGET Presented before completion of Salary Study and CIP Budget               |
| REVENUES                                  |                        |                             |   |                        |   |
| Membership Dues                           | \$ 261,000             | \$ 261,000                  | \$-   | \$ 261,000             |   |
| Franchise Fees - MCWD                     | \$ 265,000             | \$ 265,000                  | \$-   | \$ 265,000             |   |
| Federal Grants                            | \$ 1,074,156           | \$ 850,156                  | \$-   | \$ 995,932             |   |
| In-kind Local Match                       | \$ 28,000              | \$-                         | \$-   | \$ -                   |   |
| PLL Insurance Payments                    | \$ 360,000             | \$ 360,000                  | \$-   | \$ -                   | FY 15-16 final year of two year reimbursement                                   |
| Development Fees                          | \$ 5,585,000           | \$ 5,585,000                | \$-   | \$ 6,780,000           | CIP budget to be completed 7/16   |
| Land Sale Proceeds                        | \$ 485,000             | \$ 32,706,165               | \$-   | \$ 641,000             | CIP budget to be completed 7/16   |
| Rent Proceeds                             | \$ 45,000              | \$ 45,000                   | \$ -  | \$ 29,500              | Possible Ord Market sale  |
| Property Taxes                            | \$ 1,679,468           | \$ 1,679,468                | \$-   | \$ 1,820,123           | CIP budget to be completed 7/16   |
| Reimbursement Agreements                  | \$ 25,000              | \$ 25,000                   | \$-   | \$ 25,000              | ESCA agency reimbursements (access/deed requirements)                           |
| Loan Proceeds                             | \$ 3,000,000           | \$-                         | \$-   | \$ -                   | I-bank financings not required in FY 15-16                                      |
| Investment/Interest Income                | \$ 270,000             | \$ 110,000                  | \$-   | \$ 110,000             |   |
| Other Revenues                            | <u>\$</u> -            | \$ 700,000                  | \$ -  | <u>\$</u>              |   |
| TOTAL REVENUES                            | \$ 13,077,624          | \$ 42,586,788               | <u>\$</u>                                     | \$ 10,927,555          | <u>Decreased revenues in FY 15-16</u> - prior year Preston Park sale            |
| EXPENDITURES                              |                        |                             |   |                        |   |
| Salaries & Benefits                       | \$ 2,902,169           | \$ 2,893,338                | \$ -  | \$ 2,953,810           | Decreased due to FY15-16 payoff of CalPers Side Fund                            |
| Supplies & Services                       | \$ 225,700             | \$ 236,200                  | ş -   | \$ 396,750             |   |
| Contractual Services                      | \$ 1,938,947           | \$ 1,826,447                | \$ -  | \$ 1,966,000           | PLL Insurance purchased in FY 14-15, Legal fees/BRP consulting increased        |
| Capital Projects (CIP)                    | \$ 11,498,103          | \$ 11,655,103               | \$ (8,800,000)                                | \$ 6,545,859           |   |
| Debt Service (P+I)                        | \$ 67,500              | <u>\$ 17,984,924</u>        | <u>\$</u>                                     | \$                     | Preston Park sold FY 15-16, no other exisiting debt service requirements        |
| TOTAL EXPENDITURES                        | \$ 16,632,419          | <u>\$ 34,596,012</u>        | <u>\$ (8,800,000)</u>                         | \$ 11,862,419          | Decreased expenses in FY 16-17 due to prior year Preston Park sale/loan pay-off |
| NET REVENUES                              |                        |                             |   |                        |   |
| Surplus (Deficit)                         | \$ (3,554,795)         | \$ 7,990,776                | \$ 8,800,000                                  | \$ (934,864)           |   |
| FUND BALANCES                             |                        |                             | *   |                        | Π   |
| Beginning                                 | \$ 33,984,253          | \$ 18,753,093               | \$ 26,743,869                                 | \$ 35,543,869          | 0.  |
| Ending                                    | \$ 30,429,458          | \$ 26,743,869               | \$ 35,543,869                                 | \$ 34,609,005          | Ending Fund Balance   |
| Fund Balances                             |                        |                             |   |                        | Ending Fund Balance BC C A  |
| Committed/Assigned for:                   |                        |                             |   |                        | d N   |
| CalPers Termination                       | \$ 5,300,000           | \$ 5,300,000                | \$ 5,300,000                                  | \$ 5,300,000           |   |
| Operations<br>Habitat Management (HM/HCP) | 4,700,000<br>7,852,094 | 4,700,000<br>7,852,094      | 4,700,000<br>7,852,094                        | 4,700,000<br>9,803,000 | Page 32 of 17 <b>46</b><br>Page 32 of 17 <b>46</b>                              |
| Building Removal                          | 3,925,777              | 5,000,000                   | 5,000,000                                     | 5,000,000              | 1 Bu  |
| CIP                                       | 687,298                | 1,264,091                   | 3,564,091                                     | 2,266,811              | ltem  |
| Unassigned                                | 7,964,289              | 2,627,684                   | 9,127,684                                     | 7,539,194              | 1/1:2   |
| Ending Fund Balance                       | \$ 30,429,458          | \$ 26,743,869               | \$ 35,543,869                                 | \$ 34,609,005          |   |

Attachment B to Item 6a FORA Board Meeting, 5/13/16

## FORT ORD REUSE AUTHORITY - FY 16-17 ANNUAL BUDGET - BY FUND

| CATEGORY                              |               | SPECIA        | AL REVENUE FUNDS ( | SRF)    | TOTAL        |
|---------------------------------------|---------------|---------------|--------------------|---------|--------------|
|                                       | GENERAL       | LEASES        | CFD/Tax            | ARMY    | ANNUAL       |
| REVENUES                              | FUND          | LAND SALE     | Developer Fees     | ESCA    | BUDGET       |
| Membership Dues                       | \$ 261,000    | \$ -          | \$ -               | \$ -    | \$ 261,000   |
| Franchise Fees - MCWD                 | 265,000       | -             | -                  | -       | 265,00       |
| Federal Grants                        | -             | -             | -                  | 995,932 | 995,93       |
| Development Fees                      | -             | -             | 6,780,000          | -       | 6,780,00     |
| Land Sale Proceeds                    | -             | 641,000       | -                  | -       | 641,00       |
| Rental/Lease Revenues                 | 29,500        | -             | -                  | -       | 29,50        |
| Property Tax Payments                 | 1,300,000     | -             | 520,123            | -       | 1,820,12     |
| Reimbursement Agreements              | 25,000        | -             | -                  | -       | 25,00        |
| Investment/Interest Income            | 80,000        | -             | 30,000             | -       | 110,00       |
| Total Revenues                        | 1,960,500     | 641,000       | 7,330,123          | 995,932 | 10,927,55    |
| EXPENDITURES                          |               |               | <u>_</u>           |         |              |
| Salaries & Benefits                   | 1,914,857     | -             | 647,933            | 391,020 | 2,953,81     |
| Supplies & Services                   | 251,385       | -             | 93,453             | 51,912  | 396,75       |
| Contractual Services                  | 1,202,000     | 2,000         | 209,000            | 553,000 | 1,966,00     |
| Capital Projects                      | -             | 1,000,000     | 5,545,859          | -       | 6,545,85     |
| Total Expenditures                    | 3,368,242     | 1,002,000     | 6,496,245          | 995,932 | 11,862,41    |
| REVENUES OVER (UNDER) EXPENDITURES    | (1,407,742)   | (361,000)     | 833,878            | -       | (934,86      |
| OTHER FINANCING SOURCES (USES)        |               |               | >                  |         |              |
| Transfer In/(Out)                     |               |               | _                  | _       | -            |
| Fotal Other Financing Sources (Uses)  |               | <u> </u>      |                    |         | -            |
| REVENUES & OTHER SOURCES OVER (UNDER) | (1,407,742)   | (361,000)     | 833,878            | -       | (934,86      |
| FUND BALANCE-BEGINNING 7/1/16         | 12,482,918    | 11,825,018    | 11,235,933         | -       | 35,543,86    |
| FUND BALANCE - ENDING 6/30/17         | \$ 11,075,176 | \$ 11,464,018 | \$ 12,069,811      | \$-     | \$ 34,609,00 |
| Fund Balance                          |               |               |                    |         |              |
| Committed/Assigned for:               |               |               |                    |         |              |
| CalPers Termination                   | \$ 5,300,000  | \$ -          | ş -                | \$ -    | \$ 5,300,00  |
| Operations                            | 4,700,000     |               |                    | -       | 4,700,00     |
| Habitat Management (HM/HCP)           |               |               | 9,803,000          | -       | 9,803,00     |
| Bidg Removal                          | -             | 5,000,000     | -                  | -       | 5,000,00     |
| CIP                                   | 100 A 100 A   | -             | 2,266,811          | -       | 2,266,8      |
| Unassigned                            | 1,075,176     | 6,464,018     |                    |         | 7,539,19     |
| FUND BALANCE - ENDING 6/30/17         | \$ 11,075,176 | \$ 11,464,018 | \$ 12,069,811      | \$ -    | \$ 34,609,00 |

General Fund General Fund Lease/Land Sale Proceeds Fund CFD Tax/Developer Fees EDA/BR Plan Grant ET/ESCA Army Grant

\*

Accounts for general financial resources Land sale proceeds finance CIP (building removal), CFD tax/Developer fees finance CIP (CEQA mitigations) Finances the Building Removal Business Plan, requires 25% local match Finances the munitions and explosives cleanup activities ET/ESCA fund balance: FORA's share of unspent Army grant (for Program Management and

Regulatory Response costs) is held in a separate bank account and, for financial/budgeting

purposes, recognized when earned. Estim. balance \$1.4M at June 30, 2016.

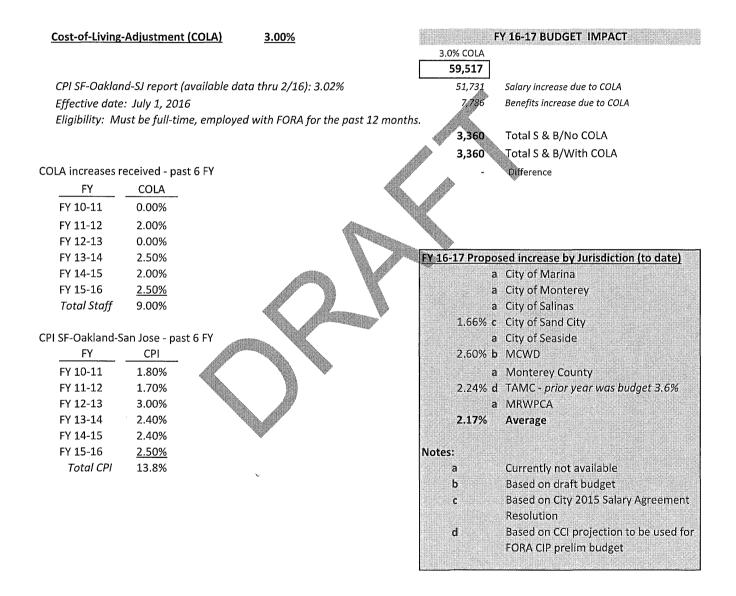
# FORT ORD REUSE AUTHORITY - FY 16-17 ANNUAL BUDGET - BY FUND

| EXPENDITURE CATEGORIES Ap EXPENDITURE CATEGORIES Ap SALARIES AND BENEFITS (S & B) 15 g SALARIES 1, BENEFITS/HEALTH, RETIREMENT, OTHER TEMP HELP/VACTION CASH OUT/STIPENDS <i>SUBTOTAL S &amp; B</i> 2, CaIPERS UNFUNDED LIABILITIES (UAL) SIDE FUND - PAYOFF SHARE OF RISK POOL UAL - PARTIAL PAYMENT <i>SUBTOTAL PERS UAL</i> TOTAL SALARIES , BENEFITS AND UAL 2, SUPPLIES AND SERVICES PUBLIC & LEGAL NOTICES COMMUNICATIONS DUES & SUBSCRIPTIONS PRINTING & COPY SUPPLIES EQUIPMENT & FURNITURE TRAVEL, LODGING, REGISTRATION FEES TREIVISED MEETINGS BUILDING MAINTENANCE & SECURITY FORA OFFICES RENTAL UTILITES INSURANCE PAYROLL/ACCOUNTING SERVICES IT/COMPUTER SUPPORT RECORD ARCHIVING PREVAILING WAGE TECH SUPPORT/SOFTWARE OTHER (POSTAGE, BANK FEES, MISC) CONTRACTUAL SERVICES LEGAL FEES - SPECIAL PRACTICE AUDITORS SPECIAL CONSULTANT LEGISLATIVE SERVICES CONSULTANT PUBLIC INFORMATION/OUTREACH HCP CONSULTANTS N FORA TRANSITION GUGARPHICINFRAMING/REUSE ECONOMIC DEVELOPMENT PUBLIC INFORMATION/OUTREACH HCP CONSULTANTS PARCER PLAIL REPUBLICES INANCIAL CONSULTANT LEGISLATIVE SERVICES CONSULTANT PUBLIC INFORMATION/OUTREACH HCP CONSULTANTS N FORA TRANSITION ECQA CONSULTANTS PARKER FLATS BURN CIP/ARCHITECTS & ENGINEERS PROPERTY TAX SHARING/REUSE ECONOMIC DEVELOPMENT PV WAGE CONSULTANTS PARKER FLATS BURN CIP/ARCHITECTS & LEGINEERS PROPERTY TAX SHARING/REUSE ECONOMIC DEVELOPMENT PV WAGE CONSULTANTS OTHER CONSULTANTS OTHER CONSULTANTS OTHER CONSULTANTS OTHER CONSULTANTS OTHER CONSULTANTS OTHER CONSULTANTS CIP/ARCHITECTS & LEGINEERS PROPERTY TAX SHARING/REUSE ECONOMIC DEVELOPMENT PV WAGE CONSULTANTS OTHER CONSULTANTS   | Y 15-16<br>pproved<br>positions<br>L,659,616<br>567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>12,000<br>13,500<br>10,000<br>12,000<br>13,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>22,500<br>10,000<br>10,000<br>22,500<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>1  | FY 15-16<br>Approved<br>Mid-Year<br>15 positions<br>1,611,366<br>591,151<br>65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>22,500<br>15,500<br>5,000<br>22,500<br>3,200<br>236,200  | FY 15-16<br>Projected<br>Variance thru<br>6/30/16<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | 1,776,107<br>712,703<br>65,000<br>2,553,810<br>400,000<br>2,953,810<br>6,000<br>2,953,810<br>6,000<br>2,953,810<br>6,000<br>14,000<br>15,500<br>7,550<br>8,000<br>14,000<br>15,500<br>7,550<br>13,500<br>13,500<br>13,500<br>10,000<br>12,000<br>22,000<br>12,000<br>26,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,000<br>14,0000<br>14,000<br>14,0 | NOTES         "N" indicates a new expense in FY 16-17 budget         Salary Study anticipatedcompletion 6/16         PW staff position added, impact of 3% COLA - \$ 51.7K         Impact of 3% COLA - \$7.7K         Proposed 3.0% COLA is included         Side Fund paid off in FY 15-16         \$1.2M UAL - 2nd of 3 payments         Prepayment of UAL saves interest part of termination liability         Consistency determinations, HCP review notices         Annual report, RUDG, CIP         added new staff positions         IEDC/ADC/CalEd/Legislative, Etc         Training/propressional development, added new staff positions         Common area maintenance/per MCWD lease agreement         FORA office rent to MCWD begins May 2016 (\$15K/mo)         Sec125 processing added         GIS online Software moved from Geographic Information below annual maintenance         Full year cost approved by Board   |
|---|--|--|--|--|--|
| SALARIES AND BENEFITS (S & B)       15 p         SALARIES       1,         BENEFITS/HEALTH, RETIREMENT, OTHER       1,         TEMP HELP/VACTION CASH OUT/STIPENDS       2,         CalPERS UNFUNDED LIABILITIES (UAL)         SIDE FUND - PAYOFF       SHARE OF RISK POOL UAL - PARTIAL PAYMENT         SUBTOTAL S& B       2,         COMPUBLIC & LEGAL NOTICES         COMMUNICATIONS       DUELS & SUBSCIPTIONS         PRINTING & COPY       SUPPLIES         EQUIPMENT & FURNITURE       TRAVEL, LODGING, REGISTRATION FEES         TRAINING & SEMINARS       MEETING EXPENSES         TELEVISED MEETINGS       BUILDING MAINTENANCE & SECURITY         FORA OFFICES RENTAL       UTILITES         INSURANCE       PAYROLL/ACCOUNTING SERVICES         PAYROLL/ACCOUNTING SERVICES       IT/COMPUTE RSUPPORT         RECORD ARCHIVING       PREVAILING WAGE TECH SUPPORT/SOFTWARE         OTHER (POSTAGE, BANK FEES, MISC)  | positions<br>L,659,616<br>567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>22,500<br>13,500<br>10,000<br>10,000<br>10,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,0000<br>10,0000<br>10,000<br>10,000<br>10,000<br>10,0000<br>1 | Mid-Year<br>15 positions<br>1,611,366<br>591,151<br>65,000<br>2,267,517<br>210,071<br>200,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>12,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>5,000<br>22,500<br>15,500<br>5,000<br>3,200<br>5,000<br>3,200   | Variance thru<br>6/30/16   | 16 positions<br>1,776,107<br>712,703<br>65,000<br><b>2,553,810</b><br><b>2,553,810</b><br><b>2,953,810</b><br><b>2,953,810</b><br><b>2,953,810</b><br>6,000<br><b>2,953,810</b><br><b>2,953,810</b><br>14,000<br>15,500<br>7,000<br>14,000<br>15,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,00  | <ul> <li>"N" indicates a new expense in FY 16-17 budget</li> <li>Salary Study anticipatedcompletion 6/16</li> <li>PW staff position added, <i>impact of 3% COLA - \$ 51.7K</i></li> <li><i>Impact of 3% COLA - \$7.7K</i></li> <li>Proposed 3.0% COLA is included</li> <li>Side Fund paid off in FY 15-16</li> <li>\$1.2M UAL - 2nd of 3 payments</li> <li>Prepayment of UAL saves interest part of termination liability</li> <li>Consistency determinations, HCP review notices</li> <li>Annual report, RUDG, CIP</li> <li>added new staff positions</li> <li>IEDC/ADC/CalEd/Legislative, Etc</li> <li>Training/professional development, added new staff positions</li> <li>Conference norm rental expenses</li> <li>Common area maintenance/per MCWD lease agreement</li> <li>FORA office rent to MCWD begins May 2016 (\$15K/mo)</li> <li>Sec125 processing added</li> <li>GIS online Software moved from Geographic Information below annual maintenance</li> <li>Full year cost approved by Board</li> </ul>    |
| SALARIES AND BENEFITS (S & B)       15 F         SALARIES       1,         BENEFITS/HEALTH, RETIREMENT, OTHER       1,         TEMP HELP/VACTION CASH OUT/STIPENDS  | positions<br>L,659,616<br>567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>22,500<br>13,500<br>10,000<br>10,000<br>10,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,0000<br>10,0000<br>10,000<br>10,000<br>10,000<br>10,0000<br>1 | 15 positions<br>1,611,366<br>591,151<br>65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>12,000<br>13,500<br>10,000<br>13,500<br>10,000<br>22,500<br>15,000<br>30,000<br>12,000<br>24,000<br>5,000<br>5,000<br>3,200<br>15,500<br>5,000<br>3,200<br>15,500<br>5,000<br>3,200<br>15,500<br>5,000<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>12,000<br>15,500<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,00   | 6/30/16<br>-   | 16 positions<br>1,776,107<br>712,703<br>65,000<br><b>2,553,810</b><br><b>2,553,810</b><br><b>2,953,810</b><br><b>2,953,810</b><br><b>2,953,810</b><br>6,000<br><b>2,953,810</b><br><b>2,953,810</b><br>14,000<br>15,500<br>7,000<br>14,000<br>15,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,00  | <ul> <li>"N" indicates a new expense in FY 16-17 budget</li> <li>Salary Study anticipatedcompletion 6/16</li> <li>PW staff position added, <i>impact of 3% COLA - \$ 51.7K</i></li> <li><i>Impact of 3% COLA - \$ 7.7K</i></li> <li>Proposed 3.0% COLA is included</li> <li>Side Fund paid off in FY 15-16</li> <li>\$1.2M UAL - 2nd of 3 payments</li> <li>Prepayment of UAL saves interest part of termination liability</li> <li>Consistency determinations, HCP review notices</li> <li>Annual report, RUDG, CIP</li> <li>added new staff positions</li> <li>IEDC/ADC/CalEd/Legislative, Etc</li> <li>Training/propfessional development, added new staff positions</li> <li>Conference nonin rental expenses</li> <li>Common area maintenance/per MCWD lease agreement</li> <li>FORA office rent to MCWD begins May 2016 (\$15K/mo)</li> <li>Sec125 processing added</li> <li>GIS online Software moved from Geographic Information below annual maintenance</li> <li>Full year cost approved by Board</li> </ul> |
| SALARIES AND BENEFITS (S & B)       15 F         SALARIES       1,         BENEFITS/HEALTH, RETIREMENT, OTHER       1,         TEMP HELP/VACTION CASH OUT/STIPENDS  | positions<br>L,659,616<br>567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>22,500<br>13,500<br>10,000<br>10,000<br>10,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>12,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,0000<br>10,0000<br>10,000<br>10,000<br>10,000<br>10,0000<br>1 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positions<br>1,611,366<br>591,151<br>65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>12,000<br>13,500<br>10,000<br>13,500<br>10,000<br>22,500<br>15,000<br>30,000<br>12,000<br>24,000<br>5,000<br>5,000<br>3,200<br>15,500<br>5,000<br>3,200<br>15,500<br>5,000<br>3,200<br>15,500<br>5,000<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>15,500<br>12,000<br>15,500<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>12,000<br>15,500<br>12,000<br>15,500<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,500<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,00 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positions<br>1,776,107<br>712,703<br>65,000<br><b>2,553,810</b><br><b>2,553,810</b><br><b>2,953,810</b><br><b>2,953,810</b><br><b>2,953,810</b><br>6,000<br><b>2,953,810</b><br><b>2,953,810</b><br>14,000<br>15,500<br>7,000<br>14,000<br>15,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,00  | <ul> <li>"N" indicates a new expense in FY 16-17 budget</li> <li>Salary Study anticipatedcompletion 6/16</li> <li>PW staff position added, <i>impact of 3% COLA - \$ 51.7K</i></li> <li><i>Impact of 3% COLA - \$ 7.7K</i></li> <li>Proposed 3.0% COLA is included</li> <li>Side Fund paid off in FY 15-16</li> <li>\$1.2M UAL - 2nd of 3 payments</li> <li>Prepayment of UAL saves interest part of termination liability</li> <li>Consistency determinations, HCP review notices</li> <li>Annual report, RUDG, CIP</li> <li>added new staff positions</li> <li>IEDC/ADC/CalEd/Legislative, Etc</li> <li>Training/propfessional development, added new staff positions</li> <li>Conference non, rental expenses</li> <li>Common area maintenance/per MCWD lease agreement</li> <li>FORA office rent to MCWD begins May 2016 (\$15K/mo)</li> <li>Sec125 processing added</li> <li>GIS online Software moved from Geographic Information below annual maintenance</li> <li>Full year cost approved by Board</li> </ul>  |
| SALARIES 1,<br>BENEFITS/HEALTH, RETIREMENT, OTHER<br>TEMP HELP/VACTION CASH OUT/STIPENDS<br>SUBTOTAL S & B 2,<br>CaIPERS UNFUNDED LIABILITIES (UAL)<br>SIDE FUND - PAYOFF<br>SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL<br>TOTAL SALARIES , BENEFITS AND UAL 2,<br>SUPPLIES AND SERVICES<br>PUBLIC & LEGAL NOTICES<br>COMMUNICATIONS<br>DUES & SUBSCRIPTIONS<br>PRINTING & COPY<br>SUPPLIES<br>EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>CONTRACTUAL SERVICES<br>INSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS   | L,659,616<br>567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>7,000<br>12,000<br>13,500<br>13,500<br>13,500<br>12,000<br>22,500<br>10,000<br>24,000<br>5,000<br>24,000<br>5,000   | 1,611,366<br>591,151<br>65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>12,000<br>12,000<br>13,500<br>7,000<br>10,000<br>22,500<br>13,500<br>7,000<br>12,000<br>22,500<br>15,000<br>30,000<br>22,500<br>5,000<br>3,200<br>5,000<br>3,200<br>5,000<br>3,200<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000 |  | 1,776,107<br>712,703<br>65,000<br>2,553,810<br>400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>14,000<br>15,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>10,000<br>13,500<br>1,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,0000<br>10,0000<br>10,0000<br>10,000000<br>10,00000000                             | Salary Study anticipated completion 6/16<br>PW staff position added, <i>impact of 3% COLA - \$ 51.7K</i><br><i>Impact of 3% COLA - \$7.7K</i><br>Proposed 3.0% COLA is included<br>Side Fund paid off in FY 15-16<br>\$1.2M UAL - 2nd of 3 payments<br>Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/propfessional development, added new staff positions<br>Conference norm, rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| SALARIES 1,<br>BENEFITS/HEALTH, RETIREMENT, OTHER<br>TEMP HELP/VACTION CASH OUT/STIPENDS<br>SUBTOTAL S & B 2,<br>CaIPERS UNFUNDED LIABILITIES (UAL)<br>SIDE FUND - PAYOFF<br>SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL<br>TOTAL SALARIES , BENEFITS AND UAL 2,<br>SUPPLIES AND SERVICES<br>PUBLIC & LEGAL NOTICES<br>COMMUNICATIONS<br>DUES & SUBSCRIPTIONS<br>PRINTING & COPY<br>SUPPLIES<br>EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>CONTRACTUAL SERVICES<br>INSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS   | L,659,616<br>567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>7,000<br>12,000<br>13,500<br>13,500<br>13,500<br>12,000<br>22,500<br>10,000<br>24,000<br>5,000<br>24,000<br>5,000   | 1,611,366<br>591,151<br>65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>12,000<br>12,000<br>13,500<br>7,000<br>10,000<br>22,500<br>13,500<br>7,000<br>12,000<br>22,500<br>15,000<br>30,000<br>22,500<br>5,000<br>3,200<br>5,000<br>3,200<br>5,000<br>3,200<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000 |  | 1,776,107<br>712,703<br>65,000<br>2,553,810<br>400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>14,000<br>15,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>10,000<br>13,500<br>1,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,0000<br>10,0000<br>10,0000<br>10,000000<br>10,00000000                             | PW staff position added, <i>impact of 3% COLA - \$ 51.7K</i><br><i>Impact of 3% COLA - \$7.7K</i><br>Proposed 3.0% COLA is included<br>Side Fund paid off in FY 15-16<br>\$1.2M UAL - 2nd of 3 payments<br>Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added, new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/professional development, added new staff positions<br>Conference room rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| SALARIES 1,<br>BENEFITS/HEALTH, RETIREMENT, OTHER<br>TEMP HELP/VACTION CASH OUT/STIPENDS<br>SUBTOTAL S & B 2,<br>CaIPERS UNFUNDED LIABILITIES (UAL)<br>SIDE FUND - PAYOFF<br>SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL<br>TOTAL SALARIES , BENEFITS AND UAL 2,<br>SUPPLIES AND SERVICES<br>PUBLIC & LEGAL NOTICES<br>COMMUNICATIONS<br>DUES & SUBSCRIPTIONS<br>PRINTING & COPY<br>SUPPLIES<br>EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>CONTRACTUAL SERVICES<br>ILEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDTORS<br>SPECIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS   | L,659,616<br>567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>7,000<br>12,000<br>13,500<br>13,500<br>13,500<br>12,000<br>22,500<br>10,000<br>24,000<br>5,000<br>24,000<br>5,000   | 1,611,366<br>591,151<br>65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>12,000<br>12,000<br>13,500<br>7,000<br>10,000<br>22,500<br>13,500<br>7,000<br>12,000<br>22,500<br>15,000<br>30,000<br>22,500<br>5,000<br>3,200<br>5,000<br>3,200<br>5,000<br>3,200<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000<br>5,000 |  | 1,776,107<br>712,703<br>65,000<br>2,553,810<br>400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>14,000<br>15,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>10,000<br>13,500<br>1,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,0000<br>10,0000<br>10,0000<br>10,000000<br>10,00000000                             | PW staff position added, <i>impact of 3% COLA - \$ 51.7K</i><br><i>Impact of 3% COLA - \$7.7K</i><br>Proposed 3.0% COLA is included<br>Side Fund paid off in FY 15-16<br>\$1.2M UAL - 2nd of 3 payments<br>Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added, new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/professional development, added new staff positions<br>Conference room rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| BENEFITS/HEALTH, RETIREMENT, OTHER<br>TEMP HELP/VACTION CASH OUT/STIPENDS<br>SUBTOTAL S & B<br>2,<br>CalPERS UNFUNDED LIABILITIES (UAL)<br>SIDE FUND - PAYOFF<br>SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL<br>TOTAL SALARIES, BENEFITS AND UAL<br>2,<br>SUPPLIES AND SERVICES<br>PUBLIC & LEGAL NOTICES<br>COMMUNICATIONS<br>DUES & SUBSCRIPTIONS<br>PRINTING & COPY<br>SUPPLIES<br>EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION/CEQA CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>CONTRACTUAL SERVICES ONSULTANTS<br>OTHER CONSULTANTS<br>CONTRACTUAL SERVICES ONSULTANTS<br>CONTRACTUAL SERVICES ONSULTANTS<br>CONTRACTUAL SERVICES ONSULTANTS<br>CONTRACTIONE                | 567,482<br>65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>7,000<br>8,000<br>7,000<br>12,000<br>10,000<br>30,000<br>12,000<br>10,000<br>22,500<br>10,000<br>24,000<br>2,500<br>10,000<br>2,500<br>10,000  | 591,151<br>65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>12,000<br>15,000<br>13,500<br>7,000<br>10,000<br>22,500<br>12,000<br>22,500<br>12,000<br>22,500<br>5,000<br>3,200  |  | 712,703<br>65,000<br>2,553,810<br>400,000<br>400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>17,500<br>13,500<br>7,000<br>10,000<br>13,500<br>7,000<br>10,000<br>12,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,   | Impact of 3% COLA - \$7.7K<br>Proposed 3.0% COLA is included<br>Side Fund paid off in FY 15-16<br>\$1.2M UAL - 2nd of 3 payments<br>Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/proofessional development, added new staff positions<br>Conference norm rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| TEMP HELP/VACTION CASH OUT/STIPENDS<br>SUBTOTAL S & B 2,<br>CaIPERS UNFUNDED LIABILITIES (UAL)<br>SIDE FUND - PAYOFF<br>SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL<br>TOTAL SALARIES, BENEFITS AND UAL 2,<br>SUPPLIES AND SERVICES<br>PUBLIC & LEGAL NOTICES<br>COMMUNICATIONS<br>DUES & SUBSCRIPTIONS<br>PRINTING & COPY<br>SUPPLIES<br>EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION/CEACH<br>HCP CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS<br>OTH        | 65,000<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>7,000<br>10,000<br>22,500<br>13,500<br>10,000<br>30,000<br>12,000<br>10,000<br>24,000<br>5,000<br>24,000<br>5,000<br>24,000<br>5,000  | 65,000<br>2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>12,000<br>12,000<br>15,000<br>13,500<br>7,000<br>10,000<br>22,500<br>15,000<br>22,500<br>12,000<br>2,5000<br>2,5000<br>5,000   |  | 65,000<br>2,553,810<br>400,000<br>2,953,810<br>2,953,810<br>2,953,810<br>3,000<br>7,550<br>8,000<br>14,000<br>15,560<br>22,500<br>17,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>1,000<br>13,550<br>1,000<br>10,000<br>29,000<br>10,000<br>29,000<br>10,000<br>29,000<br>10,000<br>29,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,0000<br>10,0000<br>10,0000<br>10,0000<br>10,00000000  | Proposed 3.0% COLA is included<br>Side Fund paid off in FY 15-16<br>\$1.2M UAL - 2nd of 3 payments<br>Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added, new staff positions<br>IEDC/ADC/CaIEd/Legislative, Etc<br>Training/professional development, added new staff positions<br>Conference noom rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| SUBTOTAL S & B       2,         CaiPERS UNFUNDED LIABILITIES (UAL)       SIDE FUND - PAYOFF         SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL       2,         TOTAL SALARIES , BENEFITS AND UAL       2,         SUPPLIES AND SERVICES       PUBLIC & LEGAL NOTICES         COMMUNICATIONS       PRINTING & COPY         SUPPLIES       EQUIPMENT & FURNITURE         TRAVEL, LODGING, REGISTRATION FEES       TRAINING & SEMINARS         MEETING SEMPENSES       TELEVISED MEETINGS         BUILDING MAINTENANCE & SECURITY       FORA OFFICES RENTAL         UTILITES       INSURANCE         PAYROLL/ACCOUNTING SERVICES       IT/COMPUTER SUPPORT         RECORD ARCHIVING       PREVAILING WAGE TECH SUPPORT/SOFTWARE         OTHER (POSTAGE, BANK FEES, MISC)   | 2,292,098<br>2,292,098<br>210,071<br>400,000<br>610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>22,500<br>13,500<br>10,000<br>10,000<br>12,000<br>10,000<br>22,500<br>10,000<br>24,000<br>5,000<br>22,500<br>10,000  | 2,267,517<br>210,071<br>400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>10,000<br>13,500<br>13,500<br>12,000<br>22,500<br>12,000<br>22,500<br>15,500<br>5,000   |  | 2,553,810<br>400,000<br>400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,560<br>22,500<br>17,550<br>13,500<br>7,000<br>10,000<br>13,500<br>20,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,   | Side Fund paid off in FY 15-16<br>\$1.2M UAL - 2nd of 3 payments<br>Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added, new staff positions<br>IEDC/ADC/CaIEd/Legislative, Etc<br>Training/propfessional development, added new staff positions<br>Conference norm rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| CaIPERS UNFUNDED LIABILITIES (UAL)<br>SIDE FUND - PAYOFF<br>SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL<br>TOTAL SALARIES , BENEFITS AND UAL 2,<br>SUPPLIES AND SERVICES<br>PUBLIC & LEGAL NOTICES<br>COMMUNICATIONS<br>DUES & SUBSCRIPTIONS<br>PRINTING & COPY<br>SUPPLIES<br>EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULTORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS   | 210,071<br>400,000<br><b>610,071</b><br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>22,500<br>13,500<br>10,000<br>10,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>10,000   | 210,071<br>400,000<br><b>610,071</b><br><b>2,877,588</b><br>6,000<br>8,000<br>12,000<br>10,000<br>12,000<br>13,500<br>7,000<br>10,000<br>30,000<br>12,000<br>22,500<br>12,000<br>22,500<br>5,000<br>3,200  |  | 400,000<br>400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,599<br>22,500<br>17,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>7,000<br>13,550<br>13,550<br>7,000<br>13,550<br>1,7,500<br>13,550<br>1,7,500<br>13,550<br>1,7,500<br>13,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,550<br>1,7,500<br>1,7,500<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,000<br>1,0,0000<br>1,0,0000<br>1,0,000<br>1,0,  | Side Fund paid off in FY 15-16<br>\$1.2M UAL - 2nd of 3 payments<br>Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added, new staff positions<br>IEDC/ADC/CaIEd/Legislative, Etc<br>Training/propfessional development, added new staff positions<br>Conference norm rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| SIDE FUND - PAYOFF<br>SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL<br>TOTAL SALARIES , BENEFITS AND UAL 2,<br>SUPPLIES AND SERVICES<br>PUBLIC & LEGAL NOTICES<br>COMMUNICATIONS<br>DUES & SUBSCRIPTIONS<br>PRINTING & COPY<br>SUPPLIES<br>EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULTORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>N FORA TRANSION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS | 400,000<br>610,071<br>2,902,169<br>8,000<br>7,000<br>8,000<br>12,000<br>13,500<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>22,500<br>10,000<br>24,000<br>5,000<br>24,000<br>5,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>13,500<br>12,000<br>12,000<br>13,500<br>12,000<br>13,500<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000   | 400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>12,000<br>13,500<br>13,500<br>12,000<br>22,500<br>12,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,000<br>10,000<br>26,000<br>6,000<br>1,000<br>1,000<br>1,000<br>29,000  | <ul> <li>\$1.2M UAL - 2nd of 3 payments</li> <li>Prepayment of UAL saves interest part of termination liability</li> <li>Consistency determinations, HCP review notices</li> <li>Annual report, RUDG, CIP added new staff positions</li> <li>IEDC/ADC/CalEd/Legislative, Etc</li> <li>Training/propfessional development, added new staff positions</li> <li>Conference norm rental expenses</li> <li>Common area maintenance/per MCWD lease agreement</li> <li>FORA office rent to MCWD begins May 2016 (\$15K/mo)</li> <li>Sec125 processing added</li> <li>GIS online Software moved from Geographic Information below annual maintenance</li> <li>Full year cost approved by Board</li> </ul>  |
| SHARE OF RISK POOL UAL - PARTIAL PAYMENT<br>SUBTOTAL PERS UAL  TOTAL SALARIES, BENEFITS AND UAL  C TOTAL SALARIES, BENEFITS AND UAL  C TOTAL SALARIES, BENEFITS AND UAL  C C SUPPLIES  PUBLIC & LEGAL NOTICES COMMUNICATIONS PRINTING & COPY SUPPLIES EQUIPMENT & FURNITURE TRAVEL, LODGING, REGISTRATION FEES TRAINING & SEMINARS MEETING EXPENSES TELEVISED MEETINGS BUILDING MAINTENANCE & SECURITY FORA OFFICES RENTAL UTILITES INSURANCE PAYROLL/ACCOUNTING SERVICES IT/COMPUTER SUPPORT RECORD ARCHIVING PREVAILING WAGE TECH SUPPORT/SOFTWARE OTHER (POSTAGE, BANK FEES, MISC)  CONTRACTUAL SERVICES AUTHORITY COUNSEL LEGAL/LITIGATION FEES LEGAL FEES - SPECIAL PRACTICE AUDITORS SPECIAL COUNSEL (EDC-ESCA) ESCA/REGULTATORY RESPONSE/QUALITY ASSURANCE FINANCIAL CONSULTANT LEGISLATIVE SERVICES CONSULTANT PUBLIC INFORMATION/OUTREACH HCP CONSULTANTS N FORA TRANSITION CEOA CONSULTANTS PARKER FLATS BURN CIP/ARCHITECTS & ENGINEERS PROPERTY TAX SHARING/REUSE ECONOMIC DEVELOPMENT PW WAGE CONSULTANTS OTHER CONSULTANTS OTH  | 400,000<br>610,071<br>2,902,169<br>8,000<br>7,000<br>8,000<br>12,000<br>13,500<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>22,500<br>10,000<br>24,000<br>5,000<br>24,000<br>5,000<br>12,000<br>12,000<br>12,000<br>12,000<br>12,000<br>13,500<br>12,000<br>12,000<br>13,500<br>12,000<br>13,500<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000<br>10,000   | 400,000<br>610,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>12,000<br>13,500<br>13,500<br>12,000<br>22,500<br>12,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,000<br>10,000<br>26,000<br>6,000<br>1,000<br>1,000<br>1,000<br>29,000  | <ul> <li>\$1.2M UAL - 2nd of 3 payments</li> <li>Prepayment of UAL saves interest part of termination liability</li> <li>Consistency determinations, HCP review notices</li> <li>Annual report, RUDG, CIP added new staff positions</li> <li>IEDC/ADC/CalEd/Legislative, Etc</li> <li>Training/propfessional development, added new staff positions</li> <li>Conference norm rental expenses</li> <li>Common area maintenance/per MCWD lease agreement</li> <li>FORA office rent to MCWD begins May 2016 (\$15K/mo)</li> <li>Sec125 processing added</li> <li>GIS online Software moved from Geographic Information below annual maintenance</li> <li>Full year cost approved by Board</li> </ul>  |
| SUBTOTAL PERS UAL         TOTAL SALARIES, BENEFITS AND UAL       2,         SUPPLIES AND SERVICES         PUBLIC & LEGAL NOTICES         COMMUNICATIONS         DUES & SUBSCRIPTIONS         PRINTING & COPY         SUPPLIES         EQUIPMENT & FURNITURE         TRAVEL, LODGING, REGISTRATION FEES         TRAINING & SEMINARS         MEETING EXPENSES         TELEVISED MEETINGS         BUILDING MAINTENANCE & SECURITY         FORA OFFICES RENTAL         UTILITES         INSURANCE         PATROLL/ACCOUNTING SERVICES         IT/COMPUTER SUPPORT         RECORD ARCHIVING         PATROLL/ACCOUNTING SERVICES         ITACOMPUTER SUPPORT         REVAILING WAGE TECH SUPPORT/SOFTWARE         OTHER (POSTAGE, BANK FEES, MISC)         DATH SUPPLIES AND SERVICES         INSURANCE         AUTHORITY COUNSEL         LEGAL/LITIGATION FEES         LEGAL/LITIGATION FEES         LEGAL/LITIGATION FEES   | 610,071<br>2,902,169<br>6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>12,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>24,000<br>24,000<br>24,000<br>12,000<br>12,000<br>10,000  | 610,071<br>2,877,588<br>6,000<br>8,000<br>7,000<br>12,000<br>12,000<br>13,500<br>13,500<br>7,000<br>10,000<br>22,500<br>13,500<br>7,000<br>10,000<br>22,500<br>12,000<br>22,500<br>5,000<br>3,200  |  | 400,000<br>2,953,810<br>6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>7,000<br>13,000<br>10,000<br>26,000<br>6,000<br>1,000<br>1,000<br>1,000<br>29,000  | Prepayment of UAL saves interest part of termination liability<br>Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/propfessional development, added new staff positions<br>Conference room, rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| TOTAL SALARIES, BENEFITS AND UAL       2,         SUPPLIES AND SERVICES       COMMUNICATIONS         DUBLIS & LEGAL NOTICES       COMMUNICATIONS         DUBLS & SUBSCRIPTIONS       PRINTING & COPY         SUPPLIES       EQUIPMENT & FURNITURE         TRAVEL, LODGING, REGISTRATION FEES       TRAINING & SEMINARS         MEETING EXPENSES       TELEVISED MEETINGS         BUILDING MAINTENANCE & SECURITY       FORA OFFICES RENTAL         UTILITES       INSURANCE         PAYROLL/ACCOUNTING SERVICES       IT/COMPUTER SUPPORT         RECORD ARCHIVING       PREVAILING WAGE TECH SUPPORT/SOFTWARE         OTHER (POSTAGE, BANK FEES, MISC)   | 6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>12,000<br>13,500<br>13,500<br>13,500<br>10,000<br>22,500<br>12,000<br>24,000<br>22,500<br>10,000<br>22,500<br>10,000   | 2,877,588<br>6,000<br>8,000<br>7,000<br>12,000<br>12,000<br>13,500<br>13,500<br>13,500<br>13,500<br>10,000<br>22,500<br>12,000<br>22,500<br>15,500<br>5,000<br>3,200   |  | 2,953,810<br>6,000<br>8,000<br>7,550<br>14,000<br>15,500<br>22,500<br>13,500<br>7,000<br>10,000<br>12,000<br>26,000<br>6,000<br>10,000<br>29,000<br>1,000<br>29,000<br>1,000<br>3,200  | Consistency determinations, HCP review notices<br>Annual report, RUDG, CIP<br>added new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/propressional development, added new staff positions<br>Conference room rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| SUPPLIES AND SERVICES PUBLIC & LEGAL NOTICES COMMUNICATIONS DUES & SUBSCRIPTIONS PRINTING & COPY SUPPLIES EQUIPMENT & FURNITURE TRAVEL, LODGING, REGISTRATION FEES TRAINING & SEMINARS MEETING EXPENSES TELEVISED MEETINGS BUILDING MAINTENANCE & SECURITY FORA OFFICES RENTAL UTILITES INSURANCE PAYROLL/ACCOUNTING SERVICES IT/COMPUTER SUPPORT RECORD ARCHIVING PREVAILING WAGE TECH SUPPORT/SOFTWARE OTHER (POSTAGE, BANK FEES, MISC) CONTRACTUAL SERVICES LEGAL, FEES - SPECIAL PRACTICE AUDITORS SPECIAL COUNSEL LEGSLATIVE SERVICES CONSULTANT PUBLIC INFORMATION/OUTREACH HCP CONSULTANTS N FORA TRANSION CIP/ARCHIVING NEUSE PLAN IMPLEMENTATION GEOGRAPHIC INFORMATION CEQA CONSULTANTS PARKER FLATS BURN CIP/ARCHITECTS & ENGINEERS PROPERTY TAX SHARING/REUSE ECONOMIC DEVELOPMENT PW WAGE CONSULTANTS OTHER CONSULTANTS  | 6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>22,500<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>24,000<br>24,000<br>24,000<br>12,000<br>10,000<br>10,000   | 6,000<br>8,000<br>7,000<br>12,000<br>12,000<br>13,500<br>13,500<br>7,000<br>10,000<br>12,000<br>22,500<br>12,500<br>5,000<br>3,200   |  | 6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>13,500<br>7,000<br>10,000<br>180,000<br>12,000<br>26,000<br>6,000<br>6,000<br>1,000<br>29,000<br>1,000<br>29,000   | Annual report, RUDG, CIP<br>added new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/professional development, added new staff positions<br>Conference room rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| SUPPLIES AND SERVICES PUBLIC & LEGAL NOTICES COMMUNICATIONS DUES & SUBSCRIPTIONS PRINTING & COPY SUPPLIES EQUIPMENT & FURNITURE TRAVEL, LODGING, REGISTRATION FEES TRAINING & SEMINARS MEETING EXPENSES TELEVISED MEETINGS BUILDING MAINTENANCE & SECURITY FORA OFFICES RENTAL UTILITES INSURANCE PAYROLL/ACCOUNTING SERVICES IT/COMPUTER SUPPORT RECORD ARCHIVING PREVAILING WAGE TECH SUPPORT/SOFTWARE OTHER (POSTAGE, BANK FEES, MISC) CONTRACTUAL SERVICES LEGAL, FEES - SPECIAL PRACTICE AUDITORS SPECIAL COUNSEL LEGSLATIVE SERVICES CONSULTANT PUBLIC INFORMATION/OUTREACH HCP CONSULTANTS N FORA TRANSION CIP/ARCHIVING NEUSE PLAN IMPLEMENTATION GEOGRAPHIC INFORMATION CEQA CONSULTANTS PARKER FLATS BURN CIP/ARCHITECTS & ENGINEERS PROPERTY TAX SHARING/REUSE ECONOMIC DEVELOPMENT PW WAGE CONSULTANTS OTHER CONSULTANTS  | 6,000<br>8,000<br>7,000<br>8,000<br>12,000<br>10,000<br>22,500<br>13,500<br>7,000<br>13,500<br>7,000<br>13,500<br>24,000<br>24,000<br>24,000<br>12,000<br>10,000<br>10,000   | 6,000<br>8,000<br>7,000<br>12,000<br>12,000<br>13,500<br>13,500<br>7,000<br>10,000<br>12,000<br>22,500<br>12,500<br>5,000<br>3,200   |  | 6,000<br>8,000<br>7,550<br>8,000<br>14,000<br>15,500<br>22,500<br>13,500<br>7,000<br>10,000<br>180,000<br>12,000<br>26,000<br>6,000<br>6,000<br>1,000<br>29,000<br>1,000<br>29,000   | Annual report, RUDG, CIP<br>added new staff positions<br>IEDC/ADC/CalEd/Legislative, Etc<br>Training/professional development, added new staff positions<br>Conference room rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
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| EQUIPMENT & FURNITURE<br>TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br><b>TOTAL SUPPLIES AND SERVICES</b><br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS   | 10,000<br>22,500<br>15,000<br>13,500<br>10,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>10,000<br>-<br>3,200  | 10,000<br>22,500<br>13,500<br>7,000<br>10,000<br>30,000<br>22,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 15,500<br>22,500<br>17,500<br>13,500<br>7,000<br>10,000<br>180,000<br>12,000<br>26,000<br>5,000<br>29,000<br>1,000<br>1,000<br>3,200   | IEDC/ADC/CalEd/Legislative, Etc<br>Training/propfessional development, added new staff positions<br>Conference room, rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| TRAVEL, LODGING, REGISTRATION FEES<br>TRAINING & SEMINARS<br>MEETING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL/LITIGATION FEES<br>LEGAL/LITIGATION FEES<br>LEGAL/LITIGATION FEES<br>LEGAL/LITIGATION FEES<br>LEGAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS<br>OTHER CONSULTANTS   | 22,500<br>15,000<br>13,500<br>7,000<br>10,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>10,000   | 22,500<br>15,000<br>13,500<br>7,000<br>10,000<br>30,000<br>22,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 22,500<br>17,500<br>13,500<br>10,000<br>186,000<br>26,000<br>6,000<br>29,000<br>1,000<br>10,000<br>3,200   | Training/propfessional development, added new staff positions<br>Conference room, rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| TRAINING & SEMINARS<br>MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br><b>TOTAL SUPPLIES AND SERVICES</b><br><b>CONTRACTUAL SERVICES</b><br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br><b>N</b> FORA TRAISITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION/<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 15,000<br>13,500<br>7,000<br>10,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>10,000<br>3,200  | 15,000<br>13,500<br>7,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>15,500<br>5,000<br>3,200   |  | 17,500<br>13,500<br>7,000<br>12,000<br>12,000<br>26,000<br>29,000<br>1,000<br>10,000<br>3,200  | Training/proofessional development, added new staff positions<br>Conference room, rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| MEETING EXPENSES<br>TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br><b>TOTAL SUPPLIES AND SERVICES</b><br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 13,500<br>7,000<br>10,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>10,000<br>3,200  | 13,500<br>7,000<br>10,000<br>12,000<br>24,000<br>5,000<br>22,500<br>15,500<br>5,000<br>3,200   | Þ  | 13,500<br>7,000<br>10,000<br>12,000<br>26,000<br>29,000<br>1,000<br>10,000<br>3,200  | Conference room rental expenses<br>Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| TELEVISED MEETINGS<br>BUILDING MAINTENANCE & SECURITY<br>FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br><u>TOTAL SUPPLIES AND SERVICES</u><br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS  | 7,000<br>10,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>10,000<br>-<br>3,200   | 7,000<br>10,000<br>30,000<br>24,000<br>5,000<br>22,500<br>15,500<br>5,000<br>3,200   | Þ  | 7,000<br>10,000<br>180,000<br>26,000<br>6,000<br>29,000<br>1,000<br>10,000<br>3,200  | Common area maintenance/per MCWD lease agreement<br>FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| FORA OFFICES RENTAL<br>UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>IOTAL SUPPLIES AND SERVICES<br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>V FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS   | 30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>10,000<br>  | 10,000<br>30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 10,000<br>180,000<br>12,000<br>26,000<br>6,000<br>29,000<br>1,000<br>10,000<br>3,200   | FORA office rent to MCWD begins May 2016 (\$15K/mo)<br>Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| UTILITES<br>INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br><b>TOTAL SUPPLIES AND SERVICES</b><br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 12,000<br>24,000<br>5,000<br>22,500<br>10,000<br>-<br>3,200  | 30,000<br>12,000<br>24,000<br>5,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 12,000<br>26,000<br>6,000<br>29,000<br>1,000<br>10,000<br>3,200  | Sec125 processing added<br>GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board   |
| INSURANCE<br>PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS  | 24,000<br>5,000<br>22,500<br>10,000<br>-<br>3,200  | 24,000<br>5,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 26,000<br>6,000<br>29,000<br>1,000<br>10,000<br>3,200  | GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| PAYROLL/ACCOUNTING SERVICES<br>IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 5,000<br>22,500<br>10,000<br>-<br>3,200  | 5,000<br>22,500<br>15,500<br>5,000<br>3,200  |  | 6,000<br>29,000<br>1,000<br>10,000<br>3,200  | GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| IT/COMPUTER SUPPORT<br>RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>IOTAL SUPPLIES AND SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS  | 22,500<br>10,000<br>-<br>3,200   | 22,500<br>15,500<br>5,000<br>3,200   |  | 29,000<br>1,000<br>10,000<br>3,200   | GIS online Software moved from Geographic Information below<br>annual maintenance<br>Full year cost approved by Board  |
| RECORD ARCHIVING<br>PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>IOTAL SUPPLIES AND SERVICES<br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>V FORA TRANSITION<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 10,000<br>-<br>3,200   | 15,500<br>5,000<br><u>3,200</u>  | V  | 1,000<br>10,000<br>3,200   | annual maintenance<br>Full year cost approved by Board   |
| PREVAILING WAGE TECH SUPPORT/SOFTWARE<br>OTHER (POSTAGE, BANK FEES, MISC)<br>TOTAL SUPPLIES AND SERVICES<br>CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL/LITIGATION FEES<br>LEGAL/LITIGATION FEES<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 3,200  | 5,000<br>3,200   |  | 10,000<br>3,200  | Full year cost approved by Board   |
| OTHER (POSTAGE, BANK FEES, MISC)  CONTRACTUAL SERVICES  AUTHORITY COUNSEL LEGAL/LITIGATION FEES LEGAL FEES - SPECIAL PRACTICE AUDITORS SPECIAL COUNSEL (EDC-ESCA) ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE FINANCIAL CONSULTANT LEGISLATIVE SERVICES CONSULTANT PUBLIC INFORMATION/OUTREACH HCP CONSULTANTS N FORA Transition REUSE PLAN IMPLEMENTATION GEOGRAPHIC INFORMATION CEQA CONSULTANTS PARKER FLATS BURN CIP/ARCHITECTS & ENGINEERS PROPERTY TAX SHARING/REUSE ECONOMIC DEVELOPMENT PW WAGE CONSULTANTS OTHER CONSULTION/CONTRACTUAL EXP   |  | 3,200  |  | 3,200  |  |
| DTAL SUPPLIES AND SERVICES         CONTRACTUAL SERVICES         AUTHORITY COUNSEL         LEGAL/LITIGATION FEES         LEGAL/LITIGATION FEES         LEGAL COUNSEL (EDC-ESCA)         ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE         FINANCIAL CONSULTANT         LEGISLATIVE SERVICES CONSULTANT         PUBLIC INFORMATION/OUTREACH         HCP CONSULTANTS         N         FORA Transition         REUSE PLAN IMPLEMENTATION         GEOGRAPHIC INFORMATION         CEQA CONSULTANTS         PARKER FLATS BURN         CIP/ARCHITECTS & ENGINEERS         PROPERTY TAX SHARING/REUSE         ECONOMIC DEVELOPMENT         PW WAGE CONSULTANTS         OTHER CONSULTING/CONTRACTUAL EXP  |  |  |  |  | Under COK hear items   |
| CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 225,700  | 236,200  |  | 396,750  | Under \$2K/year items  |
| CONTRACTUAL SERVICES<br>AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA TRANSITION<br>GEOGRAPHIC INFORMATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   |  | <pre>/)</pre>  |  |  |  |
| AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS   |  |  |  |  |  |
| AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br><b>N</b> FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | ALC IN THE REAL OF   | 1000   | VIII.  |  |  |
| AUTHORITY COUNSEL<br>LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTANTS   |  | Alland   | . V  |  |  |
| LEGAL/LITIGATION FEES<br>LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 200.000  | A10.000  |  | 200.000  |  |
| LEGAL FEES - SPECIAL PRACTICE<br>AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br><b>N</b> FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 200,000  | 240,000  | -  | 200,000  |  |
| AUDITORS<br>SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br><b>N</b> FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 100,000  | 100,000  | -  | 100,000  | Special Legal/exisitng litigation  |
| SPECIAL COUNSEL (EDC-ESCA)<br>ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>NFORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 25,000   | 25,000   | -  | -  | Opinion completed in prior year  |
| ESCA/REGULATORY RESPONSE/QUALITY ASSURANCE<br>FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 20,000   | 20,000   | -  | 20,000   | Annual Audit   |
| FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 120,000  | 120,000  | -  | 175,000  | ESCA closure document review   |
| FINANCIAL CONSULTANT<br>LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 380,000  | 380,000  | -  | 418.000  | ESCA oversight   |
| LEGISLATIVE SERVICES CONSULTANT<br>PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 100,000  | 100,000  | -  |  | Development fee formula  |
| PUBLIC INFORMATION/OUTREACH<br>HCP CONSULTANTS<br>N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 43,000   | 43,000   | _  |  | HCP, blight legislation, CCCVC   |
| HCP CONSULTANTS<br>FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 20,000   |  | _  |  |  |
| N FORA Transition<br>REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  |  | 20,000   | -  | 20,000   | To finish final FIS/FID and LICD   |
| REUSE PLAN IMPLEMENTATION<br>GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 150,000  | 150,000  | -  |  | To finish final EIS/EIR and HCP  |
| GEOGRAPHIC INFORMATION<br>CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | -  | -  | -  |  | Potential consultants, legislative and legal costs   |
| CEQA CONSULTANTS<br>PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 275,000  | 275,000  | -  | 100,000  |  |
| PARKER FLATS BURN<br>CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP  | 50,000   | 50,000   | -  | -  | Completed in FY 15-16, on-line GIS moved to IT Support   |
| CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 300,000  | 125,000  | -  | 300,000  | To finish Post Reassessment items deferred to 16-17  |
| CIP/ARCHITECTS & ENGINEERS<br>PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 18,000   | 18,000   | -  | -  | CSUMB-FORA contract/post burn reporting requirements, completed  |
| PROPERTY TAX SHARING/REUSE<br>ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 25,000   | 25,000   | -  | 25,000   | On-call services (Water augmentation, roadway planning)  |
| ECONOMIC DEVELOPMENT<br>PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 37,947   | 37,947   | -  | -  | Board determination to PW on 3/12/16   |
| PW WAGE CONSULTANTS<br>OTHER CONSULTING/CONTRACTUAL EXP   | 50,000   | 50,000   | -  | 110.000  | Additional funding for agency collaboration/CSUMB  |
| OTHER CONSULTING/CONTRACTUAL EXP  | 55,000   |  | -  |  | Full year cost approved by Board   |
| · ·   | 25 000   | 12,500   | -  |  |  |
| TOTAL CONTRACTUAL SERVICES 1,   | 25,000   | 35,000   |  | 25,000   | HR/PERS Actuary/miscellaneous services   |
|   | 1,938,947  | 1,826,447  | -  | 1,966,000  |  |
|   |  |  |  |  |  |
|   |  |  |  |  | CIP Budget - estimate, CIP budget anticipated completion 7/16  |
| CAPITAL PROJECTS  |  |  |  |  | CIP Budget - estimate, CIP budget anticipated completion 7/16  |
| CIP PROJECTS 2,   |  | 2,987,000  | (2,300,000)  | 5,545,859  | Obligations rolled over to FY 16-17 (includes HCP, water aug & caretaker)  |
|   | 2,830,000  | 6,820,000  | (6,500,000)  |  | Obligations rolled over to FY 16-17 and future years   |
|   | 2,830,000<br>6,820,000   | 9,807,000  | (8,800,000)  | 6,545,859  | · · · · ·  |
|   |  | ,,   |  | ,,,  |  |
| DEDT (CD)//CE (Dringing) and interest)  | 5,820,000  |  |  |  |  |
| DEBT SERVICE (Principal and Interest)   | 5,820,000  |  |  |  |  |
| PRESTON PARK LOAN DEBT SERVICE  | 5,820,000  |  |  |  | Sold in FY 15-16   |
| PRESTON PARK LOAN PAYOFF  | 5,820,000  | 167,541  | -  | -  |  |
| I-BANK LOAN DEBT SERVICE  | 5,820,000  | 167,541<br>17,817,383  | -  | -  | Sold in FY 15-16   |
| TOTAL DEBT SERVICE  | 5,820,000  |  | -  | -  |  |
|   | <u>5,820,000</u><br>9,650,000  | 17,817,383   |  |  |  |
| TOTAL EXPENDITURES 14   | 6,820,000<br>9,650,000<br>-<br>-<br>67,500   | 17,817,383<br>   | -  | -<br>-<br>-  |  |
|   | 6,820,000<br>9,650,000<br>-<br>-<br>67,500   | 17,817,383<br>   |  | -<br>-<br>-<br>11,862,419  | Sold in FY 15-16   |

**ANNUAL FY 16-17 BUDGET** 

#### PROPOSED SALARY AND BENEFITS ADJUSTMENT

Effective January 1, 2012, pursuant to independent human resources consultant and FC/EC recommendations, the FORA Board adjusted salary ranges to bring FORA employees to equity with other Monterey Bay Regional labor market agencies and affiliated jurisdictions. To sustain this equity, the preliminary budget includes scheduled salary step increases for eligible staff. Proposed <u>Costof Living adjustment</u> (COLA) is provided.



# FORT ORD REUSE AUTHORITY BOARD REPORT

|                                 | BUSINESS ITEMS                          |                         |
|---------------------------------|---|-------------------------|
| Subject:                        | Oak Woodland Conservation – Selection o | of Consultant – 2d Vote |
| Meeting Date:<br>Agenda Number: | May 13, 2016<br>6b                      | ACTION                  |

#### **RECOMMENDATION(S):**

Second Vote: Authorize the Fort Ord Reuse Authority (FORA) Executive Officer to execute a professional consultant service contract with Denise Duffy & Associates, Inc. (DD&A), at a not-to-exceed \$176,578 (Attachment A), to complete a Draft Oak Woodland Conservation Area Map and Draft Oak Woodland Area Management and Monitoring Plan as described in the FORA Base Reuse Plan (BRP), City of Seaside (Seaside) and County of Monterey (County) specific Oak Woodlands Policies and Programs (Biological Resources Policies B-2 and Programs B-2.1 and B-2.2 (Attachments B and C).

#### BACKGROUND/DISCUSSION:

Additional background information is available in the April 8, 2016 FORA Board Packet under Item 6c: <u>http://www.fora.org/Board/2016/Packet/041816BrdPacket.pdf</u>

At its April 8, 2016 Board meeting, the FORA Board deliberated on the interview panel's recommendation of Dudek and Associates. At the end of the discussion, the Board voted on a motion to enter into contract with DD&A. Board members noted that DD&A's estimated \$176,578 project cost was the lowest of the three proposals submitted, DD&A has direct experience on former Fort Ord related to the draft Habitat Conservation Plan, and DD&A is a local business.

#### FISCAL IMPACT:

Reviewed by FORA Controller

Funding for Oak Woodland Conservation Planning and staff time are included in the approved annual budget.

#### **COORDINATION:**

Administrative and Executive Committees, Authority Counsel, Seaside, County, City of Marina, California Department of Veterans Affairs.

Approved by Prepared by Michael A. Houlemard, Jr.

Agreement No. FC -

## Agreement for Professional Services

This Agreement for Professional Services (hereinafter "Agreement") is by and between the Fort Ord Reuse Authority, a political subdivision of the State of California (hereinafter "FORA") and Denise Duffy & Associates, Inc. (hereinafter "Consultant").

The parties agree as follows:

- 1. <u>SERVICES</u>. Subject to the terms and conditions set forth in this Agreement, Consultant shall provide FORA with Scope of Work services as described in Exhibit "A." Such services will be at the direction of the FORA Board of Directors.
- 2. <u>TERM</u>. This Agreement shall be from May \_\_\_\_, 2016 through May \_\_\_\_, 2017. The term of the Agreement may be extended upon mutual concurrence and amendment to this Agreement.
- 3. <u>COMPENSATION</u>. The overall maximum amount of compensation to Consultant over the full term of this Agreement is not-to-exceed \$176,578.00 (One Hundred Seventy-Six Thousand, Five Hundred Seventy-Eight Dollars and No-Cents) including travel / out of pocket expenses.

FORA shall pay Consultant for services rendered pursuant to this Agreement at the times and in the manner set forth in Exhibit "A."

- 4. <u>FACILITIES AND EQUIPMENT</u>. Consultant is not required to use FORA facilities or equipment for performing professional services. Consultant shall arrange to be physically present at FORA facilities to provide professional services at least during those days and hours that are agreed upon by the parties to deliver the services noted in the Scope of Services attached hereto in Exhibit "A."
- 5. <u>GENERAL PROVISIONS</u>. The general provisions set forth in Exhibit "B" are incorporated into this Agreement. In the event of any inconsistency between said general provisions and any other terms or conditions of this Agreement, the other term or condition shall control only insofar as it is inconsistent with the General Provisions.
- 6. <u>EXHIBITS</u>. All exhibits referred to herein are by this reference incorporated.

IN WITNESS WHEREOF, FORA and CONSULTANT execute this Agreement as follows:

By

Date

By

Date

CONSULTANT

Approved as to form:

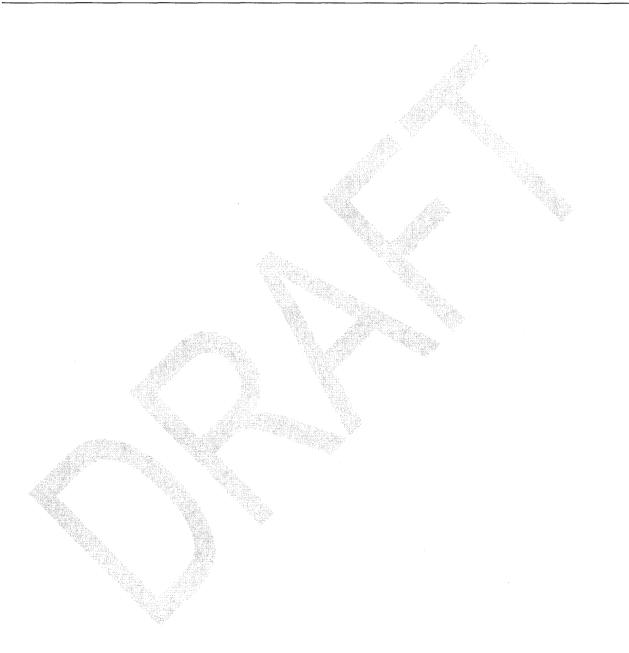
Jon R. Giffen Authority Counsel

FORA

Michael A. Houlemard, Jr.

**Executive Officer** 

## SCOPE OF WORK



## Section 2. Statement of Qualifications

#### **DD&A** Team

The following section describes the qualifications and professional experience of the individual team members who would be responsible for tasks associated with the proposed project. The DD&A personnel who will actively participate in the proposed project and work closely with FORA, Seaside, and County staff are: Erin Harwayne, Senior Project Manager/Environmental Scientist/Planner; Josh Harwayne, Senior Environmental Scientist/Project Manager; Matthew Johnson, Senior Environmental Scientist/GIS Manager; Jami Davis, Associate Environmental Scientist/GIS Analyst; Shaelyn Hession, Assistant Environmental Scientist; and Patric Krabacher, Assistant Environmental Scientist. DD&A's intimate familiarity with the critical environmental issues and complex regulatory framework of the former Fort Ord has been fostered through evaluation of more than 75 projects over the last 20 years. In addition, DD&A has teamed with local arborist, Frank Ono, and CEQA attorney, Jacqueline Zischke, to provide the necessary services to assess oak woodland conditions and the requested CEQA legal opinion.

DD&A has placed great importance on the selection of a project team to meet the needs of the project. We have selected highly skilled DD&A personnel and subconsultants that understand the key issues that will need to be addressed and have extensive local expertise in the Monterey area, specifically on the former Fort Ord and projects involving coast live oak woodland.

It is also worth noting, that although he was not available to join our team, DD&A had numerous discussions with Dr. Mark Stromberg on the approach for this project, specifically regarding survey methodology. Dr. Stromberg was the Resident Reserve Director of the Hastings Natural History Reservation, a remote research and teaching facility in the Santa Lucia Mountains south of former Fort Ord. He is recognized and highly respected for his research related to grassland ecology, oak woodland management and conservation, and the California tiger salamander. His resume is included at the end of **Appendix A**. Dr. Stromberg has authored and/or co-authored the following publications:

• California Grasslands: Ecology and Management;

- Coast Ranges Oak Woodland Network: long-term research, monitoring and training to restore and manage oak woodlands and grasslands in California's coast ranges;
- Soil microbial community composition and land use history in cultivated and grassland ecosystems of coastal California;
- Long-Term population dynamics of native *Nassella* bunchgrasses in unmanaged stands in central California;
- Life history and demographic variation in the California tiger salamander (Ambystoma californiense); and
- Ecology of invasive non-native species in California grassland.

DD&A recognizes the importance of academic research in the successful completion of this project, and Dr. Stromberg is the local expert on grasslands and oak woodland ecology. He provided relevant publications and proposed a survey methodology that may be applicable for this project (please refer to **Section 3. Scope of Work, Subtask 1.1**). Dr. Stromberg has recently retired and is not ready to enter the workforce again just yet. However, he did volunteer his time to answer any questions and provide guidance on the surveys and plan preparation.

## Section 3. Scope of Work

#### **Project Approach**

In implementing the project, the DD&A Team will work closely with FORA, Seaside, and County staff to successfully complete the proposed project within the requested timeframe. As discussed throughout this proposal, DD&A is already highly knowledgeable of the Fort Ord regulatory and planning environment, and the natural resources on the former military base. In addition, DD&A attended the FORA Administrative Committee and Board meetings when the Draft Oak Woodland Plan RFP was on the agenda and heard the comments from the jurisdictions, members of the public, and Board of Directors. As a result, DD&A will have very little learning curve on this project, reducing time and cost.

DD&A coordinated closely with Dr. Mark Stromberg, local oak woodland and grassland expert, to discuss ideas on survey methodology and habitat management requirements. This expertise, in addition to DD&A biologists, local forester, and CEQA attorney included in this proposal will provide all the requested skills and services requested in the RFP.

#### **Project Management Approach**

DD&A's management philosophy is based on personalized service, accessibility, and accountability. In response to this RFP, DD&A intends to utilize Senior Project Manager, Ms. Erin Harwayne, AICP, as the Project Manager for this project based on her extensive history with regulatory permitting, compliance monitoring, and projects within the former Fort Ord. Ms. Harwayne will be responsible for reviewing all technical and project data, coordinating with the client and project team, managing subconsultants, assigning and overseeing in-house staff, maintaining the project budget/schedule, and providing quality assurance on deliverables. All documents will be internally reviewed by in-house senior staff and edited for technical and legal accuracy, editorial proficiency, and clarity of presentation. All draft environmental documents will be provided to FORA for review and comment, and revised prior to finalization and distribution.

When necessary, DD&A has the company resources and commitment to expedite project schedules. DD&A strategies to meet strict deadlines include:

- Prioritize deadlines by scheduling available staff;
- Work closely w/the lead agency and project team to avoid delays;
- Set clear goals and timelines, including a strict timeline for preparation of the document and related studies;
- Obtain commitment from staff, subconsultants, and other team members to meet this schedule;
- Conduct regular progress meetings (in person or by phone) to resolve issues quickly; and
- Work overtime as needed to meet critical milestones.

#### Scope of Work

The following proposed Scope of Work describes the tasks and deliverables outlined in the RFP and, in addition, identifies how the DD&A team would successfully complete each task. Potential deviations from these tasks are described in the **Alternative Approach** discussion below.

#### Task 1. Background Data Collection and Content

This task consists of initial project review, data collection, and a project kick-off meeting with FORA, Seaside, and County staff. DD&A will coordinate a kick-off meeting to: 1) collect and review relevant background information for the project; 2) confirm expectations related to specific deliverables, format of products, assignments and roles, and appropriate paths of communication; 3) discuss any revisions to the scope of work; and 4) discuss critical milestones and finalize the schedule.

DD&A shall collect all data and information resources from Seaside, the County, CDVA, FORA, and other identified sources.

DD&A already possesses, and is extremely familiar with, the primary data sources available, including: the 1997 BRP, 1997 BRP Final Program EIR, 1997 HMP, and GIS data. FORA shall provide DD&A with any additional data sources currently available, as identified during the kick-off meeting. The DD&A Team will review the background data through the lens of accomplishing 1997 BRP, Biological Resources Programs B-2.1 and B-2.2 pertaining to Seaside and the County.

DD&A participated in the BRP Reassessment process as part of the EMC Planning Group, Inc. team, and is also very familiar with the relevant policies and programs identified in the RFP. In its review of the background data, the DD&A Team will account for the additional oak woodland and tree protection policies and programs identified in the BRP. This shall specifically involve Recreation Policy C-1, Biological Resources Policy C-2, and Biological Resources Programs C-1.1, 2.2, 2.3, 2.4, 2.5, and 2.6. These policies and programs shall be noted in context with Seaside and the County general plan policies and ordinances affecting oak trees.

The DD&A Team will also review applicable laws, regulations, planning documents, and research concerning oak woodland conservation and management, including, but not limited to:

- SB 1334 (Oak Woodland Conservation Act),
- Public Resources Code Section 21083.4,
- CEQA Guidelines Appendix G, Forestry and Biological Resources,
- City and County Policies, Codes, and Ordinances,
- County Voluntary Oak Woodland Stewardship Guidelines, and
- Research and Publications from the UC Integrated Hardwood Range Management Program (IHRMP) and Oak Woodland Conservation Workgroup.

Based on our local knowledge and project experience, DD&A is able to clearly and methodically differentiate between existing planning documents and planning documents currently under consideration, including, for example, understanding the status of the draft Seaside General Plan Update and the Fort

Ord Multispecies Habitat Conservation Plan and the current and approved 2004 Seaside General Plan and HMP.

#### Subtask 1.1. Baseline Biological Data Collection

DD&A biologists and contracted arborist, Mr. Frank Ono, will research, quantify, review, and analyze oak woodland areas to submit a background/data report in support of a Draft Oak Woodland Conservation Area Map (Draft Area Map) and Draft Oak Woodland Area Management and Monitoring Plan (Draft Management Plan).

DD&A biologists and contracted arborist will establish a biological baseline for the identified polygons and other potential oak woodland conservation areas by reviewing recent biological and forestry reports, undertaking ground verification, and completing additional focused surveys, as determined necessary. Establishing the baseline conditions of the area will guide the selection of the proposed conservation area and future monitoring and management, including maintenance and monitoring activities and timing of activities, of the conservation area.

DD&A will compile relevant files from its GIS database to obtain past and current oak woodland habitat maps and other relevant data (as recent as 2015). Using this data DD&A will prepare tables and maps with acreage calculations from BRP polygons and Army parcels, to compare past and present conditions. This exercise will help inform where ground verification and additional surveys may be required.

As part of the baseline survey, DD&A biologists and Mr. Ono will assess, document, and map the following using GPS/GIS:

- Biological Conditions: Vegetation/Habitat
  - plant species diversity (compile a species list of dominant species)
  - o wildlife species diversity (compile a list of documented and potential wildlife species)
  - habitat mapping (including native and non-native grasses)
  - o oak tree population by size, class, and density
  - o oak tree health and vigor (including disease and invasive species)
  - o landmark oak trees
  - o oak regeneration
- Physical Conditions
  - o soil erosion, noting the extent and location
  - o non-native invasive plant species, noting extent and location
  - o natural disturbances, such as fire or significant soil shifts
  - o areas exhibiting potential erosion control issues (along trails and fuel-breaks)
  - areas with populations of invasive non-native plant species potentially in need of removal, focusing on jubata/pampas grass, iceplant, French broom, (along trails and fuelbreaks)
  - o volunteer trails that should be signed and monitored for trespass and erosion issues
  - o conditions and locations of existing fuel-breaks and access roads

Per DD&A's discussions with Dr. Mark Stromberg, survey methodology must be applied consistently across the survey area and be designed to be repeated in future sampling events as part of the monitoring effort. As these are long-living trees, population and size class data needs to be collected in order to have better modeling of the population's growth rates. Dr. Stromberg recommended utilizing the "point- centered quarter" method to collect the necessary tree data, which will show trends and reveal any issues that need to be addressed long-term. Once the DD&A Team reviews all existing biological background data and identifies the need and location where additional surveys are required, review of this survey methodology will be conducted to confirm the methodology remains appropriate.

Upon completion of the baseline biological field survey and background data review, DD&A will prepare and submit the draft Background/Data Report to FORA for review and comment. Upon receipt of comments, DD&A will finalize the report accordingly. This scope of work assumes one round of comments from FORA.

#### Deliverables:

- DD&A shall prepare a Final Scope of Work and Schedule.
- DD&A shall prepare a draft and final Background/Data Report for future use in preparation of a Draft Area Map and Draft Management Plan for Seaside and the County.

#### Task 2. Public Participation Process

DD&A shall develop a Public Participation Plan. The primary focus of the public participation plan is to outline a process to solicit public comment regarding oak woodland conservation. FORA staff anticipates that meetings will foster active discussion from a number of stakeholders.

The Public Participation Plan will be clear and detailed with milestones and success criteria. The document will identify outreach strategies for the key stakeholders, including regulatory agencies, non-governmental organizations, interest groups, recreational users, and the general public. It will also outline the public outreach identified in this scope of work as well as additional public outreach that may be considered, including additional meeting types (site visits/field visits, small group, one-on-one), periodic project updates for Seaside and the County, and/or providing a project website. It will identify the public outreach that will be provided through the CEQA process and the potential to integrate the two processes. DD&A will submit a Draft Public Participation Plan to FORA for review and comment. Upon receipt of comments, DD&A will revise accordingly and finalize the plan. This scope of work assumes one round of comments from FORA.

DD&A will prepare a mailing/email list of stakeholders and public agencies based on its existing database from previous projects. DD&A will also maintain the project stakeholder and public agency contact database, including a contact management system to trace all contact with stakeholders, other agencies, and members of the public at large.

DD&A shall develop and conduct two (2) community project initiation meetings to include the participation of Seaside, the County, and other jurisdictions/stakeholders.

DD&A shall also develop and conduct two (2) workshops and two (2) open-house presentations to disclose its findings and present a Draft Area Map and Draft Management Plan (please refer to Task 6 and Task 7 below).

DD&A shall also include the services of a qualified biologist or arborist to participate in the community project initiation meetings, workshop meetings, and open-house meetings.

In addition to the responsibilities outlined in Task 11, this scope of work assumes that FORA will be responsible for providing any recording or translating services at these meetings.

This scope of work assumes DD&A will provide all necessary meeting materials, including, but not limited to: agendas, meeting notes, log of comments received, sign-in sheets, poster boards, PowerPoint presentations, etc. DD&A will submit drafts of all meeting materials to FORA and/or Seaside and the County, as determined necessary, for review and comment prior to public meeting distribution.

#### Deliverables:

- DD&A will prepare a Draft and Final Public Participation Plan.
- DD&A will prepare and maintain a contact database.
- DD&A will provide draft and final meeting materials.
- DD&A will deliver two (2) community project initiation meetings: one (1) for Seaside and one (1) for the County.
- DD&A will deliver two (2) workshop meetings: one (1) for Seaside and one (1) for the County.
- DD&A will deliver two (2) open-house meetings: one (1) for Seaside and one (1) for the County.

#### Task 3. Agency Presentation Process

DD&A and its included arborist and biologist shall conduct Draft Area Map and Draft Area Management Plan presentations to Seaside and the County. The purpose of these presentations is to receive feedback to finalize the Draft Management Plan as described in Task 9.

DD&A shall develop and conduct two (2) presentations describing the Draft Area Map and Draft Area Management Plan to Seaside: one (1) shall be delivered to the City Council and one (1) to a citizen advisory commission of Seaside's choosing.

DD&A shall develop and conduct two (2) presentations describing the Draft Area Map and Draft Area Management Plan to the County: one (1) shall be delivered to the Board of Supervisors and one (1) shall be delivered to a citizen advisory commission of the County's choosing.

As stated above, this scope of work assumes DD&A will provide all necessary meeting materials, including, but not limited to: agendas, meeting notes, log of comments received, sign-in sheets, poster boards, PowerPoint presentations, etc. DD&A will submit drafts of all meeting materials to FORA and/or Seaside and the County, as determined necessary, for review and comment prior to public meeting distribution.

#### Deliverables:

- DD&A will provide draft and final meeting materials.
- DD&A will deliver two (2) agency presentations describing the Draft Area Map and Draft Area Management Plan to Seaside: one (1) shall be delivered to the City Council and one (1) to a citizen advisory commission.
- DD&A will deliver two (2) presentations describing the Draft Area Map and Draft Area Management Plan to the County: one (1) shall be delivered to the Board of Supervisors and one (1) shall to a citizen advisory commission.
- DD&A will provide copies of the final meeting materials for distribution to Marina, CSUMB, etc.

#### Task 4. City of Marina Participation Process

The FORA Board of Directors directed FORA staff to include the City of Marina (Marina) as a participant in this oak woodlands planning effort. The purpose of these presentations is to receive feedback to finalize the Draft Management Plan as described in Task 9. Marina's role shall be to conduct public outreach meetings that take advantage of Seaside and County efforts to conserve oak woodlands.

DD&A shall develop and conduct two (2) presentations to Marina: one (1) shall be delivered to the City County and one (1) shall be delivered to a citizen advisory commission of Marina's choosing. Although not specifically stated in the RFP, this scope of work assumes that the presentations will be descriptions of the Draft Area Map and Draft Area Management Plan, as described in Task 3, above.

As stated above, this scope of work assumes DD&A will provide all necessary meeting materials, including, but not limited to: agendas, meeting notes, log of comments received, sign-in sheets, poster boards, PowerPoint presentations, etc. DD&A will submit drafts of all meeting materials to FORA and/or Marina, as determined necessary, for review and comment prior to public meeting distribution.

#### Deliverables:

- DD&A will provide draft and final meeting materials.
- DD&A will deliver two (2) presentations describing the Draft Area Map and Draft Area Management Plan to Marina: one (1) shall be delivered to the City Council and one (1) to a citizen advisory commission.

#### Task 5. California Department of Veterans Affairs – FORA Assistance

In June 2015, the CDVA requested FORA assistance with developing mitigation measures for the CCCVC project. FORA assistance is to consist of 3 - 4 options to mitigate project impacts to oak woodland.

Subsequently, DD&A shall prepare an oak woodlands mitigation strategy for the CDVA CCCVC project. This shall also include sharing of data, information, and proposed management strategies that result in a seamless process for oak woodlands conservation with Seaside and the County.

DD&A proposes the following to successfully complete the mitigation strategy:

- 1. Utilizing DD&A biologists and contracted arborist, DD&A will develop 3 4 options and share with CDVA for comment, looking at ways to combine with the Seaside and County Management Plans, as well as other opportunities within the former Fort Ord;
- 2. Based on feedback from above, DD&A will prepare a Draft Area Map and Oak Tree Mitigation and Strategy Report, sharing all the Draft Area Map files, data, information, and proposed strategies with CDVA;
- 3. Present to the Draft Map and Report to the CDVA for review and comment; and
- 4. Based on comments on the draft, DD&A will prepare a Final Map and Report for the CDVA.

As stated above, this scope of work assumes DD&A will provide all necessary meeting materials, including, but not limited to: agendas, meeting notes, log of comments received, sign-in sheets, poster boards, PowerPoint presentations, etc. DD&A will submit drafts of all meeting materials to FORA and/or CDVA, as determined necessary, for review and comment prior to public meeting distribution.

#### Deliverables:

- DD&A will provide draft and final meeting materials.
- DD&A will conduct up to two (2) consultant meetings with CDVA representatives; these will be in addition to the two (2) presentations identified below.
- DD&A will develop 3 4 options to mitigate CCCVC project oak woodland impacts and present them to the CDVA.
- DD&A will prepare a Draft Area Map and Draft CDVA Oak Tree Mitigation and Strategy report and present to CDVA for comment.
- DD&A will share all maps, GIS and other data, information, and all proposed strategies with CDVA.
- DD&A shall prepare a final CDVA Oak Tree Mitigation and Strategy report for CDVA.

#### Task 6. Draft Oak Woodland Conservation Area Map

Based upon input and information received and collected during Tasks 1, 2, 3, and 4, the DD&A team (e.g., DD&A biologists and contracted arborist) shall complete a final Draft Area Map. DD&A shall use all resources collected in Task 1 and within the polygons identified in BRP Biological Resources Policy B-2 and Programs B-2.1 and B-2.2 for Seaside and the County to complete a Draft Area Map. DD&A shall also incorporate general context for oak woodland and tree protection policies and programs as discussed in Recreation Policy C-1, Biological Resources Policy C-2, and Biological Resources Programs C-2.1, 2.2, 2.3, 2.4, 2.5, and 2.6.

DD&A shall also coordinate oak woodland conservation planning with Marina. This shall include the sharing of data, information, and proposed strategies that would result in a coordinated process for oak management in Seaside and the County.

DD&A shall also incorporate all information collected from Task 1 and Task 2 into the preparation of a Draft Area Map. DD&A will prepare a draft and final Draft Area Map and submit to FORA for review

and comment. Upon receipt of comments, DD&A will revise the map accordingly and finalize the Draft Area Map. This scope of work assumes one round of comments from FORA.

#### Deliverables:

- DD&A will coordinate and conduct up to 17 meetings as described in Tasks 1 5 above (please note that the RFP states "12 meetings;" however, with DD&A's assumptions regarding the number meetings in Task 5 and the addition of one project kick-off meeting in Task1, this scope of work assumes 17 meetings).
- DD&A will prepare a draft and final Draft Area Map for Seaside and the County, in coordination with arborist and biologist.

#### Task 7. Draft Oak Woodland Management and Monitoring Plan

Using the final Draft Area Map and input from the public participation process, DD&A will prepare a final Draft Management Plan that includes a resource and monitoring strategy.

DD&A shall receive feedback by Task 2 and Task 3 participants during coordination meetings as the Draft Management Plan is developed. DD&A shall also include input, ideas, and best practices identified by Task 2 and Task 3 participants to complete the Draft Management Plan. DD&A shall use the Draft Management Plans for Seaside and the County in conducting the two (2) workshops and two (2) openhouse presentations described in Task 2. At the conclusion of the public participation process, DD&A shall present the Draft Management Plans to FORA for review and comment. Upon receipt of comments, DD&A will revise the plan accordingly and finalize the Draft Management Plan. This scope of work assumes one round of comments from FORA.

The Draft Management Plan will specify and include coordination of management measures with the Fort Ord Coordinated Resource Management Planning team (CRMP). The Draft Management Plan shall require, but not be limited to, the following:

- Maintenance of a large, continuous block of oak woodland habitat;
- Access control;
- Erosion control;
- Non-native species eradication;
- Monitoring measures in conformance with the habitat management compliance monitoring protocol specified in the HMP Implementing/Management Agreement; and
- Submission of annual monitoring reports to the CRMP.

#### Deliverables:

- Draft Oak Woodland Management Plans for Seaside and the County.
- Presentation of the Draft Management Plans to the Fort Ord CRMP for their feedback.

#### Task 8. Environmental Documents Review and Analysis

CEQA attorney, Ms. Jacqueline Zischke, shall conduct a thorough analysis of available environmental documents that pertain to oak woodland preservation, conservation, and management, as well as adopted plans and policies previously prepared by Seaside, the County, FORA, Marina, CDVA, and other jurisdictions. Ms. Zischke shall focus on compliance with CEQA.

Ms. Zischke, shall craft a legal opinion recommending to Seaside and the County an approach for complying with CEQA law prior to each entity adopting or approving the Draft Area Map and Draft Management Plan.

Ms. Zischke will submit a draft opinion to FORA for review and comment. Upon reception of comments, Ms. Zischke will finalize the opinion and submit to Seaside and the County. This scope of work assumes one round of comments.

#### Deliverables:

• Draft and final legal opinion recommending how Seaside and the County should approach CEQA compliance in considering a Draft Area Map and Draft Management Plan.

#### Task 9. Revised Draft Oak Woodland Management and Monitoring Plans

DD&A shall make appropriate revisions to the Draft Management Plans, and produce the Final Draft Management Plans to circulate for public review and comment.

DD&A shall use the Final Draft Management Plans to continue and complete Task 3 and Task 4 (*please note that this is a deviation from the scope in the RFP as the incorrect tasks were referenced*). DD&A shall make all necessary changes to the draft plan following Task 3 and 4 activities. This phase shall require, but not be limited to, the following:

- Deliver the Final Draft Management Plans to Seaside and the County;
- Conduct the four (4) presentations to Seaside and the County as described in Task 3, and the two (2) presentations to Marina as described in Task 4; and
- Conduct up to four (4) additional presentation meetings as directed by FORA.

#### Deliverables:

- Final Draft Management Plans for Seaside and County.
- Conduct up to four (4) additional presentation meetings as directed by FORA.
- Complete the presentations to Seaside, the County, and Marina as described in Tasks 3 and 4.

#### Task 10. Final – Draft Oak Woodland Area Management and Monitoring Plans

DD&A will make the final appropriate revisions to the Final Draft Area Management Plans and produce a Final – Draft Management and Monitoring Plans to comply with BRP Reassessment Report Biological Resources Policy B-2 and Programs B-2.1 and B-2.2 for Seaside and the County.

#### Deliverables:

- City of Seaside Final Draft Management Plan.
- County of Monterey Final Draft Management Plan.

#### Task 11. Mutual Responsibilities Related to Scope of Work

Close coordination will be required between FORA staff, Seaside staff, County staff, CDVA staff, and the DD&A Team. The mutual responsibilities related to the Scope of Work are as follows:

- FORA staff will provide a project manager as a single point of contact.
- FORA staff, from a range of divisions, shall attend and participate in project meetings as appropriate.
- FORA staff will support the consultant's public engagement throughout the project and solicit the attendance of third parties whose participation FORA deems important.
- FORA will make every effort to ensure the attendance of elected officials, committee members, and stakeholders as appropriate at key meetings and presentations.
- FORA will provide appropriate meeting room(s) for any public engagement meetings, workshops, presentations, and studio workspace, including securing the space.
- DD&A shall provide FORA staff with monthly project status reports (1 page).

## Section 4. Schedule

DD&A has placed great importance on the selection of a project team to meet the needs of the project and its timeline. In response to FORA's RFP, DD&A has assembled a team of biologists, an arborist, and a CEQA attorney that have the requisite background to provide the services necessary to satisfy the project requirements. Each has reviewed their workload to determine their availability and assure responsive services. Our experienced project team is immediately available to meet FORA's needs for the project. DD&A will ensure that this project remains a top priority to our firm and that staff is always immediately available. The table below identifies the tasks and timelines for each task to successfully complete the project by December 2016.

| Task                                       | Apr | May | June | July  | Aug | Sept | Oct  | Nov | Dec |
|--|-----|-----|------|-------|-----|------|--|-----|-----|
| 1. Background Data<br>Collection/Context   |     |     |      | Ł. 33 |     |      |  |     |     |
| 2. Public Participation Process            |     |     |      |       |     |      |  |     |     |
| 3. Agency Presentation Process             |     |     |      |       |     |      |  |     |     |
| 4. City of Marina Participation<br>Process |     |     |      |       |     |      |  |     |     |
| 5. CDVA – FORA Assistance                  |     |     |      |       |     |      |  |     |     |
| 6. Draft Area Map                          |     |     |      |       |     |      |  |     |     |
| 7. Draft Management Plan                   |     |     |      |       |     |      |  |     |     |
| 8. CEQA Review and Analysis                |     |     |      |       |     |      | 5. 612 -<br>1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 |     |     |
| 9. Revised Draft Management Plan           |     |     |      |       |     |      |  |     |     |
| 10. Final – Draft Management Plan          |     |     |      |       |     |      |  |     |     |
| 11. Mutual Responsibilities                |     |     |      |       |     |      |  |     |     |

## DRAFT PROJECT TIMELINE

#### **DDA Cost Estimate** Draft Oak Woodland Conservation Area Map and Draft Oak Woodland Area Management and Monitoring Plan

| TASKS # | Draft Oak Woodland Conservation Area Map and Draft<br>Oak Woodland Area Management and Monitoring Plan | Principal         | Senior Project Manager | Senior Environmental<br>Scientist | GIS Manager             | Associate Scientifs            | Assistant Scientist | Graphics/GIS | Administration | Subconsultant (Arborist) | Subconsultant (Attorney) | Expenses | Administrative Fee | Task Total      |
|---------|--|-------------------|------------------------|-----------------------------------|-------------------------|--------------------------------|---------------------|--------------|----------------|--------------------------|--------------------------|----------|--------------------|-----------------|
|         |  | \$ 215.00         | \$ 155.00              | \$ 145.00                         | \$ 125.00               | \$ 103.00                      | \$ 92.00            | \$ 98.00     | \$ 60.00       |                          |                          |          |                    |                 |
| 1       | Background Data Collection and Context   |                   |                        |                                   | Res.                    |                                |                     |              |                |                          | <u> </u>                 |          |                    |                 |
|         | Kick-Off   |                   | 4                      | 4                                 | Alexandra<br>Mediatedra | 4 .380.<br>2006/18             | 2                   | 2            | 2              | \$ 400                   |                          | \$ 25    | +                  | \$ 2,601        |
|         | Background Data Review   |                   | 6                      | 6                                 | 6                       | 4                              | 4                   | 218          |                | \$ 2,000                 | \$ 7,200                 | \$ 25    | \$ 1,384           | \$ 13,939       |
|         | Biological Baseline Conditions   |                   |                        | 40                                | 32                      | 56                             | 56                  | 16           | Nike King      | \$ 8,000                 |                          | \$ 250   | ,                  | \$ 33,016       |
|         | Draft and Final Background/Data Report   |                   | 6                      | 10                                | 12                      | 18                             | 20                  | 6            | 4              | \$ 4,000                 |                          | \$ 25    | \$ 604             | \$ 13,031       |
| 2       | Public Participation Process   |                   |                        |                                   |                         | nalion o<br>Magazia<br>Magazia |                     |              |                |                          |                          |          |                    |                 |
|         | Draft and Final Public Participation Plan and Database   | 2                 | 2                      |                                   |                         | Contractings.                  | 8                   |              | 6              |                          | ļ                        | \$ 10    | <u>\$</u> 2        | \$ 1,848        |
|         | Community Project Initiation Meetings  |                   | 8                      | 8                                 | 12Kesa                  | 1.20                           | <u>k</u> 4          |              | 4              | \$ 1,200                 |                          | \$ 70    | \$ 191             | <u>\$ 4,469</u> |
|         | Public Workshop Meetings   |                   | 8                      | 8                                 |                         | 1                              | 4<br>799992000      |              | 4              | \$ 1,200                 |                          | \$ 70    | +                  | \$ 4,469        |
|         | Open-House Meetings  |                   | 8                      | 8                                 |                         |                                | 4                   |              | 4              | \$ 1,200                 |                          | \$ 70    | \$ 191             | \$ 4,469        |
| 3       | Agency Presentation Process  | 0916312364231043  |                        | - Hayan                           |                         |                                | - 322               |              |                |                          |                          |          |                    |                 |
|         | Seaside Meetings   | 1                 | 8                      | 8                                 | ACRED                   | 1000                           | 4                   |              | 4              | \$ 1,200                 |                          | \$ 50    | \$ 188             | \$ 4,446        |
|         | County Meetings  |                   | 8                      | 8                                 | prelatio<br>public      | 1                              | 4                   |              | 4              | \$ 1,200                 |                          | \$ 100   | \$ 195             | \$ 4,503        |
| 4       | City of Marina Participation Process   |                   | 8                      | 8                                 | legiji<br>Masa          |                                | 4                   | 4            | 1              | \$ 1,200                 |                          | \$ 50    | \$ 188             | \$ 4,658        |
| 5       | CDVA - FORA Assistance   |                   |                        |                                   | 51                      |                                |                     |              |                |                          |                          |          |                    |                 |
|         | Options Preparation  |                   | 4                      | 8                                 |                         | 4                              | 8                   | 4            | 2              | \$ 400                   |                          | \$ 10    | \$ 62              | \$ 3,912        |
|         | Options Meeting  |                   | 4                      |                                   |                         | 4                              |                     | 2            | 2              |                          |                          | \$ 25    | \$ 4               | \$ 1,377        |
|         | Draft and Final Mitigation and Strategy Plan   |                   | 2                      |                                   | noip<br>Noip            | 8                              | 10                  |              |                | \$ 400                   |                          | \$ 10    | \$ 62              | \$ 2,526        |
|         | Mitigation and Strategy Meetings   | н. <sub>6</sub> . | 8                      | 28 (D.12)                         |                         | 8                              |                     |              |                |                          |                          | \$ 25    | \$4                | \$ 2,093        |
| 6       | Draft Oak Woodland Conservation Area Map   |                   | 4                      | 6                                 | 12                      |                                | 4                   | 4            |                | \$ 1,000                 |                          | \$ 75    | \$ 161             | \$ 4,986        |
| 7       | Draft Oak Woodland Management and Monitoring Plan  |                   | 4                      | 16                                | 10                      | 24                             | 30                  | 4            | 2              | \$ 2,000                 |                          | \$ 50    | \$ 308             | \$ 12,292       |
| [       | CRMP Presentation  |                   | 4                      | 4                                 |                         |                                | 2                   |              | 2              | \$ 300                   |                          | \$ 25    | \$ 49              | \$ 1,878        |
| 8       | Environmental Documents Review and Analysis  |                   | 1                      | S. D. S. S.                       |                         |                                |                     |              |                |                          |                          |          |                    |                 |
|         | Draft and Final Legal Opinion  | 4                 | 4                      | 30                                |                         |                                | 8                   |              |                |                          | \$ 18,000                | \$ 10    | \$ 2,702           | \$ 27,278       |
| 9       | Revised Draft Oak Woodland Management and Monitoring Plan  | 1                 | 4                      | 6                                 | 6                       | 8                              | 20                  | 4            | 6              | \$ 4,000                 |                          | \$ 25    | \$ 604             | \$ 10,500       |
|         | Potential Additional Presentations (4)   | , tuli            | 28                     |                                   |                         | 14                             | 4                   | 4            | 4              | \$ 1,600                 |                          | \$ 100   | \$ 255             | \$ 8,737        |
| 10      | Final - Draft Oak Woodland Area Management and Monitoring Plan   | 1                 | 8                      | 4                                 | 4                       | 10                             | 16                  | 2            | 6              | \$ 2,000                 |                          | \$ 10    |                    | \$ 7,905        |
|         | Production Expenses  |                   | 2                      |                                   |                         |                                |                     |              | 8              |                          |                          | \$ 750   | \$ 113             | \$ 1,653        |
| 11      | Mutual Responsibilities - FORA   |                   |                        |                                   |                         |                                |                     |              |                |                          |                          |          |                    |                 |
|         | TOTAL HOURS  | 8                 | 150                    | 182                               | 82                      | 162                            | 216                 | 52           | 65             |                          |                          |          |                    | 917             |
|         | TOTAL LABOR COST   | \$ 1,720          | \$ 23,250              | \$ 26,390                         | \$ 10,250               | \$ 16,686                      | \$ 19,872           | \$ 5,096     | \$ 3,900       | \$ 33,300                | \$ 25,200                | \$ 1,860 | \$ 9,054           | \$ 176,578      |

NOTES Assumes all electronic copies of review draft documents. Coordination with FORA as part of Task 11 is included as project

#### GENERAL PROVISIONS

1. <u>INDEPENDENT CONSULTANT</u>. At all times during the term of this Agreement, CONSULTANT shall be an independent Consultant and shall not be an employee of FORA. FORA shall have the right to control CONSULTANT only insofar as the results of CONSULTANT'S services rendered pursuant to this Agreement.

2. <u>TIME</u>. CONSULTANT shall devote such services pursuant to this Agreement as may be reasonably necessary for satisfactory performance of CONSULTANT'S obligations pursuant to this Agreement. CONSULTANT shall adhere to the Schedule of Activities shown in Exhibit "A".

3. <u>INSURANCE</u>. MOTOR VEHICLE INSURANCE. CONSULTANT shall maintain insurance covering all motor vehicles (including owned and non-owned) used in providing services under this Agreement, with a combined single limit of not less than \$100,000/\$300,000.

4. <u>CONSULTANT NO AGENT</u>. Except as FORA may specify in writing, CONSULTANT shall have no authority, express or implied to act on behalf of FORA in any capacity whatsoever as an agent. CONSULTANT shall have no authority, express or implied, pursuant to this Agreement, to bind FORA to any obligation whatsoever.

5. <u>ASSIGNMENT PROHIBITED</u>. No party to this Agreement may assign any right or obligation pursuant to this Agreement. Any attempted or purported assignment of any right or obligation pursuant to this Agreement shall be void and of no effect.

6. <u>PERSONNEL</u>. CONSULTANT shall assign only competent personnel to perform services pursuant to this Agreement. In the event that FORA, in its sole discretion, at any time during the term of this Agreement, desires the removal of any person or persons assigned by CONSULTANT. CONSULTANT shall remove any such person immediately upon receiving notice from FORA of the desire for FORA for the removal of such person or person.

7. <u>STANDARD OF PERFORMANCE</u>. CONSULTANT shall perform all services required pursuant to this Agreement in the manner and according to the standards observed by a competent practitioner of the profession in which CONSULTANT is engaged in the geographical area in which CONSULTANT practices his profession. All products and services of whatsoever nature, which CONSULTANT delivers to FORA pursuant to this Agreement, shall be prepared in a thorough and professional manner, conforming to standards of quality normally observed by a person practicing in CONSULTANT'S profession. FORA shall be the sole judge as to whether the product or services of the CONSULTANT are satisfactory but shall not unreasonably withhold its approval.

8. <u>CANCELLATION OF AGREEMENT</u>. Either party may cancel this Agreement at any time for its convenience, upon written notification. CONSULTANT shall be entitled to receive full payment for all services performed and all costs incurred to the date of receipt entitled to no further compensation for work performed after the date of receipt of written notice to cease work shall become the property of FORA.

9. <u>PRODUCTS OF CONTRACTING.</u> All completed work products of the CONSULTANT, once accepted, shall be the property of FORA. CONSULTANT shall have the right to use the data and products for research and academic purposes.

10. <u>INDEMNIFY AND HOLD HARMLESS</u>. CONSULTANT is to indemnify, defend, and hold harmless FORA, its officers, agents, employees and volunteers from all claims, suits, or actions of every name, kind and description, brought forth on account of injuries to or death of any person or damage to property arising from or connected with the willful misconduct, negligent acts, errors or omissions, ultra-hazardous activities, activities giving rise to strict liability, or defects in design by the CONSULTANT or any person directly or indirectly employed by or acting as agent for CONSULTANT in the performance of this Agreement, including the concurrent or successive passive negligence of FORA, its officers, agents, employees or volunteers.

It is understood that the duty of CONSULTANT to indemnify and hold harmless includes the duty to defend as set forth in Section 2778 of the California Civil Code. Acceptance of insurance certificates and endorsements required under this Agreement does not relieve CONSULTANT from liability under this indemnification and hold harmless clause. This indemnification and hold harmless clause shall apply whether or not such insurance policies have been determined to be applicable to any of such damages or claims for damages.

FORA is to indemnify, defend, and hold harmless CONSULTANT, its employees and sub-consultants, from all claims, suits, or actions of every name, kind and description, brought forth on account of injuries to or death of any person or damage to property arising from or connected with the willful misconduct, negligent acts, errors or omissions, ultra-hazardous activities, activities giving rise to strict liability, or defects in design by FORA or any person directly or indirectly employed by or acting as agent for FORA in the performance of this Agreement, including the concurrent or successive passive negligence of CONSULTANT, its officers, agents, employees or volunteers.

11. <u>PROHIBITED INTERESTS</u>. No employee of FORA shall have any direct financial interest in this agreement. This agreement shall be voidable at the option of FORA if this provision is violated.

12. <u>CONSULTANT- NOT PUBLIC OFFICIAL</u>. CONSULTANT possesses no authority with respect to any FORA decision beyond the rendition of information, advice, recommendation or counsel.

Firebreaks should be designed to protect structures in Polygon 31b from potential wildfires in Polygon 31a. Barriers should be designed to prohibit unauthorized access into Polygon 31a. [Topic III-85]

#### Responsible Agency: Del Rey Oaks

Del Rey Oaks: Deed restrictions Status require implementation and compliance with HMP habitat management requirements. MOA and HMP Implementing/Management Agreement with FORA also requires compliance with HMP Τo requirements. date, no development adjacent to habitat areas is approved.

**Biological Resources Policy B-2:** As site-specific development plans for a portion of the Reconfigured POM Annex Community (Polygon 20c) and the Community Park in the University Planning Area (Polygon 18) are formulated, the City shall coordinate with Monterey County, California State University, FORA and other interested entities in the designation of an oak woodland conservation area connecting the open space lands of the habitat management areas on the south of the landfill polygon (8a) in the north,

**Program B-2.1:** For lands within the jurisdictional limits of the City that are components of the designated oak woodland conservation area, the City shall ensure that those areas are managed to maintain or enhance habitat values existing at the time of base closure so that suitable habitat is available for the range of sensitive species known or expected to use these oak woodland environments. Management measures shall include, but not limited to maintenance of a large, contiguous block of oak woodland habitat, access control, erosion control and non-native species eradication. Specific management measures should be coordinated through the CRMP. [Topic III-86]

Responsible Agency: Seaside

#### Attachment B to Item 6b FORA Board Meeting, 5/13/16

<u>Status – Seaside: An oak woodland conservation</u> area has not been designated. Planning for Polygon 20c recently commenced with the City's processing of the Monterey Downs. Monterey Horse Park, and Veterans' Cemetery projects.

**Program B-2.2:** For lands within the jurisdictional limits of the City that are components of the designated oak woodland conservation area, the City shall monitor, or cause to be monitored, those areas in conformance with the habitat management compliance monitoring protocol specified in the HMP Implementing/Management Agreement and shall submit annual monitoring reports to the CRMP. [Topic III-87]

#### Responsible Agency: Seaside

<u>Status – Seaside</u>: An oak woodland conservation area has not been designated, therefore, nomonitoring has occurred.

**Riological Resources Policy B-2:** As site-specific planning proceeds for Polygons 8a, 16, 17a, 19a, 21a, and 21b, the County shall coordinate with the Cities of Seaside and Marina, California State University, FORA and other interested entities in the designation of an oak woodland conservation area connecting the open space lands of the habitat management areas on the south, the oak woodland corridor in Polygons 17b and 11a on the east, and the oak woodlands surrounding the former Fort Ord landfill in Polygon 8a on the north Oak woodlands areas are depicted in Figure 4.4-

**Program B-2.1:** For lands within the jurisdictional limits of the County that are components of the designated oak woodland conservation area, the County shall ensure that those areas are managed to maintain or enhance habitat values existing at the time of base closure so that suitable habitat is available for the range of sensitive species known or expected to use those oak woodland environments. Management measures shall nclude, but not be limited to maintenance of Firebreaks should be designed to protect structures in Polygon 31b from potential wildfres in Polygon 31a. Barriers should be designed to prohibit unauthorized access into Polygon 31a. [Topic III-85]

Responsible Agency: Del Rey Oaks

Status – Del Rey Oaks: Deed restrictions require implementation and compliance with HMP habitat management requirements. MOA and HMP Implementing/Management Agreement with FORA also requires compliance with HMP requirements. To date, no development adjacent to habitat areas is approved.

**Biological Resources Policy B-2**: As site-specific development plans for a portion of the Reconfigured POM Annex Community (Polygon 20c) and the Community Park in the University Planning Area (Polygon 18) are formulated, the City shall coordinate with Monterey County, California State University, FORA and other interested entities in the designation of an only woodland conservation area connecting the open space lands of the habitat management areas on the south of the landfill polygon (8a) in the north.

**Program B-2.1:** For lands within the jurisdictional limits of the City that are components of the designated oak woodland conservation area, the City shall ensure that those areas are managed to maintain or enhance habitat values existing at the time of base closure so that suitable habitat is available for the range of sensitive species known or expected to use these oak woodland environments. Management measures shall include, but not limited to maintenance of a large, contiguous block of oak woodland habitat, access control, erosion control and non-native species eradication. Specific management measures shall be coordinated through the CRMP. [Topic III-86]

Responsible Agency: Seaside

#### Attachment C to Item 6b FORA Board Meeting, 5/13/16

Status – Seaside: An oak woodland conservation area has not been designated. Planning for Polygon 20c recently commenced with the City's processing of the Monterey Downs, Monterey Horse Park, and Veterans' Cemetery projects.

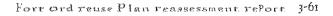
**Program B-2.2:** For lands within the jurisdictional limits of the City that are components of the designated oak woodland conservation area, the City shall monitor, or cause to be monitored, those areas in conformance with the habitat management compliance monitoring protocol specified in the HMP implementing/Management Agreement and shall submit annual monitoring reports to the CBMP. [Topic III-87]

## Responsible Agency: Seaside

Statur – Seaside: An oak woodland conservation area has not been designated, therefore, no pionitoring has occurred.

**Biological Resources Policy B-2:** As site-specific planning proceeds for Polygons 8a, 16, 17a, 19a, 21a, and 21b, the County shall coordinate with the Cities of Seaside and Marina, California State University, FORA and other interested entities in the designation of an oak woodland conservation area connecting the open space lands of the habitat management areas on the south, the oak woodland corridor in Polygons 17b and 11a on the east, and the oak woodlands surrounding the former Fort Ord landfill in Polygon 8a on the north. Oak woodlands areas are depicted in Figure 4.4-1

**Program B-2.1:** For lands within the jurisdictional limits of the County that are components of the designated oak woodland conservation area, the County shall ensure that those areas are managed to maintain or enhance habitat values existing at the time of base closure so that suitable habitat is available for the range of sensitive species known or expected to use those oak woodland environments. Management measures shall include, but not be limited to maintenance of



large, contiguous block of oak woodland habitat, access control, erosion control and non-native species eradication. Specific management measures should be coordinated through the CRMP. [Topic III-88]

Responsible Agency: County

Status – Monterey County: An oak woodland conservation area has not been designated. HMP habitat/development designations were revised for some of these polygons as part of the East Garrison/Parker Flats Land Swap Agreement (LSA). Planning for this area is being conducted by the City of Seaside on behalf of Monterey County, as the City processes the application for the Monterey Downs, Monterey Horse Park, and Veterans' Cemetery projects.

**Program B-2.2:** For lands within the jurisdictional limits of the County that are components of the designated oak woodland conservation area, the County shall monitor, or cause to be monitored, those areas in conformance with the habitat management compliance monitoring protocol specified in the HMP Implementing/ Management Agreement and shall submit annual monitoring reports to the CRMP. [Topic III-89]

Responsible Agency: County

<u>Status – Monterey County:</u> An oak woodland conservation area has not been designated. HMP habitat/development designations were revised for some of these polygons as part of the East Garrison/Parker Flats Land Swap Agreement (LSA).

**Biological Resources Policy C-2:** The [jurlsdiction] shall encourage the preservation and enhancement of oak woodland elements in the natural and built environments. Refer to Figure 4.4-1 for general location of oak woodlands in the former Fort Ord.

**Program C-2.1:** The City shall adopt an ordinance specifically addressing the preservation of oak trees. At a minimum, this ordinance shall include restrictions for the removal of oaks of a

certain size, requirements for obtaining permits for removing oaks of the size defined, and specifications for relocation or replacement of oaks removed. [Topic III-90]

Responsible Agency: Seaside

Status – Seaside: The City's tree ordinance, Chapter 8.54 of the municipal code, does not specifically address oak trees or oak woodland.

**Program C-2.2:** [Marina] **Program C-2.5** [Seaside] **Brogram C-2.4** [County] Where development incorporates oak woodland elements into the design, the [jurisdiction] shall provide the following standards for plantings that may occur under oak trees; 1) planting may occur within the dripline of mature trees, but only at a distance of five feet from the trunk and 2) plantings under and around oaks should be selected from the list of approved species compiled by the California Oaks Foundation (see Compatible Plants Under and Around Oaks). [Topic III-91]

Responsible Agencies: Marina, Seaside, County

Status – Marina: The City's tree ordinance, Chapter 17.51 of the municipal code, does not specifically address oak trees or oak woodland.

Status – Seaside: The City's tree ordinance, Chapter 8.54 of the municipal code, does not specifically address oak trees or oak wood, and.

Status – Monterey County: The County's tree ordinance, Chapter 16.60 of the County code, restricts the temoval of oak trees. Replacement planting standards are not included in the code.

**Biological Resources Policy D-2:** The [juristliction] shall encourage and participate in the preparation of educational materials through various media sources which describe the biological resources on the former fort Ord, discuss the importance of the HMP and

3-62 Fort ord reuse Plan reassessment rePort

# FORT ORD REUSE AUTHORITY BOARD REPORT

|  | SI |  |  |  |  |
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|  |    |  |  |  |  |
|  |    |  |  |  |  |

| Subject:      | Water Augmentation: Planning Process |  |
|---------------|--------------------------------------|--|
| Meeting Date: | May 13, 2016                         |  |

6c

Agenda Number:

ACTION

### RECOMMENDATION(S):

Authorize the Executive Officer to execute the Three Party Planning Memorandum of Understanding (MOU) (**Attachment A**).

### BACKGROUND/DISCUSSION:

The Fort Ord Reuse Authority (FORA) and Marina Coast Water District (MCWD) Board of Directors approved a Hybrid Alternative (Recycled & Desalinization components) in order to implement the Regional Urban Water Augmentation Project (RUWAP) on June 10, 2005. FORA and MCWD then agreed upon a modified RUWAP Hybrid Alternative to provide 1,427 AFY of recycled water to the Ord Community without the need for seasonal storage, resulting in an additional FORA Board Resolution No. 07-10 (May 2007), allocating 1,427 AFY of RUWAP recycled water to the land use jurisdictions. That leaves 973 AFY of "other" augmentation water for the Ord Community (Additional Water Augmentation) once a feasibility analysis is performed on the future water component.

Earlier this year, the FORA Board of Directors ("Board") unanimously endorsed a joint water supply planning process among FORA, Monterey Regional Water Pollution Control Agency (MRWPCA), and MCWD on October 9, 2015. On December 11, 2015, MCWD and FORA agreed in a Memorandum of Agreement resolving the 2015/16 budget dispute to "participate in a tripartite planning process with MRWPCA" in order to study and identify water sources to supply the additional 973 AFY of Additional Water Augmentation. The Parties recognized that there could be a mix of different sources of water to meet the Additional Water Augmentation Component, including water conservation, a possible increase or decrease to the Advanced Treated Water (ATW) component, and other available options.

Therefore, staff has prepared an MOU, negotiated by the Executive Officer, and approved by MWRPCA and MCWD Boards, to guide the Three Party Planning Process. The three parties agree to:

- 1) Study and identify a mix of water sources, options, and alternatives necessary to provide the Additional Augmentation Water need.
- 2) Equally fund the study (note: FORA staff is authorized to contribute up to \$157,000 in the current year's budget.).
- 3) Establish an Ad-Hoc Technical Advisory Group (TAG), staffed by the land use Jurisdictions and serve as liaisons during the course of the study.

Staff is preparing the Study's draft Scope of Services in coordination with MCWD and MRWPCA, and, upon execution of the MOU, will prepare an RFP for professional services. Staff plans to bring the RFP and the final Scope of Services back to the Board in July.

Staff recommends that the Board authorize the Executive Officer to execute the Three-Party Planning MOU as attached.

FISCAL IMPACT: Reviewed by FORA Controller

Funding is included in the approved 2015/16 mid-year budget.

## **COORDINATION:**

Authority Counsel, Administrative and Executive Committees, MCWD, MRWPCA.

| Prepared by Peter Said | -Reviewed by D. Steven Endsley |
|------------------------|--------------------------------|
| Approved by            | Tichael A. Houlemard, Jr.      |

## MEMORANDUM OF UNDERSTANDING REGARDING FORT ORD WATER AUGMENTATION AND A THREE PARTY EFFORT TO STUDY ALTERNATIVES

This Memorandum of Understanding Regarding Fort Ord Water Augmentation Planning (MOU) is made and entered into by and among the **FORT ORD REUSE AUTHORITY** (FORA), the **MARINA COAST WATER DISTRICT** (MCWD), and **MONTEREY REGIONAL WATER POLLUTION CONTROL AGENCY** (PCA) (each a "Party" and collectively, as the "Parties").

#### WITNESSETH THAT:

- A. FORA has determined in its Base Reuse Plan adopted June 1997 (BRP) that new additional facilities capable of delivering 2,400 acre-feet per year (AFY) of water for the redevelopment of the Fort Ord Community are required; and
- B. In accordance with Section 1.3 of the 1998 Water/Wastewater Facilities Agreement (Facilities Agreement) "FORA and MCWD intend to establish terms and conditions for FORA to plan and arrange for the provision of the facilities, and for MCWD to acquire, construct, operate, and furnish the facilities, to benefit mutually the service area and the area within MCWD's jurisdictional Boundaries;" and
- C. MCWD will design, and construct new water facilities as FORA, in consultation with MCWD, reasonably determines are necessary for the service area and to support the BRP recovery program, in accordance with Section 3.2.1 of the Facilities Agreement, and MCWD will recover all of its direct and indirect, short term costs of furnishing facilities to the service area in accordance with Section 7.1.2 of the Facilities Agreement; and
- D. The FORA and MCWD Board of Directors approved a recommendation consisting of a hybrid of two projects (Recycled & Desalinization) in order to implement the Regional Urban Water Augmentation Project (RUWAP) on June 10, 2005, at a joint meeting of the Boards in order to provide the 2,400 AFY of water required by the California Environmental Quality Act Environmental Impact Report associated with the BRP to mitigate the reuse of the closed former Fort Ord US Army Military Reservation; and
- E. RUWAP 1,427 AFY Recycled Water Component.

1) FORA and MCWD agreed upon a modified RUWAP Hybrid Alternative to provide 1,427 AFY of recycled water to the Ord Community without the need for seasonal storage, and this in turn resulted in the FORA Board adopting Resolution No. 07-10 (May 2007), which allocated that 1,427 AFY of RUWAP recycled water to its member agencies having land use jurisdiction (hereafter referred to as the "Recycled Water Project").

2) PCA Board approved in its Resolution Number 2015-24 on October 8, 2015 The Pure Water Monterey Project which includes: construction and operation of all source water facilities, Product Water Conveyance Facilities, Advanced Water Treatment Facility (AWTF), and other improvements at the Regional Treatment Plant site, and other System Improvements described in the EIR for the Pure Water Monterey Project.

3) FORA Board of Directors unanimously endorsed the PCA Pure Water Monterey Project as a potential supplier of augmented water to the Ord Community on October 9, 2015.

4) On April 8, 2016, MCWD and PCA entered into that certain Pure Water Delivery and Supply Project Agreement wherein the Product Water Conveyance Facilities will be designed, constructed, owned, and operated by MCWD with a capacity sufficient to convey the 1,427 AFY of advance treated water and wherein MCWD will have the right to utilize up to and including a net 1,427 AFY of the AWTF's treatment capacity to implement FORA Board Resolution 07-10.

F. Additional 973 AFY Augmentation Water Component.

1) As a result of the RUWAP Recycled Water Project and the Pure Water Monterey Project, there still exists 973 AFY of augmentation water needed for the Ord Community (Additional Water Augmentation).

2) FORA Board of Directors unanimously endorsed a joint water supply planning process among FORA, PCA, and MCWD on October 9, 2015.

3) MCWD and FORA agreed in a Memorandum of Agreement resolving the 2015/16 budget dispute, and approved by the FORA Board of Directors on December 11, 2015, to "participate in a tripartite planning process with PCA;" in order to study and identify water sources to supply the additional 973 AFY of Additional Water Augmentation.

4) The Parties recognize that there could be a mix of different sources of water to meet the 973 AFY of Additional Water Augmentation, including water conservation and to possibly increase or decrease the advance treated water component.

**NOW, THEREFORE**, based on the foregoing and in consideration of the mutual terms, covenants and conditions contained in this MOU and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties agree as follows:

1. <u>Purpose</u>. The Parties agree:

1.1. To study and identify a mix of water sources, options, and alternatives necessary to provide the 973 AFY of Additional Augmentation Water;

- 1.2. To study and identify whether more or less than the 1,427 AFY of advance treated water is needed to serve the Ord Community so that Phase 2 of the Pure Water Monterey Project can be properly sized and financed to serve the Ord Community, recognizing that any change to FORA Resolution No. 07-10 will need the prior approval of the FORA Board of Directors and the FORA member jurisdictions named in the resolution.
- 2. <u>General Principles</u>. The Parties agree that the following General Principles will inform and guide the Three Party Planning (TPP) effort and act as a mandate to perform the water supply planning specified herein:
  - 2.1. Each Board shall support in good faith the three-party planning effort.
  - 2.2. The TPP effort shall explore the most cost effective and technically efficient mix of advance treated water, conservation, desalinization, groundwater recharge and recovery, and other water sources, options, and alternatives.
  - 2.3. The TPP shall emphasize strategies that lower the cost burden on ratepayers and end users, such as economies of scale.
  - 2.4. MRWPCA, MCWD and FORA will equally contribute monies for the TPP effort. The Parties hereby agree to a total TPP budget for Fiscal Year 2016/17 of \$471,000, i.e., \$157,000 per Party and to so provide in their respective budgets. Additional funds may be considered as an amendment to this MOU if the parties desire to continue cooperative planning past Fiscal Year 2016/17 or to budget more than \$471,000 for Fiscal Year 2016/17 and/or for future fiscal years.
  - 2.5. Written agreements on funding, budgeting, , and other deal points shall be returned to each of the three Boards for specific review, consideration and approval, prior to execution.
  - 2.6. FORA shall actively consider how its Water Augmentation mitigation dollars may be applied to the Recycled Water Project Component and the Additional Augmentation Water Component, at all times subject to specific FORA Board approval.

3. <u>The Study</u>. To carryout Section 1 above, Parties agree to perform the following (collectively, the "Study"):

- 3.1. An economic study: to determine the economics of each option, the direct and indirect costs, and the potential scope.
- 3.2. A feasibility study: to include cost/benefit analysis and what the feasibility of implementing each option may be in regards to existing policy, regulations, and constraints.
- 3.3. A technical study: to determine what the technical requirements, designs and constraints are for each option, and their impacts on the economics and feasibility of each option.

- 3.4. A comparative analysis: To determine a recommended Water Augmentation Mix and will include an assessment of the existing Recycled Water Project and the future impacts in order to determine the best 'mix' for an "all-of-the-above" solution and to help the Parties determine the potential level of effort needed for Additional Water Augmentation.
- 3.5. Reserved
- 3.6. Reserved

3.7. The Parties agree that, at different stages, two-party and/or multi-party agreements may be recommended to the respective Boards to advance identified water augmentation projects; provided that the Parties will review and recommend to the FORA Board an Additional Water Augmentation Project or projects.

3.8. The Parties agree the FORA Board will review and select a Preferred Water Augmentation Mix within 120 days of submittal of a recommendation. Selection is defined as a single majority vote of the FORA Board. The term "Preferred Water Augmentation Mix" (PWAM) shall mean the FORA Board-selected Additional Water Augmentation Project or mix of projects. The PWAM shall be the primary outcome of the Study, and will be the basis for the FORA Board's approved Additional Water Augmentation Projects to be developed by MCWD pursuant to the Facilities Agreement.

3.9. Term of this MOU. The term of this MOU shall commence as of July 1, 2015, and shall terminate on June 30, 2017, unless amended or extended by mutual agreement of the Parties.

#### 4. Roles and Responsibilities

- 4.1. FORA responsibilities are as follows:
  - 4.1.1. Lead agency for the Study.
  - 4.1.2. Participate in the needs assessment & data gathering for the Study.
  - 4.1.3. Participate in the community engagement planning.
  - 4.1.4. Present and Participate in community engagement.
  - 4.1.5. Establish a Technical Advisory Group.
  - 4.1.6. Monitor consultant performance.

4.1.7. Select a Preferred Water Augmentation Mix consisting of an Additional Water Augmentation Project or projects.

4.1.8. Review and consider provision of FORA CIP mitigation funding for the implementation of the Recycled Water Project and an Additional Water Augmentation Project or Projects.

4.2. MWRPCA's responsibilities are as follows:

4.2.1. Participate in the needs assessment & data gathering for the Study

4.2.2. Consider and recommend a Preferred Water Augmentation Mix to the FORA Board.

4.2.3. Participate in the community engagement planning.

4.2.4. Participate in community engagement.

4.2.5. Participate in the Technical Advisory Group.

4.3. MCWD's responsibilities are as follows:

4.3.1. Participate in the needs assessment & data gathering for the Study

4.3.2. Consider and recommend a Preferred Water Augmentation Mix to the FORA Board

4.3.3. Participate in the community engagement planning

4.3.4. Review and consider provision of funding, including but not limited to FORA CIP mitigation funding, Ord Community service area rates, grants, and loans, for the implementation of the FORA Board-selected Additional Water Augmentation Project or projects.

4.3.5. Lead Agency for the implementation of the Preferred Water Augmentation Mix pursuant to Section 3.2.1 of the Facilities Agreement.

4.3.6. Participate in the Technical Advisory Group.

#### 5. <u>Funding</u>

- 5.1. The Parties agree to fund the (TPP) with equal matching contributions.
- 5.2. Initial Consultant Costs of Up to \$150,000 for Fiscal Year 2016/17
  - 5.2.1. The Parties agree FORA will fund one-third of initial consultant costs up to \$50,000 for Fiscal Year 2016/17.
  - 5.2.2. The Parties agree MCWD will fund one-third of initial consultant costs up to \$50,000 for Fiscal Year 2016/17.
  - 5.2.3. The Parties agree PCA will fund one-third of initial consultant costs up to \$50,000 for Fiscal Year 2016/17.
  - 5.2.4. The Parties agree FORA will invoice MCWD one-third of the initial consultant invoice. MCWD will pay FORA's invoices within 30 days, up to \$50,000 for Fiscal Year 2016/17.
  - 5.2.5. The Parties agree FORA will invoice PCA one-third of the initial consultant invoice. PCA will pay FORA's invoices within 30 days, up to \$50,000 for Fiscal Year 2016/17.

5.3 If additional contributions are required to complete the Study, the Parties agree staff shall recommend to their board an increase in the contribution amount as needed up to the budget for that fiscal year. Section 2.4 specifies the approved TPP budget for Fiscal Year 2016/17.

5.4 The Parties agree to include in their respective agency Budget a line item for the TPP until the purpose is completed. If future funding is required to continue the Study beyond FY 2016/17, staff shall propose the following fiscal year's budget and present it to their respective Boards for consideration no later than the last day of February. The Parties agree the fiscal year is to start July 1.

5.5. The Parties agree to develop in good faith a funding strategy for the implementation of the selected Additional Water Augmentation Project or projects.

#### 6. <u>Requirements</u>

6.1. The Parties agree that FORA shall be the lead agency for the Study and FORA is required to conduct the consultant selection process, negotiating a contract, and monitoring contract performance.

6.2. The Parties agree that FORA shall establish a Technical Advisory Group (TAG).

6.3. Nothing in this MOU modifies the 1998 Water/Wastewater Facilities Agreement between MCWD and FORA wherein MCWD shall be the lead agency to implement an Additional Water Augmentation Project or projects and shall be the CEQA Lead Agency. FORA shall act as a CEQA Responsible Agency for the Additional Water Augmentation Project or projects. The Parties recognize that project implementation is not a part of the TPP Effort.

#### 7. Technical Advisory Group (TAG)

7.1. Purpose of the Group is to provide the Parties with technical advice during the Study and to perform the following functions:

7.1.1. The TAG is to act as the main point of contact to collect and/or disseminate essential data necessary for the Study.

7.1.2. The TAG is to review presented information/designs and provide input or feedback on behalf of the jurisdictions listed in Section 7.8.

7.1.3. Members of the TAG shall be responsible to gather and disseminate data concerning the Study to their respective jurisdictions.

7.2. Composition of the TAG shall consist of one staff member each from FORA, Marina, Seaside, Del Rey Oaks, Monterey County, CSUMB, UCSC, PCA, MCWD and MPC. FORA staff shall chair the TAG.

7.3. Appointment to the TAG shall be made by the FORA Administrative Committee based upon nominations from the respective jurisdictions.

7.4. Frequency of meetings shall be once every two months, or as the chair determines based on Study status.

7.5. The TAG shall be appointed within 120 days of signing this MOU, and dissolved upon selection of a Preferred Water Augmentation Mix by the FORA Board.

- 8. <u>Consultant/Contractor Selection for Study Work</u>
  - 8.1. A Selection committee will be established for the requirements development and review of requests and evaluation criteria, interviewing, evaluation of proposals, and selection of consultants and/or contractors to conduct the Study.
  - 8.2. The committee shall be comprised of 3 staff members, 1 from each of The Parties.
  - 8.3. It is recommended the committee members follow one of the two consultant selection procedures:

8.3.1. Engineering Firm Selection Process: Recommendations for Small Public Water Systems Utilizing CDPH Infrastructure Funding, California Department of Public Health, Division of Drinking Water and Environmental Management, August 2012.

8.3.2. Consultant Selection Guidebook: Procedures for Selecting Consultants for FHWA Federal-Aid Projects and State Funded Projects, STATE OF CALIFORNIA, Department of Transportation, Division of Local Assistance, Office of Procedures Development, January 2002, as may be updated from time to time.

8.4. It is recommended that the committee members give priority to consultants and contractors able to demonstrate a mature project management model utilizing an earned value management system.

| FORA   |      | Approved as to form:                      |      |
|--|------|---|------|
| By<br>Michael A. Houlemard, Jr.<br>Executive Officer | Date | By<br>Jon Giffen<br>Authority Counsel     | Date |
| MCWD   |      |   |      |
| By<br>Keith Van Der Maaten<br>General Manager        | Date | By<br>Roger Masuda<br>Authority Counsel   | Date |
| MRWPCA   |      |   |      |
| By<br>Paul Sciuto<br>General Manager                 | Date | By<br>Rob Wellington<br>Authority Counsel | Date |

## IN WITNESS WHEREOF, FORA, MCWD and MRWPCA execute this Agreement:

| FORT   | ORD REUSE AUTHORITY BO | ARD REPORT |  |  |  |
|--|------------------------|------------|--|--|--|
| BUSINESS ITEMS   |                        |            |  |  |  |
| Subject: Consider Resolutions Adopting Marina Coast Water District's Compensation Plan |                        |            |  |  |  |
| Meeting Date:<br>Agenda Number:  | May 13, 2016<br>6d     | ACTION     |  |  |  |

### RECOMMENDATION(S):

Consider Resolution Nos. 16-XX and 16-XX Adopting a Compensation Plan for Base-wide Water and Sewer Services on the Former Fort Ord (Attachment A and B).

#### BACKGROUND/DISCUSSION:

The 1998 Water Wastewater Facilities Agreement (FA) assigns Marina Coast Water District (MCWD) the responsibility to keep a fund for the Ord Community separate from the general MCWD operation. The Ord Community fund has its own line items and account numbers, giving MCWD the ability to report on revenues and expenses for the service area (Section 7.1.1). The Water Wastewater Oversight Committee (WWOC) is responsible for reviewing and recommending Budgets and Compensation Plans (also referred to as a Budget) for the Ord Community (per Section 4.2.2.5 and Section 7.1.3 of the FA). The Fort Ord Reuse Authority's (FORA's) responsibility is to state whether it agrees or disagrees with MCWD's proposed budget within 3 months of receiving the Proposed Budget and Plans, and adopt by ordinance the compensation plan per Section 7.2 and 7.3. Section 7.2.1 governs budget disputes.

The WWOC received the proposed Budget on March 10, 2016, starting the three-month clock, making FORA Board's final approval deadline June 10, 2016. The FA states that if FORA does not respond within three months, the compensation plan contained in the latest submittal from MCWD shall be deemed adopted (Section 7.2.1), and if not approved, MCWD will default to the previous year's budget (FY 15/16). Please note, there is <u>NO</u> change in the capital charge from FY 2015-2016. The WWOC met with MCWD to review the budget on March, 16th, April 8th, and May 2nd of 2016. Due to their size, the proposed budget and its revisions (**Exhibit A**) are available online at the following address:

#### http://fora.org/wwoc-review.html

The WWOC unanimously voted 5-0 to recommend the FORA Board adopt MCWD's Ord Community Compensation Plan as follows:

Adopt the Compensation Plan for Base-wide Water and Sewer Services on the Fort Ord Community, and to note that the rate increases authorized by the Proposition 218 process are scheduled over a five year period from 2014-2018. The increases over this term are required for capital improvement projects (CIP) and increased operating costs. The improvements yet to be completed are provided in the Draft Five-Year Plan (Attachment C) and include:

|  | 2016/17 | 17/18 | 18/19                 | 19/20 |
|--|---------|-------|-----------------------|-------|
| Clark & Gigling Lift Station and Force Main                |         |       |                       |       |
| Inter-Garrison Pipeline Upsizing, & Lightfighter Extension |         |       |                       |       |
| Demo D-Zone Reservoir                                      |         |       |                       |       |
| Eastside Parkway (D-Zone Pipeline)                         |         |       | and the second second |       |
| SCSD Improvements –DRO                                     |         |       |                       |       |
| South Boundary Rd Pipeline                                 |         |       |                       |       |
| Improvements: Seaside Resort, Dunes, CSUMB                 |         |       |                       |       |

FISCAL IMPACT: Reviewed by FORA Controller

Staff time for this item is included in the approved FORA budget.

## **COORDINATION:**

WWOC, MCWD, Administrative Committee, Executive Committee

| Prepared by                  | Reviewed by D. Steven Endster |
|------------------------------|-------------------------------|
| Peter Said                   | Steve Endsley 0               |
| Approved by Muchae<br>Michae | A. Houlemard, Jr.             |

## **Resolution No. 16-XX**

Resolution of the Fort Ord Reuse Authority Board of Directors Adopting the Budget and the Ord Community Compensation Plan for FY 2016-2017 not including Capacity Charges

May 13, 2016

THIS RESOLUTION is adopted with reference to the following facts and circumstances:

WHEREAS, Marina Coast Water District (District) Staff prepared and presented the draft FY 2016-2017 Budget (**Exhibit A**) which includes projected revenues, expenditures and capital improvement projects for the Ord Community Water, Recycled Water and Wastewater systems, including the area within the jurisdiction of FORA and the area remaining within the jurisdiction of the U.S. Army; and,

WHEREAS, FORA is authorized by the FORA Act, particularly Government Code 67679(a)(1), to arrange for the provision of water and wastewater services to the Ord Community; and

WHEREAS, the District and FORA, entered into a "Water/Wastewater Facilities Agreement" ("the Agreement") on March 13, 1998, and have subsequently duly amended the Agreement; and,

WHEREAS, the Agreement provides a procedure for establishing budgets and compensation plans to provide for sufficient revenues to pay the direct and indirect, short-term and long-term costs, including capital costs, to furnish the water and wastewater facilities; and,

WHEREAS, the Agreement, as amended, provides that FORA and the District will each adopt the annual Budget and Compensation Plan by resolution; and,

WHEREAS, the proposed Budget and Compensation Plan for FY 2016-2017 provides for funds necessary to meet operating and capital expenses for sound operation and provision of the water, recycled water and wastewater facilities and to enable the District to provide continued water, recycled water and sewer services within the existing service areas on the former Fort Ord. The Budget and Compensation Plan for FY 2016-2017 adopted by FORA apply only to the area within FORA's jurisdictional boundaries; and,

WHEREAS, the Water/Wastewater Oversight Committee and Administrative Committee of FORA and the District Board of Directors have reviewed the proposed Budget and Compensation Plan; and,

WHEREAS, pursuant to the Agreement, FORA and the District have adopted and implemented and acted in reliance on budgets and compensation plans for prior fiscal years; and,

WHEREAS, pursuant to the Agreement, FORA and the District cooperated in the conveyance to the District of easements, facilities and ancillary rights for the water, recycled water and wastewater systems on the area of the former Fort Ord within FORA's jurisdiction; and,

WHEREAS, the District has provided water and wastewater services on the former Fort Ord by contract since 1997, and currently provides water and wastewater services to the area of the former Fort Ord within FORA's jurisdiction under the authority of the Agreement, and provides such services to the portion of the former Fort Ord still under the Army's jurisdiction by contract with the Army; and,

WHEREAS, FORA and the District have agreed that water conservation is a high priority, and have implemented a water conservation program in the Ord Community service area that includes public education, various incentives to use low-flow fixtures, and water-conserving landscaping. The rates, fees and charges in the Budget and Compensation Plan for FY 2016-2017 adopted by this Resolution are intended to support the water conservation program and encourage water conservation, pursuant to sections 375 and 375.5 of the California Water Code. This conservation program and these rates, fees and charges are in the public interest, serve a public purpose, and will promote the health, welfare, and safety of Ord Community, and will enhance the economy and quality of life of the Monterey Bay community; and,

WHEREAS, estimated revenues from the rates, fees and charges will not exceed the estimated reasonable costs of providing the services for which the rates, fees or charges are imposed, will not be used for any purpose other than that for which the fee or charge was imposed, will not exceed the proportional cost of the service attributable to each identified parcel upon which the fee or charge is proposed for imposition and no fee or charge will be imposed for a service unless that service is actually used by, or immediately available to, the owner of the property in question; and,

WHEREAS, at a public meeting, the Board has determined that the Budget and Compensation Plan, including the rates, fees and charges therein, should be adopted as set forth on **Exhibit A** to this Resolution; and,

WHEREAS, on May 19, 2014, the District Board held a Proposition 218 hearing on the rates, fees and charges, not including Capacity Charges, for the Compensation Plan pursuant to and in accordance with Section 6 of Article XIIID of the California Constitution; and,

WHEREAS, at the hearing, the District Board heard and considered all protests to the Compensation Plan and the rates, fees and charges proposed and found that protests were submitted by less than a majority of the record owners of each identified parcel upon which the fee or charge is proposed for imposition; and,

WHEREAS, FY 2016-2017 Capacity Charges are the subject of and will be adopted by a separate Resolution; and,

WHEREAS, The District is acting to provide continued water, recycled water and sewer service within existing service areas on the Ord Community, and that such action is exempt from CEQA pursuant to Public Resources Code Section 21080(b)(8) and Section 15273 of the State CEQA Guidelines codified at 14 CCR §15273.

NOW THEREFORE the Board hereby resolves that:

- 1. The Board of Directors of the Fort Ord Reuse Authority does hereby approve and adopt the FY 2016-2017 Budget and Compensation Plan, not including Capacity Charges, for water, recycled water and wastewater services to the Ord Community.
- 2. The District is authorized to charge and collect rates for provision of water and wastewater services within the boundaries of FORA in accordance with the rates, fees and charges set forth in **Exhibit A**, not including Capacity Charges. The District is further authorized to use the same rates, fees and charges in providing services to the area of Ord Community within the jurisdiction of the U.S. Army.
- 3. The rates, fees and charges authorized by this Resolution shall not exceed the estimated reasonable costs of providing the services for which the rates, fees or charges are imposed.

Upon motion by \_\_\_\_\_, seconded by \_\_\_\_\_, the foregoing Resolution was passed on this \_\_\_\_ day of \_\_\_\_\_, \_\_\_, by the following vote:

AYES: NOES: ABSTENTIONS: ABSENT:

Mayor Pro-Tem Frank O'Connell, Chair

ATTEST:

Michael A. Houlemard, Jr., Secretary

# **Resolution No. 16-XX**

Resolution of the Fort Ord Reuse Authority Board of Directors Adopting the Capacity Charge element of the Budget and the Ord Community Compensation Plan for FY 2016-2017

# May 13, 2016

THIS RESOLUTION is adopted with reference to the following facts and circumstances:

WHEREAS, Marina Coast Water District (District) Staff prepared and presented the draft FY 2016-2017 Budget (**Exhibit A**) which includes projected revenues, expenditures and capital improvement projects for the Ord Community Water, Recycled Water and Wastewater systems, including the area within the jurisdiction of FORA and the area remaining within the jurisdiction of the U.S. Army; and,

WHEREAS, FORA is authorized by the FORA Act, particularly Government Code 67679(a)(1), to arrange for the provision of water and wastewater services to the Ord Community; and

WHEREAS, the District and FORA, entered into a "Water/Wastewater Facilities Agreement" ("the Agreement") on March 13, 1998, and have subsequently duly amended the Agreement; and,

WHEREAS, the Agreement provides a procedure for establishing budgets and compensation plans to provide for sufficient revenues to pay the direct and indirect, short-term and long-term costs, including capital costs, to furnish the water and wastewater facilities; and,

WHEREAS, the Agreement, as amended, provides that FORA and the District will each adopt the annual Budget and Compensation Plan by resolution; and,

WHEREAS, the proposed Budget and Compensation Plan for FY 2016-2017 provides for funds necessary to meet operating and capital expenses for sound operation and provision of the water, recycled water and wastewater facilities and to enable the District to provide continued water, recycled water and sewer services within the existing service areas on the former Fort Ord. The compensation plan adopted by FORA applies only to the area within FORA's jurisdictional boundaries; and,

WHEREAS, to update the capacity charge calculations contained in the 2005 financing study prepared by Citigroup Global Markets Inc., Carollo Engineers prepared a five-year water and wastewater financial plan and rate study in 2013 for the District, which recommended an increase in capacity charges for water and wastewater services to the Ord Community. The District staff provided additional information to Carollo and upon further analysis, Carollo issued in February 2014 revisions which reduced the amount of the proposed new capacity charges and were implemented July 1, 2014; and,

WHEREAS, the Water/Wastewater Oversight Committee and Administrative Committee of FORA and the District Board have reviewed the proposed Budget and Compensation Plan; and,

WHEREAS, pursuant to the Agreement, FORA and the District have adopted and implemented and acted in reliance on budgets and compensation plans for prior fiscal years; and,

WHEREAS, pursuant to the Agreement, FORA and the District have cooperated in the conveyance to the District of easements, facilities and ancillary rights for the water, recycled water and wastewater systems on the area of the former Fort Ord within FORA's jurisdiction; and,

WHEREAS, the District has provided water and wastewater services on the former Fort Ord by contract since 1997, and currently provides water and wastewater services to the area of the former Fort Ord within FORA's jurisdiction under the authority of the Agreement, and provides such services to the portion of the former Fort Ord still under the Army's jurisdiction by contract with the Army; and,

WHEREAS, capacity charges are imposed as a condition of service to customers. The charges are not imposed upon real property or upon persons as an incident of real property ownership; and,

WHEREAS, estimated revenues from the capacity charges will not exceed the estimated reasonable costs of providing the facilities and services for which the charges are imposed; and,

WHEREAS, the capacity charges have not been calculated nor developed on the basis of any parcel map, including any assessor's parcel map; and,

WHEREAS, no written requests are on file with the District for mailed notice of meetings on new or increased fees or service charges pursuant to Government Code Section 66016. At least 10 days prior to the meeting, the District made available to the public data indicating the amount of cost, or estimated cost, required to provide the service for which the fee or service charge is levied and the revenue sources anticipated to provide the service; and

WHEREAS, the amount of the increase in capacity charges exceeds the percentage increase in the Implicit Price Deflator for State and Local Government Purchases, as determined by the Department of Finance. As a result, the District cannot charge the increased capacity fee to any school district, county office of education, community college district, state agency, or the University of California before first negotiating the increases with those entities in accordance with District Code section 6.16.020 and Government Code section 54999.3. Although these sections also apply to California State University at Monterey Bay, the District has complied with its obligation to negotiate with it and can charge the increased amounts to CSUMB as a result of and as limited by a Settlement Agreement and Mutual Release dated June 1, 2006, by which the District and California State University made an agreement regarding the amount of all future capacity charges. Accordingly, the District can charge the increased capacity charges as limited by the Settlement Agreement and Mutual Release immediately to CSUMB. The increased capacity charges to any other school district, state agency, county office of education, community college district or the University of California will be effective only when negotiations are concluded with those entities; and,

WHEREAS, after a public meeting, the Board has determined that the capital elements of the Budget and Compensation Plan, including the capacity charges therein, should be adopted as set forth on **Exhibit A** to this Resolution; and

WHEREAS, the capacity charges set forth on **Exhibit A** to this Resolution have NOT increased from those approved in the FY 2015-2016 Budget and Compensation Plan; and,

WHEREAS, the District is acting to provide continued water and sewer service within existing service areas on the Ord Community, and that such action is exempt from CEQA pursuant to Public Resources Code Section 21080(b)(8) and Section 15273 of the State CEQA Guidelines codified at 14 CCR §15273.

NOW THEREFORE the Board hereby resolves that:

- 1. The Board of Directors of the Fort Ord Reuse Authority does hereby approve and adopt the capital elements of the FY 2016-2017 Budget for water, recycled water and wastewater services to the Ord Community.
- 2. The capital elements of the compensation plan for the area of Ord Community within FORA's jurisdiction, including capacity charges, set forth on **Exhibit A** to this Resolution are hereby approved and adopted. The District is authorized to charge and collect capacity charges for provision of water and wastewater services within the boundaries of the Fort Ord Reuse Authority in accordance with the schedule set forth in **Exhibit A**. The District is further authorized to use the same charges in providing services to the area of Ord Community within the jurisdiction of the U.S. Army.
- 3. The charges authorized by this Resolution shall not exceed the estimated reasonable costs of providing the services for which the charges are imposed.
- 4. The District will comply with the requirements of Government Code section 54999.3 before imposing a capital facilities fee (as defined in Government Code section 54999.1) on any school district, county office of education, community college district, the University of California or state agency. The District has negotiated and entered into that certain Settlement Agreement and Mutual Release dated June 1, 2006, with California State University.

Upon motion by \_\_\_\_\_\_, seconded by \_\_\_\_\_\_, the foregoing Resolution was passed on this \_\_\_\_ day of \_\_\_\_\_\_, \_\_\_\_, by the following vote:

AYES: NOES: ABSTENTIONS: ABSENT:

Mayor Pro-Tem Frank O'Connell, Chair

ATTEST:

Michael A. Houlemard, Jr., Secretary

Exhibit A to Item 6d FORA Board Meeting, 5/13/16



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# Marina Coast Water District FY 2016/2017 Budget Calendar (Includes Marina & Ord Community)

| DATE       | RP                  | MCWD | WWOC | FORA | DESCRIPTION   |
|------------|---------------------|------|------|------|---|
| 01/11/2016 | DAS/GM              | X    |      |      | Distribute 2016-2017 Draft Budget Schedule to MCWD Board  |
| 01/13/2016 | DAS/GM              |      | X    |      | Distribute 2016-2017 Draft Budget Schedule to WWOC  |
| 02/16/2016 | DAS/GM              | Х    |      |      | Present 2015-2016 Mid-Year Report to MCWD Board.<br>PUBLIC MEETING  |
| 02/17/2016 | DAS/GM              | Х    | X    |      | Present 2015-2016 Mid-Year Report and Draft 5-Year CIP<br>Plan to WWOC. PUBLIC MEETING  |
| 02/18/2016 | DAS/DH              | X    |      |      | Distribute 2016-2017 Budget Worksheets to Department Heads  |
| 02/26/2016 | DAS/DH              | X    |      |      | 2016-2017 Budget Worksheets due from Department Heads   |
| 03/07/2016 | DAS/GM              | Х    |      |      | Budget Workshop Meeting (Department Heads/Board).<br>PUBLIC MEETING   |
| 03/10/2016 | DAS/GM              |      | X    |      | Distribute Ord Community Draft Budget to WWOC.  |
| 03/16/2016 | DAS/GM              |      | X    |      | Q&A with WWOC on Ord Community Draft Budget and<br>provide WWOC with updates from the Budget Workshop.<br>PUBLIC MEETING.         |
| 04/04/2016 | DAS/GM              | Х    |      |      | Present Revised Draft Budget to the Board. PUBLIC MEETING   |
| 04/13/2016 | DAS/GM              |      | Х    |      | Further discussion Ord Community Revised Draft Budget with<br>WWOC. Possible WWOC recommendation to FORA Board.<br>PUBLIC MEETING |
| 04/20/2016 | DAS/GM              | Х    |      |      | Present Revised Draft Budget to the Board. PUBLIC MEETING   |
| 05/02/2016 | DAS/GM              |      | X    |      | Ord Community Revised Draft Budget presented to WWOC<br>for recommendation to FORA Board (if necessary). PUBLIC<br>MEETING        |
| 05/13/2016 | DAS/GM<br>FORAStaff | Х    |      | X    | FORA Board first vote to adopt Ord Community Budgets.<br>PUBLIC MEETING   |
| 05/16/2016 | DAS/GM              | Х    |      |      | MCWD Discusses Revised Draft Budget (if necessary).<br>PUBLIC MEETING   |
| 06/10/2016 | DAS/GM<br>FORAStaff |      |      | X    | FORA Board second vote to adopt Ord Community Budgets (if necessary). PUBLIC MEETING  |
| 06/20/2016 | DAS//GM             | X    |      |      | MCWD Board adopts District Budget. PUBLIC MEETING   |

GM= General Manager; DAS= Director of Administrative Services; DH=Department Heads

Budget Calendar 2016-2017 05132016

Marina Coast Water District

Marina Coast Water District

DATE: May 13, 2016

**TO:** Fort Ord Reuse Authority

FROM: Keith Van Der Maaten, General Manager

**SUBJECT:** Budget Summary

Introduction.

On behalf of the District staff, I am pleased to present the Draft Fiscal Year 2016-2017 Budget. This budget was developed with a focus on cost containment of system operations and infrastructure needs.

The purpose of this Budget Summary is to provide an overview of the FY 2016–2017 Draft Budget document and the key assumptions used in developing this Budget.

The Draft Budget includes 3 separate cost centers:

- Ord Community Water
- Ord Community Wastewater Collection (Sewer)
- Recycled Water (RUWAP)

In accordance with Article 7 of the Water Wastewater Facilities Agreement between MCWD and FORA, the District maintains separate cost centers to ensure that revenues and expenses are appropriately segregated and maintained for the Marina systems, the Ord Community systems, and the accruing costs for the Regional Water Augmentation Project. On October 25, 2006, the Board adopted Ordinance No. 43 which also requires the cost centers remain separate after the expiration of the Agreement between MCWD and FORA.

District costs that are not dedicated to a specific cost center are shared among the four primary cost centers - Marina Water, Marina Sewer, Ord Community Water, and Ord Community Sewer. Sharing of these expenses, in turn, creates efficiencies and cost savings for administrative functions for the two service areas that would otherwise not be realized. The District uses the expense ratio method to allocate these shared expenses. For FY 2016-2017, the assigned percentages are as follows:

| Marina Water | 26% | Ord Community Water | 54% |
|--------------|-----|---------------------|-----|
| Marina Sewer | 7%  | Ord Community Sewer | 13% |

Over the past several years, direct operating expenses throughout the Ord Community have increased causing its allocation percentages of shared expenses to increase. These expenses include the administrative costs associated with fulfilling the District's responsibilities under the Facilities Agreement with the Ford Ord Reuse Authority and the operations and maintenance costs on the large and aged systems within the Ord Community.

The following tables are historical and current calculations of allocation percentages:

<sup>1</sup>Total Operating Expenses less depreciation/amortization. Recycled Water operating expenses are included in Ord Water cost center for % allocation purposes for FY 2012-13 through FY 2016-17. \*FY 2013-2014 budget and allocation the same as FY 2012-2013.

| All Cost             | <u> </u>                | FY 2012-13               | FY 2010-11              | FY 2013-14               |                         | FY 2014-15               | FY 2013-14                      | FY 2015-16               | FY 2014-15                      | FY 2016-17               |
|----------------------|-------------------------|--------------------------|-------------------------|--------------------------|-------------------------|--------------------------|---------------------------------|--------------------------|---------------------------------|--------------------------|
| Centers              | Operating               | Allocation               | Operating               |                          |                         |                          | Operating                       |                          |                                 | Allocation               |
|                      | Costs1                  | %                        | Costs1                  | %*                       | Costs1                  | %                        | Costs <sup>1</sup>              | %                        | Costs <sup>1</sup>              | %                        |
| Marina<br>Water      | \$2,006,023             | 30%                      | \$2,006,023             | 30%                      | \$2,135,956             | 29%                      | \$2,039,492                     | 27%                      | \$2,015,266                     | 26%                      |
| Marina<br>Sewer      | \$627,042               | 9%                       | \$627.042               | 9%                       | \$590,125               | 8%                       | \$526,952                       | 7%                       | \$550,054                       | 7%                       |
| Ord                  |                         |                          |                         |                          | 1.1                     |                          |                                 |                          |                                 |                          |
| Water<br>Ord         | \$3,362,303             | 50%                      | \$3,362,303             | 50%                      | \$3,780,430             | 52%                      | \$4,155,620                     | 54%                      | \$4,294,101                     | 54%                      |
| Sewer                | \$771,433               | 11%                      | \$771,433               | 11%                      |                         | 1                        |                                 | 12%                      |                                 | 13%                      |
| Marina               | FY 2010-11              |                          |                         |                          |                         |                          |                                 |                          | FY 2014-15                      |                          |
| Only Cost<br>Centers | Operating<br>Costs      | Allocation %             | Operating<br>Costs      | Allocation %*            | Operating<br>Costs      | Allocation %             | Operating<br>Costs              | Allocation %             | Costs                           | Allocation<br>%          |
|                      |                         |                          |                         |                          |                         |                          |                                 |                          |                                 |                          |
| Marina<br>Water      | \$2,006,023             | 76%                      | \$2,006,023             | 76%                      | \$2,135,956             | 78%                      | \$2,039,492                     | 79%                      | \$2,039,492                     | 79%                      |
| Marina               |                         |                          |                         |                          |                         |                          |                                 |                          |                                 |                          |
| Sewer                | \$627,042               | 24%                      | \$627,042               | 24%                      | \$590,125               | 22%                      | \$526,952                       | 21%                      | \$526,952                       | 21%                      |
| Ord Only<br>Cost     | FY 2010-11<br>Operating | FY 2012-13<br>Allocation | FY 2010-11<br>Operating | FY 2013-14<br>Allocation | FY 2012-13<br>Onerating | FY 2014-15<br>Allocation | FY 2013-14                      | FY 2015-16<br>Allocation | FY 2014-15<br>Operating         | FY 2016-17<br>Allocation |
| Centers              | Costs1                  | Milliocation<br>%        | Costs1                  | %*                       | Costs1                  | Milocation<br>%          | Costs <sup>1</sup>              | Anocation<br>%           | Costs <sup>1</sup>              | Milliation<br>%          |
|                      |                         |                          |                         |                          |                         |                          |                                 |                          |                                 |                          |
| Ord<br>Water         | \$3,362,303             | 81%                      | \$3,362,303             | 81%                      | \$3,780,430             | 82%                      | \$4,155,620                     | 82%                      | \$4,294,101                     | 81%                      |
| Ord                  | 6771 400                | 100/                     | 6771 400                | 1.00/                    | ¢010 700                | 190/                     | 6002.0 <i>C</i> 4               | 100/                     | ¢1 002 454                      | 109/                     |
| Sewer                | \$771,433               | 19%                      | \$771,433               | 19%                      | \$810,796               | 18%                      | \$893,864                       | 18%                      | \$1,002,451                     | 19%                      |
| Water                | FY 2010-11              |                          |                         |                          |                         |                          | FY 2013-14                      |                          | FY 2014-15                      |                          |
| Only Cost<br>Centers | Operating<br>Costs1     | Allocation<br>%          | Operating<br>Costs1     | Allocation %*            | Operating<br>Costs1     | Allocation<br>%          | Operating<br>Costs <sup>1</sup> | Allocation<br>%          | Operating<br>Costs <sup>1</sup> | Allocation<br>%          |
|                      |                         |                          |                         |                          |                         |                          |                                 |                          |                                 |                          |
| Marina<br>Water      | \$2,006,023             | 37%                      | \$2,006,023             | 37%                      | \$2,135,956             | 36%                      | \$2,039,492                     | 33%                      | \$2,015,266                     | 32%                      |
| Ord                  |                         |                          |                         |                          |                         |                          |                                 | 5570                     |                                 |                          |
| Water                | \$3,362,303             | 63%                      | \$3,362,303             | 63%                      | \$3,780,430             | 64%                      | \$4,155,620                     | 67%                      | \$4,294,101                     | 68%                      |
| Sewer                | FY 2010-11              |                          |                         |                          |                         |                          | FY 2013-14                      |                          |                                 |                          |
| Only Cost<br>Centers | Operating<br>Costs      | Allocation<br>%          | Operating<br>Costs      | Allocation<br>%*         | Operating<br>Costs      | Allocation<br>%          | Operating<br>Costs              | Allocation<br>%          | Operating<br>Costs              | Allocation<br>%          |
| Centers              | 20363                   | 20                       | 00515                   | 20                       |                         | /0                       | 60365                           | 76                       | 0000                            | 20                       |
| Marina               | 6633.040                | AEO                      | 6627.040                | 450                      | 6500 405                | 1364                     | CERC OF 2                       | 270                      | ĆEFO OF T                       | 250                      |
| Sewer<br>Ord         | \$627,042               | 45%                      | \$627,042               | 45%                      | \$590,125               | 42%                      | \$526,952                       | 37%                      | \$550,054                       | 35%                      |
| Sewer                | \$771,433               | 55%                      | \$771,433               | 55%                      | \$810,796               | 58%                      | \$893,864                       | 63%                      | \$1,002,451                     | 65%                      |

The District utilizes a system of tracking of expenses for specific activities through the use of task codes. Task codes are assigned to expenses within different line item accounts to track the total cost of the specific activity such as research and development of augmented water sources.

Assumptions. The key assumptions used to build this Budget include:

- Projected revenues are based on current customer accounts and projected development activity. In addition, the District conducted a 5-year rate study which proposed a 12% water rate increase and 4% sewer rate increase for Ord customers.

While these rates were formed and approved in 2014 to fund continued operations, investment in infrastructure and to increase reserve balances, the State mandated water conservation measures have impacted water revenues. This results in projected use and need to augment revenues with reserves.

 Proposed monthly rates with the proposed rate increases for the Ord Community customers as follows:

Effective January 1, 2017

| eter Service Charge<br>er 1 (0 - 8 hcf)<br>er 2 (9-16 hcf)<br>er 3 (17+ hcf)<br>at Rate Billing<br>verage monthly bill (13 hcf)<br>/astewater Collection Rate (monthly) | Ord Community |
|---|---------------|
| Tier 2 (9-16 hcf)<br>Tier 3 (17+ hcf)<br><u>Flat Rate Billing</u><br>Average monthly bill (13 hcf)<br><u>Wastewater Collection Rate (monthly)</u>                       | \$37.55       |
| Tier 1 (0 - 8 hcf)  | 3.40          |
| Tier 2 (9-16 hcf)   | 5.22          |
| Tier 3 (17+ hcf)  | 7.03          |
| Flat Rate Billing   | 143.94        |
| Average monthly bill (13 hcf)   | \$90.85       |
| Wastewater Collection Rate (monthly)  | Ord Community |
| Flat Rate   | \$29.80       |

- Projected revenues and funding sources of \$24.957 million for all cost centers; Ord Community Water \$8.932 million, Ord Community Sewer \$3.355 million, and RUWAP \$12.670 million which includes contributions from FORA of \$1.591 million and \$11.079 million of loan proceeds from the State Revolving Fund which is projected to be funded in October 2016.
- Projected expenses (excluding interest) of \$6.904 million for all cost centers; Ord Community Water \$5.554 million, and Ord Community Sewer \$1.350 million.
- Scheduled debt (principal/interest) payments on the 2010 \$8 million bond that refinanced the Armstrong Ranch Promissory Note.
- Scheduled debt (principal/interest) payments on the 2015 \$29.840 million bond for Marina and Ord Community service area that advance refunded the 2006 bond to take advantage of lower interest rates.
- Capital replacement reserve funding for Marina and Ord Systems per Board Policy \$0.200 million for Ord Water and \$0.100 million for Ord Sewer.

- \$15.105 million of Capital Improvement Projects and Capital Equipment Replacements; Ord Community Water \$1.423 million, Ord Community Sewer \$1.012 million and RUWAP \$12.670 million.
- Salaries adjusted 2.6% for Cost of Living Adjustment (COLA). MOU agreements with District employee groups require the COLA be based on the April Consumer Price Index which may require this COLA to be revised in May, 2016.
- Support for a staff of 39 positions:
  - Administration 15
  - Operations & Maintenance 15
  - Laboratory 1
  - Conservation 2
  - Engineering 6

With the focus on providing a high level of customer service in the most efficient manner, this budget includes organization changes and funding for (1) reclassification of the Management Services Administrator to HR/Customer Relations Manager, (2) an authorized Meter Reader position, and (3) the creation of a new Applications Systems Analyst position.

- Increased healthcare costs based on information received as of February, 2016 (a 5% increase has been included).
- Continuation of various conservation rebate program costs.
- Cost of new technology (upgrades per the District's Technology Plan).
- Annual maintenance of facilities for Operations & Maintenance.

Prior Year Accomplishments. In FY 2015-2016 the District recognized the following accomplishments:

- The District received the Award for Excellence in Financial Reporting from the Government Finance Officers Association (GFOA) for its FY 2014-2015 Comprehensive Annual Financial Report (CAFR). This is the eighth consecutive year that the District has received this prestigious national award.
- On July, 15, 2015, the District conducted an advanced refunding of the outstanding 2006 Certificates of Participation Bonds with the 2015 Revenue Refunding Bonds which will realize an annual cash flow savings of approximately \$220,000 per year and a total net present value savings of approximately \$2.6 million District wide.
- Conducted a cyber security audit of the District's various information technology systems.
- Completed construction of the office building within the Imjin Office Park which will house the Bureau of Land Management (BLM).
- Updated the District's Financial Policies including the Investment and Reserve Polices.

- The District signed the Commitment to Excellence with ACWA/JPIA in the interest of reducing MCWD's insurance costs, and committing to a program of excellence that, through implementation of "best practices" reduces the potential and frequency of:
  - Vehicle Losses
  - Infrastructure Related Losses
  - Construction Related Losses
  - Employment Practices Claims
  - Ergonomic and Fall Injuries

# ORD COMMUNITY WATER & WASTEWATER SYSTEM RATES, FEES and CHARGES FY 2016 - 2017 Effective July 1, 2016 and January 1, 2017

|  | _   | July 1, 2016                              | January 1, 2017                           |
|--|---|---|---|
| Water Consumption Charge<br>0 - 8 hcf    | First Tier  | 2.97 per hcf                              | 3.40 per hcf                              |
| 8 - 16 hcf                               | Second Tier                                       | 4.56 per hcf                              | 5.22 per hcf                              |
| 16+ hcf                                  | Third Tier  | 6.14 per hcf                              | 7.03 per hcf                              |
|  | Monthly Capital Surcharge (Connections after June | ·   |   |
|  | 30, 2005 & before July 5, 2014)                   | 20.00 per EDU                             | 20.00 per EDU                             |
|  | Flat Rate   | 127.29 per unit                           | 143.94 per unit                           |
| Monthly Minimum Water Cha                | rges  |   |   |
| Size                                     |   | Fee                                       | <u>Fee</u>                                |
| 5/8" or 3/4"                             |   | 34.37 per month                           | 37.55 per month                           |
| 1"                                       |   | 53.62 per month                           | 58.57 per month                           |
| 1 1/2"                                   |   | 85.71 per month                           | 93.62 per month                           |
| 2"                                       |   | 124.20 per month                          | 135.66 per month                          |
| 3"                                       |   | 214.09 per month                          | 233.85 per month                          |
| 4"                                       |   | 342.36 per month                          | 373.96 per month                          |
| 6"                                       |   | 663.18 per month                          | 724.39 per month                          |
| 8"                                       |   | 1,305.19 per month                        | 1,425.66 per month                        |
| Monthly Minimum Sewer Cha                | arges   |   |   |
|  | Monthly Wastewater Charge                         | 28.65 per EDU                             | 29.80 per EDU                             |
|  | Monthly Capital Surcharge (Connections after June |   |   |
|  | 30, 2005 & before July 5, 2014)                   | 5.00 per EDU                              | 5.00 per EDU                              |
| Temporary Water Service                  |   |   |   |
| Motor Doposit Foo                        |   | 650.00                                    | 650.00                                    |
| Meter Deposit Fee<br>Hydrant Meter Fee ( | (Sat/Pamaya Eaa)                                  | 140.00 one time fee                       | 140.00 one time fee                       |
| -  |   |   |   |
| Hydrant Meter Fee (<br>Minimum Monthly S |   | 140.00 per occurrence<br>125.32 per month | 140.00 per occurrence<br>141.69 per month |
| Estimated Water Co                       | -   | 1,100.00 minimum                          | 1,100.00 minimum                          |
|  | insumption Deposit                                | 1,100.00 minimum                          | 1,100.00 miniman                          |
| Private Fire Meter Charge                |   |   |   |
| Size                                     |   | Fee                                       | Fee                                       |
| 1"                                       |   | 2.00 per month                            | 2.19 per month                            |
| 1 1/2"                                   |   | 5.82 per month                            | 6.35 per month                            |
| 2"                                       |   | 12.40 per month                           | 13.54 per month                           |
| 2 1/2"                                   |   | 22.29 per month                           | 24.35 per month                           |
| 3"                                       |   | 36.01 per month                           | 39.33 per month                           |
| 4"                                       |   | 76.73 per month                           | 83.81 per month                           |
| 6"                                       |   | 222.88 per month                          | 243.46 per month                          |
| 8"                                       |   | 474.97 per month                          | 518.81 per month                          |
| Capacity Charges                         |   |   |   |
| Water                                    |   | \$8,010.00 per edu                        | \$8,010.00 per edu                        |
| Sewer                                    |   | \$3,322.00 per edu                        | \$3,322.00 per edu                        |
| OGWEI                                    |   | ψ0,022.00 μει euu                         | 40,022.00 per euu                         |

### **MARINA & ORD COMMUNITY** WATER & WASTEWATER SYSTEM **RATES, FEES and CHARGES** FY 2016 - 2017 Effective July 1, 2016

| General Manager  | \$147.00 per hour |
|--|-------------------|
| District Engineer  | \$122.00 per hour |
| Director of Administrative Services                            | \$102.00 per hour |
| Capital Projects Manager                                       | \$86.00 per hour  |
| Projects Manager   | \$93.00 per hour  |
| Associate Engineer   | \$77.00 per hour  |
| Engineering Administrative Assistant                           | \$63.00 per hour  |
| Engineering Assistant  | \$55.00 per hour  |
| Lab Supervisor   | \$80.00 per hour  |
| O&M Superintendent   | \$102.00 per hour |
| O&M Supervisor   | \$89.00 per hour  |
| Operations & Maintenance System Operator 3                     | \$76.00 per hour  |
| Operations & Maintenance System Operator 2/Backflow Specialist | \$74.00 per hour  |
| Operations & Maintenance System Operator 2                     | \$77.00 per hour  |
| Operations & Maintenance System Operator 1                     | \$65.00 per hour  |
| Conservation Specialist III                                    | \$63.00 per hour  |
| Conservation Specialist I/II                                   | \$45.00 per hour  |

Work Truck Backhoe Tractor Front Loader Tractor Vactor Truck Dump Truck Ground Penetrating Radar Uit CCTV Camera

#### Photocopy Charges

- Size 5/8" or 3/4" 1" 1 1/2" 2" 3" or Larger
- Preliminary Project Review Fee (large projects) Plan Review Fees: Existing Residential Modifications Existing Commercial Modifications Plan Review Water/Sewer Permit Fee Small Project Inspection Fee (single lot) Large Project Inspection Fee (large projects) Building Modification/Addition Fee Deposit for a Meter Relocation Mark and Locate Fee (USA Markings) Backflow/Cross Connection Control Fee Additional Backflow/Cross Connection Device Deposit for New Account/Re-Establish Account Meter Test Fee **Returned Check Fee Basic Penalty** Additional Penalty

\$80.00 per hour 102.00 per hour \$89.00 per hour \$76.00 per hour \$74.00 per hour \$77.00 per hour \$65.00 per hour \$63.00 per hour \$45.00 per hour \$20.00 per hour \$30.00 per hour \$58.00 per hour \$30.00 per hour

\$0.20 per copy

\$30.00 per hour

\$10.00 per hour \$65.00 per hour

Meter Installation Fee \$350.00 \$400.00 \$450.00 \$700.00 Actual direct and indirect cost to district. Advance payment to be based on estimated cost.

#### \$500.00

\$200.00 per unit plus additional fees \$400.00 per unit plus additional fees \$500.00 per unit plus additional fees \$30.00 each \$400.00 per unit \$500.00 per unit plus 3% of water & sewer construction cost \$200.00 per unit \$200.00 deposit, plus actual costs \$100.00 first mark and locate at no-charge, each additional for \$100 \$45.00 per device \$30.00 per device \$35.00 per edu \$15.00 for 3/4" meter, actual cost for 1" and larger \$15.00 per returned item 10% of the delinquent amount 1.50% per month of the delinguent amount

# Marina Coast Water District Budget Summary Budget FY 2016-2017

| 1  | 2   | 3         | 4                                     | 5          | 6          | 7  |
|----|---|-----------|---------------------------------------|------------|------------|----|
| Ln |   | ORD CON   | IMUNITY                               |            |            | Ln |
| #  | REVENUE   | WATER     | SEWER                                 | RUWAP      | TOTAL      | #  |
| 1  | WATER SALES                                       | 4,334,328 | -                                     | -          | 4,334,328  | 1  |
| 2  | FLAT RATE ACCOUNTS                                | 1,100,000 | -                                     | -          | 1,100,000  | 2  |
| 3  | OTHER WATER SALES                                 | -         | -                                     | -          | -          | 3  |
| 4  | SEWER SALES                                       | -         | 2,135,168                             | -          | 2,135,168  | 4  |
| 5  | FIRE SYSTEM CHARGE                                | 153,446   | -                                     | -          | 153,446    | 5  |
| 6  | BACKFLOW PREVENTION                               | 28,000    | -                                     | -          | 28,000     | 6  |
| 7  | LATE CHARGES                                      | 50,000    | -                                     | -          | 50,000     | 7  |
| 8  | PERMITS/PLAN CHECK                                | 30,500    | 14,000                                | -          | 44,500     | 8  |
| 9  | WHEELING CHARGE                                   | 24,000    |                                       |            | 24,000     | 9  |
| 10 | METER FEES  | 75,000    | -                                     |            | 75,000     | 10 |
| 11 | CAPACITY FEES/CAPITAL SURCHARGE                   | 2,440,825 | 996,841                               |            | 3,437,666  | 11 |
| 12 | OTHER INCOME                                      | 460,800   | 142,600                               | -          | 603,400    | 12 |
| 13 | INTEREST INCOME                                   | 4,792     | 1,588                                 | 2          | 6,382      | 13 |
| 14 | DEFD REVENUE - BONDS                              | 5,652     | 1,583                                 | -          | 7,235      | 14 |
| 15 | GRANT REVENUE                                     | -         | -                                     | -          | -          | 15 |
| 16 | IOP RENTAL REVENUE                                | 92,219    | 25,821                                |            | 118,040    | 16 |
| 17 | BLM RENTAL REVENUE                                | 132,419   | 37,077                                |            | 169,496    | 17 |
| 18 | GAIN OR LOSS ON ASSET SALES                       | -         | -                                     | -          | -          | 18 |
| 19 | FORA RUWAP CONTRIBUTION                           | -         | -                                     | 1,590,600  | 1,590,600  | 19 |
| 20 | LOAN PROCEEDS - STATE REVOLVING FUND <sup>1</sup> | -         | -                                     | 11,079,400 | 11,079,400 | 20 |
| 21 | TOTAL REVENUE                                     | 8,931,981 | 3,354,678                             | 12,670,002 | 24,956,661 | 21 |
| 21 |   | 0,831,801 | 3,334,070                             | 12,070,002 | 24,930,001 | 21 |
|    | EXPENSES  |           |                                       |            |            |    |
| 22 | SALARIES & BENEFITS                               | 2,581,520 | 759,041                               | -          | 3,340,561  | 22 |
|    | DEPT. EXPENSE                                     | 2,595,187 | 575,682                               | -          | 3,170,869  | 23 |
|    | INTEREST EXPENSE                                  | 812,673   | 262,047                               | 309,948    | 1,384,668  | 24 |
|    | FRANCHISE & ADMIN FEES                            | 377,000   | 15,000                                | -          | 392,000    | 25 |
|    |   | ,         | , , , , , , , , , , , , , , , , , , , |            | ,          |    |
| 26 | TOTAL C I P/CAPITALIZED EQUIPMENT                 | 1,423,459 | 1,011,675                             | 12,670,000 | 15,105,134 | 26 |
| 27 | PRINCIPAL DEBT SERVICE                            | 857,197   | 263,183                               | 208,150    | 1,328,530  | 27 |
| 28 | TRANSFER TO CAP REPLACEMENT FUND                  | 200,000   | 100,000                               | -          | 300,000    | 28 |
| 29 | TRANSFER (FROM)/TO RESERVES, NET                  | 84,945    | 368,051                               | (518,096)  | (65,100)   | 29 |
| 30 | TOTAL EXPENSES                                    | 8,931,980 | 3,354,678                             | 12,670,002 | 24,956,661 | 30 |
|    |   |           |                                       |            |            |    |
| 31 | BALANCE   | 0         | 0                                     | 0          | 0          | 31 |

<sup>1</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

# Marina Coast Water District Budget Expense Summary by Department Budget FY 2016-2017

| 1<br>Ln                    | 2  | 5   | 6  | 7                                  | 9   | 10                         |
|----------------------------|--|---|--|------------------------------------|---|----------------------------|
| #                          | EXPENSES   | ORD COM<br>WATER  | SEWER  | RUWAP                              | TOTAL   | Ln<br>#                    |
| 1<br>2<br>3<br>4<br>5<br>6 | INTEREST EXPENSE<br>FRANCHISE & ADMIN FEE  | 1,144,923<br>753,845<br>812,673<br>377,000<br>3,088,441 | 275,630<br>181,820<br>262,047<br>15,000<br>734,497 | 309,948<br>309,948                 | 1,420,553<br>935,665<br>1,384,668<br>392,000<br>4,132,886 | 1<br>2<br>3<br>4<br>5<br>6 |
| 7<br>8<br>9<br>10          | DEPT. EXPENSE  | 724,682<br>809,869<br>1,534,551                         | 371,632<br>163,706<br>535,338                      | -                                  | 1,096,314<br>973,575<br>2,069,889                         | 7<br>8<br>9<br>10          |
| 11<br>12<br>13<br>14       | DEPT. EXPENSE  | 125,698<br>99,043<br>224,741                            | -  |                                    | 125,698<br>99,043<br>224,741                              | 11<br>12<br>13<br>14       |
| 15<br>16<br>17<br>18       | DEPT. EXPENSE  | 172,057<br>94,782<br>266,839                            | -  |                                    | 172,057<br>94,782<br>266,839                              | 15<br>16<br>17<br>18       |
| 19<br>20<br>21<br>22<br>23 | DEPT. EXPENSE<br>TOTAL - ENGINEERING EXP   | 414,159<br>837,648<br>1,251,807<br>6,366,380            | 111,779<br>230,156<br>341,935<br>1,611,769         | -<br>309,948                       | 525,938<br>1,067,804<br>1,593,742<br>8,288,097            | 19<br>20<br>21<br>22<br>23 |
| 25<br>26<br>27<br>28       | CAPITALIZED EQUIPMENT<br>SEASIDE LAND TRANSFER<br>TOTAL CIP/CAPITALIZED EQUIPMENT                                    | 1,276,859<br>146,600<br>-<br>1,423,459                  | 980,475<br>31,200<br>-<br>1,011,675                | 12,670,000<br>-<br>-<br>12,670,000 | 14,927,334<br>177,800<br>-<br>15,105,134                  | 24<br>25<br>26<br>27<br>28 |
| 29                         | TOTAL EXPENSES & CIP   | 7,789,839   | 2,623,444  | 12,979,948                         | 23,393,231  | 29                         |
| 31<br>32<br>33             | PRINCIPAL (2015 Bond)<br>RABOBANK LOANS (BLM)  | 392,500<br>434,400<br>30,297                            | 109,900<br>144,800<br>8,483                        | 208,150                            | 502,400<br>787,350<br>38,780                              | 30<br>31<br>32<br>33       |
| 34                         | TOTAL - PRINCIPAL DEBT SERVICE   | 857,197   | 263,183  | 208,150                            | 1,328,530   | 34                         |
| 35                         | FUUNDING TRANSFER TO CAP REPL FUND   | 200,000   | 100,000  |                                    | 300,000   | 35                         |
| 37                         | TRANSFER (FROM)/TO CAP REPL RES, NET<br>TRANSFER (FROM)/TO CAP CHG RES, NET<br>TRANSFER (FROM)/TO OPERATING RES, NET | (868,634)<br>1,110,579<br>(157,000)<br>84,945           | (628,790)<br>996,841<br>-<br>368,051               | -<br>(518,096)<br>(518,096)        | (1,497,424)<br>2,107,420<br>(675,096)<br>(65,100)         | 37<br>38                   |
| 38                         | TOTAL EXPENSES & USES  | 8,931,980   | 3,354,678  | 12,670,002                         | 24,956,661  | 38                         |

### Marina Coast Water District Budget Summary Comparison Budget FY 2016-2017

|   | 2014-2015<br>ACTUALS | 2015-2016<br>EST. ACTUALS | 2015-2016<br>ADOPTED | 2016-2017<br>PROPOSED | BUD vs. BUD<br>% CHANGE | BUD vs. EST<br>% CHANGE |
|---|----------------------|---------------------------|----------------------|-----------------------|-------------------------|-------------------------|
| REVENUE                                     |                      |                           |                      |                       |                         |                         |
| 1 WATER SALES                               | 3,446,856            | 3,976,448                 | 3,793,749            | 4,334,328             | 14.2%                   | 9.0%                    |
| 2 FLAT RATE ACCOUNTS                        | 1,069,432            | 1,182,998                 | 1,547,613            | 1,100,000             | -28.9%                  | -7.0%                   |
| 3 OTHER WATER SALES                         | 1,215,277            | 47,354                    | · _                  | -                     | 0.0%                    | 0.0%                    |
| 4 SEWER SALES                               | 1,871,721            | 2,053,046                 | 2,071,952            | 2,135,168             | 3.1%                    | 4.0%                    |
| 5 FIRE SYSTEM CHARGE                        | 123,543              | 142,079                   | 121,565              | 153,446               | 26.2%                   | 8.0%                    |
| 6 BACKFLOW PREVENTION                       | 24,774               | 25,029                    | 22,000               | 28,000                | 27.3%                   | 11.9%                   |
| 7 LATE CHARGES                              | 48,725               | 45,819                    | 50,000               | 50,000                | 0.0%                    | 9.1%                    |
| 8 PERMITS/PLAN CHECK                        | 12,734               | 43,917                    | 20,000               | 44,500                | 122.5%                  | 1.3%                    |
| 9 WHEELING CHARGE                           | 24,000               | 24,000                    | 24,000               | 24,000                | 0.0%                    | 0.0%                    |
| 10 METER FEES                               | 83,257               | 73,831                    | 7,500                | 75,000                | 900.0%                  | 1.6%                    |
| 11 CAPACITY FEES/CAPITAL SURCHARGE          | 1,323,274            | 2,636,524                 | 1,765,542            | 3,437,666             | 94.7%                   | 30.4%                   |
| 12 OTHER INCOME                             | 694,432              | 616,940                   | 26,400               | 603,400               | 2185.6%                 | -2.2%                   |
| 13 INTEREST INCOME                          | 144,618              | 21,693                    | 122,282              | 6,382                 | -94.8%                  | -70.6%                  |
| 14 DEFD REVENUE - BONDS                     | 38,226               | 7,235                     | 38,100               | 7,235                 | -81.0%                  | 0.0%                    |
| 15 RENTAL REVENUE                           | 125,607              | 171,339                   | 118,430              | 118,040               | 0.0%                    | -31.1%                  |
| 16 GRANT REVENUE                            | -                    | -                         | -                    | -                     | 0.0%                    | 0.0%                    |
| 17 GAIN OR LOSS ON ASSET SALES              | 1,575                | 2,508                     | -                    | 169,496               | 0.0%                    | 0.0%                    |
| 18 FORA RUWAP CONTRIBUTION                  | -                    | -                         | -                    | 1,590,600             | 0.0%                    | 0.0%                    |
| 19 CONSTRUCTION LOAN PROCEEDS <sup>1</sup>  | -                    | 2,240,000                 | 1,678,050            | -                     | 0.0%                    | 0.0%                    |
| 20 LOAN PROCEEDS - ST REV FUND <sup>2</sup> | -                    | -                         |                      | 11,079,400            | 0.0%                    | 0.0%                    |
| 21 TOTAL REVENUE                            | 10,248,052           | 13,310,759                | 11,407,182           | 24,956,661            | 118.8%                  | 87.5%                   |
| EXPENSES                                    |                      |                           |                      |                       |                         |                         |
| 22 SALARIES & BENEFITS                      | 2,706,243            | 2,946,258                 | 3,233,020            | 3,340,561             | 3.3%                    | 13.4%                   |
| 23 DEPT. EXPENSE                            | 2,406,184            | 2,785,177                 | 3,147,631            | 3,170,869             | 0.7%                    | 13.8%                   |
| 24 INTEREST EXPENSE                         | 1,541,436            | 951,062                   | 1,505,403            | 1,384,668             | -8.0%                   | 45.6%                   |
| 25 FRANCHISE & ADMIN FEES                   | 349,518              | 397,851                   | 352,000              | 392,000               | -0.0 <i>%</i><br>11.4%  | -1.5%                   |
|   | 0-10,010             | 007,001                   | 002,000              | 002,000               | 11.770                  | -1.070                  |
| 26 TOTAL C IP/CAPITALIZED EQUIPMENT         | 1,570,915            | 2,829,076                 | 6,174,450            | 15,105,134            | 144.6%                  | 433.9%                  |
| 27 PRINCIPAL DEBT SERVICE                   | 1,273,457            | 2,790,517                 | 2,790,517            | 1,328,530             | -52.4%                  | -52.4%                  |
| 28 TRANSFER TO CAP REPLACEMENT FUND         | 300,000              | 300,000                   | 300,000              | 300,000               | 100.0%                  | 100.0%                  |
| 29 TRANSFER (FROM)/TO RESERVES, NET         | 100,299              | 310,819                   | (6,095,839)          | (65,100)              | -98.9%                  | -120.9%                 |
| 30 TOTAL EXPENSES                           | 10,248,052           | 13,310,759                | 11,407,182           | 24,956,661            | 118.8%                  | 87.5%                   |
| 31 BALANCE                                  | 0                    | 0                         | 0                    | 0                     | 0                       | 0                       |

<sup>1</sup>Includes proceeds from Contruction Loan to be obtained for the 940 2nd Ave Building for the Marina & Ord Cost Centers <sup>2</sup>Includes proceeds from the State Revolving Fund to be obtained for the RUWAP Pipeline Project

|   |                     |                     |                      | ORD WATER              |                       |                        |                        |
|---|---------------------|---------------------|----------------------|------------------------|-----------------------|------------------------|------------------------|
| ACCOUNT NAME                                      | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL | 2015-2016<br>ADOPTED | 2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | BUD vs BUD<br>% CHANGE | BUD vs EST<br>% CHANGE |
|   |                     |                     |                      |                        |                       |                        |                        |
| WATER SALES RESIDENTIAL                           | 3,207,180           | 3,446,856           | 3,793,749            | 3,976,448              | 4,334,328             | 14.2%                  | 9.0%                   |
| WATER SALES BUSINESS                              |                     | -                   | -                    |                        |                       |                        | -                      |
| WATER SALES SCHOOLS                               | -                   |                     | -                    | -                      |                       | -                      | -                      |
| WATER SALES MULTIPLES                             | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| WATER SALES GOVERMENT                             |                     |                     | -                    | -                      | -                     | -                      | -                      |
| FIRE SYSTEM CHARGE                                | -                   | 123,543             | 121,565              | 142,079                | 153,446               | 26.2%                  | 8.0%                   |
| OTHER WATER SALES                                 | 969,563             | 1,215,277           | -                    | 47,354                 | -                     | -                      | -                      |
| LATE CHARGE FEES                                  | 67,367              | 48,725              | 50,000               | 45,819                 | 50,000                | 0.0%                   | 9.1%                   |
| BACKFLOW REVENUE                                  | 22,050              | 24,774              | 22,000               | 25,029                 | 28,000                | 27.3%                  | 11.9%                  |
| FLAT RATE ACCOUNTS                                | 929,511             | 1,069,432           | 1,547,613            | 1,182,998              | 1,100,000             | -28.9%                 | -7.0%                  |
| RECLAIMED WATER SALES                             | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| PLAN CHECK/PERMIT FEES                            | 15,969              | 6,617               | 10,000               | 30,604                 | 30,500                | 205.0%                 | -0.3%                  |
| MAINTENANCE REVENUE                               |                     | -                   |                      | -                      | -                     | -                      | -                      |
| METER FEES  | 68,825              | 83,257              | 7,500                | 73,831                 | 75,000                | 900.0%                 | 1.6%                   |
| WHEELING CHARGE                                   | 24,000              | 24,000              | 24,000               | 24,000                 | 24,000                | 0.0%                   | 0.0%                   |
| DEVELOPER FEES                                    | 506,307             | 493,572             | ,                    | 465,974                | 450,000               |                        | -3.4%                  |
| SEWER SALES BUSINESS                              |                     | -                   | -                    | -                      | -                     | -                      | -                      |
| SEWER SALES RESIDENTIAL                           | -                   |                     | -                    | -                      |                       | -                      | -                      |
| TOTAL OPERATING REVENUES                          | 5,810,772           | 6,536,053           | 5,576,427            | 6,014,134              | 6,245,274             | 12.0%                  | 3.8%                   |
| CAPITAL SURCHARGE                                 | 123,835             | 161,948             | 158,000              | 168,260                | 168,260               | 6.5%                   | 0.0%                   |
| CAPACITY CHARGES                                  | 2,301,548           | 830,218             | 1,201,500            | 1,710,457              | 2,272,565             | 89.1%                  | 32.9%                  |
| INTEREST INCOME                                   | 13,615              | 14,461              | 14,000               | 10,270                 | 4,740                 | -66.1%                 | -53.8%                 |
| INTEREST INCOME INTERNAL LOAN                     |                     |                     | -                    | -                      |                       |                        | -                      |
| INTEREST INCOME - 2006 BOND                       | 82,355              | 82,241              | 67,800               | 5,001                  |                       |                        | -                      |
| INTEREST INCOME - 2010 BOND                       | 64                  | 70                  | 62                   | 48                     | 48                    | -22.6%                 | 0.4%                   |
| INTEREST INCOME - 2015 BONDS                      |                     |                     |                      | 4                      | 4                     | -                      | 0.5%                   |
| OTHER INCOME                                      | 5,378               | 5,355               | 21,600               | 1,296                  | 10,800                | -50.0%                 | 733.2%                 |
| INSURANCE REFUNDS                                 | 280                 | -                   | -                    |                        |                       |                        | -                      |
| DEFD REVENUE -2006 SERIES BOND                    | 19,882              | 19,882              | 19,800               |                        |                       | _                      |                        |
| DEFD REVENUE -2010 SERIES BOND                    | 5,652               | 5,652               | 5,650                | 5,652                  | 5,652                 | 0.0%                   | 0.0%                   |
| IOP RENTAL REVEUE                                 | 89,719              | 89,719              | 96,897               | 89,719                 | 92,219                | -4.8%                  | 2.8%                   |
| BLM RENTAL REVEUE                                 | -                   |                     | -                    | 44,140                 | 132,419               |                        | 200.0%                 |
| GRANT REVENUE                                     |                     |                     |                      |                        |                       | _                      | -                      |
| GAIN/LOSS ON ASSET SALES                          | 10,270              | 1,300               |                      | 2,052                  |                       |                        |                        |
| FORA RUWAP REIMBURSEMENT                          |                     | 1,300               |                      | 2,032                  |                       |                        |                        |
|   |                     |                     |                      |                        |                       |                        |                        |
| LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup>       |                     |                     | 1,131,200            | 1,750,000              |                       | -                      | -                      |
| LOAN PROCEEDS - STATE REVOLVING FUND <sup>2</sup> | -                   | -                   |                      |                        |                       | -                      | -                      |
| TOTAL NON OPERATING REVENUES                      | 2,652,599           | 1,210,847           | 2,716,509            | 3,786,899              | 2,686,707             | -1.1%                  | -29.1%                 |
| TOTAL REVENUE                                     | 8,463,370           | 7,746,900           | 8,292,936            | 9,801,033              | 8,931,981             | 7.7%                   | -8.9%                  |

<sup>1</sup>Includes proceeds from Contruction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

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|   |                     |                     |                      | ORD SEWER              |                       |                        |                        |
|---|---------------------|---------------------|----------------------|------------------------|-----------------------|------------------------|------------------------|
| ACCOUNT NAME                                      | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL | 2015-2016<br>ADOPTED | 2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | BUD vs BUD<br>% CHANGE | BUD vs EST<br>% CHANGE |
|   |                     |                     |                      |                        |                       |                        |                        |
| WATER SALES RESIDENTIAL                           | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| WATER SALES BUSINESS                              |                     | -                   | -                    | -                      |                       |                        | -                      |
| WATER SALES SCHOOLS                               | -                   | -                   |                      | -                      | -                     | -                      | -                      |
| WATER SALES MULTIPLES                             | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| WATER SALES GOVERMENT                             | -                   | -                   | -                    |                        | -                     | -                      | -                      |
| FIRE SYSTEM CHARGE                                | -                   | -                   | -                    | -                      |                       | -                      | -                      |
| OTHER WATER SALES                                 | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| LATE CHARGE FEES                                  | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| BACKFLOW REVENUE                                  | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| FLAT RATE ACCOUNTS                                | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| RECLAIMED WATER SALES                             | -                   | -                   | -                    | -                      | -                     | -                      | -                      |
| PLAN CHECK/PERMIT FEES                            | 9,497               | 6,117               | 10,000               | 13,313                 | 14,000                | 40.0%                  | 5.2%                   |
| MAINTENANCE REVENUE                               | -                   | -                   | -                    |                        | -                     | -                      | -                      |
| METER FEES  | -                   | -                   | -                    |                        |                       | -                      | -                      |
| WHEELING CHARGE                                   | -                   | -                   | -                    | -                      |                       |                        | -                      |
| DEVELOPER FEES                                    | 67,492              | 186,046             | -                    | 140,881                | 140,000               |                        | -0.6%                  |
| SEWER SALES BUSINESS                              | 1,702,013           | 1,871,721           | 2,071,952            | 2,053,046              | 2,135,168             | 3.1%                   | 4.0%                   |
| SEWER SALES RESIDENTIAL                           |                     |                     |                      |                        | -,,                   | -                      |                        |
| TOTAL OPERATING REVENUES                          | 1,779,001           | 2,063,884           | 2,081,952            | 2,207,240              | 2,289,168             | 10.0%                  | 3.7%                   |
| CAPITAL SURCHARGE                                 | 29,007              | 38,350              | 37,300               | 39,894                 | 39,900                | 7.0%                   | 0.0%                   |
| CAPACITY CHARGES                                  | 896,059             | 292,758             | 368,742              | 717,913                | 956,941               | 159.5%                 | 33.3%                  |
|   | 3,608               | 3,785               | 3,700                | 3,157                  | 1,572                 | -57.5%                 | -50.2%                 |
| INTEREST INCOME INTERNAL LOAN                     |                     | -                   | -                    |                        |                       | -                      |                        |
| INTEREST INCOME - 2006 BOND                       | 34,126              | 33,928              | 28,400               | 2,581                  |                       |                        | _                      |
| INTEREST INCOME - 2010 BOND                       | 18                  | 20                  | 20                   |                        | 14                    | -30.0%                 | 2.3%                   |
| INTEREST INCOME - 2015 BONDS                      |                     |                     | -                    | 2                      | 2                     | -                      | 20.5%                  |
| OTHER INCOME                                      | 9,504               | 9,459               | 4,800                | 8,789                  | 2,600                 | -45.8%                 | -70.4%                 |
| INSURANCE REFUNDS                                 | 60                  |                     |                      |                        |                       | -                      | -                      |
| DEFD REVENUE -2006 SERIES BOND                    | 7,809               | 7,809               | 7,800                |                        | -                     | -                      | -                      |
| DEFD REVENUE -2010 SERIES BOND                    | 1,583               | 1,583               | 1,550                | 1,583                  | 1,583                 | 2.1%                   | 0.0%                   |
| IOP RENTAL REVEUE                                 | 19,738              | 35,888              | 21,533               | 25,121                 | 25,821                | 19.9%                  | 2.8%                   |
| BLM RENTAL REVEUE                                 | -                   |                     |                      | 12,359                 | 37,077                | -                      | 200.0%                 |
| GRANT REVENUE                                     |                     |                     |                      | 12,355                 | 57,077                | -                      |                        |
| GAIN/LOSS ON ASSET SALES                          | 1,965               | 275                 |                      | 456                    | -                     |                        |                        |
| FORA RUWAP REIMBURSEMENT                          | - 1,905             | - 275               |                      | 450                    | -                     | -                      |                        |
|   |                     |                     |                      |                        |                       |                        |                        |
| LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup>       |                     | -                   | 316,736              | 490,000                |                       |                        | -                      |
| LOAN PROCEEDS - STATE REVOLVING FUND <sup>2</sup> |                     | -                   | -                    |                        |                       |                        | -                      |
| TOTAL NON OPERATING REVENUES                      | 1,003,478           | 423,854             | 790,581              | 1,301,869              | 1,065,511             | 34.8%                  | -18.2%                 |
| TOTAL REVENUE                                     | 2,782,480           | 2,487,738           | 2,872,533            | 3,509,109              | 3,354,678             | 16.8%                  | -4.4%                  |

<sup>1</sup>Includes proceeds from Contruction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

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|   |                     | · · · · · · · · · · · · · · · · · · · |                      | RUWAP                  |                       |                        |                        |
|---|---------------------|---------------------------------------|----------------------|------------------------|-----------------------|------------------------|------------------------|
|   | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL                   | 2015-2016<br>ADOPTED | 2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | BUD vs BUD<br>% CHANGE | BUD vs EST<br>% CHANGE |
|   |                     | ·                                     |                      |                        |                       |                        |                        |
| WATER SALES RESIDENTIAL                     |                     | -                                     | -                    |                        | -                     | -                      | _                      |
| WATER SALES BUSINESS                        |                     | -                                     |                      |                        | -                     |                        | -                      |
| WATER SALES SCHOOLS                         |                     | -                                     |                      | -                      | -                     | -                      | -                      |
| WATER SALES MULTIPLES                       |                     |                                       | -                    | -                      | -                     | -                      | -                      |
| WATER SALES GOVERMENT                       |                     | -                                     | -                    | -                      |                       |                        | -                      |
| FIRE SYSTEM CHARGE                          |                     |                                       | -                    | -                      | -                     |                        | -                      |
| OTHER WATER SALES                           |                     | -                                     | -                    | -                      |                       | -                      | -                      |
| LATE CHARGE FEES                            |                     | -                                     | -                    |                        |                       | -                      | -                      |
| BACKFLOW REVENUE                            | -                   | -                                     | -                    | -                      | -                     | -                      | -                      |
| FLAT RATE ACCOUNTS                          | -                   | -                                     | -                    | -                      | -                     | -                      | -                      |
| RECLAIMED WATER SALES                       | -                   | -                                     | -                    | -                      | _                     | -                      | -                      |
| PLAN CHECK/PERMIT FEES                      | _                   | -                                     | _                    | -                      | -                     | -                      | -                      |
| MAINTENANCE REVENUE                         | -                   | -                                     | -                    | -                      | -                     | -                      | -                      |
| METER FEES                                  | -                   | -                                     |                      |                        | -                     | -                      | -                      |
| WHEELING CHARGE                             | -                   |                                       | -                    |                        |                       |                        | -                      |
| DEVELOPER FEES                              |                     |                                       | -                    |                        |                       | -                      | -                      |
| SEWER SALES BUSINESS                        |                     | _                                     | -                    | -                      |                       |                        |                        |
| SEWER SALES RESIDENTIAL                     | -                   | -                                     | -                    | -                      |                       |                        | -                      |
| TOTAL OPERATING REVENUES                    | -                   | -                                     | -                    |                        | -                     | -                      |                        |
| CAPITAL SURCHARGE                           | -                   | -                                     |                      |                        |                       |                        |                        |
| CAPACITY CHARGES                            | -                   | -                                     | -                    | -                      | -                     | -                      | -                      |
| INTEREST INCOME                             | -                   | -                                     | -                    | -                      | -                     |                        |                        |
| INTEREST INCOME INTERNAL LOAN               | -                   | -                                     | -                    | -                      | -                     | -                      | _                      |
| INTEREST INCOME - 2006 BOND                 | 10,127              | 10,113                                | 8,300                | 615                    | -                     |                        | -                      |
| INTEREST INCOME - 2010 BOND                 |                     |                                       | -                    |                        | -                     | -                      | -                      |
| INTEREST INCOME - 2015 BONDS                |                     |                                       | -                    | 2                      | 2                     |                        | 2.6%                   |
| OTHER INCOME                                | -                   |                                       | -                    |                        | -                     |                        | -                      |
| INSURANCE REFUNDS                           | -                   | -                                     | -                    | -                      | -                     | -                      |                        |
| DEFD REVENUE -2006 SERIES BOND              | 3,301               | 3,301                                 | 3,300                |                        |                       | -                      | -                      |
| DEFD REVENUE -2010 SERIES BOND              |                     | -                                     |                      |                        |                       | -                      | -                      |
| IOP RENTAL REVEUE                           | -                   | -                                     |                      |                        |                       | -                      |                        |
| BLM RENTAL REVEUE                           |                     | -                                     | -                    |                        |                       | -                      |                        |
| GRANT REVENUE                               |                     |                                       | -                    |                        |                       |                        |                        |
| GAIN/LOSS ON ASSET SALES                    |                     |                                       |                      |                        |                       |                        | -                      |
| FORA RUWAP REIMBURSEMENT                    | -                   | -                                     | -                    |                        | 1,590,600             |                        | -                      |
| LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup> |                     | -                                     |                      |                        | 1,550,500             |                        |                        |
| LOAN PROCEEDS - BLM BLDG LOANS              | -                   | -                                     | -                    | •                      | - 11,079,400          |                        | -                      |
| TOTAL NON OPERATING REVENUES                | 13,427              | 13,413                                | 11,600               | 617                    | 12,670,002            | 109124.2%              | 2054250.6%             |
| TOTAL REVENUE                               | 13,427              | 13,413                                | 11,600               | 617                    | 12 670 002            | 109124.2%              | 2054250 694            |
|   | 15,427              | 15,415                                | 11,000               | 110                    | 12,670,002            | 109124.2%              | 2054250.6%             |

<sup>1</sup>Includes proceeds from Contruction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

| ACCOUNT NAME                                      | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL | 2015-2016<br>ADOPTED | TOTAL<br>2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | BUD vs BUD<br>% CHANGE | BUD vs EST<br>% CHANGE |
|---|---------------------|---------------------|----------------------|---------------------------------|-----------------------|------------------------|------------------------|
| WATER SALES RESIDENTIAL                           | 3,207,180           | 3,446,856           | 3,793,749            | 3,976,448                       | 4,334,328             | 14.2%                  | 9.0%                   |
| WATER SALES BUSINESS                              | 3,207,180           | 5,440,850           | -                    | 3,370,448                       | 4,554,528             |                        |                        |
| WATER SALES SCHOOLS                               |                     |                     |                      |                                 |                       |                        |                        |
| WATER SALES MULTIPLES                             | +                   |                     |                      |                                 |                       |                        |                        |
| WATER SALES GOVERMENT                             |                     |                     |                      |                                 |                       |                        |                        |
| FIRE SYSTEM CHARGE                                |                     | 123,543             | 121,565              |                                 | 153.446               | - 26.2%                | - 8.0%                 |
| OTHER WATER SALES                                 | 969,563             | 1,215,277           |                      | 47,354                          | 133,440               | - 20.278               | 8.0%                   |
| LATE CHARGE FEES                                  | 67,367              | 48,725              | 50,000               | 47,334                          | 50,000                | 0.0%                   | 9.1%                   |
| BACKFLOW REVENUE                                  | 22,050              | 24,774              | 22,000               | 25,029                          | 28,000                | 27.3%                  | 11.9%                  |
| FLAT RATE ACCOUNTS                                | 929,511             | 1,069,432           | 1,547,613            | 1,182,998                       | 1,100,000             | -28.9%                 | -7.0%                  |
| RECLAIMED WATER SALES                             | - 929,511           | 1,009,432           | -                    | 1,102,990                       | -                     | -28.976                |                        |
| PLAN CHECK/PERMIT FEES                            |                     | 12,734              | 20,000               | 43,917                          | 44,500                | 122.5%                 | 1.3%                   |
| MAINTENANCE REVENUE                               |                     | - 12,754            | 20,000               | 43,917                          | 44,500                | 122.370                | - 1.5%                 |
| METER FEES  | 68,825              | 83,257              | 7,500                | 73,831                          |                       | 900.0%                 | - 1.6%                 |
| WHEELING CHARGE                                   | 24,000              | 24,000              | 24,000               | 24,000                          | 24,000                | 0.0%                   | 0.0%                   |
| DEVELOPER FEES                                    | 573,799             | 679,618             | - 24,000             | 606.855                         | 590,000               | -                      | -2.8%                  |
| SEWER SALES BUSINESS                              | 1.702.013           | 1,871,721           | 2,071.952            | 2,053,046                       | 2,135,168             | 3.1%                   | -2.8%                  |
| SEWER SALES BUSINESS<br>SEWER SALES RESIDENTIAL   |                     | -                   |                      |                                 | - 2,155,108           | -                      | -                      |
| TOTAL OPERATING REVENUES                          | 7,589,773           | 8,599,937           | 7,658,379            | 8,221,374                       | 8,534,441             | 11.4%                  | 3.8%                   |
| CAPITAL SURCHARGE                                 | 152,842             | 200,299             | 195,300              | 208,154                         | 208,160               | 6.6%                   | 0.0%                   |
| CAPACITY CHARGES                                  | 3,197,607           | 1,122,975           | 1,570,242            | 2,428,370                       | 3,229,506             | 105.7%                 | 33.0%                  |
| INTEREST INCOME                                   | 17,224              | 18,247              | 17,700               | 13,427                          | 6,312                 | -64.3%                 | -53.0%                 |
| INTEREST INCOME INTERNAL LOAN                     |                     | -                   |                      |                                 |                       | -                      | -                      |
| INTEREST INCOME - 2006 BOND                       | 126,608             | 126,282             | 104,500              | 8,197                           | -                     | -                      | -                      |
| INTEREST INCOME - 2010 BOND                       | 82                  | 90                  | 82                   | 62                              | 62                    | -24.4%                 | 0.8%                   |
| INTEREST INCOME - 2015 BONDS                      | -                   | -                   |                      | 8                               | 8                     | -                      | 5.4%                   |
| OTHER INCOME                                      | 14,883              | 14,814              | 26,400               | 10,085                          | 13,400                | -49.2%                 | 32.9%                  |
| INSURANCE REFUNDS                                 | 340                 | -                   |                      | -                               |                       | -                      | -                      |
| DEFD REVENUE -2006 SERIES BOND                    | 30,992              | 30,992              | 30,900               |                                 | -                     | -                      | -                      |
| DEFD REVENUE -2010 SERIES BOND                    | 7,235               | 7,235               | 7,200                | 7,235                           | 7,235                 | 0.5%                   | 0.0%                   |
| IOP RENTAL REVEUE                                 | 109,457             | 125,607             | 118,430              | 114,841                         | 118,040               | -0.3%                  | 2.8%                   |
| BLM RENTAL REVEUE                                 |                     |                     |                      | 56,499                          | 169,496               |                        | 200.0%                 |
| GRANT REVENUE                                     | -                   | -                   | -                    |                                 | -                     |                        | -                      |
| GAIN/LOSS ON ASSET SALES                          | 12,235              | 1,575               | -                    | 2,508                           |                       | -                      | -                      |
| FORA RUWAP REIMBURSEMENT                          |                     |                     | -                    |                                 | 1,590,600             | -                      | -                      |
| LOAN PROCEEDS - BLM BLDG LOANS <sup>1</sup>       |                     | -                   | 1,447,936            | 2,240,000                       |                       | -                      | -                      |
| LOAN PROCEEDS - STATE REVOLVING FUND <sup>2</sup> |                     | -                   |                      |                                 | 11,079,400            | -                      | -                      |
| TOTAL NON OPERATING REVENUES                      | 3,669,504           | 1,648,115           | 3,518,690            | 5,089,384                       | 16,422,220            | 366.7%                 | 222.7%                 |
| TOTAL REVENUE                                     | 11,259,278          | 10,248,052          | 11,177,069           | 13,310,759                      | 24,956,661            | 123.3%                 | 87.5%                  |

<sup>1</sup>Includes proceeds from Contruction financing for the 940 2nd Ave Building for the *Marina & Ord Cost Centers Only* 

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|  |           | · · · · · · · · · · · · · · · · · · · |           | ORD WATER |               |            |            |
|--|-----------|---------------------------------------|-----------|-----------|---------------|------------|------------|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015                             | 2015-2016 | 2015-2016 | 2016-2017     | BUD vs BUD | BUD vs EST |
|  | ACTUAL    | ACTUAL                                | ADOPTED   | ESTIMATED |               | % CHANGE   | % CHANGE   |
|  |           |                                       |           |           |               |            |            |
| WAGES - ADM                            | 463,079   | 524,044                               | 596,721   | 547,041   | 721,898       | 21.0%      | 32.0%      |
| WAGES ALLOCATED TO CAPITAL             | -         |                                       | -         |           | (27,000)      |            | -          |
| OVERTIME                               | 7,704     | 11,139                                | 10,122    | 26,918    | 12,536        | 23.8%      | -53.4%     |
| FICA EXPENSE                           | 26,422    | 29,559                                | 34,642    | 32,941    | 41,751        | 20.5%      | 26.7%      |
| MEDI EXPENSE                           | 6,540     | 7,511                                 | 8,799     | 8,181     | 10,649        | 21.0%      | 30.2%      |
| MEDICAL INSURANCE EXPENSE              | 76,430    | 85,702                                | 106,442   | 79,353    | 143,622       | 34.9%      | 81.0%      |
| DENTAL INSURANCE EXPENSE               | 3,943     | 4,235                                 | 6,506     | 4,119     | 7,516         | 15.5%      | 82.5%      |
| VISION INSURANCE EXPENSE               | 1,019     | 1,225                                 | 1,338     | 1,301     | 2,498         | 86.7%      | 92.0%      |
| WORKERS COMP. INSURANCE                | 4,418     | 4 <u>,2</u> 37                        | 6,178     | 4,679     | 8,685         | 40.6%      | 85.6%      |
| LIFE INSURANCE EXPENSE                 | 2,357     | 1,680                                 | 1,706     | 1,918     | 2,081         | 22.0%      | 8.5%       |
| SULEXPENSE                             | 2,025     | 1,836                                 | 1,622     | 429       | 1,996         | 23.0%      | 365.8%     |
| ETT EXPENSE                            | 50        | 55                                    | 49        | 13        | 60            | 23.4%      | 367.4%     |
| CAR ALLOWANCE EXPENSE                  | 3,540     | 1,560                                 | 3,888     | 2,673     | 2,916         | -25.0%     | 9.1%       |
| DISABILITY PLAN                        | 276       | 1,193                                 | 1,542     | 1,416     | 1,873         | 21.4%      | 32.3%      |
| MOVING EXPENSE                         | -         | -                                     | -         | 738       | -             | -          | -          |
| CALPERS RETIREMENT (ER) - Classic Plan | 36,746    | 38,854                                | 42,901    | 47,099    | 45,909        | 7.0%       | -2.5%      |
| CALPERS RETIREMENT (EE) - Classic Plan | 30,563    | 32,296                                | 41,734    | 36,017    | 42,936        | 2.9%       | 19.2%      |
| CALPERS-62 RETIREMENT (ER)             | 269       | 982                                   | 1,962     | 1,480     | 19,652        | 100.0%     | 1228.2%    |
| CALPERS-62 RETIREMENT (EE)             | 295       | 1,229                                 | 1,909     | 35        | _             | 100.0%     | -          |
| PENSION EXPENSE                        | -         | (6,726)                               |           |           | _             | 100.0%     | -          |
| PARS RETIREMENT                        | 67,230    | 67,124                                | 69,706    | 69,706    | 69,706        | 0.0%       | 0.0%       |
| OPEB EXPENSE                           | 22,421    | 22,344                                | 29,160    | 29,160    | 32,400        | 11.1%      | 11.1%      |
| BOARD COMPENSATION                     | -         | 780                                   | -         | 2,430     | 3,240         | -          | 33.3%      |
|  | 755 226   | 020.050                               | 000 007   | 007.645   | 4 4 4 4 0 2 2 | 40.40/     | 27 50/     |
| TOTAL SALARY & BENEFIT                 | 755,326   | 830,859                               | 966,927   | 897,645   | 1,144,923     | 18.4%      | 27.5%      |
| LIABILITY INSURANCE                    | 49,516    | 51,133                                | 53,460    | 52,180    | 53,460        | 0.0%       | 2.5%       |
| PROPERTY INSURANCE                     | 13,093    | 15,708                                | 13,500    | 13,499    | 13,500        | 0.0%       | 0.0%       |
| AUTO INSURANCE                         | 2,920     | 2,899                                 | 3,240     | 2,956     | 3,240         | 0.0%       | 9.6%       |
| AUTO INSURANCE                         | -         | -                                     | -         | -         | -             | -          | -          |
| OFFICE POWER/GAS                       | 7,146     | 5,689                                 | 7,830     | 7,789     | 8,100         | 3.4%       | 4.0%       |
| BUILDING SECURITY                      | 1,202     | 7,619                                 | 2,430     | 9,424     | 10,800        | 344.4%     | 14.6%      |
| TRASH SERVICES                         | 3,195     | 3,447                                 | 3,456     | 4,369     | 4,374         | 26.6%      | 0.1%       |
| ANSWERING SERVICE                      | 1,380     | 1,220                                 | 1,404     | 1,395     | 1,404         | 0.0%       | 0.6%       |
| PHONE                                  | 20,122    | 18,998                                | 22,140    | 19,053    | 21,600        | -2.4%      | 13.4%      |
| RENT/LEASE EQUIPMENT                   | 13,068    | 14,696                                | 14,040    | 13,431    | 18,900        | 34.6%      | 40.7%      |
| POSTAGE                                | 32,251    | 7,865                                 | 29,700    | 15,815    | 29,700        | 0.0%       | 87.8%      |
| PRINTING                               | 2,263     | 4,854                                 | 2,700     | 8,641     | 16,200        | 500.0%     | 87.5%      |
| OFFICE SUPPLY                          | 3,691     | 3,222                                 | 2,700     | 3,797     | 4,320         | 60.0%      | 13.8%      |
| GENERAL SUPPLY                         | 3,914     | 3,996                                 | 8,100     | 4,421     | 5,400         | -33.3%     | 22.2%      |
| COMPUTERS/DATA PROCESSING              | 5,973     | 14,383                                | 16,200    | 10,457    | 9,180         | -43.3%     | -12.2%     |
| SOFTWARE AND LICENSING                 | 10,956    | 26,751                                | 12,960    | 12,439    | 17,874        | 37.9%      | 43.7%      |
| ADVERTISEMENT                          | 3,151     | 4,639                                 | 5,400     | 5,478     | 8,100         | 50.0%      | 47.9%      |
| MAINTENANCE AGREEMENTS                 | 26,682    | 31,594                                | 35,100    | 33,434    | 39,420        | 12.3%      | 17.9%      |
| HOSPITALITY & AWARDS                   | 1,642     | 1,539                                 | 2,160     | 2,184     | 2,160         | 0.0%       | -1.1%      |
| BOARD MEETING VIDEO RECORDING          | 4,822     | 3,468                                 | 4,050     | 2,921     | 3,240         | -20.0%     | 10.9%      |
| ACCOUNTING SERVICES                    | 13,656    | 13,203                                | 14,850    | 15,943    | 16,200        | 9.1%       | 1.6%       |
| CONSULTING SERVICES                    | 77,070    | 79,268                                | 148,500   | 103,729   | 204,120       | 37.5%      | 96.8%      |
| LEGAL FEES                             | 145,326   | 121,410                               | 135,000   | 128,371   | 116,100       | -14.0%     | -9.6%      |
| WATER AUGMENTATION EXPENSE             |           |                                       | 16,000    |           |               |            |            |
| CONFERENCE ATTENDANCE                  | 1,656     | 2,064                                 | 3,965     | 858       | 3,977         | 0.3%       | 363.8%     |
| CONFERENCE (BOD)                       | 1,178     | 1,802                                 | 2,700     | 936       | 2,700         | 0.0%       | 188.5%     |
| EDUCATION EXPENSES                     | 4,870     | 6,818                                 | 15,177    | 3,000     | 8,598         | -43.3%     | 186.6%     |
| TRAVEL                                 | 5,702     | 4,502                                 | 15,600    | 875       | 11,930        | -23.5%     | 1263.9%    |
| SAFETY                                 | 268       | 957                                   | 2,700     | 1,165     | 1,350         | -50.0%     | 15.9%      |
| MEMBERSHIPS & DUES                     | 8,650     | 10,854                                | 15,604    | 15,610    | 19,400        | 24.3%      | 24.3%      |
|  |           | 10,004                                | 10,004    | 10,010    | 19,400        | 24.370     | 24.370     |

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|                               |           |           |           | ORD WATER |           |            |            |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME                  | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|                               | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |
| PERMITS                       | 16,842    | 16,066    | 22,680    | 16,884    | 22,680    | 0.0%       | 34.3%      |
| MISCELLANEOUS                 | 500       | -         | -         | -         | -         | -          | -          |
| BANK & ADMINISTRATION FEE     | 29,798    | 33,296    | 32,400    | 40,529    | 40,500    | 25.0%      | -0.1%      |
| BANK FEE - 2006 BOND          | -         | -         | 648       | 648       | 648       | 0.0%       | 0.0%       |
| BANK FEE - 2010 BOND          | 18        | -         | 648       | 648       | 648       | 0.0%       | 0.0%       |
| INTEREST EXPENSE              | 677       | 62        | 540       | -         | -         |            | -          |
| INTEREST - INTERNAL LOAN      | 2,547     | 86        | 3,500     | -         | -         | -          | -          |
| 2006 BOND INTEREST EXPENSE    | 902,041   | 889,407   | 871,928   | (74,205)  | -         | -          | -          |
| 2010 BOND INTEREST EXPENSE    | 143,259   | 129,217   | 115,925   | 96,604    | 100,825   | -13.0%     | 4.4%       |
| 2015 BOND INTEREST EXPENSE    | -         |           | -         | 492,774   | 646,848   | -          | 31.3%      |
| LEASED EQUIPMENT INTEREST     | -         | -         | -         | -         | -         | -          | -          |
| IOP INTEREST EXPENSE          | 21,603    | 19,544    | 11,251    | 9,054     | -         | -          | -          |
| BLM INT EXP LINE OF CREDIT    | -         | -         | -         | 1,205     | -         | -          | -          |
| BLM INT EXP COMMERCIAL LOAN   | -         | -         | -         | 3,500     | -         | -          | -          |
| BLM INT EXP CONSTRUCTION LOAN | -         | -         | -         | 33,500    | 65,000    | -          | 94.0%      |
| 2015 BONDS SERIES-A FEES      | -         | -         | -         | 125,291   | -         | -          | -          |
| 2015 BONDS SERIES-B FEES      | -         | -         | -         | 3,605     | -         | -          | -          |
| IOP GENERAL EXPENSES          | -         | 1,539     | -         | 984       | 1,000     | -          | 1.6%       |
| IOP EXPENSE                   | 12,244    | 8,339     | 9,000     | 3,375     | 3,375     | -62.5%     | 0.0%       |
| IOP PERMITS                   | -         | 582       | -         | 582       | 582       | -          | 0.0%       |
| IOP MAINTENANCE               | -         | 1,135     | -         | 680       | 700       | -          | 2.9%       |
| BLM GENERAL EXPENSES          | -         |           | -         | 546       | 9,600     | -          | 1657.2%    |
| BLM ASSOCIATION FEES          | -         | -         | -         | 3,375     | 3,375     | -          | 0.0%       |
| FRANCHISE FEE                 | 249,253   | 270,243   | 275,000   | 315,857   | 315,000   | 14.5%      | -0.3%      |
| FORA ADMIN./LIAISON FEES      | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    | 0.0%       | 0.0%       |
| MEMBERSHIP ON FORA BOARD      | 37,000    | 37,000    | 37,000    | 37,000    | 37,000    | 0.0%       | 0.0%       |
| BAD DEBT EXPENSE              | 79,072    | 34,212    | 540       | 13,500    | 13,500    | 2400.0%    | 0.0%       |
| TOTAL DEPARTMENT EXPENSE      | 1,985,215 | 1,930,324 | 2,016,726 | 1,646,523 | 1,943,518 | -3.6%      | 18.0%      |
| TOTAL EXPENSE                 | 2,740,541 | 2,761,183 | 2,983,653 | 2,544,168 | 3,088,441 | 3.5%       | 21.4%      |

|  |           |           |           | ORD SEWE                              | R         |            |            |
|--|-----------|-----------|-----------|---------------------------------------|-----------|------------|------------|
| ACCOUNT NAME                               | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016                             | 2016-2017 | BUD vs BUD | BUD vs EST |
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED                             | PROPOSED  | % CHANGE   | % CHANGE   |
| WAGES - ADM                                | 101,504   | 111,178   | 132,605   | 121,565                               | 173,790   | 31.1%      | 43.0%      |
| WAGES ALLOCATED TO CAPITAL                 |           |           | -         |                                       | (6,500)   |            |            |
| OVERTIME                                   | 1,673     | 2,360     | 2,249     | 5,982                                 | 3,018     | 34.2%      | -49.6%     |
| FICA EXPENSE                               | 5,788     | 6,267     | 7,698     | 7,320                                 | 10,051    | 30.6%      | 37.3%      |
| MEDI EXPENSE                               | 1,434     | 1,598     | 1,955     | 1,818                                 | 2,564     | 31.1%      | 41.0%      |
| MEDICAL INSURANCE EXPENSE                  | 16,312    | 17,835    | 23,654    | 17,417                                | 34,576    | 46.2%      | 98.5%      |
| DENTAL INSURANCE EXPENSE                   | 863       | 902       | 1,446     | 915                                   | 1,809     | 25.1%      | 97.7%      |
|  | 223       | 260       | 297       | 289                                   | 601       | 102.5%     | 108.0%     |
| WORKERS COMP. INSURANCE                    | 969       | 904       | 1,373     | 1,040                                 | 2,091     | 52.3%      | 103.0%     |
|  | 513       | 355       | 379       | 426                                   | 501       | 32.2%      | 17.5%      |
| SUI EXPENSE                                | 441       | 390       | 360       | 95                                    | 480       | 33.5%      | 404.5%     |
| ETT EXPENSE                                | 11        |           | 11        | 3                                     | 15        | 33.5%      | 403.8%     |
| CAR ALLOWANCE EXPENSE                      | 770       | 330       | 864       | 594                                   | 702       | -18.8%     | 18.2%      |
| DISABILITY PLAN                            | 60        | 252       | 343       | 315                                   | 451       | 31.4%      | 43.3%      |
| MOVING EXPENSE                             |           | -         |           | 164                                   | - 451     |            | 43.370     |
| CALPERS RETIREMENT (ER) - Classic Plan     | 8,054     | 8,263     | 9,534     | 10,466                                | 11,052    | 15.9%      | 5.6%       |
| CALPERS RETIREMENT (ER) - Classic Plan     | 6,698     | 6,870     | 9,534     | 8,005                                 | 10,337    | 13.9%      | 29.1%      |
| CALPERS-62 RETIREMENT (ER)                 | 59        | 208       | 436       | 329                                   | 4,731     | 100.0%     | 1338.5%    |
|  | 65        | 208       | 430       |                                       | 4,751     | 100.0%     |            |
| CALPERS-62 RETIREMENT (EE) PENSION EXPENSE | 0         | (1,422)   | 424       | 0                                     |           | 100.0%     |            |
|  | 14 501    |           | 15 400    | - 15,490                              | 16 701    | 8.3%       | - 8.3%     |
|  | 14,501    | 14,199    | 15,490    | · · · · · · · · · · · · · · · · · · · | 16,781    |            |            |
|  | 4,915     | 4,740     | 6,480     | 6,480                                 | 7,800     | 20.4%      | 20.4%      |
| BOARD COMPENSATION                         |           | 165       | •••       | 540                                   | 780       |            | 44.4%      |
| TOTAL SALARY & BENEFIT                     | 164,852   | 175,926   | 214,872   | 199,262                               | 275,630   | 28.3%      | 38.3%      |
| LIABILITY INSURANCE                        | 10,726    | 10,870    | 11,880    | 11,459                                | 12,870    | 8.3%       | 12.3%      |
| PROPERTY INSURANCE                         | 2,739     | 2,889     | 3,000     | 2,700                                 | 3,250     | 8.3%       | 20.4%      |
| AUTO INSURANCE                             | 642       | 632       | 720       | 641                                   | 780       | 8.3%       | 21.6%      |
| AUTO INSURANCE                             |           | 052       |           |                                       | /00       | 0.570      | -          |
| OFFICE POWER/GAS                           | 1,568     | 1,799     | 1,740     | 1,717                                 | 1,950     | 12.1%      | 13.5%      |
| BUILDING SECURITY                          | 260       | 1,639     | 540       | 2,094                                 | 2,600     | 381.5%     | 24.2%      |
| TRASH SERVICES                             | 696       | 731       | 768       | 971                                   | 1,053     | 37.1%      | 8.5%       |
| ANSWERING SERVICE                          | 301       | 258       | 312       | 310                                   | 338       | 8.3%       | 9.0%       |
| PHONE                                      | 4,354     | 4,363     | 4,920     | 4,206                                 | 5,200     | 5.7%       | 23.6%      |
| RENT/LEASE EQUIPMENT                       | 2,848     | 3,109     | 3,120     | 2,985                                 | 4,550     | 45.8%      | 52.4%      |
| POSTAGE                                    | 7,499     | 7,114     | 6,600     | 5,979                                 | 7,150     | 8.3%       | 19.6%      |
| PRINTING                                   | 1,337     | 2,880     | 600       | 3,442                                 | 3,900     | 550.0%     | 13.3%      |
| OFFICE SUPPLY                              | 804       | 608       | 600       | 839                                   | 1,040     | 73.3%      | 23.9%      |
| GENERAL SUPPLY                             | 837       | 845       | 1,800     | 980                                   | 1,300     | -27.8%     | 32.7%      |
| COMPUTERS/DATA PROCESSING                  | 1,298     | 3,012     | 3,600     | 2,317                                 | 2,210     | -38.6%     | -4.6%      |
| SOFTWARE AND LICENSING                     | 3,750     | 7,665     | 2,880     | 3,275                                 | 4,303     | 49.4%      | 31.4%      |
| ADVERTISEMENT                              | 687       | 981       | 1,200     | 1,217                                 | 1,950     | 62.5%      | 60.2%      |
| MAINTENANCE AGREEMENTS                     | 5,601     | 8,718     | 7,800     | 10,704                                | 9,490     | 21.7%      | -11.3%     |
| HOSPITALITY & AWARDS                       | 380       | 326       | 480       | 474                                   | 520       | 8.3%       | 9.8%       |
| BOARD MEETING VIDEO RECORDING              | 1,051     | 734       | 900       | 649                                   | 780       | -13.3%     | 20.1%      |
| ACCOUNTING SERVICES                        | 2,948     | 3,116     | 3,300     | 3,615                                 | 3,900     | -13.3%     | 7.9%       |
| CONSULTING SERVICES                        | 17,097    | 23,556    | 33,000    | 23,099                                | 49,140    | 48.9%      |            |
| LEGAL FEES                                 | 32,554    | 22,979    | 30,000    | 23,033                                | 27,950    | -6.8%      | 19.8%      |
| WATER AUGMENTATION EXPENSE                 | - 52,554  | - 22,979  | - 50,000  |                                       | - 27,950  | -0.070     |            |
| CONFERENCE ATTENDANCE                      | - 88      | - 301     | - 1,110   | 300                                   | - 1,450   | - 30.6%    |            |
|  |           |           |           |                                       |           |            |            |
| CONFERENCE (BOD)                           | 116       | 201       | 2 065     | 113                                   | 650       | 8.3%       | 476.2%     |
| EDUCATION EXPENSES                         | 253       | 665       | 3,965     | 838                                   | 2,383     | -39.9%     | 184.4%     |
|  | 114       | 1,896     | 3,980     | 923                                   | 3,633     | -8.7%      | 293.4%     |
| SAFETY                                     | 210       | 227       | 600       | 247<br>2,427                          | 325       | -45.8%     | 31.5%      |
| MEMBERSHIPS & DUES                         | 1,866     | 2,025     | 2,440     | 2,427                                 | 2,700     | 10.7%      | 11.2%      |

|                               |           | ORD SEWER |           |           |           |            |            |  |  |  |  |  |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|------------|------------|--|--|--|--|--|
| ACCOUNT NAME                  | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |  |  |  |  |  |
|                               | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |  |  |  |  |  |
| PERMITS                       | 7,919     | 8,502     | 5,040     | 10,657    | 5,460     | 8.3%       | -48.8%     |  |  |  |  |  |
| MISCELLANEOUS                 | 110       | -         | -         | -         | -         | -          | -          |  |  |  |  |  |
| BANK & ADMINISTRATION FEE     | 6,664     | 7,050     | 7,200     | 9,003     | 9,750     | 35.4%      | 8.3%       |  |  |  |  |  |
| BANK FEE - 2006 BOND          | -         | -         | 144       | 144       | 156       | 8.3%       | 8.3%       |  |  |  |  |  |
| BANK FEE - 2010 BOND          | 5         | -         | 144       | 144       | 156       | 8.3%       | 8.3%       |  |  |  |  |  |
| INTEREST EXPENSE              | 203       | 13        | 120       | -         | -         | -          | -          |  |  |  |  |  |
| INTEREST - INTERNAL LOAN      | 1,484     | 50        | -         | -         | -         | -          | -          |  |  |  |  |  |
| 2006 BOND INTEREST EXPENSE    | 384,810   | 377,377   | 370,194   | (31,499)  | -         | -          | -          |  |  |  |  |  |
| 2010 BOND INTEREST EXPENSE    | 40,112    | 36,181    | 32,459    | 27,050    | 28,231    | -13.0%     | 4.4%       |  |  |  |  |  |
| 2015 BOND INTEREST EXPENSE    | -         | -         | -         | 164,258   | 215,616   | -          | 31.3%      |  |  |  |  |  |
| LEASED EQUIPMENT INTEREST     | -         | -         | -         | -         | -         | -          | -          |  |  |  |  |  |
| IOP INTEREST EXPENSE          | 4,940     | 8,530     | 2,380     | 2,535     | -         |            | -          |  |  |  |  |  |
| BLM INT EXP LINE OF CREDIT    | -         | -         | -         | 337       | -         | -          | -          |  |  |  |  |  |
| BLM INT EXP COMMERCIAL LOAN   | -         | -         | -         | 980       | -         | -          |            |  |  |  |  |  |
| BLM INT EXP CONSTRUCTION LOAN | -         | -         | -         | 9,380     | 18,200    | -          | 94.0%      |  |  |  |  |  |
| 2015 BONDS SERIES-A FEES      | -         | -         | -         | 41,764    | -         | -          | -          |  |  |  |  |  |
| 2015 BONDS SERIES-B FEES      | -         | -         | -         | 1,202     | -         |            | -          |  |  |  |  |  |
| IOP GENERAL EXPENSES          | -         | 431       | -         | 268       | 275       | -          | 2.8%       |  |  |  |  |  |
| IOP EXPENSE                   | 2,640     | 4,276     | 2,520     | 945       | 945       | -62.5%     | 0.0%       |  |  |  |  |  |
| IOP PERMITS                   | -         | 163       | -         | 163       | 163       |            | 0.0%       |  |  |  |  |  |
| IOP MAINTENANCE               | -         | 318       | -         | 192       | 200       | -          | 4.0%       |  |  |  |  |  |
| BLM GENERAL EXPENSES          | -         | -         | -         | 154       | 2,700     | -          | 1653.9%    |  |  |  |  |  |
| BLM ASSOCIATION FEES          | -         | -         | -         | 945       | 945       | -          | 0.0%       |  |  |  |  |  |
| FRANCHISE FEE                 | 13,146    | 17,275    | 15,000    | 19,994    | 15,000    | 0.0%       | -25.0%     |  |  |  |  |  |
| FORA ADMIN./LIAISON FEES      | -         | -         | -         | -         | -         | -          |            |  |  |  |  |  |
| MEMBERSHIP ON FORA BOARD      | -         | 1-        | *         | -         | -         | -          | -          |  |  |  |  |  |
| BAD DEBT EXPENSE              | 16,482    | (465)     | 120       | 3,000     | 3,250     | 2608.3%    | 8.3%       |  |  |  |  |  |
| TOTAL DEPARTMENT EXPENSE      | 581,138   | 573,842   | 567,776   | 373,780   | 458,867   | -19.2%     | 22.8%      |  |  |  |  |  |
| TOTAL EXPENSE                 | 745,990   | 749,768   | 782,648   | 573,042   | 734,497   | -6.2%      | 28.2%      |  |  |  |  |  |

|  | 1         |           |           | RUWAP     |           |            |            |
|--|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |
| WAGES - ADM                            |           | -         |           |           |           |            |            |
| WAGES ALLOCATED TO CAPITAL             |           |           |           |           |           |            | -          |
| OVERTIME                               |           |           |           |           |           |            |            |
| FICA EXPENSE                           |           |           |           |           |           |            |            |
|  |           |           |           |           |           |            |            |
|  | -         |           |           |           |           |            |            |
|  |           | -         |           | -         |           |            | -          |
|  |           |           | -         |           |           | -          |            |
|  | -         |           |           |           | -         | -          |            |
| WORKERS COMP. INSURANCE                |           |           |           | -         |           | -          | -          |
|  | -         |           | -         |           |           | -          |            |
| SUI EXPENSE                            |           |           | -         |           |           |            |            |
| ETT EXPENSE                            | -         |           |           | -         |           |            | -          |
| CAR ALLOWANCE EXPENSE                  | -         |           |           | -         | -         | -          |            |
| DISABILITY PLAN                        | -         | •         |           | -         |           |            |            |
| MOVING EXPENSE                         |           | -         |           | -         | -         |            |            |
| CALPERS RETIREMENT (ER) - Classic Plan |           | -         | -         | -         | -         | -          | -          |
| CALPERS RETIREMENT (EE) - Classic Plan | -         |           |           |           |           | -          |            |
| CALPERS-62 RETIREMENT (ER)             | -         | -         | -         | -         | -         | -          | -          |
| CALPERS-62 RETIREMENT (EE)             | -         | -         | -         |           | -         | -          | -          |
| PENSION EXPENSE                        | -         | -         | -         | -         | -         | -          |            |
| PARS RETIREMENT                        | -         | -         | -         | -         | -         | -          | -          |
| OPEB EXPENSE                           | -         | -         | -         | -         | -         | -          | -          |
| BOARD COMPENSATION                     | -         |           | -         |           |           |            | -          |
|  |           |           |           |           |           |            |            |
| TOTAL SALARY & BENEFIT                 | -         | -         | -         | -         | -         | -          | -          |
|  |           |           |           |           |           |            |            |
| LIABILITY INSURANCE                    | -         | -         |           | -         | -         |            | -          |
| PROPERTY INSURANCE                     | -         |           |           |           |           | -          | -          |
| AUTO INSURANCE                         | -         | -         | -         | -         | -         | -          |            |
| AUTO INSURANCE                         | -         | -         |           |           |           |            | -          |
| OFFICE POWER/GAS                       | -         | -         |           |           |           |            |            |
| BUILDING SECURITY                      |           |           |           |           |           |            |            |
| TRASH SERVICES                         | -         |           |           | -         |           |            |            |
| ANSWERING SERVICE                      | -         |           |           |           | -         |            |            |
| PHONE                                  |           |           |           |           |           |            |            |
|  |           |           |           |           |           |            |            |
|  |           |           |           |           |           |            |            |
| POSTAGE                                |           | -         | -         |           |           |            |            |
| PRINTING                               |           | -         |           | -         | -         | -          | -          |
| OFFICE SUPPLY                          |           |           |           |           |           | -          |            |
| GENERAL SUPPLY                         |           | <b>.</b>  |           |           |           |            |            |
| COMPUTERS/DATA PROCESSING              |           | -         | -         | -         |           |            | -          |
| SOFTWARE AND LICENSING                 | -         |           | -         | -         | -         | -          |            |
| ADVERTISEMENT                          | -         | -         |           | -         | -         | -          | -          |
| MAINTENANCE AGREEMENTS                 |           | -         |           | -         |           | -          |            |
| HOSPITALITY & AWARDS                   | -         |           |           | <u> </u>  |           | -          | -          |
| BOARD MEETING VIDEO RECORDING          | -         | -         |           | -         | -         | -          | -          |
| ACCOUNTING SERVICES                    | -         |           |           | -         | _         | -          |            |
| CONSULTING SERVICES                    | -         | -         |           | _         |           | -          | -          |
| LEGAL FEES                             | 55        | -         | -         | -         | -         | -          | -          |
| WATER AUGMENTATION EXPENSE             | -         |           | -         | -         | -         | -          | -          |
| CONFERENCE ATTENDANCE                  | -         | -         | -         | -         | -         |            | -          |
| CONFERENCE (BOD)                       | -         | -         | -         | -         | -         |            | -          |
| EDUCATION EXPENSES                     | -         |           | -         | -         | -         | -          |            |
|  |           |           |           |           |           |            |            |
| TRAVEL                                 | -         | -         | -         | -         | -         | -          | -          |
|  |           | -         | -         |           |           |            |            |

|                               |           |           |           | RUWAP          |           |            |            |
|-------------------------------|-----------|-----------|-----------|----------------|-----------|------------|------------|
| ACCOUNT NAME                  | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016      | 2016-2017 | BUD vs BUD | BUD vs EST |
|                               | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED      | PROPOSED  | % CHANGE   | % CHANGE   |
| PERMITS                       | -         | -         | н         | -              | -         | -          | -          |
| MISCELLANEOUS                 | -         | -         | -         | -              | _         | -          | -          |
| BANK & ADMINISTRATION FEE     | -         | -         | -         | - Hit Hitching | -         | -          | -          |
| BANK FEE - 2006 BOND          | _         | -         | -         | -              | -         | -          | -          |
| BANK FEE - 2010 BOND          | -         | -         | -         | -              | -         |            | -          |
| INTEREST EXPENSE              | -         | -         | -         | _              | -         | -          | -          |
| INTEREST - INTERNAL LOAN      | -         | -         | -         | -              | -         | -          |            |
| 2006 BOND INTEREST EXPENSE    | 246,368   | 246,368   | 244,698   | (20,531)       | -         | -          | -          |
| 2010 BOND INTEREST EXPENSE    | -         | -         | -         | -              | _         | _          | -          |
| 2015 BOND INTEREST EXPENSE    | -         | -         | -         | 236,120        | 309,948   | -          | 31.3%      |
| LEASED EQUIPMENT INTEREST     | -         | -         | -         |                | -         | -          | -          |
| IOP INTEREST EXPENSE          | -         | -         | -         | -              | -         | -          | -          |
| BLM INT EXP LINE OF CREDIT    | -         | -         | -         | -              |           | -          | -          |
| BLM INT EXP COMMERCIAL LOAN   | -         | -         | -         | _              | _         | _          | -          |
| BLM INT EXP CONSTRUCTION LOAN | -         | -         | -         | -              | -         | -          | _          |
| 2015 BONDS SERIES-A FEES      | -         | -         | -         | 60,035         | -         | -          | -          |
| 2015 BONDS SERIES-B FEES      | -         | -         | -         | 1,728          | -         | -          | -          |
| IOP GENERAL EXPENSES          | -         | -         | -         | -              | _         | _          | -          |
| IOP EXPENSE                   | -         | -         | -         | _              | _         | _          | -          |
| IOP PERMITS                   | -         | -         | -         | -              | -         | -          |            |
| IOP MAINTENANCE               | -         | -         | -         | -              | -         | -          | -          |
| BLM GENERAL EXPENSES          | -         | -         | -         | _              | _         | -          | _          |
| BLM ASSOCIATION FEES          | -         | -         | -         | -              | -         | -          | -          |
| FRANCHISE FEE                 | _         | -         | -         | -              | -         | -          | -          |
| FORA ADMIN./LIAISON FEES      | -         | -         | -         | -              | -         |            | -          |
| MEMBERSHIP ON FORA BOARD      | -         | -         | -         | _              | -         | -          |            |
| BAD DEBT EXPENSE              | -         | -         | -         | -              | -         | -          | -          |
| TOTAL DEPARTMENT EXPENSE      | 246,423   | 246,368   | 244,698   | 277,352        | 309,948   | 26.7%      | 11.8%      |
| TOTAL EXPENSE                 | 246,423   | 246,368   | 244,698   | 277,352        | 309,948   | 26.7%      | 11.8%      |

| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016 | TOTAL<br>2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|--|-----------|-----------|-----------|--------------------|-----------|------------|------------|
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED          | PROPOSED  | % CHANGE   | % CHANGE   |
| WAGES - ADM                            | 564,583   | 635,222   | 729,326   | 668,606            | 895,688   | 22.8%      | 34.0%      |
| WAGES ALLOCATED TO CAPITAL             | -         |           |           | -                  | (33,500)  | -          | -          |
| OVERTIME                               | 9,377     | 13,499    | 12,371    | 32,899             | 15,553    | 25.7%      | -52.7%     |
| FICA EXPENSE                           | 32,210    | 35,826    | 42,340    | 40,262             | 51,802    | 22.3%      | 28.7%      |
| MEDIEXPENSE                            | 7,973     | 9,109     | 10,754    | 9,998              | 13,213    | 22.9%      | 32.2%      |
| MEDICAL INSURANCE EXPENSE              | 92,742    | 103,537   | 130,096   | 96,770             | 178,198   | 37.0%      | 84.1%      |
| DENTAL INSURANCE EXPENSE               | 4,806     | 5,137     | 7,952     | 5,034              | 9,325     | 17.3%      | 85.2%      |
| VISION INSURANCE EXPENSE               | 1,241     | 1,486     | 1,635     | 1,590              | 3,099     | 89.6%      | 94.9%      |
| WORKERS COMP. INSURANCE                | 5,387     | 5,141     | 7,551     | 5,719              | 10,776    | 42.7%      | 88.4%      |
| LIFE INSURANCE EXPENSE                 | 2,870     | 2,035     | 2,085     | 2,345              | 2,582     | 23.8%      | 10.1%      |
| SUI EXPENSE                            | 2,466     | 2,226     | 1,982     | 524                | 2,476     | 24.9%      | 372.8%     |
| ETT EXPENSE                            | 61        | 67        | 60        | 16                 | 75        | 25.1%      | 374.0%     |
| CAR ALLOWANCE EXPENSE                  | 4,310     | 1,890     | 4,752     | 3,267              | 3,618     | -23.9%     | 10.7%      |
| DISABILITY PLAN                        | 335       | 1,445     | 1,885     | 1,730              | 2,324     | 23.3%      | 34.3%      |
| MOVING EXPENSE                         |           |           | -         | 902                |           | -          | -          |
| CALPERS RETIREMENT (ER) - Classic Plan | 44,800    | 47,118    | 52,435    | 57,565             | 56,961    | 8.6%       | -1.0%      |
| CALPERS RETIREMENT (ER) - Classic Plan | 37,261    | 39,166    | 51,008    | 44,021             | 53,273    | 4.4%       | 21.0%      |
| CALPERS-62 RETIREMENT (ER)             | 328       | 1,189     | 2,398     | 1,808              | 24,383    | 100.0%     | 1248.3%    |
| CALPERS-62 RETIREMENT (EE)             | 360       | 1,489     | 2,333     | 43                 |           | 100.0%     |            |
| PENSION EXPENSE                        |           | (8,148)   |           |                    |           | 100.0%     |            |
| PARS RETIREMENT                        | 81,731    | 81,323    | 85,196    | 85,196             | 86,487    | 1.5%       | 1.5%       |
| OPEB EXPENSE                           | 27,336    | 27,084    | 35,640    | 35,640             | 40,200    | 12.8%      | 12.8%      |
| BOARD COMPENSATION                     |           | 945       |           | 2,970              | 4,020     |            | 35.4%      |
|  |           | 545       |           | 2,570              | 4,020     |            |            |
| TOTAL SALARY & BENEFIT                 | 920,177   | 1,006,786 | 1,181,799 | 1,096,907          | 1,420,553 | 20.2%      | 29.5%      |
| LIABILITY INSURANCE                    | 60,242    | 62,003    | 65,340    | 63,639             | 66,330    | 1.5%       | 4.2%       |
| PROPERTY INSURANCE                     | 15,832    | 18,597    | 16,500    | 16,199             | 16,750    | 1.5%       | 3.4%       |
| AUTO INSURANCE                         | 3,562     | 3,531     | 3,960     | 3,597              | 4,020     | 1.5%       | 11.7%      |
| AUTO INSURANCE                         | -         | -         | -         | -                  | -         |            | -          |
| OFFICE POWER/GAS                       | 8,714     | 7,489     | 9,570     | 9,506              | 10,050    | 5.0%       | 5.7%       |
| BUILDING SECURITY                      | 1,463     | 9,258     | 2,970     | 11,518             | 13,400    | 351.2%     | 16.3%      |
| TRASH SERVICES                         | 3,891     | 4,179     | 4,224     | 5,340              | 5,427     | 28.5%      | 1.6%       |
| ANSWERING SERVICE                      | 1,681     | 1,478     | 1,716     | 1,705              | 1,742     | 1.5%       | 2.2%       |
| PHONE                                  | 24,476    | 23,361    | 27,060    | 23,259             | 26,800    | -1.0%      | 15.2%      |
| RENT/LEASE EQUIPMENT                   | 15,916    | 17,805    | 17,160    | 16,416             | 23,450    | 36.7%      | 42.8%      |
| POSTAGE                                | 39,750    | 14,980    | 36,300    | 21,794             | 36,850    | 1.5%       | 69.1%      |
| PRINTING                               | 3,601     | 7,733     | 3,300     | 12,082             | 20,100    | 509.1%     | 66.4%      |
| OFFICE SUPPLY                          | 4,495     | 3,831     | 3,300     | 4,636              | 5,360     | 62.4%      | 15.6%      |
| GENERAL SUPPLY                         | 4,751     | 4,842     | 9,900     | 5,400              | 6,700     | -32.3%     | 24.1%      |
| COMPUTERS/DATA PROCESSING              | 7,271     | 17,395    | 19,800    | 12,775             | 11,390    | -42.5%     | -10.8%     |
| SOFTWARE AND LICENSING                 | 14,707    | 34,416    | 15,840    | 15,714             | 22,177    | 40.0%      | 41.1%      |
| ADVERTISEMENT                          | 3,838     | 5,621     | 6,600     | 6,695              | 10,050    | 52.3%      | 50.1%      |
| MAINTENANCE AGREEMENTS                 | 32,283    | 40,311    | 42,900    | 44,138             | 48,910    | 14.0%      | 10.8%      |
| HOSPITALITY & AWARDS                   | 2,021     | 1,864     | 2,640     | 2,658              | 2,680     | 1.5%       | 0.8%       |
| BOARD MEETING VIDEO RECORDING          | 5,872     | 4,202     | 4,950     | 3,571              | 4,020     | -18.8%     | 12.6%      |
| ACCOUNTING SERVICES                    | 16,604    | 16,319    | 18,150    | 19,558             | 20,100    | 10.7%      | 2.8%       |
| CONSULTING SERVICES                    | 94,167    | 102,824   | 181,500   | 126,829            | 253,260   | 39.5%      | 99.7%      |
| LEGAL FEES                             | 177,934   | 144,390   | 165,000   | 151,693            | 144,050   | -12.7%     | -5.0%      |
| WATER AUGMENTATION EXPENSE             | -         |           | 16,000    | -                  |           | -          | -          |
| CONFERENCE ATTENDANCE                  | 1,744     | 2,365     | 5,075     | 1,157              | 5,427     | 6.9%       | 369.0%     |
| CONFERENCE (BOD)                       | 1,294     | 2,004     | 3,300     | 1,049              | 3,350     | 1.5%       | 219.5%     |
| EDUCATION EXPENSES                     | 5,123     | 7,483     | 19,142    | 3,838              | 10,981    | -42.6%     | 186.1%     |
| TRAVEL                                 | 5,816     | 6,398     | 19,580    | 1,798              | 15,563    | -20.5%     | 765.5%     |
| SAFETY                                 | 478       | 1,184     | 3,300     | 1,412              | 1,675     | -49.2%     |            |
|  |           | ,         | 18,044    | 18,037             | 22,100    | 22.5%      |            |

|                               |           |           |           | TOTAL     |           |            |            |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME                  | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|                               | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |
| PERMITS                       | 24,762    | 24,568    | 27,720    | 27,540    | 28,140    | 1.5%       | 2.2%       |
| MISCELLANEOUS                 | 610       | -         | -         | -         | -         | -          | -          |
| BANK & ADMINISTRATION FEE     | 36,462    | 40,346    | 39,600    | 49,531    | 50,250    | 26.9%      | 1.5%       |
| BANK FEE - 2006 BOND          | -         | _         | 792       | 792       | 804       | 1.5%       | 1.5%       |
| BANK FEE - 2010 BOND          | 24        | -         | 792       | 792       | 804       | 1.5%       | 1.5%       |
| INTEREST EXPENSE              | 880       | 75        | 660       | -         | -         | -          | -          |
| INTEREST - INTERNAL LOAN      | 4,030     | 136       | 3,500     | -         | -         | _          | -          |
| 2006 BOND INTEREST EXPENSE    | 1,533,219 | 1,513,152 | 1,486,820 | (126,235) | -         | -          | -          |
| 2010 BOND INTEREST EXPENSE    | 183,371   | 165,397   | 148,384   | 123,654   | 129,056   | -13.0%     | 4.4%       |
| 2015 BOND INTEREST EXPENSE    | -         | -         | -         | 893,152   | 1,172,412 | -          | 31.3%      |
| LEASED EQUIPMENT INTEREST     | -         | -         | -         | -         | -         | -          | -          |
| IOP INTEREST EXPENSE          | 26,543    | 28,074    | 13,631    | 11,589    | -         | -          | -          |
| BLM INT EXP LINE OF CREDIT    | -         | -         | -         | 1,542     | -         | -          | -          |
| BLM INT EXP COMMERCIAL LOAN   | -         | -         | -         | 4,480     | -         | -          | _          |
| BLM INT EXP CONSTRUCTION LOAN | -         | -         | -         | 42,880    | 83,200    | -          | 94.0%      |
| 2015 BONDS SERIES-A FEES      | -         | -         | -         | 227,090   | -         | -          | -          |
| 2015 BONDS SERIES-B FEES      | -         | -         | _         | 6,535     | -         | -          | -          |
| IOP GENERAL EXPENSES          | -         | 1,970     | -         | 1,251     | 1,275     | -          | 1.9%       |
| IOP EXPENSE                   | 14,884    | 12,614    | 11,520    | 4,320     | 4,320     | -62.5%     | 0.0%       |
| IOP PERMITS                   | -         | 745       | -         | 745       | 745       | -          | 0.0%       |
| IOP MAINTENANCE               | -         | 1,453     | -         | 872       | 900       | -          | 3.2%       |
| BLM GENERAL EXPENSES          | -         | -         | -         | 700       | 12,300    | -          | 1656.5%    |
| BLM ASSOCIATION FEES          | -         | -         | -         | 4,320     | 4,320     | -          | 0.0%       |
| FRANCHISE FEE                 | 262,398   | 287,518   | 290,000   | 335,851   | 330,000   | 13.8%      | -1.7%      |
| FORA ADMIN./LIAISON FEES      | 25,000    | 25,000    | 25,000    | 25,000    | 25,000    | 0.0%       | 0.0%       |
| MEMBERSHIP ON FORA BOARD      | 37,000    | 37,000    | 37,000    | 37,000    | 37,000    | 0.0%       | 0.0%       |
| BAD DEBT EXPENSE              | 95,553    | 33,748    | 660       | 16,500    | 16,750    | 2437.9%    | 1.5%       |
| TOTAL DEPARTMENT EXPENSE      | 2,812,777 | 2,750,534 | 2,829,200 | 2,297,655 | 2,712,333 | -4.1%      | 18.0%      |
| TOTAL EXPENSE                 | 3,732,954 | 3,757,319 | 4,010,999 | 3,394,562 | 4,132,886 | 3.0%       | 21.8%      |

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| ACCOUNT NAME                           | 2013-2014 | 2014-2015                             | 2015-2016      | ORD WATEF<br>2015-2016 | 2016-2017 | BUD vs BUD            | BUD vs EST       |
|--|-----------|---------------------------------------|----------------|------------------------|-----------|-----------------------|------------------|
|  | ACTUAL    | ACTUAL                                | ADOPTED        | ESTIMATED              | PROPOSED  | % CHANGE              | % CHANGE         |
| WAGES - OPM                            | 444,772   | 439,795                               | 480,083        | 513,996                | 436,146   | -9.2%                 | -15.1%           |
| WAGES ALLOCATED TO CAPITAL             | -         |                                       | -              | (9,912)                | -         |                       | -                |
| OVERTIME                               | 5,608     | 5,596                                 | 15,717         | 11,085                 | 15,694    | -0.1%                 | 41.6%            |
| STANDBY WAGES                          | 7,280     | 7,380                                 | 11,939         | 16,780                 | 10,483    | -12.2%                | -37.5%           |
| FICA - SS EXPENSE                      | 27,214    | 26,906                                | 31,480         | 32,523                 | 28,648    | -9.0%                 | -11.9%           |
| FICA - MEDI EXPENSE                    | 6,416     | 6,361                                 | 7,362          | 7,635                  | 6,704     | -8.9%                 | -12.2%           |
| MEDICAL INSURANCE                      | 117,385   | 111,252                               | 126,270        | 129,679                | 104,953   | -16.9%                | -19.1%           |
| DENTAL INSURANCE                       | 6,772     | 6,225                                 | 7,054          | 6,982                  | 5,397     | -23.5%                | -22.7%           |
| VISION INSURANCE                       | 1,222     | 1,213                                 | 1,329          | 1,393                  | 1,103     | -17.0%                | -20.8%           |
|  | 20,267    | 17,613                                | 20,421         | 21,133                 | 18,645    | <u>-8.7%</u><br>-9.2% | -11.8%<br>-46.3% |
| LIFE INSURANCE EXPENSEUNIFORM BENEFIT  | 3,394     | 2,354                                 | 1,460<br>2,624 | 2,469<br>5,826         | 1,326     | -9.2%                 | -46.3%           |
| BOOT BENEFIT                           | 1,458     | 1,139                                 | 1,312          | 1,635                  | 4,508     | -16.8%                | -33.2%           |
| SUI EXPENSE                            | 1,458     | 1,133                                 | 1,487          |                        | 1,032     | -10.8%                | -55.270          |
| ETT EXPENSE                            | 41        | 39                                    | 45             |                        | 37        | -16.8%                | 100.0%           |
| DISABILITY PLAN                        | 390       | 1,646                                 | 1,270          | 1,726                  | 1,154     | -9.2%                 | -33.2%           |
| CALPERS RETIREMENT (ER) - Classic Plan | 38,695    | 37,791                                | 36,964         | 49,329                 | 33,581    | -9.2%                 | -31.9%           |
| CALPERS RETIREMENT (EE) - Classic Plan | 31,891    | 31,399                                | 35,958         | 37,770                 | 32,668    | -9.2%                 | -13.5%           |
| OPEB EXPENSE                           | 21,535    | 21,912                                | 22,550         | 29,700                 | 21,450    | -4.9%                 | -27.8%           |
| TOTAL SALARY & BENEFIT                 | 739,133   | 724,793                               | 805,325        | 859,748                | 724,682   | -10.0%                | -15.7%           |
|  |           |                                       |                | (44)                   |           | == 00/                | 7044 50          |
| BOOKS & REF. MATERIALS                 | 725       | 1,999                                 | 540            | (11)                   | 810       | 50.0%                 | -7211.5%         |
| OFFICE SUPPLY                          | -         |                                       | 459            | 540                    | 270       | -41.2%                | -50.0%           |
|  | 343       | - 1 029                               |                | - 650                  | - 999     |                       |                  |
| MEMBERSHIPS & DUES SAFETY EXPENSE      | 1,413     | <u>1,928</u><br>3,531                 | 5,670          | 3,998                  | 2,970     | -47.6%                | -25.7%           |
| SUPPLIES                               | 2,342     | 3,307                                 | 3,348          | 3,795                  | 4,050     | 21.0%                 | 6.7%             |
| GENERAL O&M MAINT & EQUIP              | 110,104   | 102,921                               | 101,520        | 109,239                | 110,000   | 8.4%                  | 0.7%             |
| CLARK PROJ - METERS AND PARTS          | -         | 14,584                                | -              | 24,111                 | 25,000    | -                     | 3.7%             |
| TANK MAINTENANCE - 5 YEAR              | -         | -                                     |                | 23,373                 | -         | -                     | -                |
| O&M POWER/GAS                          | -         | -                                     | 68             | -                      | -         | -                     | -                |
| LUBRICANTS                             | 10,478    | 7,983                                 | 10,800         | 9,716                  | 9,450     | -12.5%                | -2.7%            |
| GENERAL O&M CHEMICALS                  | 205       | -                                     | -              | -                      | -         | -                     | -                |
| PHONE                                  | 1,599     | 1,690                                 | 1,944          | 5,214                  | 4,320     | 122.2%                | -17.1%           |
| CMMS                                   | 2,839     | 2,781                                 | 20,790         | 6,577                  | 16,200    | -22.1%                | 146.3%           |
| ANNUAL MAINTENANCE PROGRAM             | 12,639    | 19,318                                | 38,900         | 12,278                 | 20,000    | -48.6%                | 62.9%            |
| REAL PROPERTY MAINT.                   | 10,164    | 6,818                                 | 13,500         | 10,966                 | 13,500    | 0.0%                  | 23.1%            |
| FLEET MAINT. & REPAIR                  | 24,292    | 23,404                                | 31,320         | 24,366                 | 32,400    | 3.4%                  | 33.0%            |
| TELEMETRY SYSTEM                       | 42,747    | 5,463                                 | 40,500         | 12,546<br>98,379       | 16,200    | -60.0%                | 29.1%<br>-64.4%  |
| METERS INTERTIE #2 MAINT & EQUIP       | 29,945    | 61,580                                | - 60,000       | 90,579                 | - 55,000  | -41.7%                | -04.470          |
| INTERTIE #2 POWER                      |           |                                       |                |                        |           |                       |                  |
| WELL #10 MAINT & EQUIP                 | -         | -                                     |                |                        |           | -                     |                  |
| WELL #10 POWER                         | -         | -                                     |                | -                      | -         | -                     |                  |
| WELL #11 MAINT & EQUIP                 | -         | -                                     | -              | -                      | -         | -                     | -                |
| WELL #11 POWER                         | -         | -                                     | -              | -                      | -         |                       | -                |
| WELL #12 MAINT & EQUIP                 | -         | -                                     | -              | -                      | -         | -                     | -                |
| WELL #12 POWER                         | -         | -                                     | -              | -                      | -         | -                     | -                |
| WELL #2 MAINT & EQUIP                  | -         | -                                     | -              | -                      | -         | -                     | -                |
| DESAL POWER                            |           | -                                     |                | -                      | -         | -                     | -                |
| MARINA BOOSTER MAINT & EQUIP           | -         |                                       |                | -                      | -         | -                     | -                |
| MARINA BOOSTER POWER                   | -         |                                       | -              |                        |           |                       |                  |
| L/S 2 MAINT & EQUIP                    |           | · · · · · · · · · · · · · · · · · · · |                | -                      |           |                       |                  |
| L/S 2 POWER                            |           |                                       |                |                        |           |                       |                  |
| L/S 3 MAINT & EQUIP                    |           |                                       | -              | -                      |           |                       | -                |
| L/S 3 POWER                            |           |                                       | -              | -                      | -         | -                     |                  |
| L/S 5 MAINT & EQUIP<br>L/S 5 POWER     | -         |                                       | -              |                        |           |                       |                  |
| L/S 6 MAINT & EQUIP                    |           |                                       |                |                        |           |                       |                  |
| L/S 6 POWER                            |           |                                       | -              |                        |           |                       |                  |
| WELL #29 MAINT & EQUIP                 | -         |                                       | 5,000          |                        | 5,000     | 0.0%                  | 100.0%           |
| WELL #29 POWER                         | 26,398    | 20,438                                | 35,000         | 11,723                 | 15,000    | -57.1%                | 28.0%            |
|  | 20,530    | 8,449                                 | 5,000          | 12,767                 | 1,000     | -80.0%                | -92.2%           |

| ACTU.WELL #30 POWER(3,WELL #31 MAINT & EQUIPWELL #31 POWERB/C BOOSTER MAINT & EQUIPB/C BOOSTER POWERD BOOSTER MAINT & EQUIPDD BOOSTER MAINT & EQUIPDE BOOSTER MAINT & EQUIPEBOOSTER POWER5,F BOOSTER POWER6,BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,F BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,SUSTER/SANDTANK POWER104,WATKINS GATE WELL MAINT & EQUIP1,KELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,S 528 A/FIELD POWER1,L/S 528 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 W/MEYER MAINT & EQUIP1,L/S 547 LANDRUM MAINT & EQUIP1,L/S 5471 S/OVER MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5713 S/OVER POWER1,L/S 5713 S/OVER POWER1,L/S 5713 S/OVER POWER1,L/S 5713 S/OVER POWER1,   |      | 2014-2015<br>ACTUAL | 2015-2016 | 2015-2016 | 2016-2017 | ORD WATER<br>2013-2014 2014-2015 2015-2016 2015-2016 2016-2017 BUD vs BUD BUD vs EST |            |  |  |  |  |  |  |  |  |  |
|--|------|---------------------|-----------|-----------|-----------|--|------------|--|--|--|--|--|--|--|--|--|
| WELL #30 POWER(3,WELL #31 MAINT & EQUIPWELL #31 POWERB/C BOOSTER MAINT & EQUIPB/C BOOSTER MAINT & EQUIPD BOOSTER POWER52,E BOOSTER POWER52,E BOOSTER POWER52,F BOOSTER POWER54,F BOOSTER POWER56,BOOSTER POWER66,BOOSTER/SANDTANK MAINT & EQUIP11,F BOOSTER POWER66,BOOSTER/SANDTANK MAINT & EQUIP11,BOOSTER/SANDTANK MAINT & EQUIP12,WATKINS GATE WELL MAINT & EQUIP3,WELL #34 MAINT & EQUIP3,WELL #34 MAINT & EQUIP12,S RESERVATION MAINT & EQUIP12,S S28 A/FIELD MAINT & EQUIP12,L/S S28 A/FIELD MAINT & EQUIP12,L/S S30 A/FIELD POWER12,L/S 5398 W/MEYER MAINT & EQUIP12,L/S 5398 W/MEYER MAINT & EQUIP12,L/S 5398 W/MEYER MAINT & EQUIP12,L/S 5471 LANDRUM MAINT & EQUIP12,L/S 5700 HODGES MAINT & EQUIP12,L/S 5713 S/OVER MAINT & EQUIP12,L/S 5871 IMJIN MAINT & EQUIP12,L/S 5871 IMJIN MAINT & EQUIP12,L/S 5871 IMJIN MAINT & EQUIP12,L/S 6434 LARK MAINT & EQUIP12,L/S 6434 LARK MAINT & EQUIP12,L/S 6434 CLARK MAINT & EQUIP12,L/S 6434 CLARK MAINT & EQUIP12,L/S 6434 HATTEN MAINT & EQU   |      | ACTUAL              |           |           |           |  | BUD vs EST |  |  |  |  |  |  |  |  |  |
| WELL #31 MAINT & EQUIPWELL #31 POWER53,B/C BOOSTER MAINT & EQUIPB/C BOOSTER POWERD BOOSTER POWER52,E BOOSTER MAINT & EQUIP1E BOOSTER MAINT & EQUIP1,F BOOSTER MAINT & EQUIP1,F BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP3,WATKINS GATE WELL MAINT & EQUIP3,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S SESERVATION MAINT & EQUIP1,S 530 A/FIELD MAINT & EQUIP1,L/S 530 A/FIELD POWER1,L/S 5447 LANDRUM MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5731 S/OVER MAINT & EQUIP1,L/S 5731 S/OVER MAINT & EQUIP1,L/S 5731 IMJIN MAINT & EQUIP1,L/S 5730 ORD/V MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP <th>(59)</th> <th></th> <th>ADOPTED</th> <th>ESTIMATED</th> <th>PROPOSED</th> <th>% CHANGE</th> <th>% CHANGE</th>   | (59) |                     | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |  |  |  |  |  |  |  |  |  |
| WELL #31 MAINT & EQUIPWELL #31 POWER53,B/C BOOSTER MAINT & EQUIPB/C BOOSTER POWERD BOOSTER POWER52,E BOOSTER MAINT & EQUIP1E BOOSTER MAINT & EQUIP1,F BOOSTER MAINT & EQUIP1,F BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP3,WATKINS GATE WELL MAINT & EQUIP3,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S SESENATION MAINT & EQUIP1,S SSERVATION POWER1,L/S S28 A/FIELD MAINT & EQUIP1,L/S S30 A/FIELD POWER1,L/S S530 M/MEYER MAINT & EQUIP1,L/S S447 LANDRUM MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5730 HODGES MAINT & EQUIP1,L/S 5731 MJIN MAINT & EQUIP1,L/S 5731 MJIN MAINT & EQUIP1,L/S 5731 MJIN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6  |      | 590                 | 60,000    | 15,287    | 60,000    | 0.0%   | 292.5%     |  |  |  |  |  |  |  |  |  |
| WELL #31 POWER53,B/C BOOSTER MAINT & EQUIPB/C BOOSTER POWERD BOOSTER POWER52,E BOOSTER MAINT & EQUIP52,E BOOSTER MAINT & EQUIP1,F BOOSTER POWER6,BOOSTER POWER6,BOOSTER POWER6,BOOSTER POWER1,F BOOSTER MAINT & EQUIP1,F BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,WATKINS GATE WELL MAINT & EQUIP3,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,S 528 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER POWER1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5730 HODGES MAINT & EQUIP1,L/S 5731 S/OVER POWER1,L/S 5790 HODGES MAINT & EQUIP1,L/S 5790 HODGES MAINT & EQUIP1,L/S 5790 ORD/V POWER1,L/S 5790 ORD/V MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6636 IGLING MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP1,L/S 775 BOOKER MAIN   | 219  | 241                 | 5.000     | 308       | 5,000     | 0.0%   | 1523.6%    |  |  |  |  |  |  |  |  |  |
| B/C BOOSTER MAINT & EQUIPB/C BOOSTER POWERD BOOSTER POWERD BOOSTER MAINT & EQUIPE BOOSTER MAINT & EQUIPE BOOSTER POWERF BOOSTER POWERBOOSTER POWERBOOSTER POWERBOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIPWATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWER1/S RESERVATION MAINT & EQUIP1/S RESERVATION MAINT & EQUIP1/S SESRVATION POWER1/S S28 A/FIELD POWER1/S 530 A/FIELD MAINT & EQUIP1/S 530 A/FIELD POWER1/S 530 A/FIELD POWER1/S 5398 W/MEYER MAINT & EQUIP1/S 5398 W/MEYER MAINT & EQUIP1/S 5447 LANDRUM POWER1/S 5713 S/OVER POWER1/S 5773 S/OVER POWER1/S 5790 HODGES MAINT & EQUIP1/S 5790 HODGES MAINT & EQUIP1/S 5871 IMJIN MAINT & EQUIP1/S 5871 IMJIN MAINT & EQUIP1/S 5990 ORD/V POWER1/S 5790 HODGES POWER1/S 5790 HODGES MAINT & EQUIP1/S 5790 HODGES POWER1/S 5790 HODGES MAINT & EQUIP1/S 5790 HODGES MAINT & EQUIP1/S 5790 HODGES POWER1/S 5790 HODGES MAINT & EQUIP1/S 5790 HODGES MAINT & EQUIP1/S 5790 HODGES MAINT & EQUIP1/S 5790 HODGES POWER1/S 5790 HODGES POWER1/S 5790 HODGES POWER1/S 5775 BOOKER MAINT & EQUIP1/S 6634 HATTEN MAINT & EQUIP1/S 6634 HATTEN MAINT & EQUIP1/S 6758 GIGLING MAINT & EQUIP<   |      | 37,721              | 45,000    | 38,323    | 55,000    | 22.2%  | 43.5%      |  |  |  |  |  |  |  |  |  |
| B/C BOOSTER POWERD BOOSTER MAINT & EQUIPD BOOSTER POWERE BOOSTER POWERF BOOSTER POWERF BOOSTER MAINT & EQUIPI,F BOOSTER POWERG,BOOSTER/SANDTANK MAINT & EQUIPI,WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWERWATKINS GATE WELL POWERWATKINS GATE WELL POWERVYATKINS GATE WELL POWERVYATKINS GATE WELL POWERVYATKINS GATE WELL POWERVYATKINS GATE WELL POWERVYS RESERVATION MAINT & EQUIPV/S RESERVATION POWERV/S RESERVATION POWERV/S S28 A/FIELD MAINT & EQUIPV/S 530 A/FIELD MAINT & EQUIPV/S 530 A/FIELD POWERV/S 5398 W/MEYER MAINT & EQUIPV/S 5398 W/MEYER MAINT & EQUIPV/S 5398 W/MEYER MAINT & EQUIPV/S 5713 S/OVER MAINT & EQUIPV/S 5713 S/OVER MAINT & EQUIPV/S 5731 S/OVER POWERV/S 5731 MJIN MAINT & EQUIPV/S 5731 IMJIN MAINT & EQUIPV/S 5930 ORD/V POWERV/S 5930 ORD/V POWERV/S 5930 ORD/V POWERV/S 6634 HATTEN MAINT & EQUIPV/S 758 BOOKER MAINT & EQUIPV/S 758 BOOKER MAINT & EQUIPV/S 575 BOOKER MAINT & EQUIP   | 548  |                     | 250       | 2,237     | 250       | 0.0%   | 100.0%     |  |  |  |  |  |  |  |  |  |
| D BOOSTER MAINT & EQUIPD BOOSTER POWER52,E BOOSTER POWER5,F BOOSTER POWER6,BOOSTER POWER6,BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK POWER180,WATKINS GATE WELL MAINT & EQUI3,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,S S28 A/FIELD MAINT & EQUIP1,L/S S28 A/FIELD MAINT & EQUIP1,L/S S30 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 538 W/MEYER MAINT & EQUIP1,L/S 538 W/MEYER MAINT & EQUIP1,L/S 538 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5713 S/OVER POWER1,L/S 5701 HODGES MAINT & EQUIP1,L/S 5731 IMJIN MAINT & EQUIP1,L/S 5900 ORD/V POWER1,L/S 5900 ORD/V POWER1,L/S 5900 ORD/V POWER1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6636 HAITTEN POWER1,L/S 7598 GIGLING POWER1,L/S 7598 GIGLING POWER1,L/S 7598 DOKER MAINT & EQUIP1,L/S 7598 DOKER MAINT & EQUIP1,L/S 6634 HATTEN POWER1,L/S 6636 HAITTEN POWER  | 339  | 348                 | 450       | 374       | 450       | 0.0%   | 20.3%      |  |  |  |  |  |  |  |  |  |
| D BOOSTER POWER52,E BOOSTER MAINT & EQUIP1E BOOSTER POWER5,F BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK POWER180,WATKINS GATE WELL MAINT & EQUI3,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,S 528 A/FIELD MAINT & EQUIP1,L/S S28 A/FIELD MAINT & EQUIP1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 539 W/MEYER POWER1,L/S 5398 W/MEYER POWER1,L/S 5398 W/MEYER POWER1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5713 S/OVER POWER1,L/S 5701 HODGES MAINT & EQUIP1,L/S 5731 IMJIN MAINT & EQUIP1,L/S 5990 ORD/V POWER1,L/S 5990 ORD/V POWER1,L/S 5990 ORD/V POWER1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6636 HAITEN POWER1,L/S 6636 I HATTEN POWER1,L/S 6636 I HATTEN POWER1,L/S 6636 I HATTEN POWER1,L/S 775 BOOKER MAINT & EQUIP1,L/S 7   | 290  | 320                 | 3,500     | 5,858     | 2,500     | -28.6%   | -57.3%     |  |  |  |  |  |  |  |  |  |
| E BOOSTER MAINT & EQUIPE BOOSTER POWER5,F BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,F BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK POWER180,WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWERWATKINS GATE WELL POWER104,WELL #34 MAINT & EQUIP1,L/S RESERVATION MAINT & EQUIP1,L/S S28 A/FIELD MAINT & EQUIP1,L/S 528 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5471 LANDRUM MAINT & EQUIP1,L/S 5731 S/OVER MAINT & EQUIP1,L/S 5731 S/OVER MAINT & EQUIP1,L/S 5731 IMJIN MAINT & EQUIP1,L/S 5731 IMJIN MAINT & EQUIP1,L/S 5930 ORD/V POWER1,L/S 5930 ORD/V POWER1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6636 I HATTEN POWER1,L/S 6636 I HATTEN POWER1,L/S 6636 I HATTEN POWER1,L/S 6636 I HATTEN POWER1,L/S 6758 GIGLING MAINT & EQUIP1,L/S 7575 BOOKER MAINT & EQUIP1,L/S 7575 BOOKER MAINT & EQUIP1,L/S 7575 BOOKER MAINT &  |      | 36,208              | 65,000    | 16,808    | 25,000    | -61.5%   | 48.7%      |  |  |  |  |  |  |  |  |  |
| F BOOSTER MAINT & EQUIP1F BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK POWER180,WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWERWATKINS GATE WELL POWER104,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,L/S S28 A/FIELD MAINT & EQUIP1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 538 W/MEYER MAINT & EQUIP1,L/S 538 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER POWER1,L/S 5398 W/MEYER POWER1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5730 HODGES MAINT & EQUIP1,L/S 5790 HODGES MAINT & EQUIP1,L/S 5790 ORD/V POWER1,L/S 5990 ORD/V MAINT & EQUIP1,L/S 5990 ORD/V MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6636 GIGLING MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP<  | 886  | 441                 | 1,500     | 2,858     | 1,000     | -33.3%   | -65.0%     |  |  |  |  |  |  |  |  |  |
| F BOOSTER POWER6,BOOSTER/SANDTANK MAINT & EQUIP1,BOOSTER/SANDTANK POWER180,WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWERWATKINS GATE WELL POWER104,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,KS ESERVATION POWER1,L/S S28 A/FIELD MAINT & EQUIP1,L/S 530 A/FIELD POWER1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5447 LANDRUM MAINT & EQUIP1,L/S 5447 LANDRUM MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5730 HODGES MAINT & EQUIP1,L/S 5790 HODGES POWER1,L/S 5990 ORD/V MAINT & EQUIP1,L/S 5990 ORD/V POWER1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6636 GIGLING MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP1,L/S 8775 BOOKER MAINT & EQUIP1,L/S 8775 BOOKER MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP1,L/S 775 BOOKER MAINT & EQUIP1,L/S 8775 BOOKER MAINT & EQUIP1  | 164  | 5,075               | 7,000     | 5,780     | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| BOOSTER/SANDTANK MAINT & EQUIP1.BOOSTER/SANDTANK POWER180,WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWERWATKINS GATE WELL POWER104,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1/5L/S RESERVATION POWER1/5L/S 528 A/FIELD MAINT & EQUIP1/5L/S 530 A/FIELD POWER1/5L/S 530 A/FIELD POWER1/5L/S 530 A/FIELD POWER1/5L/S 538 W/MEYER MAINT & EQUIP1/5L/S 5398 W/MEYER MAINT & EQUIP1/5L/S 5398 W/MEYER MAINT & EQUIP1/5L/S 5471 LANDRUM MAINT & EQUIP1/5L/S 5713 S/OVER MAINT & EQUIP1/5L/S 5730 HODGES MAINT & EQUIP1/5L/S 5790 HODGES MAINT & EQUIP1/5L/S 5790 ORD/V POWER1/5L/S 5990 ORD/V POWER1/5L/S 5990 ORD/V POWER1/5L/S 6143 CLARK MAINT & EQUIP1/5L/S 6634 HATTEN MAINT & EQUIP1/5L/S 6634 HATTEN MAINT & EQUIP1/5L/S 6636 GIGLING MAINT & EQUIP1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER POWER1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER POWER1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER MAINT & EQUIP1/5L   | 24   | 524                 | 2,500     | 358       | 2,500     | 0.0%   | 598.3%     |  |  |  |  |  |  |  |  |  |
| BOOSTER/SANDTANK MAINT & EQUIP1.BOOSTER/SANDTANK POWER180,WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWERWATKINS GATE WELL POWER104,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1/5L/S RESERVATION POWER1/5L/S 528 A/FIELD MAINT & EQUIP1/5L/S 530 A/FIELD POWER1/5L/S 530 A/FIELD POWER1/5L/S 530 A/FIELD POWER1/5L/S 538 W/MEYER MAINT & EQUIP1/5L/S 5398 W/MEYER MAINT & EQUIP1/5L/S 5398 W/MEYER MAINT & EQUIP1/5L/S 5471 LANDRUM MAINT & EQUIP1/5L/S 5713 S/OVER MAINT & EQUIP1/5L/S 5730 HODGES MAINT & EQUIP1/5L/S 5790 HODGES MAINT & EQUIP1/5L/S 5790 ORD/V POWER1/5L/S 5990 ORD/V POWER1/5L/S 5990 ORD/V POWER1/5L/S 6143 CLARK MAINT & EQUIP1/5L/S 6634 HATTEN MAINT & EQUIP1/5L/S 6634 HATTEN MAINT & EQUIP1/5L/S 6636 GIGLING MAINT & EQUIP1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER POWER1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER POWER1/5L/S 775 BOOKER MAINT & EQUIP1/5L/S 775 BOOKER MAINT & EQUIP1/5L   | 95   | 6,047               | 7,500     | 5,996     | 6,500     | -13.3%   | 8.4%       |  |  |  |  |  |  |  |  |  |
| WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWER104,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,L/S RESERVATION MAINT & EQUIP1,L/S S28 A/FIELD MAINT & EQUIP1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 538 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER POWER1,L/S 5447 LANDRUM MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5733 S/OVER POWER1,L/S 5790 HODGES MAINT & EQUIP1,L/S 5790 HODGES POWER1,L/S 5711 MJIN MAINT & EQUIP1,L/S 5900 ORD/V MAINT & EQUIP1,L/S 5900 ORD/V POWER1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 7588 GIGLING MAINT & EQUIP1,L/S 758 BOOKER MAINT & EQUIP1,L/S 514 CARMEL MAINT & EQUIP <t< td=""><td>219</td><td>-</td><td>5,000</td><td>527</td><td>5,000</td><td>0.0%</td><td>100.0%</td></t<>   | 219  | -                   | 5,000     | 527       | 5,000     | 0.0%   | 100.0%     |  |  |  |  |  |  |  |  |  |
| WATKINS GATE WELL MAINT & EQUIWATKINS GATE WELL POWER104,WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1,L/S RESERVATION MAINT & EQUIP1,L/S S28 A/FIELD MAINT & EQUIP1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 530 A/FIELD POWER1,L/S 5398 W/MEYER MAINT & EQUIP1,L/S 5398 W/MEYER POWER1,L/S 5398 W/MEYER POWER1,L/S 5447 LANDRUM MAINT & EQUIP1,L/S 5713 S/OVER MAINT & EQUIP1,L/S 5713 S/OVER POWER1,L/S 5790 HODGES MAINT & EQUIP1,L/S 5790 HODGES POWER1,L/S 5900 ORD/V POWER1,L/S 5900 ORD/V MAINT & EQUIP1,L/S 5990 ORD/V POWER1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN MAINT & EQUIP1,L/S 6634 HATTEN POWER1,L/S 7698 GIGLING MAINT & EQUIP1,L/S 775 BOOKER M   |      | 158,498             | 195,000   | 136,133   | 145,000   | -25.6%   | 6.5%       |  |  |  |  |  |  |  |  |  |
| WELL #34 MAINT & EQUIP3,WELL #34 POWER97,L/S RESERVATION MAINT & EQUIP1/L/S RESERVATION POWER1/L/S 528 A/FIELD MAINT & EQUIP1/L/S 530 A/FIELD POWER1/L/S 5398 W/MEYER MAINT & EQUIP1/L/S 5398 W/MEYER POWER1/L/S 5447 LANDRUM MAINT & EQUIP1/L/S 5447 LANDRUM POWER1/L/S 5713 S/OVER MAINT & EQUIP1/L/S 570 HODGES MAINT & EQUIP1/L/S 5790 HODGES POWER1/L/S 5871 IMJIN MAINT & EQUIP1/L/S 5871 IMJIN POWER1/L/S 5990 ORD/V MAINT & EQUIP1/L/S 6143 CLARK MAINT & EQUIP1/L/S 6634 HATTEN MAINT & EQUIP1/L/S 6634 HATTEN MAINT & EQUIP1/L/S 6634 HATTEN POWER1/L/S 7698 GIGLING MAINT & EQUIP1/L/S 775 BOOKER MAINT & EQUIP1/L/S 775 BOOKER MAINT & EQUIP1/L/S 8775 BOOKER MAINT & EQUIP1/L/S 8775 BOOKER MAINT & EQUIP1/L/S 7544 CARMEL POWER1/L/S 514 CARMEL P   | 160  | 350                 | 2,000     | 1,942     | 2,000     | 0.0%   | 3.0%       |  |  |  |  |  |  |  |  |  |
| WELL #34 POWER97,L/S RESERVATION MAINT & EQUIPL/S RESERVATION POWERL/S S28 A/FIELD MAINT & EQUIPL/S 528 A/FIELD POWERL/S 530 A/FIELD POWERL/S 530 A/FIELD POWERL/S 530 A/FIELD POWERL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER POWERL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER POWERL/S 5471 LANDRUM MAINT & EQUIPL/S 5471 LANDRUM POWERL/S 5713 S/OVER MAINT & EQUIPL/S 5790 HODGES MAINT & EQUIPL/S 5790 HODGES MAINT & EQUIPL/S 5871 IMJIN MAINT & EQUIPL/S 5871 IMJIN MAINT & EQUIPL/S 5990 ORD/V MAINT & EQUIPL/S 5990 ORD/V MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6634 HATTEN POWERL/S 7598 GIGLING MAINT & EQUIPL/S 6636 ING MAINT & EQUIPL/S 7598 BOOKER MAINT & EQUIPL/S 6634 HATTEN POWERL/S 7598 ORD/V POWERL/S 7598 ORDING MAINT & EQUIPL/S 7598 GIGLING POWERL/S 7598 DOKER MAINT & EQUIPL/S 7598 GIGLING POWERL/S 7575 BOOKER MAINT & EQUIPL/S 7575 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 814 CARMEL MAINT & EQUIPL/S 514 CARMEL POWEREG LIFT STATION MAINT & EQUIPL/S 514 CARMEL POWER   | .00  | 92,554              | 135,000   | 94,812    | 110,000   | -18.5%   | 16.0%      |  |  |  |  |  |  |  |  |  |
| L/S RESERVATION MAINT & EQUIP<br>L/S RESERVATION POWER<br>L/S 528 A/FIELD MAINT & EQUIP<br>L/S 528 A/FIELD POWER<br>L/S 530 A/FIELD POWER<br>L/S 530 A/FIELD POWER<br>L/S 5398 W/MEYER MAINT & EQUIP<br>L/S 5398 W/MEYER MAINT & EQUIP<br>L/S 5398 W/MEYER POWER<br>L/S 5447 LANDRUM MAINT & EQUIP<br>L/S 5447 LANDRUM MAINT & EQUIP<br>L/S 5713 S/OVER MAINT & EQUIP<br>L/S 5730 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5971 IMJIN MAINT & EQUIP<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 6443 CLARK MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6636 HATTEN POWER<br>L/S 7598 GIGLING MAINT & EQUIP<br>L/S 7598 GIGLING MAINT & EQUIP<br>L/S 7598 ORD/K POWER<br>L/S 7598 ORD/K POWER<br>L/S 7598 ORD/K POWER<br>L/S 7598 CIGLING MAINT & EQUIP<br>L/S 7598 CIGLING MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>L/S 514 | 94   | -                   | 2,500     | 1,584     | 2,500     | 0.0%   | 100.0%     |  |  |  |  |  |  |  |  |  |
| L/S RESERVATION MAINT & EQUIP<br>L/S RESERVATION POWER<br>L/S 528 A/FIELD MAINT & EQUIP<br>L/S 528 A/FIELD POWER<br>L/S 530 A/FIELD POWER<br>L/S 530 A/FIELD POWER<br>L/S 5398 W/MEYER MAINT & EQUIP<br>L/S 5398 W/MEYER MAINT & EQUIP<br>L/S 5398 W/MEYER POWER<br>L/S 5447 LANDRUM MAINT & EQUIP<br>L/S 5447 LANDRUM MAINT & EQUIP<br>L/S 5713 S/OVER MAINT & EQUIP<br>L/S 5730 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5871 IMJIN MAINT & EQUIP<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 6443 CLARK MAINT & EQUIP<br>L/S 6444 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6636 HATTEN POWER<br>L/S 7598 GIGLING MAINT & EQUIP<br>L/S 7598 GIGLING MAINT & EQUIP<br>L/S 7598 ORD/K POWER<br>L/S 7598 ORD/K POWER<br>L/S 7598 GIGLING MAINT & EQUIP<br>L/S 7598 CIGLING MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 814 CARMEL MAINT & EQUIP<br>L/S 814 CARMEL POWER<br>L/S 814 CARMEL POWER<br>L/S 514 CARMEL POWER<br>L/S 51 | 12   | 75,658              | 95,000    | 70,406    | 75,000    | -21.1%   | 6.5%       |  |  |  |  |  |  |  |  |  |
| L/S 528 A/FIELD MAINT & EQUIPL/S 528 A/FIELD POWERL/S 530 A/FIELD POWERL/S 530 A/FIELD POWERL/S 530 A/FIELD POWERL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER MAINT & EQUIPL/S 5447 LANDRUM MAINT & EQUIPL/S 5447 LANDRUM POWERL/S 5713 S/OVER MAINT & EQUIPL/S 5730 HODGES MAINT & EQUIPL/S 5790 HODGES MAINT & EQUIPL/S 5790 HODGES POWERL/S 5790 ORD/V POWERL/S 5990 ORD/V POWERL/S 5990 ORD/V POWERL/S 6143 CLARK MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6636 HATTEN POWERL/S 7698 GIGLING MAINT & EQUIPL/S 775 BOOKER MAINT & EQUIPL/S 775 BOOKER MAINT & EQUIPL/S 775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 8175 BOOKER MAINT & EQUIPL/S 8175 BOOKER MAINT & EQUIPL/S 514 CARMEL POWERL/S 514 CARMEL POWERL/S 514 CARMEL POWEREG LIFT STATION MAINT & EQUIP  | -    | -                   | -         | -         |           | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 528 A/FIELD POWER<br>L/S 530 A/FIELD MAINT & EQUIP<br>L/S 530 A/FIELD POWER<br>L/S 4906 POWER<br>L/S 5398 W/MEYER MAINT & EQUIP<br>L/S 5398 W/MEYER POWER<br>L/S 5398 W/MEYER POWER<br>L/S 5471 LANDRUM MAINT & EQUIP<br>L/S 5471 LANDRUM POWER<br>L/S 5713 S/OVER MAINT & EQUIP<br>L/S 5733 S/OVER MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5871 IMJIN MAINT & EQUIP<br>L/S 5871 IMJIN POWER<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6636 ING MAINT & EQUIP<br>L/S 7598 GIGLING MAINT & EQUIP<br>L/S 7598 ONCH MAINT & EQUIP<br>L/S 7598 CIGLING MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8175 BOOKER MAINT & EQUIP<br>L/S 814 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP   |      | -                   | -         | -         |           | -  |            |  |  |  |  |  |  |  |  |  |
| L/S 528 A/FIELD POWER<br>L/S 530 A/FIELD MAINT & EQUIP<br>L/S 530 A/FIELD POWER<br>L/S 4906 POWER<br>L/S 5398 W/MEYER MAINT & EQUIP<br>L/S 5398 W/MEYER POWER<br>L/S 5398 W/MEYER POWER<br>L/S 5471 LANDRUM MAINT & EQUIP<br>L/S 5471 LANDRUM POWER<br>L/S 5713 S/OVER MAINT & EQUIP<br>L/S 5733 S/OVER MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5790 HODGES MAINT & EQUIP<br>L/S 5871 IMJIN MAINT & EQUIP<br>L/S 5871 IMJIN POWER<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6636 ING MAINT & EQUIP<br>L/S 7598 GIGLING MAINT & EQUIP<br>L/S 7598 ONCH MAINT & EQUIP<br>L/S 7598 CIGLING MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8175 BOOKER MAINT & EQUIP<br>L/S 814 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP   |      | -                   | -         | -         | -         | -  | _          |  |  |  |  |  |  |  |  |  |
| L/S 530 A/FIELD MAINT & EQUIPL/S 530 A/FIELD POWERL/S 4906 POWERL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER POWERL/S 5398 W/MEYER POWERL/S 5447 LANDRUM MAINT & EQUIPL/S 5447 LANDRUM POWERL/S 5713 S/OVER MAINT & EQUIPL/S 5713 S/OVER POWERL/S 5790 HODGES MAINT & EQUIPL/S 5790 HODGES MAINT & EQUIPL/S 5790 HODGES POWERL/S 5790 HODGES POWERL/S 5790 HODGES POWERL/S 5871 IMJIN MAINT & EQUIPL/S 5871 IMJIN POWERL/S 5990 ORD/V MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 7698 GIGLING MAINT & EQUIPL/S 7698 GIGLING MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 514 CARMEL MAINT & EQUIP   |      | -                   |           |           | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 4906 POWERL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER POWERL/S 5447 LANDRUM MAINT & EQUIPL/S 5447 LANDRUM POWERL/S 5713 S/OVER MAINT & EQUIPL/S 5713 S/OVER MAINT & EQUIPL/S 570 HODGES MAINT & EQUIPL/S 570 HODGES POWERL/S 570 HODGES POWERL/S 571 IMJIN MAINT & EQUIPL/S 5871 IMJIN POWERL/S 5990 ORD/V MAINT & EQUIPL/S 5990 ORD/V POWERL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6634 HATTEN POWERL/S 7698 GIGLING MAINT & EQUIPL/S 775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 814 CARMEL MAINT & EQUIPL/S 514 CARMEL MAINT & EQUIPL/S 8175 BOOKER MAINT & EQUIPL/S 8144 CARMEL POWERL/S 5144 CARMEL POWERL/S 5   | -    | -                   | -         |           | -         | _  | -          |  |  |  |  |  |  |  |  |  |
| L/S 4906 POWERL/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER POWERL/S 5447 LANDRUM MAINT & EQUIPL/S 5447 LANDRUM POWERL/S 5713 S/OVER MAINT & EQUIPL/S 5713 S/OVER MAINT & EQUIPL/S 570 HODGES MAINT & EQUIPL/S 570 HODGES POWERL/S 570 HODGES POWERL/S 571 IMJIN MAINT & EQUIPL/S 5871 IMJIN POWERL/S 5990 ORD/V MAINT & EQUIPL/S 5990 ORD/V POWERL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6634 HATTEN POWERL/S 7698 GIGLING MAINT & EQUIPL/S 775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 814 CARMEL MAINT & EQUIPL/S 514 CARMEL MAINT & EQUIPL/S 8175 BOOKER MAINT & EQUIPL/S 8144 CARMEL POWERL/S 5144 CARMEL POWERL/S 5   |      | -                   | -         | -         |           |  |            |  |  |  |  |  |  |  |  |  |
| L/S 5398 W/MEYER MAINT & EQUIPL/S 5398 W/MEYER POWERL/S 5447 LANDRUM MAINT & EQUIPL/S 5447 LANDRUM POWERL/S 5447 LANDRUM POWERL/S 5713 S/OVER MAINT & EQUIPL/S 5730 HODGES MAINT & EQUIPL/S 5790 HODGES POWERL/S 5790 HODGES POWERL/S 5790 HODGES POWERL/S 5790 HODGES POWERL/S 5871 IMJIN MAINT & EQUIPL/S 5871 IMJIN POWERL/S 5990 ORD/V MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6634 HATTEN POWERL/S 7698 GIGLING MAINT & EQUIPL/S 775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 514 CARMEL POWERL/S LOUIPL/S 514 CARMEL POWERL/S 514 CARMEL POWERL/S 514 CARMEL POWERL/S 514 CARMEL POWERL/S 514 CARMEL  | •    | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5398 W/MEYER POWER<br>L/S 5347 LANDRUM MAINT & EQUIP<br>L/S 5447 LANDRUM POWER<br>L/S 5713 S/OVER MAINT & EQUIP<br>L/S 5713 S/OVER POWER<br>L/S 5700 HODGES MAINT & EQUIP<br>L/S 5700 HODGES POWER<br>L/S 571 IMJIN MAINT & EQUIP<br>L/S 5871 IMJIN POWER<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 5990 ORD/V POWER<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5447 LANDRUM POWERL/S 5713 S/OVER MAINT & EQUIPL/S 5713 S/OVER POWERL/S 5790 HODGES MAINT & EQUIPL/S 5790 HODGES POWERL/S 5871 IMJIN MAINT & EQUIPL/S 5871 IMJIN POWERL/S 5990 ORD/V MAINT & EQUIPL/S 5990 ORD/V POWERL/S 6143 CLARK MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6636 HATTEN POWERL/S 7698 GIGLING MAINT & EQUIPL/S 7698 GIGLING POWERL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER POWERL/S 8775 BOOKER POWERL/S 514 CARMEL MAINT & EQUIPL/S 514 CARMEL POWERL/S L/S 200 L/S 2   |      | -                   | -         |           | _         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5713 S/OVER MAINT & EQUIP         L/S 5713 S/OVER POWER         L/S 5790 HODGES MAINT & EQUIP         L/S 5790 HODGES POWER         L/S 5790 HODGES POWER         L/S 5871 IMJIN MAINT & EQUIP         L/S 5990 ORD/V MAINT & EQUIP         L/S 5990 ORD/V POWER         L/S 6143 CLARK MAINT & EQUIP         L/S 6634 HATTEN MAINT & EQUIP         L/S 6634 HATTEN MAINT & EQUIP         L/S 6636 HATTEN POWER         L/S 7698 GIGLING MAINT & EQUIP         L/S 775 BOOKER MAINT & EQUIP         L/S 8775 BOOKER MAINT & EQUIP         L/S 8775 BOOKER POWER         L/S 14 CARMEL MAINT & EQUIP         L/S 14 CARMEL POWER         L/S 14 CARMEL POWER         L/S 514 CARMEL POWER         L/S 514 CARMEL POWER         EG LIFT STATION MAINT & EQUIP  |      | -                   |           | -         | -         | -  |            |  |  |  |  |  |  |  |  |  |
| L/S 5713 S/OVER MAINT & EQUIPL/S 5713 S/OVER POWERL/S 5790 HODGES MAINT & EQUIPL/S 5790 HODGES POWERL/S 5871 IMJIN MAINT & EQUIPL/S 5871 IMJIN POWERL/S 5990 ORD/V MAINT & EQUIPL/S 5990 ORD/V POWERL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 7698 GIGLING MAINT & EQUIPL/S 7698 GIGLING POWERL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER POWERL/S 8775 BOOKER MAINT & EQUIPL/S 8175 BOOKER MAINT & EQUIPL/S 514 CARMEL MAINT & EQUIPL/S 514 CARMEL POWERL/S 514 CARMEL POWERL/S 514 CARMEL POWEREG LIFT STATION MAINT & EQUIP   |      | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5713 S/OVER POWERL/S 5790 HODGES MAINT & EQUIPL/S 5790 HODGES POWERL/S 5871 IMJIN MAINT & EQUIPL/S 5871 IMJIN POWERL/S 5990 ORD/V MAINT & EQUIPL/S 5990 ORD/V MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6143 CLARK MAINT & EQUIPL/S 6634 HATTEN MAINT & EQUIPL/S 6636 HATTEN POWERL/S 7698 GIGLING MAINT & EQUIPL/S 7698 GIGLING POWERL/S 7698 GIGLING POWERL/S 8775 BOOKER MAINT & EQUIPL/S 8775 BOOKER MAINT & EQUIPL/S 514 CARMEL MAINT & EQUIPL/S 514 CARMEL MAINT & EQUIPL/S 514 CARMEL POWEREG LIFT STATION MAINT & EQUIP   |      | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5790 HODGES MAINT & EQUIP<br>L/S 5790 HODGES POWER<br>L/S 5871 IMJIN MAINT & EQUIP<br>L/S 5871 IMJIN POWER<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 5990 ORD/V POWER<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 7755 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      |                     | -         |           | -         | -  |            |  |  |  |  |  |  |  |  |  |
| L/S 5790 HODGES POWER<br>L/S 5871 IMJIN MAINT & EQUIP<br>L/S 5871 IMJIN POWER<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 5990 ORD/V POWER<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 7755 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5871 IMJIN MAINT & EQUIP<br>L/S 5871 IMJIN POWER<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 5990 ORD/V POWER<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6143 CLARK POWER<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP   |      | -                   |           |           | -         | _  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5871 IMJIN POWER<br>L/S 5990 ORD/V MAINT & EQUIP<br>L/S 5990 ORD/V POWER<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6143 CLARK POWER<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 775 BOOKER MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      |                     | -         | -         | -         | -  |            |  |  |  |  |  |  |  |  |  |
| L/S 5990 ORD/V MAINT & EQUIP<br>L/S 5990 ORD/V POWER<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6143 CLARK POWER<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7758 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 5990 ORD/V POWER<br>L/S 6143 CLARK MAINT & EQUIP<br>L/S 6143 CLARK POWER<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP   |      | -                   | -         | -         | -         | -  |            |  |  |  |  |  |  |  |  |  |
| L/S 6143 CLARK MAINT & EQUIP<br>L/S 6143 CLARK POWER<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP   |      | -                   | _         | -         | _         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 6143 CLARK POWER<br>L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      | -                   |           | -         |           | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 6634 HATTEN MAINT & EQUIP<br>L/S 6634 HATTEN POWER<br>L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  | -    | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 7698 GIGLING MAINT & EQUIP<br>L/S 7698 GIGLING POWER<br>L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      | -                   | -         | -         |           | -  |            |  |  |  |  |  |  |  |  |  |
| L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  | _    | -                   | -         |           | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 8775 BOOKER MAINT & EQUIP<br>L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP  |      | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
| L/S 8775 BOOKER POWER<br>L/S 514 CARMEL MAINT & EQUIP<br>L/S 514 CARMEL POWER<br>EG LIFT STATION MAINT & EQUIP   |      | -                   | _         | -         | _         | _  | -          |  |  |  |  |  |  |  |  |  |
| L/S 514 CARMEL POWER EG LIFT STATION MAINT & EQUIP   |      | -                   | -         | -         | -         |  | -          |  |  |  |  |  |  |  |  |  |
| L/S 514 CARMEL POWER EG LIFT STATION MAINT & EQUIP   |      |                     |           | -         |           |  | -          |  |  |  |  |  |  |  |  |  |
| EG LIFT STATION MAINT & EQUIP  | -    | -                   | -         | _         | -         | -  |            |  |  |  |  |  |  |  |  |  |
|  |      |                     |           | -         |           | -  |            |  |  |  |  |  |  |  |  |  |
|  |      |                     |           | -         |           | -  |            |  |  |  |  |  |  |  |  |  |
| PROMONTORY LS MAINT & EQUIP  | -    | -                   | -         |           |           | ÷  |            |  |  |  |  |  |  |  |  |  |
| PROMONTORY LS POWER  | -    | -                   | -         | -         | -         | -  | -          |  |  |  |  |  |  |  |  |  |
|  |      |                     |           |           |           |  |            |  |  |  |  |  |  |  |  |  |
| TOTAL DEPARTMENT EXPENSE 787,  | 543  | 700,770             | 1,006,559 | 769,816   | 809,869   | -19.5%   | 5.2%       |  |  |  |  |  |  |  |  |  |
| TOTAL EXPENSE 1,526,   | 75   | 1,425,562           | 1,811,884 | 1,629,564 | 1,534,551 | -15.3%   | -5.8%      |  |  |  |  |  |  |  |  |  |

|  |                     | ORD SEWER<br>2013-2014 2014-2015 2015-2016 2015-2016 2016-2017 BUD vs |                      |                        |         |                        |                        |  |  |
|--|---------------------|---|----------------------|------------------------|---------|------------------------|------------------------|--|--|
|  | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL   | 2015-2016<br>ADOPTED | 2015-2016<br>ESTIMATED |         | BUD vs BUD<br>% CHANGE | BUD vs EST<br>% CHANGE |  |  |
|  |                     |   |                      |                        |         |                        |                        |  |  |
| WAGES - OPM                            | 191,775             | 229,755   | 210,768              | 157,738                | 223,664 | 6.1%                   | 41.8%                  |  |  |
| WAGES ALLOCATED TO CAPITAL             |                     | -   | -                    | (2,203)                |         | -                      | -                      |  |  |
| OVERTIME                               | 4,595               | 2,017   | 6,900                | 2,855                  | 8,048   | 16.6%                  | 181.9%                 |  |  |
| STANDBY WAGES                          | 7,280               | 7,380   | 5,242                | 7,859                  | 5,376   | 2.6%                   | -31.6%                 |  |  |
| FICA - SS EXPENSE                      | 12,150              | 14,370  | 13,820               | 10,106                 | 14,691  | 6.3%                   | 45.4%                  |  |  |
| FICA - MEDI EXPENSE                    | 2,864               | 3,386   | 3,232                | 2,372                  | 3,438   | 6.4%                   | 44.9%                  |  |  |
| DENTAL INSURANCE                       | 2,624               | 53,001  | 55,436<br>3,097      | 38,901 2,069           | 53,822  | -2.9%                  | 38.4%                  |  |  |
| VISION INSURANCE                       | 498                 | 594   | 584                  | 420                    |         | -10.8%                 | 34.8%                  |  |  |
| WORKERS COMP. INSURANCE                | 8,594               | 8,707   | 8,965                | 6,363                  | 9,561   | -5.1%                  | 50.3%                  |  |  |
| LIFE INSURANCE EXPENSE                 | 739                 | 498   | 641                  | 549                    | 680     | 6.1%                   | 24.0%                  |  |  |
| UNIFORM BENEFIT                        | 682                 | 1,034   | 1,152                | 1,295                  | 2,240   | 94.4%                  | 73.0%                  |  |  |
| BOOT BENEFIT                           | 316                 | 241   | 576                  | 363                    | 560     | -2.8%                  | 54.1%                  |  |  |
| SUI EXPENSE                            | 622                 | 623   | 653                  |                        | 633     | -3.1%                  |                        |  |  |
| ETT EXPENSE                            | 15                  | 19  | 20                   | -                      | 19      | -4.0%                  | 100.0%                 |  |  |
| DISABILITY PLAN                        | 85                  | 348   | 558                  | 384                    | 592     | 6.0%                   | 54.3%                  |  |  |
| CALPERS RETIREMENT (ER) - Classic Plan | 16,620              | 20,119  | 16,228               | 15,232                 | 17,221  | 6.1%                   | 13.1%                  |  |  |
| CALPERS RETIREMENT (EE) - Classic Plan | 13,723              | 16,720  | 15,787               | 11,596                 | 16,753  | 6.1%                   | 44.5%                  |  |  |
| OPEB EXPENSE                           | 9,285               | 11,447  | 9,900                | 6,600                  | 11,000  | 11.1%                  | 66.7%                  |  |  |
| TOTAL SALARY & BENEFIT                 | 316,767             | 373,202   | 353,559              | 262,499                | 371,632 | 5.1%                   | 41.6%                  |  |  |
| BOOKS & REF. MATERIALS                 | 311                 | 423   | 120                  | 6                      | 195     | 62.5%                  | 3025.0%                |  |  |
| OFFICE SUPPLY                          | 65                  |   | 102                  | 120                    | 65      | -36.3%                 | -45.8%                 |  |  |
| COMPUTERS/DATA PROCESSING              | 75                  |   |                      | -                      |         |                        |                        |  |  |
| MEMBERSHIPS & DUES                     |                     | 2,632   | -                    | 521                    | 241     | -                      | -53.8%                 |  |  |
| SAFETY EXPENSE                         | 3,538               | 747   | 1,260                | 888                    | 715     | -43.3%                 | -19.5%                 |  |  |
| SUPPLIES                               | 510                 | 700   | 744                  | 843                    | 975     | 31.0%                  | 15.6%                  |  |  |
| GENERAL O&M MAINT & EQUIP              | 11,520              | 9,285   | 35,520               | 14,589                 | 35,000  | -1.5%                  | 139.9%                 |  |  |
| CLARK PROJ - METERS AND PARTS          |                     |   | ······               |                        |         |                        |                        |  |  |
| TANK MAINTENANCE - 5 YEAR              |                     |   |                      |                        |         |                        |                        |  |  |
| O&M POWER/GAS                          | -                   | -   | 15                   | -                      | -       | -                      | -                      |  |  |
| LUBRICANTS                             | 1,998               | 3,149   | 2,400                | 2,159                  | 2,275   | -5.2%                  | 5.4%                   |  |  |
| GENERAL O&M CHEMICALS                  | -                   | -   | -                    | -                      | -       | -                      | -                      |  |  |
| PHONE                                  | 84                  | 72  | 432                  | 480                    | 1,040   | 140.7%                 | 116.7%                 |  |  |
| CMMS                                   | 622                 | 588   | 4,620                | 1,462                  | 3,900   | -15.6%                 | 166.8%                 |  |  |
| ANNUAL MAINTENANCE PROGRAM             | 13,883              | 14,874  | 4,200                | 11,000                 | 15,000  | 257.1%                 | 36.4%                  |  |  |
| REAL PROPERTY MAINT.                   | 2,594               | 1,852   | 3,000                | 5,417                  | 3,250   | 8.3%                   | -40.0%                 |  |  |
| FLEET MAINT. & REPAIR                  | 8,061               | 7,568   | 6,960                | 11,779                 | 7,800   | 12.1%                  | -33.8%                 |  |  |
| TELEMETRY SYSTEM                       | 2,042               | 2,308   | 9,000                | 2,727                  | 3,900   | -56.7%                 | 43.0%                  |  |  |
| METERS                                 |                     | -   |                      | -                      | -       |                        |                        |  |  |
| INTERTIE #2 MAINT & EQUIP              |                     | -   | -                    |                        | -       | -                      |                        |  |  |
|  |                     | -   | -                    | -                      | -       |                        |                        |  |  |
| WELL #10 MAINT & EQUIP                 |                     |   |                      |                        |         |                        |                        |  |  |
| WELL #10 POWER WELL #11 MAINT & EQUIP  |                     |   |                      |                        |         |                        |                        |  |  |
| WELL #11 MAINT & EQUIP                 |                     |   |                      | -                      |         | -                      | -                      |  |  |
| WELL #12 MAINT & EQUIP                 |                     |   |                      |                        |         | -                      |                        |  |  |
| WELL #12 POWER                         |                     | -   |                      |                        | -       |                        |                        |  |  |
| WELL #2 MAINT & EQUIP                  |                     |   |                      |                        |         |                        |                        |  |  |
| DESAL POWER                            |                     |   |                      |                        |         | -                      |                        |  |  |
| MARINA BOOSTER MAINT & EQUIP           |                     |   | -                    |                        |         |                        | -                      |  |  |
| MARINA BOOSTER POWER                   |                     |   |                      |                        |         | -                      |                        |  |  |
| L/S 2 MAINT & EQUIP                    | -                   | -   | -                    |                        | -       | -                      | -                      |  |  |
| L/S 2 POWER                            | -                   | -   |                      | -                      |         | -                      | -                      |  |  |
| L/S 3 MAINT & EQUIP                    |                     |   | -                    | -                      |         | -                      | -                      |  |  |
| L/S 3 POWER                            |                     | -   |                      | -                      | -       | -                      | -                      |  |  |
| L/S 5 MAINT & EQUIP                    | -                   | -   | _                    | -                      |         | _                      | -                      |  |  |
| L/S 5 POWER                            | -                   | -   | -                    | -                      | -       | -                      | -                      |  |  |
| L/S 6 MAINT & EQUIP                    | -                   | -   |                      | -                      | -       | -                      | -                      |  |  |
| L/S 6 POWER                            | -                   | -   | -                    | -                      | -       | -                      | -                      |  |  |
| WELL #29 MAINT & EQUIP                 | -                   | -   | -                    | -                      | -       | -                      | -                      |  |  |
| WELL #29 POWER                         | -                   | -   | -                    | -                      | -       | -                      | -                      |  |  |
| WELL #30 MAINT & EQUIP                 | -                   | -   | -                    | -                      | -       | -                      | -                      |  |  |

| A COLUME NAME                  | ORD SEWER<br>2013-2014 2014-2015 2015-2016 2015-2016 2016-2017 BUD vs BUD BUD vs ES |                     |                         |                        |                       |                        |                        |  |  |
|--------------------------------|---|---------------------|-------------------------|------------------------|-----------------------|------------------------|------------------------|--|--|
|                                | 2013-2014<br>ACTUAL   | 2014-2015<br>ACTUAL |                         | 2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | BUD vs BUD<br>% CHANGE | BUD vs EST<br>% CHANGE |  |  |
| WELL #30 POWER                 | -   |                     | -                       |                        |                       | -                      |                        |  |  |
| WELL #31 MAINT & EQUIP         | -   | _                   |                         | -                      | _                     | -                      | -                      |  |  |
| WELL #31 POWER                 | -   | -                   | -                       | -                      | -                     | -                      | -                      |  |  |
| B/C BOOSTER MAINT & EQUIP      | -   |                     | -                       | -                      | -                     | -                      |                        |  |  |
| B/C BOOSTER POWER              |   | -                   | -                       |                        |                       | -                      | -                      |  |  |
| D BOOSTER MAINT & EQUIP        |   | -                   | -                       | -                      | -                     | -                      | -                      |  |  |
| D BOOSTER POWER                | -   | -                   | -                       | -                      | -                     | -                      | -                      |  |  |
| E BOOSTER MAINT & EQUIP        | -   |                     | -                       | -                      | -                     | -                      | -                      |  |  |
| E BOOSTER POWER                | -   | -                   | -                       | -                      | -                     |                        |                        |  |  |
| F BOOSTER MAINT & EQUIP        | -   | -                   |                         | -                      | -                     | -                      | _                      |  |  |
| F BOOSTER POWER                | -   |                     | -                       | -                      | -                     |                        | -                      |  |  |
| BOOSTER/SANDTANK MAINT & EQUIP | -   | -                   | -                       | -                      |                       | -                      | _                      |  |  |
| BOOSTER/SANDTANK POWER         |   | -                   | -                       | _                      |                       | -                      | _                      |  |  |
| WATKINS GATE WELL MAINT & EQUI |   | -                   | -                       | -                      |                       |                        | -                      |  |  |
| WATKINS GATE WELL POWER        |   |                     | -                       | -                      | -                     | -                      |                        |  |  |
| WELL #34 MAINT & EQUIP         | -   | -                   | _                       | -                      |                       | -                      | -                      |  |  |
| WELL #34 POWER                 |   |                     |                         | -                      |                       |                        | -                      |  |  |
| L/S RESERVATION MAINT & EQUIP  | 290   | 322                 | 500                     | 358                    | 500                   | 0.0%                   | 39.7%                  |  |  |
| L/S RESERVATION MAINT & EQUIP  | 1,637   | 1,250               | 1,650                   | 1,514                  | 1,750                 | 6.1%                   | 15.6%                  |  |  |
| L/S 528 A/FIELD MAINT & EQUIP  |   | 203                 | 500                     | -                      | 500                   | 0.0%                   | - 15:070               |  |  |
| L/S 528 A/FIELD POWER          | 284   | 258                 | 350                     | 286                    | 300                   | -14.3%                 | 4.9%                   |  |  |
| L/S 530 A/FIELD MAINT & EQUIP  | 409   | 425                 | 500                     | 1,304                  | 500                   | 0.0%                   | -61.6%                 |  |  |
| L/S 530 A/FIELD POWER          | 2,242   | 2,258               | 2,750                   | 2,450                  | 2,500                 | -9.1%                  | 2.1%                   |  |  |
| L/S 4906 POWER                 | 2,242   | - 2,230             | - 2,750                 | 2,430                  | 2,500                 | -5.170                 | 2.1/0                  |  |  |
| L/S 5398 W/MEYER MAINT & EQUIP | 2,046   | 241                 | 500                     | 267                    | 500                   | 0.0%                   | 87.3%                  |  |  |
| L/S 5398 W/MEYER POWER         | 1,560   | 1,727               | 2,200                   | 1,742                  | 1,750                 | -20.5%                 | 0.5%                   |  |  |
| L/S 5447 LANDRUM MAINT & EQUIP | 340   |                     | 500                     | 267                    | 500                   | 0.0%                   | 87.3%                  |  |  |
| L/S 5447 LANDRUM POWER         | 2,384   | 2,125               | 2,600                   | 1,960                  | 2,250                 | -13.5%                 | 14.8%                  |  |  |
| L/S 5713 S/OVER MAINT & EQUIP  | 2,384   | 2,123               | 2,000                   | 267                    |                       | 0.0%                   | 87.3%                  |  |  |
| L/S 5713 S/OVER POWER          | 3,744   | 4,024               | 4,600                   | 3,961                  | 4,300                 | -6.5%                  | 8.6%                   |  |  |
| L/S 5790 HODGES MAINT & EQUIP  | 290   | 320                 | <del>4,000</del><br>500 | 358                    | <del>4,300</del> 500  | 0.0%                   | 39.7%                  |  |  |
| L/S 5790 HODGES POWER          | 1,765   | 1,805               | 2,100                   | 1,779                  | 1,950                 | -7.1%                  | 9.6%                   |  |  |
| L/S 5871 IMJIN MAINT & EQUIP   | 572   | 2,215               | 1,000                   | 4,421                  | 500                   | -50.0%                 | -88.7%                 |  |  |
|                                |   |                     |                         |                        |                       | -50.0%                 |                        |  |  |
|                                | 6,828   | 6,902               | 8,000                   | 8,366                  | 8,750                 | 300.0%                 | 4.6%                   |  |  |
| L/S 5990 ORD/V MAINT & EQUIP   | 11,706  | 2,005               | 2,500                   | 11,613                 | 10,000                |                        | -13.9%                 |  |  |
| L/S 5990 ORD/V POWER           | 10,751  | 10,717              | 11,250                  | 10,689                 | 11,500                | 2.2%                   | 7.6%                   |  |  |
| L/S 6143 CLARK MAINT & EQUIP   | 10,456  | 359                 | 500                     | 358                    | 500                   | 0.0%                   | 39.7%                  |  |  |
| L/S 6143 CLARK POWER           | 1,605   | 1,533               | 1,850                   | 1,577                  | 1,650                 | -10.8%                 | 4.6%                   |  |  |
| L/S 6634 HATTEN MAINT & EQUIP  |   | -                   | 250                     |                        | 250                   | 0.0%                   | 100.0%                 |  |  |
| L/S 6634 HATTEN POWER          | 165   | 143                 | 200                     | 153                    | 175                   | -12.5%                 | 14.4%                  |  |  |
| L/S 7698 GIGLING MAINT & EQUIP | 18,335  | 1,197               | 2,500                   | 358                    | 2,500                 | 0.0%                   | 598.3%                 |  |  |
| L/S 7698 GIGLING POWER         | 10,574  | 11,582              | 13,500                  | 11,738                 | 12,500                | -7.4%                  | 6.5%                   |  |  |
| L/S 8775 BOOKER MAINT & EQUIP  | 290   | 488                 | 500                     | 358                    | 500                   | 0.0%                   | 39.7%                  |  |  |
| L/S 8775 BOOKER POWER          | 1,678   | 782                 | 1,000                   | 916                    | 1,150                 | 15.0%                  |                        |  |  |
| L/S 514 CARMEL MAINT & EQUIP   |   | -                   | 500                     | 408                    | 500                   | 0.0%                   | 100.0%                 |  |  |
| L/S 514 CARMEL POWER           | 1,261   | 1,282               | 1,450                   | 1,355                  | 1,450                 | 0.0%                   | 7.0%                   |  |  |
| EG LIFT STATION MAINT & EQUIP  | 21  | 7,295               | 15,000                  | 15,130                 | 15,125                | 0.8%                   | 0.0%                   |  |  |
| EG LIFT STATION POWER          | 726   | 1,070               | 1,250                   | 1,531                  | 1,750                 | 40.0%                  |                        |  |  |
| PROMONTORY LS MAINT & EQUIP    |   | -                   | 500                     |                        | 500                   | 0.0%                   | 100.0%                 |  |  |
| PROMONTORY LS POWER            |   | -                   | 750                     | 1,554                  | 1,750                 | 133.3%                 | 100.0%                 |  |  |
| TOTAL DEPARTMENT EXPENSE       | 137,481   | 107,205             | 150,623                 | 139,029                | 163,706               | 8.7%                   | 17.7%                  |  |  |
| TOTAL EXPENSE                  | 454,248   | 480,407             | 504,182                 | 401,528                | 535,338               | 6.2%                   | 33.3%                  |  |  |

| ACCOUNT NAME                              | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL | 2015-2016<br>ADOPTED | TOTAL<br>2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | BUD vs BUD<br>% CHANGE | BUD vs EST<br>% CHANGE |
|---|---------------------|---------------------|----------------------|---------------------------------|-----------------------|------------------------|------------------------|
| WAGES - OPM                               | 636,547             | 669,550             | 690,851              | 671,734                         | 659,810               | -4.5%                  | -1.8%                  |
| WAGES - OPM<br>WAGES ALLOCATED TO CAPITAL | 030,547             | 002,800             |                      | (12,115)                        | 010,620               | -4.5%                  | -1.070                 |
| OVERTIME                                  | 10,203              | 7,614               | 22,617               | 13,939                          | 23,742                | 5.0%                   | 70.3%                  |
| STANDBY WAGES                             | 14,560              | 14,760              | 17,181               | 24,638                          | 15,859                | -7.7%                  | -35.6%                 |
| FICA - SS EXPENSE                         | 39,364              | 41,277              | 45,300               | 42,630                          | 43,340                | -4.3%                  | 1.7%                   |
| FICA - MEDI EXPENSE                       | 9,280               | 9,747               | 10,594               | 10,007                          | 10,142                | -4.3%                  | 1.3%                   |
| MEDICAL INSURANCE                         | 161,684             | 164,253             | 181,706              | 168,580                         | 158,775               | -12.6%                 | -5.8%                  |
| DENTAL INSURANCE                          | 9,396               | 9,167               | 10,151               | 9,051                           | 8,165                 | -19.6%                 | -9.8%                  |
| VISION INSURANCE                          | 1,721               | 1,807               | 1,913                | 1,813                           | 1,669                 | -12.7%                 | -7.9%                  |
| WORKERS COMP. INSURANCE                   | 28,861              | 26,320              | 29,386               | 27,497                          | 28,206                | -4.0%                  | 2.6%                   |
| LIFE INSURANCE EXPENSE                    | 4,133               | 2,852               | 2,101                | 3,017                           | 2,006                 | -4.5%                  | -33.5%                 |
| UNIFORM BENEFIT                           | 3,808               | 5,924               | 3,776                | 7,120                           | 6,608                 | 75.0%                  | -7.2%                  |
| BOOT BENEFIT                              | 1,775               | 1,380               | 1,888                | 1,999                           | 1,652                 | -12.5%                 | -17.4%                 |
| SUI EXPENSE                               | 2,288               | 1,904               | 2,140                | -                               | 1,867                 | -12.7%                 | -                      |
| ETT EXPENSE                               | 57                  | 57                  | 65                   | -                               | 57                    | -12.9%                 | 100.0%                 |
| DISABILITY PLAN                           | 474                 | 1,994               | 1,828                | 2,109                           | 1,745                 | -4.5%                  | -17.3%                 |
| CALPERS RETIREMENT (ER) - Classic Plan    | 55,315              | 57,910              | 53,192               | 64,561                          | 50,802                | -4.5%                  | -21.3%                 |
| CALPERS RETIREMENT (EE) - Classic Plan    | 45,615              | 48,119              | 51,745               | 49,367                          | 49,420                | -4.5%                  | 0.1%                   |
| OPEB EXPENSE                              | 30,820              | 33,360              | 32,450               | 36,300                          | 32,450                | 0.0%                   | -10.6%                 |
| TOTAL SALARY & BENEFIT                    | 1,055,900           | 1,097,995           | 1,158,884            | 1,122,247                       | 1,096,314             | -5.4%                  | -2.3%                  |
| BOOKS & REF. MATERIALS                    | 1,036               | 2,422               | 660                  | (5)                             | 1,005                 | 52.3%                  | -19614.6%              |
| OFFICE SUPPLY                             | 1,036               | 2,422               | 561                  | 660                             |                       | -40.3%                 | -19614.6%              |
| COMPUTERS/DATA PROCESSING                 | 417                 |                     |                      | 060                             |                       | -40.5%                 | -49.2%                 |
| MEMBERSHIPS & DUES                        | 1,413               | 4,560               |                      | 1.171                           | 1.240                 |                        | 5.9%                   |
| SAFETY EXPENSE                            | 9,588               | 4,380               | 6,930                | 4,886                           | 3,685                 | -46.8%                 | -24.6%                 |
| SUPPLIES                                  | 2,852               | 4,278               | 4,092                | 4,639                           | 5,025                 | 22.8%                  | 8.3%                   |
| GENERAL O&M MAINT & EQUIP                 | 121,624             | 112,206             | 137,040              | 123,828                         | 145,000               | 5.8%                   | 17.1%                  |
| CLARK PROJ - METERS AND PARTS             | 121,024             | 14,584              |                      | 24,111                          | 25,000                |                        | 3.7%                   |
| TANK MAINTENANCE - 5 YEAR                 |                     |                     |                      | 23,373                          | - 25,000              |                        |                        |
| O&M POWER/GAS                             |                     |                     | 83                   | -                               |                       |                        |                        |
| LUBRICANTS                                | 12,476              | 11,132              | 13,200               | 11,875                          | 11,725                | -11.2%                 | -1.3%                  |
| GENERAL O&M CHEMICALS                     | 205                 |                     |                      |                                 | -                     |                        | -                      |
| PHONE                                     | 1,683               | 1,761               | 2,376                | 5,694                           | 5,360                 | 125.6%                 | -5.9%                  |
| CMMS                                      | 3,461               | 3,369               | 25,410               | 8,039                           | 20,100                | -20.9%                 | 150.0%                 |
| ANNUAL MAINTENANCE PROGRAM                | 26,522              | 34,192              | 43,100               | 23,278                          | 35,000                | -18.8%                 | 50.4%                  |
| REAL PROPERTY MAINT.                      | 12,757              | 8,669               | 16,500               | 16,382                          | 16,750                | 1.5%                   | 2.2%                   |
| FLEET MAINT. & REPAIR                     | 32,352              | 30,971              | 38,280               | 36,145                          | 40,200                | 5.0%                   | 11.2%                  |
| TELEMETRY SYSTEM                          | 44,790              | 7,771               | 49,500               | 15,272                          | 20,100                | -59.4%                 | 31.6%                  |
| METERS                                    | 29,945              | 61,580              | 60,000               | 98,379                          | 35,000                | -41.7%                 | -64.4%                 |
| INTERTIE #2 MAINT & EQUIP                 | -                   | -                   |                      | -                               |                       | -                      | -                      |
| INTERTIE #2 POWER                         | -                   | -                   | -                    | -                               | -                     | -                      | -                      |
| WELL #10 MAINT & EQUIP                    | -                   | -                   | -                    | -                               | -                     | -                      | 100.0%                 |
| WELL #10 POWER                            | -                   | -                   | -                    | -                               | -                     | -                      | -                      |
| WELL #11 MAINT & EQUIP                    | -                   | -                   | -                    | -                               | -                     | -                      | -                      |
| WELL #11 POWER                            | -                   | _                   | -                    | -                               | -                     | -                      | -                      |
| WELL #12 MAINT & EQUIP                    | -                   | -                   | -                    | -                               | -                     | -                      | -                      |
| WELL #12 POWER                            | -                   | -                   | -                    | -                               | -                     | -                      | _                      |
| WELL #2 MAINT & EQUIP                     | -                   | -                   | -                    | -                               | -                     | -                      | -                      |
| DESAL POWER                               | -                   | -                   | -                    | -                               | -                     | -                      | -                      |
| MARINA BOOSTER MAINT & EQUIP              | -                   | -                   | -                    | -                               | -                     | -                      | 100.0%                 |
| MARINA BOOSTER POWER                      | -                   |                     | -                    |                                 | -                     | -                      | -                      |
| L/S 2 MAINT & EQUIP                       | -                   | -                   | -                    | -                               | -                     | -                      | 100.0%                 |
| L/S 2 POWER                               | -                   |                     |                      | -                               |                       | -                      | -                      |
| L/S 3 MAINT & EQUIP                       | -                   | -                   | -                    |                                 |                       | -                      | -                      |
| L/S 3 POWER                               | -                   | -                   | -                    |                                 |                       | -                      | -                      |
| L/S 5 MAINT & EQUIP                       | -                   | -                   |                      | -                               | -                     | -                      | -                      |
| L/S 5 POWER                               | -                   |                     | -                    | -                               | -                     | -                      | -                      |
| L/S 6 MAINT & EQUIP                       | -                   | -                   | -                    | -                               | -                     | -                      | -                      |
| L/S 6 POWER                               | -                   | -                   | -                    | -                               |                       | -                      | -                      |
| WELL #29 MAINT & EQUIP                    | -                   | -                   | 5,000                | -                               | 5,000                 | 0.0%                   | 100.09                 |
| WELL #29 POWER                            | 26,398              | 20,438              | 35,000               | 11,723                          | 15,000                | -57.1%                 | 28.0%                  |
| WELL #30 MAINT & EQUIP                    | 272                 | 8,449               | 5,000                | 12,767                          | 1,000                 | -80.0%                 | -92.2%                 |

| ACCOUNT NAME                   | 2013-2014 | 2014-2015 | 2015-2016 | TOTAL<br>2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|--------------------------------|-----------|-----------|-----------|--------------------|-----------|------------|------------|
|                                | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED          | PROPOSED  | % CHANGE   | % CHANGE   |
|                                | (2 750)   | F00       | 60.000    | 15 207             | <u> </u>  | 0.00/      | 202 58/    |
| WELL #30 POWER                 | (3,759)   | 590       | 60,000    | 15,287             | 60,000    | 0.0%       | 292.5%     |
| WELL #31 MAINT & EQUIP         | 219       | 241       | 5,000     | 308                | 5,000     | 0.0%       | 1523.6%    |
| WELL #31 POWER                 | 53,399    | 37,721    | 45,000    | 38,323             | 55,000    | 22.2%      | 43.5%      |
| B/C BOOSTER MAINT & EQUIP      | 648       | -         | 250       | 2,237              | 250       | 0.0%       | 100.0%     |
| B/C BOOSTER POWER              | 339       | 348       | 450       | 374                | 450       | 0.0%       | 20.3%      |
| D BOOSTER MAINT & EQUIP        | 290       | 320       | 3,500     | 5,858              | 2,500     | -28.6%     | -57.3%     |
| D BOOSTER POWER                | 52,683    | 36,208    | 65,000    | 16,808             | 25,000    | -61.5%     | 48.7%      |
| E BOOSTER MAINT & EQUIP        | 386       | 441       | 1,500     | 2,858              | 1,000     | -33.3%     | -65.0%     |
| E BOOSTER POWER                | 5,464     | 5,075     | 7,000     | 5,780              | -         | -          | -          |
| F BOOSTER MAINT & EQUIP        | 1,424     | 524       | 2,500     | 358                | 2,500     | 0.0%       | 598.3%     |
| F BOOSTER POWER                | 6,595     | 6,047     | 7,500     | 5,996              | 6,500     | -13.3%     | 8.4%       |
| BOOSTER/SANDTANK MAINT & EQUIP | 1,219     | -         | 5,000     | 527                | 5,000     | 0.0%       | 100.0%     |
| BOOSTER/SANDTANK POWER         | 180,715   | 158,498   | 195,000   | 136,133            | 145,000   | -25.6%     | 6.5%       |
| WATKINS GATE WELL MAINT & EQUI | 460       | 350       | 2,000     | 1,942              | 2,000     | 0.0%       | 3.0%       |
| WATKINS GATE WELL POWER        | 104,100   | 92,554    | 135,000   | 94,812             | 110,000   | -18.5%     | 16.0%      |
| WELL #34 MAINT & EQUIP         | 3,494     | -         | 2,500     | 1,584              | 2,500     | 0.0%       | 100.0%     |
| WELL #34 POWER                 | 97,412    | 75,658    | 95,000    | 70,406             | 75,000    | -21.1%     | 6.5%       |
| L/S RESERVATION MAINT & EQUIP  | 290       | 322       | 500       | 358                | 500       | 0.0%       | 39.7%      |
| L/S RESERVATION POWER          | 1,637     | 1,250     | 1,650     | 1,514              | 1,750     | 6.1%       | 15.6%      |
| L/S 528 A/FIELD MAINT & EQUIP  | -         | 203       | 500       | -                  | 500       | 0.0%       | -          |
| L/S 528 A/FIELD POWER          | 284       | 258       | 350       | 286                | 300       | -14.3%     | 4.9%       |
| L/S 530 A/FIELD MAINT & EQUIP  | 409       | 425       | 500       | 1,304              | 500       | 0.0%       | -61.6%     |
| L/S 530 A/FIELD POWER          | 2,242     | 2,258     | 2,750     | 2,450              | 2,500     | -9.1%      | 2.1%       |
| L/S 4906 POWER                 | -         | -         | -         | -                  |           | -          | -          |
| L/S 5398 W/MEYER MAINT & EQUIP | 2,046     | 241       | 500       | 267                | 500       | 0.0%       | 87.3%      |
| L/S 5398 W/MEYER POWER         | 1,560     | 1,727     | 2,200     | 1,742              | 1,750     | -20.5%     | 0.5%       |
| L/S 5447 LANDRUM MAINT & EQUIP | 340       | 241       | 500       | 267                | 500       | 0.0%       | 87.3%      |
| L/S 5447 LANDRUM POWER         | 2,384     | 2,125     | 2,600     | 1,960              | 2,250     | -13.5%     | 14.8%      |
| L/S 5713 S/OVER MAINT & EQUIP  | 219       | 241       | 500       | 267                | 500       | 0.0%       | 87.3%      |
| L/S 5713 S/OVER POWER          | 3,744     | 4,024     | 4,600     | 3,961              | 4,300     | -6.5%      | 8.6%       |
| L/S 5790 HODGES MAINT & EQUIP  | 290       | 320       | 500       | 358                | 500       | 0.0%       | 39.7%      |
| L/S 5790 HODGES POWER          | 1,765     | 1,805     | 2,100     | 1,779              | 1,950     | -7.1%      | 9.6%       |
| L/S 5871 IMJIN MAINT & EQUIP   | 572       | 2,215     | 1,000     | 4,421              | 500       | -50.0%     | -88.7%     |
| L/S 5871 IMJIN POWER           | 6,828     | 6,902     | 8,000     | 8,366              | 8,750     | 9.4%       | 4.6%       |
| L/S 5990 ORD/V MAINT & EQUIP   | 11,706    | 2,005     | 2,500     | 11,613             | 10,000    | 300.0%     | -13.9%     |
| L/S 5990 ORD/V POWER           | 10,751    | 10,717    | 11,250    | 10,689             | 11,500    | 2.2%       | 7.6%       |
| L/S 6143 CLARK MAINT & EQUIP   | 10,456    | 359       | 500       | 358                | 500       | 0.0%       | 39.7%      |
| L/S 6143 CLARK POWER           | 1,605     | 1,533     | 1,850     | 1,577              | 1,650     | -10.8%     | 4.6%       |
| L/S 6634 HATTEN MAINT & EQUIP  | -         | -         | 250       | -                  | 250       | 0.0%       | 100.0%     |
| L/S 6634 HATTEN POWER          | 165       | 143       | 200       | 153                | 175       | -12.5%     | 14.4%      |
| L/S 7698 GIGLING MAINT & EQUIP | 18,335    | 1,197     | 2,500     | 358                | 2,500     | 0.0%       | 598.3%     |
| L/S 7698 GIGLING POWER         | 10,574    | 11,582    | 13,500    | 11,738             | 12,500    | -7.4%      | 6.5%       |
| L/S 8775 BOOKER MAINT & EQUIP  | 290       | 488       | 500       | 358                | 500       | 0.0%       | 39.7%      |
| L/S 8775 BOOKER POWER          | 1,678     | 782       | 1,000     | 916                | 1,150     | 15.0%      | 25.5%      |
| L/S 514 CARMEL MAINT & EQUIP   |           | -         | 500       | 408                | 500       | 0.0%       | 100.0%     |
| L/S 514 CARMEL POWER           | 1,261     | 1,282     | 1,450     | 1,355              | 1,450     | 0.0%       | 7.0%       |
| EG LIFT STATION MAINT & EQUIP  | 21        | 7,295     | 15,000    | 15,130             | 15,125    | 0.8%       | 0.0%       |
| EG LIFT STATION POWER          | 726       | 1,070     | 1,250     | 1,531              | 1,750     | 40.0%      | 14.3%      |
| PROMONTORY LS MAINT & EQUIP    | -         | -         | 500       | -                  | 500       | 0.0%       | 100.0%     |
| PROMONTORY LS POWER            | -         | -         | 750       | 1,554              | 1,750     | 133.3%     | 100.0%     |
|                                |           |           |           |                    | i         |            |            |
| TOTAL DEPARTMENT EXPENSE       | 925,124   | 807,975   | 1,157,182 | 908,845            | 973,575   | -15.9%     | 7.1%       |
| TOTAL EXPENSE                  | 1,981,024 | 1,905,969 | 2,316,066 | 2,031,091          | 2,069,889 | -10.6%     | 1.9%       |

|  |           |           |           | ORD WATE  | R         |            |            |
|--|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |
| WAGES - LAB                            | 76,968    | 81,127    | 84,035    | 84,955    | 88,029    | 4.8%       | 3.6%       |
| WAGES ALLOCATED TO CAPITAL             | -         |           | -         | (570)     | -         | -          | -          |
| OVERTIME                               | 95        | 46        | 488       | 618       | 511       | 4.7%       | 100.0%     |
| FICA - SS EXPENSE                      | 4,683     | 4,969     | 5,241     | 5,257     | 5,490     | 4.8%       | 4.4%       |
| FICA - MEDI EXPENSE                    | 1,095     | 1,172     | 1,225     | 1,230     | 1,284     | 4.8%       | 4.4%       |
| MEDICAL INSURANCE                      | 6,502     | 7,107     | 7,511     | 7,695     | 8,227     | 9.5%       | 6.9%       |
| DENTAL INS. EXPENSE                    | 349       | 354       | 368       | 370       | 369       | 0.3%       | -0.1%      |
| VISION INS. EXPENSE                    | 137       | 144       | 166       | 152       | 169       | 1.8%       | 10.9%      |
| WORKERS COMP. EXPENSE                  | 3,655     | 3,460     | 3,696     | 3,643     | 3,883     | 5.1%       | 6.6%       |
| LIFE INSURANCE EXPENSE                 | 367       | 258       | 230       | 270       | 242       | 5.2%       | -10.5%     |
| UNIFORM BENEFIT                        | 270       | 366       | 268       | 428       | 442       | 64.9%      | 3.2%       |
| BOOT BENEFIT                           | -         | -         | 134       |           | 136       | 1.5%       | 100.0%     |
| SUI EXPENSE                            | 432       | 353       | 325       | 81        | 330       | 1.5%       | 309.9%     |
| ETT EXPENSE                            | 10        | 10        | 10        | 2         | 10        | 0.0%       | 348.4%     |
| DISABILITY PLAN                        | 42        | 181       | 200       | 190       | 211       | 5.5%       | 11.1%      |
| CALPERS RETIREMENT (ER) - Classic Plan | 5,908     | 6,416     | 5,826     | 6,846     | 6,124     | 5.1%       | -10.6%     |
| CALPERS RETIREMENT (EE) - Classic Plan | 4,873     | 5,333     | 5,668     | 5,585     | 5,957     | 5.1%       | 6.7%       |
| CALPERS-62 RETIREMENT (ER)             | -         |           | -         |           | _         | -          | -          |
| CALPERS-62 RETIREMENT (EE)             | -         |           | -         |           | -         | -          | _          |
| OPEB EXPENSE                           | 3,727     | 4,042     | 4,169     | 4,169     | 4,284     | 2.8%       | 100.0%     |
| TOTAL SALARY & BENEFIT                 | 109,115   | 115,338   | 119,560   | 120,921   | 125,698   | 5.1%       | 4.0%       |
| CHEMICALS                              | 3,978     | 3,804     | 6,848     | 6,848     | 6,930     | 1.2%       | 1.2%       |
| GLASSWARE                              | 997       |           | 2,694     | 2,694     | 2,727     | 1.2%       | 1.2%       |
| BOOKS & REF. MATERIAL                  | 72        |           | 390       | 390       | 396       | 1.2%       | 1.5%       |
| CONTRACT TESTING                       | 22,724    | 10,812    | 36,228    | 35,444    | 36,659    | 1.2%       | 3.4%       |
| GENERAL SUPPLY                         | 3,993     | 2,963     | 6,480     | 6,480     | 6,577     | 1.2%       | 1.5%       |
| QUALITY CONTROL PROGRAM                | 4,186     | 5,892     | 9,552     | 9,402     | 10,783    | 12.9%      | 14.7%      |
| POSTAGE                                | 619       |           | 826       | 819       | 906       | 9.7%       | 10.6%      |
| PRINTING                               | 3,371     | 3,651     | 6,072     | 6,072     | 6,162     | 1.5%       | 10.0%      |
| OFFICE SUPPLY                          | 3,371     |           | 423       | 423       | 430       | 1.5%       | 1.7%       |
| MEMBERSHIPS & DUES                     | 1,225     | 1,300     | 1,617     | 1,617     | 1,642     | 1.5%       | 1.5%       |
| LAB PERMITS                            | 2,056     |           | 7,201     | 7,201     | 8,465     | 17.6%      | 17.5%      |
| CERTIFICATION                          | 2,030     |           | 357       | 357       | 362       | 1.4%       | 1.4%       |
| DESAL - MONITORING                     |           |           | 6,000     |           | 6,000     | 0.0%       |            |
| LAB MAINT. & REPAIR                    | 6,957     | 6,032     | 8,000     |           | 11,004    | 28.0%      | - 28.0%    |
|  | 0,007     | 0,032     |           |           | 11,004    | 20.070     | 20.070     |
| TOTAL DEPARTMENT EXPENSE               | 50,404    | 37,134    | 93,285    | 86,344    | 99,043    | 6.2%       | 14.7%      |
| TOTAL EXPENSE                          | 159,519   | 152,472   | 212,845   | 207,265   | 224,741   | 5.6%       | 8.4%       |

|  | ORD WATER |           |                     |            |            |            |            |  |  |  |
|--|-----------|-----------|---------------------|------------|------------|------------|------------|--|--|--|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016           | 2015-2016  | 2016-2017  | BUD vs BUD | BUD vs EST |  |  |  |
| -                                      | ACTUAL    | ACTUAL    | ADOPTED             | ESTIMATED  | PROPOSED   | % CHANGE   | % CHANGE   |  |  |  |
| WAGES - CON                            | 61,496    | 76,421    | 114,430             | 100,122    | 114,641    | 0.2%       | 14.5%      |  |  |  |
| OVERTIME                               | 1,933     | 2.492     | 2,984               | 3,576      | 3,118      | 4.5%       | -12.8%     |  |  |  |
| FICA - SS EXPENSE                      | 3,891     | 4,403     | 7,280               | 6,246      | 7,301      | 0.3%       | 16.9%      |  |  |  |
| FICA - MEDI EXPENSE                    | 910       | 1,051     | 1,702               | 1,461      | 1,707      | 0.3%       | 16.8%      |  |  |  |
| MEDICAL INSURANCE                      | 7,763     | 8,777     | 24,964              | 14,279     | 22,470     | -10.0%     | 57.4%      |  |  |  |
| DENTAL INS. EXPENSE                    | 429       | 451       | 1,378               | 687        | 1,032      | -10.0%     | 50.1%      |  |  |  |
| VISION INS. EXPENSE                    | 148       | 159       | 291                 | 087        | 295        | -23.1%     | 4.8%       |  |  |  |
|  |           |           |                     |            |            |            |            |  |  |  |
|  | 1,201     | 1,259     | <u>1,177</u><br>322 | 1,492      | 1,187      | 0.8%       | -20.4%     |  |  |  |
|  | 258       | <u> </u>  | 495                 | 274<br>496 | 323<br>503 | 0.3%       | 17.8%      |  |  |  |
|  | 457       |           |                     |            |            | 1.6%       | 1.4%       |  |  |  |
|  | <u> </u>  | <u> </u>  | 15<br>280           | 15         | 15<br>281  | 0.0%       | 1.4%       |  |  |  |
|  |           |           |                     | 192        |            | 0.4%       | 46.6%      |  |  |  |
| CALPERS RETIREMENT (ER) - Classic Plan | 4,956     | 5,365     | 8,167               | 6,413      | 5,497      | -32.7%     | -14.3%     |  |  |  |
| CALPERS RETIREMENT (EE) - Classic Plan | 4,088     | 4,460     | 7,945               | 4,951      | 7,951      | 0.1%       | 60.6%      |  |  |  |
| CALPERS-62 RETIREMENT (ER)             | -         | -         |                     | 1,647      | 2,676      |            | 62.5%      |  |  |  |
| CALPERS-62 RETIREMENT (EE)             | -         | -         |                     | -          | -          | -          | -          |  |  |  |
| OPEB EXPENSE                           | 2,978     | 3,808     | 3,015               | 3,015      | 3,060      | 1.5%       | 1.5%       |  |  |  |
| TOTAL SALARY & BENEFIT                 | 90,548    | 109,287   | 174,445             | 145,147    | 172,057    | -1.4%      | 18.5%      |  |  |  |
| BOOKS & REF. MATERIAL                  | 29        |           | 134                 | 134        | 136        | 1.5%       | 1.5%       |  |  |  |
| PRINTING                               | 3,411     | 4,645     | 3,010               | 5,260      | 4,300      | 42.9%      | -18.3%     |  |  |  |
| GENERAL SUPPLY                         | 7         | 359       | 402                 | 473        | 680        | 69.2%      | 43.9%      |  |  |  |
| COMPUTERS/DATA PROCESSING              | 413       | 454       | 469                 | 475        | 476        | 1.5%       | 0.0%       |  |  |  |
| ADVERTISEMENT                          | - 413     |           | 750                 | 754        | 1,250      | 66.7%      | 65.8%      |  |  |  |
| CONSULTING SERVICES                    |           |           | 6,700               | 6,700      | 6,800      | 1.5%       | 100.0%     |  |  |  |
| MEMBERSHIPS & DUES                     | 3,261     | 3.448     | 3,350               | 3,484      | 3,570      | 6.6%       | 2.5%       |  |  |  |
| TOILET REBATE                          | 4,467     | 26,670    | 49,000              | 48,250     | 40,000     | -18.4%     | -17.1%     |  |  |  |
|  | 7,375     | 9,750     | 7,500               | 6,375      | 7,500      | 0.0%       | -17.1%     |  |  |  |
|  |           |           |                     |            | 18,300     |            | 17.6%      |  |  |  |
| CONSERVATION EDUCATION                 | 10,566    | 12,834    | 18,300              | 8,170      |            | 0.0%       |            |  |  |  |
| LANDSCAPE REBATE                       | 255       | 647       | 5,000               | 6,150      | 6,250      | 25.0%      | 1.6%       |  |  |  |
|  |           | -         | 1,050               | 500        | 1,500      | 42.9%      | 200.0%     |  |  |  |
| SHOWER HEADS AND AERATORS              | -         | 4,202     | 2,000               | 2,103      | 3,000      | 50.0%      | 42.6%      |  |  |  |
| LANDSCAPE DEMONSTRATION                |           | 292       | 1,005               | 1,005      | 1,020      | 1.5%       | 1.5%       |  |  |  |
| TOTAL DEPARTMENT EXPENSE               | 29,783    | 63,893    | 98,670              | 89,834     | 94,782     | -3.9%      | 5.5%       |  |  |  |
| TOTAL EXPENSE                          | 120,332   | 173,180   | 273,115             | 234,982    | 266,839    | -2.3%      | 13.6%      |  |  |  |

|  |           |           |           | ORD WATER | 2         |            |            |
|--|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |
|  |           |           |           |           |           |            |            |
| WAGES - ENG                            | 249,891   | 233,044   | 329,360   | 268,686   | 346,139   | 5.1%       | 28.8%      |
| WAGES-ALLOCATED TO CAPITAL             | (29,945)  | (34,159)  | -         | (28,245)  | (100,000) | -100.0%    | -100.0%    |
| OVERTIME                               | 22        | 56        | 602       | -         | 640       | 6.3%       | 100.0%     |
| FICA - SS EXPENSE                      | 14,851    | 12,831    | 19,239    | 16,161    | 20,126    | 4.6%       | 24.5%      |
| FICA - MEDI EXPENSE                    | 3,594     | 3,279     | 4,784     | 3,778     | 5,028     | 5.1%       | 33.1%      |
| MEDICAL INSURANCE                      | 50,814    | 42,768    | 60,700    | 49,466    | 63,887    | 5.3%       | 29.2%      |
| DENTAL INSURANCE                       | 3,175     | 2,412     | 2,886     | 2,664     | 3,430     | 18.8%      | 28.8%      |
| VISION INSURANCE                       | 513       | 497       | 642       | 558       | 669       | 4.2%       | 19.9%      |
| WORKERS COMP. INSURANCE                | 2,737     | 2,156     | 3,323     | 2,554     | 3,485     | 4.9%       | 36.4%      |
| LIFE INSURANCE EXPENSE                 | 1,750     | 1,002     | 971       | 1,072     | 1,015     | 4.5%       | -5.3%      |
| BOOTS BENEFIT                          | 170       | 161       | 432       | 432       | 540       | 25.0%      | 25.0%      |
| SUI EXPENSE                            | 977       | 899       | 873       | 93        | 873       | 0.0%       | 842.2%     |
| ETT EXPENSE                            | 24        | 26        | 26        | 3         | 26        | 0.0%       | 655.8%     |
| DISABILITY PLAN                        | 220       | 729       | 852       | 750       | 896       | 5.2%       | 19.5%      |
| CALPERS RETIREMENT (ER) - Classic Plan | 22,177    | 17,483    | 22,098    | 25,037    | 23,094    | 4.5%       | -7.8%      |
| CALPERS RETIREMENT (EE) - Classic Plan | 18,288    | 14,533    | 21,497    | 17,483    | 22,465    | 4.5%       | 28.5%      |
| CALPERS-62 RETIREMENT (ER)             | -         | 1,539     | 2,702     | 1,994     | 2,999     | 11.0%      | 50.4%      |
| CALPERS-62 RETIREMENT (EE)             | -         | 1,932     | 2,628     | 48        | 2,917     | 11.0%      | 6019.2%    |
| OPEB EXPENSE                           | 12,099    | 11,611    | 15,930    | 15,930    | 15,930    | 0.0%       | 0.0%       |
| TOTAL SALARY & BENEFIT                 | 351,356   | 312,799   | 489,545   | 378,463   | 414,159   | -15.4%     | 9.4%       |
| POSTAGE                                |           |           |           |           |           |            |            |
|  |           |           |           |           |           |            |            |
| MEMBERSHIPS & DUES                     | 348       | 362       | 405       | 661       | 648       | 60.0%      | -2.0%      |
| MAPPING SERVICES                       |           |           |           | 20,000    | 20,000    |            | 0.0%       |
| ENGINEERING CONSULTANTS                | 27,820    | 59,529    | 284,450   | 122,192   | 377,000   | 32.5%      | 208.5%     |
|  | 236,749   | 447.330   | 300,000   | 384,534   | 380.000   | 26.7%      | -1.2%      |
|  | 230,749   | 447,550   | 500,000   | 504,554   | 560,000   | 20.770     | -1,2/0     |
| TOTAL DEPARTMENT EXPENSE               | 327,167   | 507,220   | 584,855   | 580,455   | 837,648   | 43.2%      | 44.3%      |
| TOTAL EXPENSE                          | 678,523   | 820,019   | 1,074,400 | 958,917   | 1,251,807 | 16.5%      | 30.5%      |

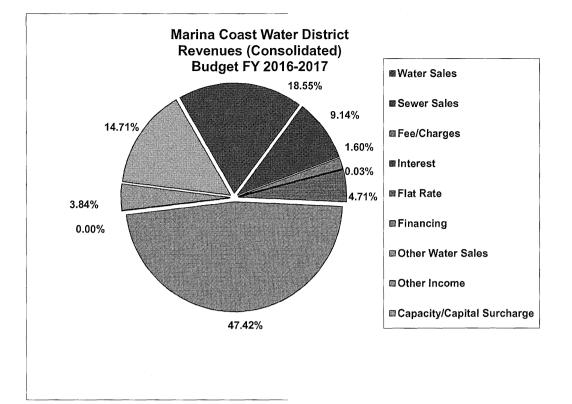
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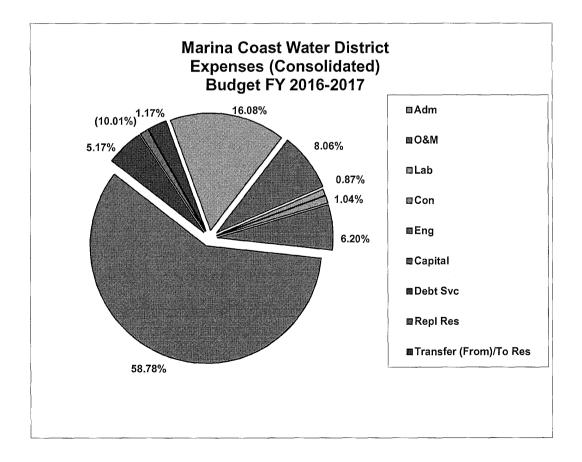
|  |           |           |           | ORD SEWE  | R         |            |            |
|--|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |
|  |           |           |           |           |           |            |            |
| WAGES - ENG                            | 53,656    | 48,709    | 73,191    | 59,709    | 83,330    | 13.9%      | 39.6%      |
| WAGES-ALLOCATED TO CAPITAL             | (6,457)   | (8,620)   | -         | (7,809)   | (12,000)  | -100.0%    | -100.0%    |
| OVERTIME                               | 5         | 12        | 134       | -         | 154       | 14.9%      | 100.0%     |
| FICA - SS EXPENSE                      | 3,200     | 2,707     | 4,275     | 3,591     | 4,845     | 13.3%      | 34.9%      |
| FICA - MEDI EXPENSE                    | 773       | 686       | 1,063     | 840       | 1,211     | 13.9%      | 44.1%      |
| MEDICAL INSURANCE                      | 10,995    | 9,021     | 13,489    | 10,992    | 15,380    | 14.0%      | 39.9%      |
| DENTAL INSURANCE                       | 687       | 509       | 641       | 592       | 826       | 28.9%      | 39.5%      |
| VISION INSURANCE                       | 111       | 105       | 143       | 124       | 161       | 12.6%      | 29.9%      |
| WORKERS COMP. INSURANCE                | 589       | 453       | 738       | 568       | 839       | 13.7%      | 47.8%      |
| LIFE INSURANCE EXPENSE                 | 380       | 212       | 216       | 238       | 244       | 13.0%      | 2.5%       |
| BOOTS BENEFIT                          | 37        | 34        | 96        | 96        | 130       | 35.4%      | 35.4%      |
| SUI EXPENSE                            | 211       | 189       | 194       | 20        | 210       | 8.2%       | 931.9%     |
| ETT EXPENSE                            | 5         | 5         | 6         | 0         | 6         | 0.0%       | 1835.5%    |
| DISABILITY PLAN                        | 36        | 154       | 189       | 166       | 216       | 14.3%      | 29.9%      |
| CALPERS RETIREMENT (ER) - Classic Plan | 4,763     | 3,660     | 4,911     | 5,564     | 5,560     | 13.2%      | -0.1%      |
| CALPERS RETIREMENT (EE) - Classic Plan | 3,928     | 3,043     | 4,777     | 3,886     | 5,408     | 13.2%      | 39.2%      |
| CALPERS-62 RETIREMENT (ER)             | -         | 326       | 600       | 443       | 722       | 20.3%      | 62.8%      |
| CALPERS-62 RETIREMENT (EE)             | -         | 409       | 584       | 10        | 702       | 20.2%      | 6742.1%    |
| OPEB EXPENSE                           | 2,598     | 2,427     | 3,540     | 3,540     | 3,835     | 8.3%       | 8.3%       |
| TOTAL SALARY & BENEFIT                 | 75,517    | 64,040    | 108,787   | 82,573    | 111,779   | 2.8%       | 35.4%      |
| POSTAGE                                | -         |           | ~         |           |           |            |            |
| OFFICE SUPPLY                          |           |           |           |           | -         |            |            |
| MEMBERSHIPS & DUES                     | 77        | 77        | 90        | 48        | 156       | 73.3%      | 225.0%     |
| MAPPING SERVICES                       | -         |           |           | 10,000    | 10,000    |            | 0.0%       |
| ENGINEERING CONSULTANTS                | 20,175    | 12,421    | 137,000   | 29,172    | 110,000   | -19.7%     | 277.1%     |
| ENGINEERING REIMBURSEMENTS             | 26,578    | 117,885   | 100,000   | 131,737   | 110,000   | 10.0%      | -16.5%     |
|  | 1         | <u> </u>  | ······    |           |           |            |            |
| TOTAL DEPARTMENT EXPENSE               | 46,830    | 130,383   | 237,090   | 170,957   | 230,156   | -2.9%      | 34.6%      |
| TOTAL EXPENSE                          | 122,347   | 194,423   | 345,877   | 253,530   | 341,935   | -1.1%      | 34.9%      |

|  |           |           |           | RUWAP     |           |  |            |
|--|-----------|-----------|-----------|-----------|-----------|--|------------|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD                               | BUD vs EST |
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE                                 | % CHANGE   |
|  |           |           |           |           |           |  |            |
| WAGES - ENG                            | -         | -         | -         | -         | -         | -  | •          |
| WAGES-ALLOCATED TO CAPITAL             | -         | -         |           | -         | -         |  | -          |
| OVERTIME                               | -         | -         | -         | -         | -         | -  | -          |
| FICA - SS EXPENSE                      | -         | -         | -         | -         | -         | -  | -          |
| FICA - MEDI EXPENSE                    | -         | -         | -         | -         | -         | -  | -          |
| MEDICAL INSURANCE                      | -         | _         | -         | -         | -         | -  | -          |
| DENTAL INSURANCE                       | -         | -         | -         | -         | -         | -  | -          |
| VISION INSURANCE                       | -         | -         | -         | -         | -         | -  | -          |
| WORKERS COMP. INSURANCE                | -         |           | -         | -         | _         |  | -          |
| LIFE INSURANCE EXPENSE                 | -         | -         | -         |           | -         | -  | -          |
| BOOTS BENEFIT                          |           |           | -         |           | -         | _  | -          |
| SUI EXPENSE                            | -         | -         | -         |           |           | an a | -          |
| ETT EXPENSE                            | -         | -         | -         | -         | _         | -  | -          |
| DISABILITY PLAN                        | -         | -         | -         | -         | -         | -  | -          |
| CALPERS RETIREMENT (ER) - Classic Plan | -         | -         | -         | -         | -         |  | -          |
| CALPERS RETIREMENT (EE) - Classic Plan |           |           | -         | -         | -         | -  | -          |
| CALPERS-62 RETIREMENT (ER)             | -         | -         | -         | _         | -         | -  | -          |
| CALPERS-62 RETIREMENT (EE)             | _         | -         | -         | -         | -         | -  | -          |
| OPEB EXPENSE                           | -         | -         | -         | -         | -         | -  | -          |
|  |           |           |           |           |           |  |            |
| TOTAL SALARY & BENEFIT                 |           | -         | -         | **        | -         | -  |            |
|  |           |           |           |           |           |  |            |
| POSTAGE                                |           | -         |           | -         |           |  |            |
| OFFICE SUPPLY                          |           |           |           |           |           |  |            |
| MEMBERSHIPS & DUES                     |           | -         | -         | -         |           |  |            |
| MAPPING SERVICES                       | -         |           | -         | -         |           | -  |            |
| ENGINEERING CONSULTANTS                |           |           |           | -         |           | -  | -          |
| ENGINEERING REIMBURSEMENTS             |           |           | -         | -         |           |  | -          |
| TOTAL DEPARTMENT EXPENSE               |           |           |           | •         | *         |  |            |
| TOTAL EXPENSE                          |           |           |           | -         |           | -  |            |

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|  |           |           |           | TOTAL     |           |            |            |
|--|-----------|-----------|-----------|-----------|-----------|------------|------------|
| ACCOUNT NAME                           | 2013-2014 | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 | BUD vs BUD | BUD vs EST |
|  | ACTUAL    | ACTUAL    | ADOPTED   | ESTIMATED | PROPOSED  | % CHANGE   | % CHANGE   |
|  |           |           |           |           |           |            |            |
| WAGES - ENG                            | 303,547   | 281,753   | 402,551   | 328,394   | 429,469   | 6.7%       | 30.8%      |
| WAGES-ALLOCATED TO CAPITAL             | (36,403)  | (42,779)  | -         | (36,054)  | (112,000) | -100.0%    | -100.0%    |
| OVERTIME                               | 27        | 67        | 736       | -         | 794       | 7.9%       | 100.0%     |
| FICA - SS EXPENSE                      | 18,051    | 15,538    | 23,514    | 19,752    | 24,971    | 6.2%       | 26.4%      |
| FICA - MEDI EXPENSE                    | 4,367     | 3,965     | 5,847     | 4,619     | 6,239     | 6.7%       | 35.1%      |
| MEDICAL INSURANCE                      | 61,809    | 51,790    | 74,189    | 60,458    | 79,267    | 6.8%       | 31.1%      |
| DENTAL INSURANCE                       | 3,862     | 2,921     | 3,527     | 3,256     | 4,256     | 20.7%      | 30.7%      |
| VISION INSURANCE                       | 624       | 601       | 785       | 682       | 830       | 5.7%       | 21.8%      |
| WORKERS COMP. INSURANCE                | 3,326     | 2,609     | 4,061     | 3,122     | 4,324     | 6.5%       | 38.5%      |
| LIFE INSURANCE EXPENSE                 | 2,130     | 1,213     | 1,187     | 1,310     | 1,259     | 6.1%       | -3.9%      |
| BOOTS BENEFIT                          | 207       | 196       | 528       | 528       | 670       | 26.9%      | 26.9%      |
| SUI EXPENSE                            | 1,188     | 1,088     | 1,067     | 113       | 1,083     | 1.5%       | 858.3%     |
| ETT EXPENSE                            | 29        | 32        | 32        | 4         | 32        | 0.0%       | 753.3%     |
| DISABILITY PLAN                        | 256       | 883       | 1,041     | 916       | 1,112     | 6.8%       | 21.3%      |
| CALPERS RETIREMENT (ER) - Classic Plan | 26,939    | 21,142    | 27,009    | 30,601    | 28,654    | 6.1%       | -6.4%      |
| CALPERS RETIREMENT (EE) - Classic Plan | 22,216    | 17,576    | 26,274    | 21,369    | 27,873    | 6.1%       | 30.4%      |
| CALPERS-62 RETIREMENT (ER)             | -         | 1,865     | 3,302     | 2,437     | 3,721     | 12.7%      | 52.7%      |
| CALPERS-62 RETIREMENT (EE)             | -         | 2,341     | 3,212     | 58        | 3,619     | 12.7%      | 6147.2%    |
| OPEB EXPENSE                           | 14,697    | 14,038    | 19,470    | 19,470    | 19,765    | 1.5%       | 1.5%       |
| TOTAL SALARY & BENEFIT                 | 426,873   | 376,838   | 598,332   | 461,035   | 525,938   | -12.1%     | 14.1%      |
| POSTAGE                                | -         |           |           |           |           |            | -          |
| OFFICE SUPPLY                          | -         | -         |           | -         | -         | -          | -          |
| MEMBERSHIPS & DUES                     | 424       | 438       | 495       | 709       | 804       | 62.4%      | 13.4%      |
| MAPPING SERVICES                       | -         | -         | -         | 30,000    | 30,000    | -          | 0.0%       |
| ENGINEERING CONSULTANTS                | 47,995    | 71,949    | 421,450   | 151,364   | 487,000   | 15.6%      | 221.7%     |
| ENGINEERING REIMBURSEMENTS             | 263,327   | 565,215   | 400,000   | 516,271   | 490,000   | 22.5%      | -5.1%      |
| TOTAL DEPARTMENT EXPENSE               | 373,997   | 637,603   | 821,945   | 751,412   | 1,067,804 | 29.9%      | 42.1%      |
| TOTAL EXPENSE                          | 800,870   | 1,014,441 | 1,420,277 | 1,212,447 | 1,593,742 | 12.2%      | 31.4%      |





## MARINA COAST WATER DISTRICT CAPTITALIZED EQUIPMENT BUDGET FOR FY 2016-2017

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|                         |                     |                     | ORD WATER            | 2                      |                       | ORD SEWER           |                     |                      |                        |                       |
|-------------------------|---------------------|---------------------|----------------------|------------------------|-----------------------|---------------------|---------------------|----------------------|------------------------|-----------------------|
| ACCOUNT NAME            | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL | 2015-2016<br>ADOPTED | 2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL | 2015-2016<br>ADOPTED | 2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED |
| LABORATORY              |                     |                     | -                    |                        | -                     | -                   |                     |                      |                        |                       |
| NETWORK COMPUTER SYSTEM | -                   | 5,372               | 20,280               | 12,240                 | 16,200                | -                   | 1,136               | 4,290                | 2,640                  | 3,900                 |
| VEHICLES                | 49,534              | 10,607              | 54,000               | -                      | 54,000                | 10,684              | 2,244               | 12,000               | -                      | 13,000                |
| O&M EQUIPMENT           | -                   | -                   | 21,600               | 23,200                 | 76,400                | -                   | -                   | 87,600               | 39,460                 | 14,300                |
| TOTAL EXPENSE           | 49,534              | 15,979              | 95,880               | 35,440                 | 146,600               | 10,684              | 3,380               | 103,890              | 42,100                 | 31,200                |

|                         |                     |                     |                      | TOTAL                  |                       |                       |                        |
|-------------------------|---------------------|---------------------|----------------------|------------------------|-----------------------|-----------------------|------------------------|
| ACCOUNT NAME            | 2013-2014<br>ACTUAL | 2014-2015<br>ACTUAL | 2015-2016<br>ADOPTED | 2015-2016<br>ESTIMATED | 2016-2017<br>PROPOSED | BUD vs BUD<br>%CHANGE | BUD vs EST<br>% CHANGE |
| LABORATORY              |                     |                     |                      | -                      |                       | 0.0%                  | 0.0%                   |
| NETWORK COMPUTER SYSTEM | -                   | 6,508               | 24,570               | 14,880                 | 20,100                | -18.2%                | 0.0%                   |
| VEHICLES                | 60,218              | 12,851              | 66,000               | -                      | 67,000                | 1.5%                  | 0.0%                   |
| O&M EQUIPMENT           |                     | -                   | 109,200              | 62,660                 | 90,700                | -16.9%                | 0.0%                   |
| TOTAL EXPENSE           | 60,218              | 19,359              | 199,770              | 77,540                 | 177,800               | -11.0%                | 129.3%                 |

| <u>Network Computer System</u><br>Springbrook Modules - Human Resources & Work Orders<br>Phone System Replacement  | 6,700<br>13,400            | 20,100 |
|--|----------------------------|--------|
| <u>Vehicles</u><br>Per Board Vehicle Replacement Policy  |                            | 67,000 |
| O&M Equipment<br>Additional meter reading system including toughbook and software upgrade<br>Upgrade of truck radios and office base station to digital<br>5 - 7 Yard Dump Truck | 13,400<br>17,000<br>60,300 | 90,700 |

.

## MARINA COAST WATER DISTRICT CAPITAL IMPROVEMENT PROJECT BUDGET FOR FY 2016-2017

| Project No. | Cost Center(s) | Project Name                                  |  | <br>Amount |            |
|-------------|----------------|---|--|------------|------------|
| WD-0115     | 03             | SCADA System Improvements - Phase II          | Exisiting 100%                         | \$         | 296,935    |
| OW-0128     | 03             | Lightfighter B-Zone Pipeline (Design)         | Exisiting 33% \$<br>Development 67% \$ | \$         | 335,800    |
| OW-0206     | 03             | Inter-Garrison Road Pipeline Up-Sizing        | Exisiting 17% \$<br>Development 83% \$ | \$         | 644,124    |
| OS-0200     | 04             | Clark Lift Station Replacement                | Existing 100%                          | \$         | 616,475    |
| OS-0205     | 04             | Imjin Lift Station Improvements - Phase 1     | Existing 100%                          | \$         | 264,000    |
| OS-0152     | 04             | Hatten, Booker, Neeson LS Improvements        | Existing 100%                          | \$         | 100,000    |
| RW-0156     | 05             | Recycled Water Trunk Main, MRWPCA to Normandy |  | \$         | 12,670,000 |
|             |                | Total:  |  | \$         | 14,927,334 |

## Summary by Cost Center

| 03 - Ft Ord Water |                |         | \$<br>1,276,859  |
|-------------------|----------------|---------|------------------|
|                   | Existing \$    | 515,234 |                  |
|                   | Development \$ | 761,625 |                  |
| 04 - Ft Ord Sewer | Existing       |         | \$<br>980,475    |
| 05 - RUWAP        | SRF/FORA       |         | \$<br>12,670,000 |
|                   |                |         |                  |
| Total:            |                |         | \$<br>14,927,334 |

| Project:     | SCADA System Improvements - Phase II                   |
|--------------|--|
| Project No:  | WD-0115  |
| Cost Center: | Marina Water; Marina Sewer; Ft Ord Water; Ft Ord Sewer |

#### Project Description

This project is for improving the Supervisory, Control, and Data Acquisition (SCADA) facilities. MCWD has more than 40 (current) remote water and sewer infrastructure sites

that need SCADA improvement. The current phase of the project will result in functional and expandable Water SCADA that will transmit signals to

MCWDs' O&M control room while the future phases will up-grade SCADA security.

#### Project Justification

This project is needed to increase the reliability of the SCADA facilities. A well-functioning SCADA system is fundamental to efficient operation of water and waste water systems and reliable SCADA facilities reduce risk because problems with remote infrastructure can be identified, communicated and/or prevented prior to failure.

| PROJECT COSTS:                   |                               | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY19/20 | OUT YEARS | Total     |
|----------------------------------|-------------------------------|-------------|----------|----------|----------|----------|---------|-----------|-----------|
| Cost Category / Phasing          |                               |             |          |          |          |          |         |           |           |
| Planning                         |                               |             |          |          |          |          |         |           |           |
| External Services                |                               |             |          |          |          |          |         |           | 0         |
| Internal Services                |                               |             |          |          |          |          |         |           | 0         |
| Design                           |                               |             |          |          |          |          |         |           |           |
| External Services                |                               |             | 31,020   |          |          |          |         |           | 31,020    |
| Internal Services                |                               |             |          |          |          |          |         |           | 0         |
| Construction                     |                               |             |          |          |          |          |         |           |           |
| External Services                |                               | 1,033,456   | 199,677  | 286,435  |          |          |         | 100,000   | 1,619,568 |
| Internal Services                |                               | 10,000      | 10,000   | 10,500   |          |          |         | 10,000    | 40,500    |
| Property / Easement Acquisitions |                               |             |          |          |          |          |         |           | 0         |
|                                  |                               |             |          |          |          |          |         |           |           |
| Other Project Costs              |                               |             |          |          |          |          |         |           | 0         |
|                                  |                               |             |          |          |          |          |         |           |           |
|                                  | Estimated Cost By Fiscal Year | 1,043,456   | 240,697  | 296,935  | 0        | 0        | C       | 110,000   | 1,691,088 |

| Project Funding / Cost Centers | G L Code      | % Cost<br>Splits | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total     |
|--------------------------------|---------------|------------------|-------------|----------|----------|----------|----------|----------|-----------|-----------|
| 01 - Marina Water              | 01-00-160-402 | 37%              | 281,733     | 225,645  | 0        | 0        | 0        | 0        | 40,700    | 548,078   |
| 02 - Marina Sewer              | 02-00-160-402 | 0%               | 73,042      | 0        | 0        | 0        | 0        | 0        | 0         | 73,042    |
| 03 - Ft Ord Water              | 03-00-160-402 | 63%              | 563,466     | 15,052   | 296,935  | 0        | 0        | 0        | 69,300    | 944,753   |
| 04 - Ft Ord Sewer              | 04-00-160-402 | 0%               | 125,215     | 0        | 0        | 0        | 0        | 0        | 0         | 125,215   |
|                                |               |                  |             |          |          |          |          |          |           | 0         |
|                                | Funding I     | By Fiscal Year   | 1,043,456   | 240,697  | 296,935  | 0        | 0        | 0        | 110,000   | 1,691,088 |

Prior years for Phase I split costs 27% for Marina Water, 7% for Marina Sewer, 54% for Ft Ord Water, and 12% for Ft Ord Sewer. Phase II is for Water.

| Estimated Project Exp<br>"Class "2" Cost Opini<br>Project: SCADA Syst | on: Estimate          | d Range varies (-1   | 0%→+25%)    |                | Budget      |          |                   | Special Notes   |                      |               |
|---|-----------------------|----------------------|-------------|----------------|-------------|----------|-------------------|-----------------|----------------------|---------------|
| 1- Design & Planning C  | osts<br>Internal Serv | ices : MCWD Staff    | ime (Eng, O | &M,Finances)   | 0           |          |                   | On going Design | 1-Build Project      |               |
|   | External Ser          | vices: (Attorneys, C | onsultants) |                | <br>0       |          |                   |                 |                      |               |
| Total Design & Planni   | ng Cost:              |                      |             |                | <br>        |          |                   |                 |                      |               |
| 2- Construction & Insta   |                       |                      |             |                | 10.500      |          |                   |                 |                      |               |
|   |                       | ices : MCWD Staff    |             | &IVI,Finances) | <br>10,500  |          |                   |                 | ction Managemer      |               |
|   | External Ser          | vices: (Consultant C | ontractor)  |                | <br>286,435 |          |                   | Include: Equipm | ents, Installation 8 | & Integration |
| Total Construction &  | Installation C        | Costs:               |             |                | \$ 296,935  |          |                   |                 |                      |               |
| Property / Easement Ar  | cduisition            |                      |             |                |             | No Prope | rty Acquisition N | lecessary       |                      |               |
|   |                       |                      |             | L [            | <br>        |          |                   |                 |                      |               |

| Project:    | Lightfighter B-Zone Pipeline Extension | Source:           | Internal |  |
|-------------|--|-------------------|----------|--|
| Project No: | OW-0128                                | Index/Multiplier: | 1.0      |  |
| Cost Center | Ord Community Water                    | Inflation %:      | 2.0      |  |

#### Project Description

This project entails the construction of approximately 2,600-LF of 12-inch PVC potable water pipeline to connect the main in 2nd Ave to the B-Zone.

This connection improves fire flows along 2nd Avenue and in the upper portion of the A-Zone, fed through the existing PRV.

#### Project Justification

This project wais triggered by development along 2nd Ave at the A-Zone/b-Zone boundary. The delay in constructing an A-Zone tank moves the need for this project forward.

The B-Zone water storage must support the new A-Zone customers in this area.

This is sequenced to coincide with Seaside working in Lightfighter Drive in FY 16/17.

| PROJECT COSTS:                   | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY19/20 | OUT YEARS | Total   |
|----------------------------------|-------------|----------|----------|----------|----------|---------|-----------|---------|
| Cost Category / Phasing          |             |          |          |          |          |         |           |         |
| Planning                         |             |          |          |          |          |         |           |         |
| External Services                |             |          |          |          |          |         |           | 0       |
| Internal Services                |             |          |          |          |          |         |           | 0       |
| Design                           |             |          |          |          |          |         |           |         |
| External Services                | 55,500      | 30,000   |          |          |          |         |           | 85,500  |
| Internal Services                |             | 2,000    |          |          |          |         |           | 2,000   |
| Construction                     |             |          |          |          |          |         |           |         |
| External Services                |             |          | 325,000  |          |          |         |           | 325,000 |
| Internal Services                |             |          | 10,800   |          |          |         |           | 10,800  |
| Property / Easement Acquisitions |             |          |          |          |          |         |           |         |
|                                  |             | _        |          |          |          |         |           | 0       |
| Other Project Costs              |             |          |          |          |          |         |           |         |
|                                  |             |          |          |          |          |         |           | 0       |
| Estimated Cost By Fiscal Year    | 55,500      | 32,000   | 335,800  | 0        | 0        | 0       | 0         | 423,300 |

| Project Funding / Cost Centers | G L Code | % COSL -       | Prior Years | FY 15/16 | FY 16/17  | FY 17/18 | FY 18/19 | FY19/20 | OUT YEARS | Total   |
|--------------------------------|----------|----------------|-------------|----------|-----------|----------|----------|---------|-----------|---------|
| 01 - Marina Water              |          | 0%             | 0           |          | 0 0       | 0        | 0        | 0       | 0         | 0       |
| 03 - Ft Ord Water              |          | 100%           | 55,500      | 32,00    | 0 335,800 | 0        | 0        | 0       | 0         | 423,300 |
|                                |          |                | 0           |          | 0 0       | 0        | 0        | 0       | 0         |         |
|                                |          |                | 0           |          | 0 0       | 0        | 0        | 0       | 0         | 0       |
|                                |          |                | 0           |          | 0 0       | 0        | 0        |         | 0         | 0       |
|                                | Funding  | By Fiscal Year | 55,500      | 32,00    | 0 335,800 | 0        | 0        | 0       | 0         | 423,300 |

|                         | penditures for FY 16/17:                                     |                        | Budget    |   | Special Notes | <br>_ |  |
|-------------------------|--|------------------------|-----------|---|---------------|-------|--|
|                         | on: Estimated Range varies (-36<br>B-Zone Pipeline Extension | <u>1%→++50%)*</u>      |           |   |               |       |  |
|                         |  |                        |           |   |               | <br>  |  |
| 1- Design & Planning C  | osts:<br>Internal Services : MCWD Staff ti                   | me (Eng, O&M,Finances) | \$        |   | Coordination  | <br>  |  |
|                         | External Services: (Attorneys, Co                            | onsultants)            | \$        | - | Finalize PS&E | <br>  |  |
| Total Design & Planni   | ng Cost:   |                        | \$        | • |               |       |  |
| 2- Construction & Insta | lation Costs:  |                        |           |   |               |       |  |
|                         | Internal Services : MCWD Staff ti                            | me (Eng, O&M,Finances) | \$ 10,80  | 0 |               | <br>  |  |
|                         | External Services: (Contractors)                             |                        | \$ 325,00 | 0 |               | <br>  |  |
| Total Construction & I  | nstallation Costs:   |                        | \$ 335,80 | 0 |               |       |  |
| Property / Easement Ar  |  |                        |           |   |               |       |  |
|                         |  |                        |           |   |               | <br>  |  |

| Project:    | Inter-Garrison Road Pipeline Up-Sizing | Source:           | Internal |
|-------------|--|-------------------|----------|
| Project No: | OW-0206                                | Index/Multiplier: | 1.0      |
| Cost Center | Ord Community Water                    | Inflation %:      | 2.0      |

## Project Description

This project entails the construction of approximately 1700-LF of 18-inch potable water pipeline in InterGarrison Road between Abrahms Drive and East Garrison to replace the existing 12-inch main. This will allow the District to meet commercial fire flows in East Garrison prior to building a B-Zone reservoir.

#### Project Justification

The East Garrison Developer has completed construction of the Phase 2 infrastructure and is building homes in the area. Commercial development may occur within the next 1-2 years.

| PROJECT COSTS:                   | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing          |             |          |          |          |          |          |           |         |
| Planning                         |             |          |          |          |          |          |           |         |
| External Services                |             |          |          |          |          |          |           |         |
| Internal Services                |             |          |          |          |          |          |           |         |
| Design                           |             |          |          |          |          |          |           |         |
| External Services                |             | 59,000   |          |          |          |          |           | 59,000  |
| Internal Services                |             | 1,000    |          |          |          |          |           | 1,00    |
| Construction                     |             |          |          |          |          |          |           |         |
| External Services                |             |          | 633,124  |          |          |          |           | 633,124 |
| Internal Services                |             |          | 11,000   |          |          |          |           | 11,00   |
| Property / Easement Acquisitions |             |          |          |          |          |          |           |         |
|                                  |             |          |          |          |          |          |           |         |
| Other Project Costs              |             |          |          |          |          |          |           |         |
|                                  |             |          |          |          |          |          |           |         |
| Estimated Cost By Fiscal Year    | 0           | 60,000   | 644,124  | 0        | 0        | 0        | 0         | 704,124 |

| Project Funding / Cost Centers | G L Code | % Cost<br>Splits | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
|--------------------------------|----------|------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| 01 - Marina Water              |          | 0%               | 0           | 0        | 0        | 0        | 0        | 0        | 0         | 0       |
| 03 - Ft Ord Water              |          | 100%             | 0           | 60,000   | 644,124  | 0        | 0        | 0        | 0         | 704,124 |
|                                |          |                  | 0           | 0        | 0        | 0        | 0        | 0        | 0         |         |
|                                |          |                  | 0           | 0        | 0        | 0        | 0        | 0        | 0         | 0       |
|                                |          |                  | 0           | 0        | 0        | 0        | 0        |          | 0         | 0       |
|                                | Funding  | By Fiscal Year   | 0           | 60,000   | 644,124  | 0        | 0        | 0        | 0         | 704,124 |

| Estimated Project Expenditures for FY 16/17:<br>"Class "4" Cost Opinion: Estimated Range varies (-30%->+50% | )"            | Budget     | Special Notes   |  |
|---|---------------|------------|-----------------|--|
| Project: 3rd Street Water Main  |               |            |                 |  |
| 1- Design & Planning Costs:<br>Internal Services : MCWD Staff time (Eng. (                                  | D&M,Finances) | \$         | Manage contract |  |
| External Services: (Attorneys, Consultants)   |               | \$ -       | Design          |  |
| Total Design & Planning Cost:   |               | <b>\$</b>  |                 |  |
| 2- Construction & Installation Costs:   |               |            |                 |  |
| Internal Services : MCWD Staff time (Eng. 0   | D&M,Finances) | \$ 11,000  | Const. Mgt      |  |
| External Services: (Contractors)  |               | \$ 633,124 | Construction    |  |
| Total Construction & Installation Costs:  |               | \$ 644,124 |                 |  |
| Froperty //Easement Achuisition   |               |            |                 |  |
|   |               |            |                 |  |

| Project:        | Clark Lift Station Improvement | Source:           | Ord WW MP |  |
|-----------------|--------------------------------|-------------------|-----------|--|
| Project Number: | OS-0200                        | Index/Multiplier: | 20-City   |  |
| Cost Center:    | Ord Community Sewer            | Inflation %:      | 2.0       |  |

#### **Project Description**

This project is for replacing the current sanitary sewer lift station with an improved lift station. The project scope includes an up-graded concrete below-grade wet-well, a dual submersible pump, and a valve vault. A back-up generator is also included in the scope. The project is located at the intersection of Brostrom and Clark Court in the Former Fort Ord portion of eastern Marina. Project is projected for construction in winter 2015-16.

#### **Project Justification**

This project is needed because the existing lift station is beyond its useful life. The lift station is costly to maintain and operate; replacement will result in lower operational expense.

| PROJECT COSTS:                   | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
|----------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing          |             |          |          |          |          |          |           |         |
| Planning                         |             |          | T T      |          |          |          |           |         |
| External Services                |             |          |          |          |          |          |           | (       |
| Internal Services                |             |          |          |          |          |          |           |         |
| Design                           |             |          |          |          |          |          |           |         |
| External Services                | 33,726      | 20,000   |          |          |          |          |           | 53,726  |
| Internal Services                | 3,840       | 2,000    |          |          |          |          |           | 5,840   |
| Construction                     |             | ·····    |          |          |          |          |           |         |
| External Services                | 95,117      | 500,000  |          |          |          |          |           | 791,592 |
| Internal Services                |             | 50,000   | 10,000   |          |          |          |           | 60,000  |
| Property Easement / Acquisitions |             |          |          |          |          |          |           | (       |
|                                  |             |          |          |          |          |          |           |         |
| Other Project Costs              |             |          |          |          |          |          |           |         |
|                                  |             |          |          |          |          |          |           |         |
| Estimated Cost By Fiscal Year    | 132,683     | 572,000  | 206,475  | 0        | 0        | 0        | 0         | 911,158 |

| Project Funding / Cost Centers | G L CODE  | % Cost<br>Splits | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
|--------------------------------|-----------|------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| 04 - Ft Ord Sewer              |           | 100%             | 132,683     | 572,000  | 206,475  | 0        | 0        | 0 0      | 0         | 911,158 |
|                                |           |                  | 0           | 0        | 0        | 0        | 0        | 0 0      | 0         | 0       |
|                                |           |                  | 0           | 0        | 0        | 0        | 0        | 00       | 0         |         |
|                                |           |                  | 0           | 0        | 0        | 0        | 0        | 0        | 0         | 0       |
|                                |           |                  | 0           | 0        | 0        | 0        | 0        |          | 0         | 0       |
|                                | Funding B | By Fiscal Year   | 132,683     | 572,000  | 206,475  | 0        | 0        | 0        | 0         | 911,158 |

| Estimated Project Expenditures for FY 16/17:<br>"Class "3" Cost Opinion: Estimated Range varies (-20 | ]‰→+35%)"              | Budget     | Special Notes                          |  |
|--|------------------------|------------|--|--|
| Project: Clark Lift Station Improvement  |                        |            |  |  |
| 1- Design & Planning Costs.<br>Internal Services : MCWD Staff ti                                     | me (Eng, O&M,Finances) | \$ -       | Design review/permitting               |  |
| External Services: (Attorneys, Co  |                        | \$ -       | completion of station design           |  |
| Total Design & Planning Cost:  |                        | \$ -       |  |  |
| 2- Construction & Installation Costs:  |                        |            |  |  |
| Internal Services : MCWD Staff ti  | me (Eng, O&M,Finances) | \$ 10,000  | Construction management/Inspection     |  |
| External Services: (Contractors)   |                        | \$ 196,475 | Construction contract (labor/material) |  |
| Total Construction & Installation Costs:   |                        | \$ 206,475 |  |  |
| Property / Easement Acquisition  |                        |            |  |  |
|  |                        |            |  |  |

| Project:        | Imjin LS & Force Main Improvements - Phase I | Source:           | OC Sewer TM |
|-----------------|--|-------------------|-------------|
| Project Number: | OS-0205                                      | Index/Multiplier: | 1.0         |
| Cost Center:    | Ord Community Sewer                          | Inflation %:      | 2.0         |

#### **Project Description**

The first phase of this project includes constructing another wetwell, installing two Flygt pumps with all accessories and appurtenances and space to add a third pump. The second Phase will be to install the third pump and replace the forcemain in conjunction with the Imjin Road widening project.

#### Project Justification:

The exisitng lift station and forcemain can't handle all the anticipated wastewater flows from East Garrison, UCMBEST, Marina Airport, Existing Marina lift Station as was stated in the Ord Community Wastewater Master Plan; the project will be split into two phases and is necessary to accommodate near to long term future development

| PROJECT COSTS:                   | Prior Years | FY 15/16 FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
|----------------------------------|-------------|-------------------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing          |             |                   |          |          |          |           |         |
| Planning                         |             |                   |          |          |          |           |         |
| External Services                |             |                   |          |          |          |           | (       |
| Internal Services                |             |                   |          |          |          |           |         |
| Design                           |             |                   |          |          |          |           |         |
| External Services                | 20,000      | 30,000            |          |          |          |           | 50,000  |
| Internal Services                | 2,000       | 13,000            |          |          |          |           | 15,000  |
| Construction                     |             |                   |          |          |          |           |         |
| External Services                |             | 200,000           | 290,000  |          |          |           | 490,000 |
| Internal Services                |             | 20,000            | 20,000   |          |          |           | 40,000  |
| Property Easement / Acquisitions |             |                   |          |          |          |           | (       |
|                                  |             |                   |          |          |          |           |         |
| Other Project Costs              |             |                   |          |          |          |           | (       |
|                                  |             |                   |          |          |          |           |         |
| Estimated Cost By Fiscal Year    | 22,000      | 0 263,000         | 310,000  | 0        | 0        | 0         | 595,000 |

| Project Funding / Cost Centers |           | % Cost         |             |          |          |          |          |          |           |         |
|--------------------------------|-----------|----------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Project Funding / Cost Centers | G L CODE  | Splits         | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
| 02 - Marina Sewer              |           |                | 0           | 0        | 0        | 0        | 0        | 0        | 0         | 0       |
| 04 - Ft Ord Sewer              |           | 100%           | 22,000      | 0        | 263,000  | 310,000  | 0        | 0        | 0         | 595,000 |
|                                |           |                | 0           | 0        | 0        | 0        | 0        | 0        | 0         | 0       |
|                                |           |                | 0           | 0        | 0        | 0        | 0        | 0        | 0         | 0       |
|                                |           |                | 0           | 0        | 0        | 0        | 0        |          | 0         | 0       |
|                                | Funding I | By Fiscal Year | 22,000      | 0        | 263,000  | 310,000  | 0        | 0        | 0         | 595,000 |

| Estimated Project Expenditures for FY 16/17:<br>"Class "4" Cost Opinion: Estimated Range varies (-30%->+50%)" | Budget     | Special Notes                                     |  |
|---|------------|---|--|
| Project: Imjin LS & Force Main Improvements - Phase I   |            |   |  |
| 1- Design & Planning Costs:<br>Internal Services : MCWD Staff time (Eng, O&M,Finances)                        | \$ 13,000  | Master plan integration, scope, conceptual design |  |
| External Services: (Attorneys, Consultants)   | \$ 30,000  | commencing design/ plans preparation              |  |
| Total Design & Planning Cost.   | \$ 43,000  |   |  |
| 2- Construction & Installation Costs  |            |   |  |
| Internal Services : MCWD Staff time (Eng, O&M,Finances)   | \$ 20,000  | No construction is anticipated this FY            |  |
| External Services: (Contractors)           Total Construction & Installation Costs:                           | \$ 200,000 |   |  |
|   |            |   |  |
| Property / Easement Acquisition   |            |   |  |

| Project:     | Hatten, Booker, Neeson LS Improvements |
|--------------|--|
| Project No:  | OS-0152                                |
| Cost Center: | Ft Ord Sewer                           |

#### Project Description

This project is upgrade of existing lift stations which have reached the end of their service life. Capacity increases are not required. Hatten Lift Station will be replaced in 2016/17. Booker in 2018/19 and Neeson will be addressed in later years.

#### Project Justification

The wet wells and piping are experiencing corrosion and require replacement.

| PROJECT COSTS:                   |                               | Prior Years | FY 15/16 | FY 16/17 | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
|----------------------------------|-------------------------------|-------------|----------|----------|----------|----------|----------|-----------|---------|
| Cost Category / Phasing          |                               |             |          |          |          |          |          |           |         |
| Planning                         |                               |             |          |          |          |          |          |           |         |
| External Services                |                               |             |          |          |          |          |          |           | 0       |
| Internal Services                |                               |             |          |          |          |          |          |           | 0       |
| Design                           |                               |             |          |          |          |          |          |           |         |
| External Services                |                               |             | 10,000   |          |          | 30,000   |          | 30,000    | 70,000  |
| Internal Services                |                               |             | 10,000   |          |          | 10,000   |          | 10,000    | 30,000  |
| Construction                     |                               |             |          |          |          |          |          |           |         |
| External Services                |                               |             |          | 90,000   |          | 350,000  |          | 300,000   | 740,000 |
| Internal Services                |                               |             |          | 10,000   |          | 35,000   |          | 30,000    | 75,000  |
| Property / Easement Acquisitions |                               |             |          |          |          |          |          |           | 0       |
|                                  |                               |             |          |          |          |          |          |           |         |
| Other Project Costs              |                               |             |          |          |          |          |          |           | 0       |
|                                  |                               |             |          |          |          |          | _        |           |         |
|                                  | Estimated Cost By Fiscal Year | 0           | 20,000   | 100,000  | 0        | 425,000  | 0        | 370,000   | 915,000 |

|                                |            | % Cost        |             |          |           |          |          |          |           |         |
|--------------------------------|------------|---------------|-------------|----------|-----------|----------|----------|----------|-----------|---------|
| Project Funding / Cost Centers | G L Code   | Splits        | Prior Years | FY 15/16 | FY 16/17  | FY 17/18 | FY 18/19 | FY 19/20 | OUT YEARS | Total   |
| 01 - Marina Water              |            | 0%            | 0           | (        | 0         | 0        | 0        | 0        | 0         | 0       |
| 02 - Marina Sewer              |            | 0%            | 0           | (        | 0 0       | 0        | 0        | 0        | 0         | 0       |
| 03 - Ft Ord Water              |            | 0%            | 0           | (        | 0         | 0        | 0        | 0        | 0         | 0       |
| 04 - Ft Ord Sewer              |            | 100%          | 0           | 20,000   | 100,000   | 0        | 425,000  | 0        | 370,000   | 915,000 |
|                                |            |               |             |          |           |          |          |          |           | 0       |
|                                | Funding By | / Fiscal Year | 0           | 20,000   | 0 100,000 | 0        | 425,000  | 0        | 370,000   | 915,000 |

| Estimated Project Ex<br>"Class "4" Cost Opin<br>Project: Hatten, Book | ion: Estimated F  | Range varies (-10  | )%→+25%)'  |              | Bud    | <u>lqet</u> |         | Special Notes     |                    |                 |          |
|---|-------------------|--------------------|------------|--------------|--------|-------------|---------|-------------------|--------------------|-----------------|----------|
| 1- Design & Planning (  | Losts:            |                    |            |              |        |             |         |                   |                    |                 |          |
|   | Internal Services | s : MCWD Staff ti  | me (Eng, O | &M,Finances) | <br>\$ |             |         | Project design c  | ompleted           |                 |          |
|   | External Service  | es: (Attorneys, Co | nsultants) |              | <br>\$ | -           |         | Design plans an   | d specs            |                 |          |
| Total Design & Plann  | ing Cost:         |                    |            |              | \$     | -           |         |                   |                    |                 |          |
| 2- Construction & Insta   | lation Costs:     |                    |            |              |        |             |         |                   |                    |                 |          |
|   | Internal Services | s : MCWD Staff ti  | me (Eng, O | M,Finances)  | <br>\$ | 10,000      |         | Including: Intern | al labor, Construc | tion Management | <u>,</u> |
|   | External Service  | es: (Contractors)  |            |              | <br>\$ | 90,000      |         | Including: Pre-p  | ackaged system, i  | nstallation     |          |
| Total Construction &  | Installation Cos  | ts:                |            |              | \$     | 100.000     |         |                   |                    |                 |          |
| Property / Easement A   | cquisition        |                    |            |              |        |             | Replace | within existing e | asement.           |                 |          |

| Project:     | Recycled Trunk Main and Booster, MRWPCA to Normandy | Source:           | RW Design     |
|--------------|---|-------------------|---------------|
| Project No:  | RW-0156   | Index/Multiplier: | San Francisco |
| Cost Center: | Recycled Water                                      | Inflation %:      | 2.0           |

#### Project Description

This project is for completing the Recycled Water conveyance facilities between the MRWPCA treatment facility and the D/E Reservoir Site south of Normandy on the Former Fort Ord. The project scope includes the design and construction of approximately 43,000-LF of 16-inch to 24-inch pipeline, a 2-MG storage tank (termed the Blackhorse Reservoir), and a Booster Pump Stations.

#### **Project Justification**

The design and construction needs to be completed in order to implement Recycled Water as a water source to meet the needs of MCWDs' customers and to augment the current groundwater supply source for FORA.

| PROJECT COSTS:                   |                               | Prior Years | FY 15/16 | FY 16/17   | FY 17/18   | FY 18/19  | FY 19/20                              | OUT YEARS | Total      |
|----------------------------------|-------------------------------|-------------|----------|------------|------------|-----------|---------------------------------------|-----------|------------|
| Cost Category / Phasing          |                               |             |          |            |            |           |                                       |           |            |
| Planning                         |                               |             |          |            |            |           |                                       |           |            |
| External Services                |                               |             | 20,000   | 20,000     |            |           |                                       |           | 52,000     |
| Internal Services                |                               |             | 2,000    | 10,000     |            |           |                                       |           | 12,000     |
| Design                           |                               |             |          |            |            |           |                                       |           |            |
| External Services                |                               |             | 400,000  | 400,000    | 40,000     |           |                                       |           | 840,000    |
| Internal Services                |                               |             | 100,000  | 200,000    | 24,000     |           |                                       |           | 324,000    |
| Construction                     |                               |             |          |            |            |           |                                       |           |            |
| External Services                |                               | 3,156,251   |          | 12,000,000 | 14,000,000 | 7,614,000 |                                       | 2,000,000 | 38,770,251 |
| Internal Services                |                               |             |          | 40,000     | 60,000     | 30,000    |                                       |           | 130,000    |
| Property Easement / Acquisitions |                               |             |          |            |            |           | · · · · · · · · · · · · · · · · · · · |           | 0          |
|                                  |                               |             |          |            |            |           |                                       |           |            |
| Other Project Costs              |                               |             |          |            |            |           |                                       |           | 0          |
|                                  |                               |             |          |            |            |           |                                       |           |            |
|                                  | Estimated Cost By Fiscal Year | 3,156,251   | 522,000  | 12,670,000 | 14,124,000 | 7,644,000 | 0                                     | 2,000,000 | 40,128,251 |

| Project Funding / Cost Centers | G L CODE      | 20 CUSC        | Prior Years | FY 15/16 FY 16/17  | FY 17/18   | FY 18/19  | FY 19/20 | OUT YEARS | Total      |
|--------------------------------|---------------|----------------|-------------|--------------------|------------|-----------|----------|-----------|------------|
| 05 - Recycled Water            | 05-00-160-510 | 100%           | 3,156,251   | 522,000 12,670,000 | 14,124,000 | 7,644,000 | 0        | 2,000,000 | 40,116,251 |
|                                |               |                | 0           | 0 0                | 0          | 0         | 0        | 0         |            |
|                                |               |                | 0           | 0 0                | 0          | 0         | 0        | 0         |            |
|                                | Funding B     | By Fiscal Year | 3,156,251   | 522,000 12,670,000 | 14,124,000 | 7,644,000 | 0        | 2,000,000 | 40,116,251 |

| Estimated Project Expenditures for FY 16/1<br>"Class "4" Cost Opinion: Estimated Range | 7:<br>varies (-30%→+50%)          | Budget                | Special Notes                          |  |
|--|-----------------------------------|-----------------------|--|--|
| Project: Recycled Trunk Main and Booster   | MRWPCA to Normandy                |                       |  |  |
| 1- Design & Planning Costs:  |                                   |                       |  |  |
| Internal Services : MC   | WD Staff time (Eng, O&M,Finances) | \$ 210,000            | Design Review/coordination with MRWPCA |  |
| External Services: (At   | torneys, Consultants)             | \$ 420,000            | Design updates-possible rerouting.     |  |
| Total Design & Planning Cost:  |                                   | \$ 630,000            |  |  |
|  |                                   |                       |  |  |
| 2- Construction & Installation Costs Internal Services : MC                            | WD Staff time (Eng, O&M,Finances) | \$ 40,000             | No construction is anticipated this FY |  |
| External Services: (Co   | ontractors)                       | \$ 12,000,000         |  |  |
| Total Construction & Installation Costs:   |                                   | \$ 12,040,000         |  |  |
|  |                                   |                       |  |  |
| Property / Easement Acquisition:   |                                   | Yet to be determined, | pending negotations.                   |  |

| 2- Construction & Insta  | lation Costa   |                           |             |              |               |     |                    |     |                 |                     |    |
|--------------------------|----------------|---------------------------|-------------|--------------|---------------|-----|--------------------|-----|-----------------|---------------------|----|
| 2- COnstituction & Insta | 1              | I<br>/ices : MCWD Staff t | ime (Eng, O | &M,Finances) | \$<br>20,000  |     |                    |     | No construction | is anticipated this | FY |
|                          | External Ser   | vices: (Contractors)      |             |              | \$<br>200,000 |     |                    |     |                 |                     |    |
| Total Construction &     | Installation ( | Costs:                    |             |              | \$<br>220,000 |     |                    |     |                 |                     |    |
|                          |                |                           |             |              | <br>          |     |                    |     |                 |                     |    |
| Property / Easement A    | oquisition     |                           |             |              |               | Pro | ject within Public | R/W |                 |                     |    |

#### MARINA COAST WATER DISTRICT RESERVE DETAIL PROJECTED AS OF JUNE 30, 2016

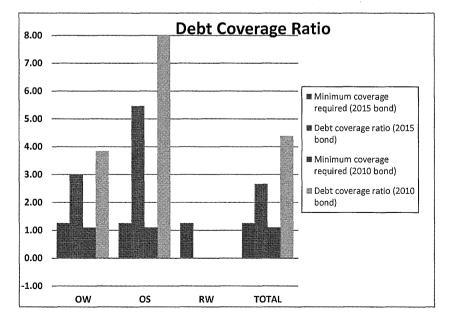
|  | ow          | OS          | RUWAP     | TOTAL       |
|--|-------------|-------------|-----------|-------------|
| Description  |             |             |           |             |
| 1 Debt Reserve Fund*   |             |             |           |             |
| 2 Debt Reserve Fund (2010 Bond)*   | 424,740     | 118,933     | -         | 543,673     |
| 3 CPCFA*   | -           | -           |           |             |
| 4 Total Debt Reserve Fund*   | 424,740     | 118,933     | -         | 543,673     |
| 5 Capital Reserve Fund   | -           | -           | -         | -           |
| 9 <u>Capacity Charge/Capital Surcharge Fund**</u>  | 3,464,952   | 1,132,978   | -         | 4,597,930   |
| 10 Capital Replacement & Improvement Fund**  | 1,427,755   | 713,877     | -         | 2,141,632   |
| 11 Administrative Reserve Fund   | 50,000      | 50,000      | -         | 100,000     |
| 12 Operating Reserve Fund  | 406,972     | 886,168     | -         | 1,293,140   |
|  |             |             |           |             |
| 13 Total Projected Reserve as of 06-30-2016  | 5,774,419   | 2,901,956   |           | 8,676,375   |
|  |             |             |           |             |
| 14 <u>FY 2016-2017 Capital Reserve Fund</u><br>15 Beginning Balance                                  | _           | _           | _         | _           |
| 16 Proposed transfers from operations - [A]  | -           | -           | -         | -           |
| 17 Proposed transfers to operations - [B]  | -           |             |           | -           |
| 18 Proposed Capital Costs  | -           | -           | -         | -           |
| 19 Due to/(Due From) Interfund Transfers   | -           |             | -         | -           |
| 20 Proposed Ending Balance as of 06-30-2017  | -           | -           | -         |             |
| 21 FY 2016-2017 Capacity Charge/Capital Surcharge Fund   |             |             |           |             |
| 22 Beginning Balance   | 3,464,952   | 1,132,978   | -         | 4,597,930   |
| 23 Proposed Capacity Fees/Capital Surcharges [C]   | 2,440,825   | 996,841     | -         | 3,437,666   |
| 24 Proposed Capital Costs [D]  | (761,625)   | -           | -         | (761,625)   |
| 25 Debt Service Share [E]  | (568,621)   | -           | -         | (568,621)   |
| 26 Due to/(Due From) Interfund Transfers   | -           | -           |           |             |
| 27 Proposed Ending Balance as of 06-30-2017  | 4,575,531   | 2,129,819   | -         | 6,705,350   |
| 28 FY 2016-2017 Capital Replacement & Improvement Fund   |             |             |           |             |
| 29 Beginning Balance   | 1,427,755   | 713,877     | -         | 2,141,632   |
| 30 Proposed transfers from operations per Board Policy   | 200,000     | 100,000     | -         | 300,000     |
| 31 Proposed transfers from operations - [A]  | -           | 382,885     | -         | 382,885     |
| 32 Proposed transfers to operations - [B]  | (206,800)   | -           | -         | (206,800)   |
| 33 Proposed Capital Costs (Includeds Cap EQ & CIP) [D]   | (661,834)   | (1,011,675) | -         | (1,673,509) |
| 34 Due to/(Due From) Interfund Transfers<br>35 <b>Proposed Ending Balance as of 06-30-2017</b>       | 759,121     | 185,087     |           | 944,208     |
|  |             |             |           |             |
| 36 FY 2016-2017 Administrative Reserve Fund  | 50,000      | 50,000      | -         | 100,000     |
| 37 FY 2016-2017 Operating Reserve  |             |             |           |             |
| 38 Beginning operating reserve   | 406,972     | 886,168     | -         | 1,293,140   |
| 39 Proposed transfers from operations - [A]  | -           | -           | -         | -           |
| 40 Proposed transfers to operations - [B]  | (157,000)   | -           | (518,096) | (675,096)   |
| 41 Due to/(Due From) Interfund Transfers***<br>42 Proposed Ending Balance as of 06-30-2017           | 249,972     | 886,168     | 518,096   | <u> </u>    |
| 43 6 mths avg operating expenses required by Board****   | 3,183,190   | 805,885     | -         | 3,989,075   |
| 44 Operating Reserve Balance over/(under) per Board Policy as of 06-30-2017                          | (2,933,218) | 80,282      |           | (2,852,936) |
|  |             |             |           |             |
| 45 TOTAL PROPOSED ENDING RESERVE BALANCE AS OF 06-30-2017  | 5,634,624   | 3,251,074   | -         | 8,885,698   |
| As Transfor (From)/To Posonics A: P.C.D. 5 Not   | 04 045      | 260 054     | (618 000) |             |
| 46 Transfer (From)/To Reserves A+B+C+D+E Net   | 84,945      | 368,051     | (518,096) | (65,100)    |
| * Held by external Agencies  |             |             |           |             |
| ** Restricted to only capital spending ***Interfund transfer from Marina Water Cost Center to RI WAR |             |             |           |             |
| ***Interfund transfer from Marina Water Cost Center to RUWAP ****Per Board Policy                    |             |             |           |             |
| Operating Expenses plus Interest & Bond Amortization   | 6,366,380   | 1,611,769   | 309,948   |             |
|  | . ,         |             |           |             |

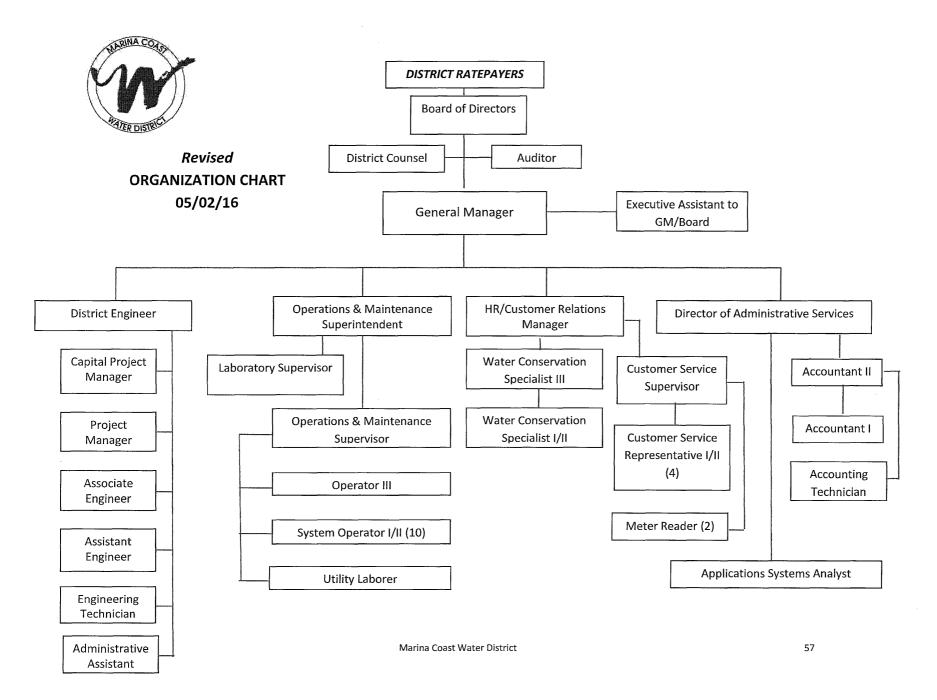
# MARINA COAST WATER DISTRICT DEBT SERVICE BUDGET FY 2016-2017

| DESCRIPTION                | PRINCIPAL<br>AMOUNT | LOAN<br>DATE | FINAL<br>PAYMENT   | REMAINING<br>PRINCIPAL | PRINCIPAL<br>AMOUNT                        |                               | TOTAL      |
|----------------------------|---------------------|--------------|--|------------------------|--|-------------------------------|------------|
|                            |                     |              |  |                        |  |                               |            |
| 2010 SERIES BOND           | 5,436,800           | 12/23/2010   | 6/1/2020   | 4,270,000              | 502,400<br>Ord Water<br>Ord Sewer          | 392,500<br>109,900            | 3,767,600  |
| 2015 SERIES A BOND         | 25,960,800          | 7/15/2015    | 6/1/2037   | 25,960,800             | 787,350<br>Ord Water<br>Ord Sewer<br>RUWAP | 434,400<br>144,800<br>208,150 | 25,173,450 |
| RABOBANK CONSTRUCTION LOAN | 1,776,640           | 8/3/2015     | 8/3/2025   | 1,776,640              | 38,780<br>Ord Water<br>Ord Sewer           | 30,297<br>8,483               | 1,737,860  |
| CURRENT LOAN               |                     |              | مىلىكى ئىمىمىرىنى بىل<br>رومىمىزى بىرانىچانىمىسى مىلى بى | 32,007,440             | 1,328,530                                  |                               | 30,678,910 |

## MARINA COAST WATER DISTRICT DEBT SERVICE COVERAGE BUDGET FY 2016-2017

|                                       |    | ow        |    | OS        |    | RW       | <br>TOTAL        |
|---------------------------------------|----|-----------|----|-----------|----|----------|------------------|
| GROSS REVENUES                        | _  |           | _  |           |    |          |                  |
| Water sales                           | \$ | 5,434,328 | \$ | -         | \$ | -        | \$<br>5,434,328  |
| Sewer sales                           |    | -         |    | 2,135,168 |    | -        | 2,135,168        |
| Other water sales                     |    | -         |    |           |    | -        | -                |
| Capacity/capital fee                  |    | 2,440,825 |    | 996,841   |    | -        | 3,437,666        |
| Interest revenue                      |    | 4,792     |    | 1,588     |    | 2        | 6,382            |
| Other revenue                         |    | 919,617   |    | 184,004   |    | -        | 1,103,621        |
| Grant revenue                         |    | -         |    | -         |    | -        | -                |
| Revenue adjustment                    |    | -         |    | -         |    |          | <br>-            |
| Total gross revenues                  | \$ | 8,799,562 | \$ | 3,317,601 | \$ | 2        | \$<br>12,117,165 |
| OPEARTING EXPENSES                    |    |           |    |           |    |          |                  |
| Salaries                              |    | 2,581,520 |    | 759,041   |    | -        | 3,340,561        |
| Dept. expenses                        |    | 2,595,187 |    | 575,682   |    | -        | 3,170,869        |
| Franchise & admin fees                |    | 377,000   |    | 15,000    |    | -        | 392,000          |
| Expense adjustment                    |    | -         |    | -         |    |          | -                |
| Total operating expenses              |    | 5,553,707 |    | 1,349,722 |    | -        | 6,903,429        |
| Net available revenues                |    | 3,245,855 |    | 1,967,879 |    | 2        | 5,213,736        |
| 2015 BOND COVERAGE REQUIREMENT        |    |           |    |           |    |          |                  |
| Debt service (principal)              |    | 434,400   |    | 144,800   |    | 208,150  | 787,350          |
| Debt service (interest)               |    | 646,848   |    | 215,616   |    | 309,948  | 1,172,412        |
| Debt coverage ratio (2015 bond)       |    | 3.00      |    | 5.46      |    | 0.00     | 2.66             |
| Minimum coverage required (2015 bond) |    | 1.25      |    | 1.25      |    | 1.25     | 1.25             |
| 2010 BOND COVERAGE REQUIREMENT        |    |           |    |           |    |          |                  |
| Debt service (principal)              |    | 392,500   |    | 109,900   |    | -        | 502,400          |
| Debt service (interest)               |    | 100,825   |    | 28,231    |    | -        | 129,056          |
| 2015 Debt service + 1.25 covenant     |    | 1,351,560 |    | 450,520   |    | 647,623  | 2,449,703        |
| Net revenues available for 2010 bond  |    | 1,894,295 |    | 1,517,359 | (  | 647,621) | 2,764,033        |
| Debt coverage ratio (2010 bond)       |    | 3.84      |    | 10.98     |    | 0.00     | 4.38             |
| Minimum coverage required (2010 bond) |    | 1.10      |    | 1.10      |    | 0        | 1.10             |





# Marina Coast Water District Authorized and Proposed Staff Positions and Salary Range Schedule For FY 2016-2017

|  |                    | Authorized  | Funded      | Approved     |
|--|--------------------|-------------|-------------|--------------|
| Job Title                                | Department         | Position(s) | Position(s) | Salary Range |
| Authorized & Funded                      |                    |             |             |              |
| General Manager                          | Administration     | 1           | 1           | Contract     |
| Director of Administrative Services      | Administration     | 1           | 1           | Range T38    |
| Executive Assistant to GM/Board          | Administration     | 1           | 1           | Range T12    |
| Accountant II                            | Administration     | 1           | 1           | Range 23     |
| Accountant I                             | Administration     | 1           | 1           | Range 14     |
| Accounting Technician                    | Administration     | 1           | 1           | Range 10     |
| Customer Service Supervisor              | Administration     | 1           | 1           | Range 23     |
| Customer Service Representative II       | Administration     | 3           | 3           | Range 10     |
| Customer Service Representative I        | Administration     | 1           | 1           | Range 6      |
| Water Conservation Specialist III        | Conservation       | 1           | 1           | Range 18     |
| Water Conservation Specialist I          | Conservation       | 1           | 1           | Range 10     |
| District Engineer                        | Engineering        | 1           | 1           | Range T44    |
| Capital Projects Manager                 | Engineering        | 1           | 1           | Range T31    |
| Project Manager                          | Engineering        | 1           | 1           | Range T31    |
| Associate Engineer                       | Engineering        | 1           | 1           | Range 32     |
| Administrative Assistant                 | Engineering        | 1           | 1           | Range 14     |
| Lab Supervisor                           | Laboratory         | 1           | 1           | Range 27     |
| O&M Superintendent                       | Oper & Maint       | 1           | 1           | Range T33    |
| O&M Supervisor                           | Oper & Maint       | 1           | 1           | Range 26     |
| System Operator III                      | Oper & Maint       | 1           | 1           | Range 18     |
| System Operator II                       | Oper & Maint       | 10          | 10          | Range 14     |
| System Operator I                        | Oper & Maint       | 1           | 1           | Range 10     |
| Meter Reader                             | Oper & Maint       | 2           | 2           | Range 8      |
| Utility Laborer                          | Oper & Maint       | 1           | 1           | Range 3      |
| •  | uthorized & Funded | 36          | 36          | r tango o    |
|  |                    |             |             |              |
| Authorized but not Funded                |                    |             | _           |              |
| District Counsel                         | Administration     | 1           | 0           | Range U49    |
| Director of Finance                      | Administration     | 1           | 0           | Range T27    |
| Management Services Administrator        | Administration     | 1           | 0           | Range U34    |
| Water Conservation Coordinator           | Conservation       | 1           | 0           | Range T20    |
| Water Conservation Specialist II         | Conservation       | 1           | 0           | Range 14     |
| Water Conservation Specialist            | Conservation       | 1           | 0           | Range 15     |
| Deputy General Manager/District Engineer | Engineering        | 1           | 0           | Range U49    |
| Engineering Technician                   | Engineering        | 1           | 0           | Range 14     |
| Water Quality Manager                    | Laboratory         | 1           | 0           | Range T27    |
| Total Authori                            | zed but not Funded | 9           | 0           |              |
| Proposed & Funded                        |                    |             |             |              |
| HR/Customer Relations Manager            | Administration     | 0           | 1           | Range U37    |
| Applications Systems Analyst             | Administration     | 0           | 1           | Range 32     |
| Assistant Engineer                       | Engineering        | 0           | 1           | Range 20     |
| Ū.                                       | Proposed & Funded  | 0           | 3           |              |
|  |                    |             |             |              |
| Total Positions                          |                    | <u>45</u>   | <u>39</u>   |              |

Proposed 03/07/2016

|          |  | FY 2015-16 | FY 2016-17   | FY 2017-18 | FY 2018-19     | FY 2019-20  | FY 2020-21        | OUT            |              |         |
|----------|--|------------|--------------|------------|----------------|-------------|-------------------|----------------|--------------|---------|
| CIP No.  | PROJECT DESCRIPTION                                    | Prior Year | Current Year | Proposed   | Proposed       | Proposed    | Proposed          | YEARS          | TOTAL        | CATEGOR |
|          | Ord Water  |            |              |            |                |             |                   |                |              |         |
| DW-0223  | Well 30 Pump Replacement - In Construction             | \$105,000  | \$0          | \$0        | \$0            | \$0         | \$0               | \$0            | \$105,000    | E       |
| DW-0240  | 3rd Street Water Main - Completed                      | \$208,000  | \$0          | \$0        | ,<br>\$0       | \$0         | ;0                | \$0            | \$122,000    | E       |
| DW-0206  | Inter-Garrison Road Pipeline Up-Sizing - In Design     | \$59,485   | \$644,124    | \$0        | \$0            | \$0         | \$0               | \$0            | \$703,609    | E       |
| DW-0128  | Lightfighter "B" Zone Pipeline Extension - Designed    | \$32,000   | \$335,800    | \$0        | \$0            | \$0         | \$0               | \$0            | \$367,800    | M       |
| )W-0193  | Imjin Parkway Pipeline, Reservation Rd to Abrams Drive | \$0        | \$52,000     | \$460,800  | \$0            | \$0         | \$0               | \$0            | \$512,800    | Ε       |
| W-0201   | Gigling Transmission from D Booster to JM Blvd         | \$0        | \$109,100    | \$332,100  | \$0            | \$0         | \$0               | \$0            | \$441,200    | Ε       |
| W-0119   | Demolish D-zone Reservoir                              | \$0        | \$0          | \$17,900   | \$160,700      | \$0         | \$0               | \$0            | \$178,600    | ε       |
| DW-0230  | Wellfield Main 2B -Well 31 to Well 34                  | \$0        | \$0          | \$164,400  | \$167,700      | \$518,300   | \$0               | \$0            | \$850,400    | Е       |
| OW-0127  | CSUMB Pipeline Up-Sizing -Commercial Fireflow          | \$0        | \$0          | \$38,311   | \$117,231      | \$0         | \$0               | \$0            | \$155,542    | E       |
| DW-0211  | Eastside Parkway (D-Zone pipeline)                     | \$0        | \$0          | \$415,632  | \$2,498,444    | \$0         | \$0               | \$0            | \$2,914,076  | м       |
| DW-0129  | Rehabilitate Well 31                                   | \$0        | \$0          | \$0        | \$1,707,438    | \$0         | \$0               | \$0            | \$1,707,438  |         |
| DW-0203  | 7th Avenue and Gigling Rd                              | \$0        | \$0          | \$0        | \$61,990       | \$189,689   | \$0               | \$0            | \$251,679    | Е       |
| DW-0202  | South Boundary Road Pipeline                           | \$0        | \$0          | \$0        | \$205,000      | \$1,289,000 | \$0               | \$0            | \$1,494,000  | м       |
| )W-0122  | Replace D & E Reservoir Off-Site Piping                | \$0        | \$0          | \$0        | \$0            | \$0         | \$1,016,400       | \$0            | \$1,016,400  | Æ       |
| W-0167   | 2nd Ave extension to Gigling Rd                        | \$0        | \$0          | \$0        | \$0            | \$0         | \$272,400         | \$0            | \$272,400    | E       |
| W-0118   | B4" Zone Tank @ East Garrison "                        | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$3,116,949    | \$3,116,949  | S       |
| W-0212   | Reservoir D2" + D-BPS Up-Size "                        | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$3,997,826    | \$3,997,826  | Ε       |
| W-0208   | Pipeline Up-Sizing -to Stockade                        | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$709,391      | \$709,391    | S       |
| W-0209   | Pipeline Up-Sizing -between Dunes & MainGate           | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$220,050      | \$220,050    | М       |
| W-0210   | Sand Tank Demolition                                   | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$542,078      | \$542,078    | E       |
| W-0204   | 2nd Ave Connection, Reindollar to Imjin Pkwy           | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$1,214,489    | \$1,214,489  | E       |
| )W-0214  | Imjin Road, 8th St. to Imjin Pkwy                      | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$1,104,081    | \$1,104,081  | E       |
| W-0121   | C2" to "B4" Pipeline and PRV Station "                 | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$1,409,403    | \$1,409,403  | S       |
| )W-0171  | Eucalyptus Rd Pipeline                                 | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$2,351,264    | \$2,351,264  | M       |
| W-0213   | Reservoir B4/B5 to East Garrison Pipeline              | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$257,487      | \$257,487    | \$      |
| DW-0216  | UCMBEST Pipeline                                       | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$402,493      | \$402,493    | S       |
| )W-0217  | Reservation Road, Imjin to MBEST Drive                 | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$539,368      | \$539,368    | М       |
| W-0218   | Golf Boulevard Transmission Line                       | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$1,104,081    | \$1,104,081  | М       |
| W-0219   | B5" Zone Tank @ East Garrison "                        | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$3,116,949    | \$3,116,949  | S       |
| )W-0231  | Wellfield Main 3A -Intergarrison to ASP Bldg           | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$3,541,126    | \$3,541,126  | E       |
| )W-0232A | Install Well 36 -Retire Well 29                        | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$2,515,243    | \$2,515,243  | Ε       |
| W-0232B  | Wellfield Main 1B -between Wells 36 and 35             | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$3,169,802    | \$3,169,802  | Е       |
| W-0233   | Wellfield Main 1C (Parallel) Well 36 to ASP Bldg       | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$3,736,274    | \$3,736,274  | М       |
| W-0234   | B-BPS at ASP Bldg                                      | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$1,355,195    | \$1,355,195  | м       |
| )W-0235  | Ord Well-head Disinfection                             | \$0        | \$0          | \$0        | \$0            | \$0         | \$0               | \$2,710,391    | \$2,710,391  | M       |
|          |  |            |              |            |                |             | To                | otal Ord Water | \$48,206,884 |         |
|          |  |            |              | 6          | ategory Legend |             |                   |                |              |         |
|          |  |            |              |            |                |             | ting Infrastructu | re             |              |         |

|             | st Water District  |            |              |            |                 |                   |                  |                  |              |          |
|-------------|--|------------|--------------|------------|-----------------|-------------------|------------------|------------------|--------------|----------|
| DRAFT Five- | Year CIP   | FY 2015-16 | FY 2016-17   | FY 2017-18 | FY 2018-19      | FY 2019-20        | FY 2020-21       | OUT              |              |          |
| CIP No.     | PROJECT DESCRIPTION  | Prior Year | Current Year | Proposed   | Proposed        | Proposed          | Proposed         | YEARS            | TOTAL        | CATEGORY |
| OS-0000     | Ord Sewer  |            |              |            |                 |                   |                  |                  |              |          |
| OS-0200     | Clark Lift Station Improvement -In Construction              | \$90,000   | \$616,475    | \$0        | \$0             | \$0               | \$0              | \$0              | \$706,475    | E        |
| OS-0152     | Hatten, Booker, Neeson LS Improvements Project - Not Started | \$20,000   | \$100,000    | \$0        | \$425,000       | \$0               | \$0              | \$370,000        | \$915,000    | E        |
| OS-0203     | Gigling LS and FM Improvements -In Design                    | \$65,000   | \$508,000    | \$808,000  | \$0             | \$0               | \$0              | \$0              | \$1,381,000  | E        |
| OS-0205     | Imjin LS & Force Main Improvements-Phase 1                   | \$0        | \$264,000    | \$310,000  | \$0             | \$0               | \$0              | \$558,000        | \$1,132,000  | М        |
| OS-0154     | Del Rey Oaks-Collection System Planning                      | \$0        | \$61,200     | \$0        | \$0             | \$0               | \$0              | \$0              | \$61,200     | S        |
| OS-0208     | Parker Flats Collection System                               | \$0        | \$25,500     | \$78,030   | \$0             | \$0               | \$0              | \$0              | \$103,530    | M        |
| OS-0153     | Misc. Lift Station Improvements                              | \$0        | \$561,000    | \$936,360  | \$0             | \$0               | \$0              | \$0              | \$1,497,360  | Ε        |
| OS-0202     | SCSD Sewer Improvements-DRO                                  | \$0        | \$0          | \$502,454  | \$1,537,510     | \$0               | \$0              | \$0              | \$2,039,964  | S S      |
| OS-0209     | Imjin LS & Force Main Improvements-Phase 2                   | \$0        | \$0          | \$65,000   | \$920,000       | \$0               | \$0              | \$370,000        | \$1,355,000  | Ε        |
| OS-0147     | Ord Village Sewer Pipeline & Lift Station Impr Project       | \$0        | \$0          | \$0        | \$562,651       | \$0               | \$0              | \$0              | \$562,651    | £        |
| OS-0204     | CSUMB Developments   | \$0        | \$0          | \$0        | \$0             | \$608,899         | \$0              | \$0              | \$608,899    | S        |
| OS-0207     | Seaside Resort Sewer Imps. Project                           | \$0        | \$0          | \$0        | \$0             | \$326,146         | \$0              | \$0              | \$326,146    | S        |
| OS-0149     | Dunes Sewer Pipeline Replacement Projects                    | \$0        | \$0          | \$0        | \$0             | \$461,923         | \$0              | \$0              | \$461,923    | М        |
| OS-0151     | Cypress Knolls Sewer Pipeline Improvements Project           | \$0        | \$0          | \$0        | \$0             | \$0               | \$97,424         | \$0              | \$97,424     | S        |
| OS-0215     | Demolish Ord Main Garrison WWTP                              | \$0        | \$0          | \$0        | \$0             | \$0               | \$1,623,648      | \$0              | \$1,623,648  | Ε        |
| OS-0148     | Marina Heights Sewer Pipeline Improvements Project           | \$0        | \$0          | \$0        | \$0             | \$0               | \$825,863        | \$0              | \$825,863    | M        |
| OS-0150     | East Garrison Lift Station Improvements                      | \$0        | \$0          | \$0        | \$0             | \$0               | \$260,000        | \$281,340        | \$541,340    | Ε        |
| OS-0206     | Fitch Park Sewer Improvements                                | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$127,071        | \$127,071    | S        |
| OS-0210     | 1st Ave Sewer Pipeline Replacement Project                   | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$408,340        | \$408,340    | м        |
| OS-0211     | Gen'l Jim Moore Sewer Pipeline Replacement Project           | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$49,972         | \$49,972     | м        |
| OS-0212     | Gen'l Jim Moore Sewer Pipeline Replacement Project III       | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$187,037        | \$187,037    | M        |
| OS-0214     | Intergarrison/8th Ave SS (for Eastside Pkwy developments)    | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$0              | \$0          | М        |
| OS-0213     | MRWPCA Buy-In  | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$11,040,808     | \$11,040,808 | М        |
| OS-0216     | SCSD Sewer Improvements-Seaside East                         | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$6,480,709      | \$6,480,709  | S        |
| OS-0217     | SCSD Sewer Improvements-City of Monterey                     | \$0        | \$0          | \$0        | \$0             | \$0               | \$0              | \$1,444,854      | \$1,444,854  | S        |
|             |  |            |              |            |                 |                   | Т                | otal Ord Sewer   | \$33,978,214 |          |
|             |  |            |              | 5          | Category Legend |                   | <u> </u>         |                  | <i></i>      |          |
|             |  |            |              |            |                 | CIP supports exis | ting Infrastruct | ure              |              |          |
|             |  |            |              |            |                 | astern Distribut  | ÷                |                  |              |          |
|             |  |            |              |            |                 |                   |                  | owner's project  |              |          |
|             |  |            |              |            |                 | ••                |                  | e parcels or own | ers          |          |

|          | ear CIP   |                          |                            |                        |                        |                        |                        |                  |              |         |
|----------|---|--------------------------|----------------------------|------------------------|------------------------|------------------------|------------------------|------------------|--------------|---------|
| CIP No.  | PROJECT DESCRIPTION   | FY 2015-16<br>Prior Year | FY 2016-17<br>Current Year | FY 2017-18<br>Proposed | FY 2018-19<br>Proposed | FY 2019-20<br>Proposed | FY 2020-21<br>Proposed | OUT<br>YEARS     | TOTAL        | CATEGOR |
|          | General Water (33% Marina, 67% Ord)                               |                          |                            |                        |                        |                        |                        |                  |              |         |
| GW-0112  | A1 & A2 Zone Tanks & B/C Booster Station - Land Acquisition Issue | \$74,000                 | \$3,644,720                | \$3,265,330            | \$3,369,150            | \$0                    | \$0                    | \$0              | \$10,353,200 | E       |
| GW-0212  | Potable Water Tank Compliance Project - Completed                 | \$45,000                 | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$110,400        | \$155,400    | E       |
| GW-0123  | B2" Zone Tank @ CSUMB "   | \$0                      | \$200,000                  | \$1,230,000            | \$1,184,871            | \$0                    | \$0                    | \$0              | \$2,614,871  | м       |
| GW-0210  | Reservoir A3 (1.6 MG)   | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$3,469,240      | \$3,469,240  | М       |
| GW-0231  | Install Well 37 -Retire well 12                                   | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$6,251,516      | \$6,251,516  | EDS     |
| GW-0232  | Install Well 38 -Retire well 10                                   | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$6,251,516      | \$6,251,516  | EDS     |
| GW-0233  | A-BPS at ASP Bldg + Forebay Tank                                  | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$1,665,535      | \$1,665,535  | EDS     |
| GW-0234  | Install Well 39 -Retire Well 30                                   | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$6,251,516      | \$6,251,516  | EDS     |
| GW-0235  | B-BPS Expansion and Transmission to A1/A2 Tanks                   | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$13,084,043     | \$13,084,043 | EDS     |
| GW-0236  | Install Well 40 -Retire Well 11                                   | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$6,251,516      | \$6,251,516  | EDS     |
| GW-0237  | Install Well 41 -Retire Well 31                                   | \$0                      | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$6,251,516      | \$6,251,516  | EDS     |
|          |   |                          |                            |                        |                        |                        | Total                  | General Water    | \$62,599,869 |         |
|          | General Sewer (37% Marina, 63% Ord)                               |                          |                            |                        |                        |                        |                        |                  |              |         |
| GS-0200  | Odor Control Project  | \$0                      | \$0                        | \$120,000              | \$0                    | \$0                    | \$0                    | \$0              | \$120,000    | Е       |
| GS-0201  | Del Monte/Reservation Road Sewer Main Improvements                | \$0                      | \$0                        | \$0                    | \$270,000              | \$0                    | \$0                    | \$0              | \$270,000    | E       |
|          |   |                          |                            |                        |                        |                        | Total                  | General Sewer    | \$390,000    |         |
|          | Water District-Wide (27% MW, 7%MS, 54%OW, 12%OS)                  |                          |                            |                        |                        |                        |                        |                  |              |         |
| WD-0106  | Corp Yard Demolition & Rehab                                      | \$0                      | \$0                        | \$120,000              | \$450,000              | \$0                    | \$0                    | \$0              | \$570,000    | E       |
| WD-0110  | Asset Management Program -Phase II                                | \$0                      | \$0                        | \$250,000              | \$0                    | \$0                    | \$0                    | \$0              | \$250,000    | E       |
| WD-0110A | Asset Management ProgramPhase III                                 | \$0                      | \$0                        | \$0                    | \$250,000              | \$0                    | \$0                    | \$0              | \$250,000    | E       |
| WD-0115  | SCADA System Improvements -Phase II - Designed                    | \$240,697                | \$296,935                  | \$0                    | \$0                    | \$0                    | \$0                    | \$0              | \$537,632    | Ε       |
| WD-0115A | SCADA System Improvements (Security + RD integration)             | \$0                      | \$0                        | \$0                    | \$300,000              | \$0                    | \$0                    | \$110,000        | \$410,000    | Е       |
| WD-0202  | IOP Building E (BLM) - Punch List for Completion                  | \$2,542,500              | \$0                        | \$0                    | \$0                    | \$0                    | \$0                    | \$0              | \$2,542,500  | S.      |
|          |   |                          |                            |                        |                        |                        | Total Wate             | er District Wide | \$4,560,132  |         |
|          | Water Augmentation  |                          |                            |                        |                        |                        |                        |                  |              |         |
| RW-0156  | RUWAP ATW - Normandy to MRWPCA                                    | \$522.000                | \$12,670,000               | \$14,124,000           | \$7,644,000            | \$0                    | \$0                    | \$2,000,000      | \$36,960,000 | м       |

| FORT                            | ORD REUSE AUTHORITY BOA  | RD REPORT                  |
|---------------------------------|--|----------------------------|
|                                 | BUSINESS AGENDA  |                            |
| Subject:                        | Review Consultant Determination Opinion F<br>Post Reassessment Actions | Report Categories I and II |
| Meeting Date:<br>Agenda Number: | May 13, 2016<br>6e   | INFORMATION/ACTION         |

# **RECOMMENDATION(S)**:

Accept the Michael Baker International (MBI) Determination Opinion of Categories I and II Report.

# **BACKGROUND/DISCUSSION:**

At the September 13, 2013 FORA Board of Directors (Board) meeting, special land use attorney Alan Waltner proposed that Categories I and II undergo an analysis in consideration of the California Environmental Quality Act (CEQA). Special Counsel Waltner also recommended that the Fort Ord Reuse Authority (FORA) hire an environmental consultant to conduct a CEQA analysis to determine whether Categories I and II required CEQA reviews.

At the February 13, 2014 FORA Board meeting, the Board approved the Base Reuse Plan (BRP) Reassessment "Work Plan," which identified Categories I and II items for completion. Category I focused on BRP corrections and updates, and Category II addressed prior Board actions and regional plan consistency. The FORA Board assigned the Post Reassessment Advisory Committee, with FORA staff, to review page by page, Category I.

In February 2016, FORA hired MBI to assess whether Categories I and II required CEQA environmental review. MBI and special counsel Amanda J. Monchamp, Esq. (Holland & Knight), have completed its review and are of the opinion that Categories I and II do not meet the definition of "projects" under CEQA that warrant detailed environmental review or actions that have been previously reviewed by other agencies (**Attachment A**).

According to the Determination Opinion conclusions, FORA has complied with CEQA for Categories I and II.

FORA staff, working with MBI, will complete Category I and II work tasks as appropriate, including text and figure corrections and updates.

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time and MBI's contract funding are included in the approved FORA budget.

# **COORDINATION:**

Authority Counsel, Administrative and Executive Committees, MBI.

Ved by Prepared by Appro Michael A. Houlemard, Jr.

We Make a Difference

# Michael Baker

INTERNATIONAL

Attachment A to Item 6e FORA Board Meeting, 5/13/16

May 5, 2016

Ted Lopez, Associate Planner FORT ORD REUSE AUTHORITY 920 2nd Avenue, Suite A Marina, CA 93933

# RE: DETERMINATION OPINION OF CATEGORIES I AND II

Dear Mr. Lopez:

Pursuant to Task 1 of our scope of work, Michael Baker International, in coordination with Holland & Knight LLP, has reviewed all relevant documents and supporting materials related to Category I and II of the Final Reassessment Report (2012). Review of this material was conducted to provide an informed opinion as to whether the Fort Ord Base Reuse Plan (BRP) activities, past and present, as identified and categorized during the reassessment process, constitute a project as defined by California Environmental Quality Act (CEQA) Guidelines Section 15378.

FORA prepared the Fort Ord BRP pursuant to the provisions of Senate Bill 899 to guide the development of the Former Military Reservation. The BRP is a first-tier programmatic policy document that guides all land use decisions for any lands located within the former Fort Ord. Local land use agencies, such as the cities cited below, can refine BRP elements and act as independent lead agencies for environmental review purposes for lands that fall within their planning jurisdiction. Nonetheless, each lead local land use agency that approves projects on land located within the former Fort Ord needs to ensure such changes are consistent with the BRP. These changes can be either related to a specific development project or additional changes in land use designations. The FORA Board of Directors determines the subsequent changes' consistency with the BRP.

The Reassessment Report sorted the prior and pending changes to the BRP into five categories. For the purposes of this determination, our scope focuses only on Categories I and II. Category I, BRP Corrections and Updates, are mainly corrections to bring the BRP text and graphics up to date. These include correction of typographical errors, correction of outdated references, and revisions to the BRP maps to correct inconsistencies.

Category II, Prior Board Actions and Regional Plan Consistency, consists of text and map changes that would bring the BRP into conformance with previous FORA Board actions, particularly "consistency determinations" and other changes that would serve to improve BRP consistency with regional plans that have evolved since 1997. Such changes, taken in whole or in part, would result in modifications to the Land Use Concept map. The map changes are meant to reflect FORA Board decisions and consistency determinations that have already occurred. Category II also includes potential options for new BRP programs or policies and/or revisions to existing programs and policies to ensure the BRP is consistent with regional plans.

50 Garden Court, Suite 230, Monterey, CA 93940 P: (831) 544-9174 F: (831) 544-7695 Based on our review of the BRP Category I and Category II revisions, it is our opinion that the individual actions and changes that have occurred or are recommended to occur do not, by themselves, meet the definition of "projects" under CEQA that warrant detailed environmental review or are actions that have been previously reviewed by other agencies. Past actions by FORA and local land use agencies that affect the BRP can be compared to amendments to an agency's General Plan over time. Individual General Plan Amendments may be processed, analyzed and approved over time, but those changes are not always physically incorporated into the body of the General Plan until the text or graphic changes are physically made within document. In this case, the past actions and amendments have been processed, analyzed and approved by several land use agencies, and the need for minor technical corrections have been identified. Updating the BRP at a future date to reflect these past actions is an administrative exercise necessary to memorialize the changes in one place.

# **CATEGORY I EVALUATION SUMMARY**

Table 5, Index of BRP Corrections in the Reassessment Report, lists the identified corrections under Category I, and the text following that table outlines the specific corrections to be considered. During 2013, after the FORA Board received the BRP Reassessment Report, the public and FORA staff identified additional errata not included in the August 2001 Republished BRP, which also fall into Category I. Those corrections have no material effect on the purpose, intent, or guidance provided in the BRP, but are meant solely as BRP "cleanup" items. All of the Category I corrections are minor and incidental, such as typographical, grammar, incorrect references, minor figure changes, and formatting associated with BRP policies, programs, or mitigation measures. In addition, the Post-Reassessment Advisory Committee (PRAC) adopted figure Category I recommendations to reflect land use designation changes, to clarify how boundaries and names have changed, to correct labels and legends, and to properly cite the sources for the various changes on each map. These changes to the BRP would not result in direct or indirect physical impacts on the environment and would be considered administrative activities of governments per CEQA Guidelines Section 15378(b)(5). Therefore, Category I changes do not constitute a distinct "project," and an errata to the EIR can be prepared to address these changes.

# **CATEGORY II EVALUATION**

Category II addresses two types of possible modifications to the BRP. The first type is based on actions the FORA Board has already taken (labelled II.a). These actions have resulted in draft modifications to BRP Figure 3.3-1, Land Use Concept Ultimate Development, and modifications to BRP transportation-related figures and text. The second type of modification reflects new policies or programs or the expansion of existing BRP policies or programs to ensure BRP consistency with regional and local plans (labelled II.b).

Our evaluation of Category II (II.a and II.b) for CEQA compliance follows.

# II.A. MODIFICATIONS OF THE BRP LAND USE CONCEPT MAP

# Prior Del Rey Oaks General Plan Consistency Determinations

*This is a previously approved project under CEQA*. The City of Del Rey Oaks General Plan (1997) included a General Plan designation change of approximately 7 acres of Open Space/Recreation under the BRP to General Commercial–Visitor/Office. In addition, the plan included other minor land use designation changes such as from Visitor Serving to General Commercial–Visitor/Office.

This was a discretionary project undertaken by the City and is considered a project under CEQA. Land use changes in Del Rey Oaks are documented in the General Plan's Land Use Map (see Del Rey Oaks General Plan Figure 2). Environmental impacts from these changes were analyzed in the City's General Plan EIR (State Clearinghouse [SCH] #1996041076) and certified by the City Council in May 1997.

Because the City of Del Rey Oaks reviewed the impacts of this exact change, no additional CEQA review is needed. Public Resources Code (PRC) Section 21080.1(a) requires FORA to rely on the existing document unless substantial evidence shows that there are significant new circumstances surrounding the 7-acre designation (see also 14 California Code of Regulations (CCR) Section 15162(c)). As there are no substantial changes to the circumstances, no new environmental review is required per CEQA Guidelines Section 15162 (see 14 CCR Section 15096(e), (h)). Additionally, no formal finding is necessary to rely on a prior EIR.

The BRP changes to reflect the Del Rey Oaks General Plan are considered administrative. The procedure is intended to update the document and make it consistent with the local agency's approvals and findings.

# Prior Marina General Plan Consistency Determinations

This is a previously approved project under CEQA. The City of Marina General Plan (2005) plan included a General Plan designation change of approximately 11 acres of Open Space under the BRP to High Density Residential. The plan also changed approximately 60 acres from Planned Development Mixed Use to Parks and Recreation. In addition, the plan included other minor land use designation changes such as from Regional Retail to Light Industrial/Service Commercial.

This was a discretionary project undertaken by the City and is considered a project under CEQA. Environmental impacts from most of the land use changes in Marina were analyzed in the City's General Plan EIR (SCH #1999031064), certified by the City Council in October 2000 (see Marina General Plan EIR Figure 2.4 and pages 2-13 and 2-14). The change in the city's eastern portion, which corresponds to the Marina Heights development, was analyzed in the Marina Heights Specific Plan EIR (SCH #2003021012), certified in November 2003 (see Marina Heights Specific Plan EIR Table 2.2 and pages ES-4 and ES-5). Therefore, these land use changes have been addressed under CEQA.

Because the City of Marina reviewed the impacts of this exact change, no additional CEQA review is needed. PRC Section 21080.1(a) requires FORA to rely on the existing document unless substantial evidence shows that there are significant new circumstances surrounding the 11-acre designation (see also 14 California CCR Section 15162(c)). As there are no substantial changes to the circumstances, no new environmental review is required per CEQA Guidelines Section 15162 (see 14 CCR Section 15096(e), (h)). Additionally, no formal finding is necessary to rely on a prior EIR.

The BRP changes to reflect the Marina General Plan and the Marina Heights Specific Plan are considered administrative. The procedure is intended to update the document and make it consistent with the local agency's approvals and findings.

# Prior Seaside General Plan Consistency Determinations

*This is a previously approved project under CEQA*. The City of Seaside General Plan (2003) included a General Plan designation change of approximately 43 acres of Open Space/Recreation under the BRP to Regional Commercial and approximately 11 acres of Open Space/Recreation to High Density

Residential. The plan also changed approximately 100 acres from Military Enclave and about 10 acres from Medium Density Residential to Park and Open Space. In addition, the plan included other minor land use designation changes such as from High Density Residential to Medium Density Residential.

This was a discretionary project undertaken by the City and is considered a project under CEQA. Environmental impacts from land use changes in Seaside were analyzed in the City's General Plan EIR (SCH #2003031021), certified by the City Council in August 2003 (see Seaside General Plan EIR Figure 5.8-1 and pages 5.8-3 through 5.8-7).

Because the City of Seaside reviewed the impacts of this exact change, no additional CEQA review is needed. PRC Section 21080.1(a) requires FORA to rely on the existing document unless substantial evidence shows that there are significant new circumstances surrounding the 54-acre designation (see also 14 CCR Section 15162(c)). As there are no substantial changes to the circumstances, no new environmental review is required per CEQA Guidelines Section 15162 (see 14 CCR Section 15096(e), (h)). Additionally, no formal finding is necessary to rely on a prior EIR.

The BRP changes to reflect the Seaside General Plan are considered administrative. The procedure is intended to update the document and make it consistent with the local agency's approvals and findings.

# City of Monterey General Plan

*This is a previously approved project under CEQA*. The City of Monterey General Plan (amended 2013) was a discretionary project undertaken by the City and would be considered a project under CEQA. The plan included General Plan designation changes of approximately 8 acres of Public Facility/Institutional under the BRP to Industrial and approximately 7 acres of Public Facility/Institutional to Parks and Open Space.

Although FORA has not yet analyzed the City of Monterey General Plan for consistency, environmental impacts from land use changes in Monterey were analyzed in the City's General Plan EIR (SCH #2003081011), certified by the City Council in January 2005 (see City of Monterey General Plan EIR Figure 4 and pages S-3, 1-17, 1-18, and 3-3).

Because the City of Monterey reviewed the impacts of this exact change, no additional CEQA review is needed. PRC Section 21080.1(a) requires FORA to rely on the existing document unless substantial evidence shows that there are significant new circumstances surrounding the 15-acre designation (see also 14 CCR Section 15162(c)). As there are no substantial changes to the circumstances, no new environmental review is required per CEQA Guidelines Section 15162 (see 14 CCR Section 15096(e), (h)). Additionally, no formal finding is necessary to rely on a prior EIR.

The BRP changes to reflect the City of Monterey General Plan are considered administrative. The procedure is intended to update the document and make it consistent with the local agency's approvals and findings.

# 2010 Monterey County General Plan

This is a previously approved project under CEQA. The County of Monterey adopted the Fort Ord Master Plan concurrently with its General Plan (2010). Both were discretionary projects undertaken by the County and would be considered projects under CEQA. The Fort Ord Master Plan land use map essentially matches the BRP Land Use Concept, with the following exceptions: (1) the Youth Camp site near East Garrison is shown in the BRP as Public Facility/Institutional and in the Fort Ord Master Plan as Habitat Management; and (2) the Fort Ord Master Plan describes the East Garrison/Parker Flats land swap but does not reflect changes on the land use map.

Although FORA has not yet analyzed the Monterey County General Plan for consistency with the BRP, environmental impacts from land use changes in Monterey County were analyzed in the County's General Plan EIR (SCH #2007121001), certified by the Board of Supervisors in October 2010 (see Monterey County General Plan EIR Exhibit 3.2 and pages 4.1-13 and 4.1-14).

Because the County of Monterey reviewed the impacts of this exact change, no additional CEQA review is needed. PRC Section 21080.1(a) requires FORA to rely on the existing document unless substantial evidence shows that there are significant new circumstances surrounding land use designation changes (see also 14 CCR Section 15162(c)). As there are no substantial changes to the circumstances, no new environmental review is required per CEQA Guidelines Section 15162 (see 14 CCR Section 15096(e), (h)). Additionally, no formal finding is necessary to rely on a prior EIR.

The BRP changes to reflect the Monterey County General Plan are considered administrative. The procedure is intended to update the document and make it consistent with the local agency's approvals and findings.

### FORA Board-Approved East Garrison/Parker Flats Land Swap

This is a previously approved project under CEQA. On December 13, 2002, the FORA Board authorized execution of the Memorandum of Understanding (MOU) Concerning the Proposed East Garrison/Parker Flats Land-Use Modification between the Fort Ord Reuse Authority, Monterey Peninsula College, County of Monterey, US Bureau of Land Management, and US Army as parties to the agreement MOU. The MOU documented several land use modifications to the BRP, primarily the relocation of Monterey Peninsula College public safety training facilities from East Garrison, and amendments to the Habitat Management Plan (approved by the US Fish and Wildlife Service). The five parties signed the MOU between August 3, 2004, and December 20, 2005.

The purpose of the land swap agreement was to resolve land use conflicts stemming from a long history of ordnance and explosives use, as well as competing conveyance requests for surplus property at the former base, and to address impacts associated with potential East Garrison development conflicts. The land swap agreement amended the 1997 Fort Ord Installation-Wide Multispecies Habitat Management Plan (HMP) for Fort Ord and was also signed by the US Fish and Wildlife Service and the California Department of Fish and Game. Although the land swap agreement affected the areas of allowable development, it resulted in a net increase of 246.7 acres in habitat reserve areas. The exchange of lands based on the MOU resulted in a transfer in densities without intensification, consistent with Section 8.02.010 of the Master Resolution. The land swap agreement amended the HMP designations for the territory within the East Garrison Specific Plan from Development with Reserve Areas/Restrictions to Development. Under the original HMP, the East Garrison area was permitted a 200-acre development footprint, 10 acres of development at the site of existing utilities, and a 31-acre road corridor; under the revised HMP, the East Garrison area has 451 acres of Development area with no restrictions (Zander Associates 2002).

At the time it was signed, MOUs were not legally considered a project under CEQA and in 2007 a case specifically found that a land swap agreement was not a project under CEQA (*Friends of the Sierra* 

*Railroad v. Tuolumne Park and Recreation Dist.* (2007) 147 Cal.App.4<sup>th</sup> 643). Since that time, case law has evolved and an MOU that included wording that commits an agency to an action is now considered a project under CEQA (*Save Tara v. City of West Hollywood* (2008) 45 Cal.4th 116). Here, the terms of the MOU could be considered a project. However, since the MOU was entered, it is our understanding that all the parcels subject to the land swap have been legally exchanged and are owned by the entity contemplated under the exchange, or have since been sold to others. Those actions are complete and based on the MOU are valid since the time to challenge the actions has long since passed. FORA's amendments to make the BRP consistent with the land exchange merely restate the exchanges that were previously approved in the MOU and in the contractual land exchanges that already occurred.

Moreover, any subsequent projects or land use designation changes on the land that has been swapped are or were subject to CEQA. For example, Monterey County certified the project-level East Garrison Specific Plan Subsequent EIR (SCH #2003081086) in 2005, which analyzed impacts of the new land uses on that portion of the land swap. As such, all potential impacts associated with the action have been fully analyzed, with appropriate findings made by the County.

The City of Seaside is currently reviewing part of the Parker Flats portion of the land swap under the Monterey Downs and Horse Park and Central Coast Veteran's Cemetery Specific Plan Subsequent EIR (SCH #2012091056). The Monterey Downs project is located on 562.5 acres of Parker Flats that was subject to the land swap (i.e., the portion currently located in unincorporated Monterey County). Similar to East Garrison, any and all impacts will be disclosed and analyzed in the City's Final EIR, and findings will be required by the City Council if the project is ultimately approved. A separate consistency determination will also need to be made for that project.

### **Designation of the Fort Ord National Monument**

*This is <u>not</u> a project under CEQA*. On April 20, 2012, the President of the United States established the Fort Ord National Monument (Proclamation 8803). Presidential proclamations are not subject to CEQA because CEQA applies to decisions of all California state, regional, or local agencies, but not to federal agencies. Therefore, this designation was not previously analyzed under CEQA and it does not need to be under California environmental law.

### Modification of BRP Circulation Maps, Text, and Capital Improvement Program

Part of this is not a project and part is a previously approved project under CEQA. The reassessment plan identifies two potential changes to the circulation maps in the BRP:

- 1. A Memorandum of Agreement (MOA) adopted by FORA on December 10, 2010, resulted in changing the alignment of the multimodal corridor along Imjin Parkway/Blanco Road.
- 2. Abandoning planned improvements that would have realigned General Jim Moore Boulevard and 2nd Avenue where they intersect with Lightfighter Drive.

*Change 1 is <u>not</u> a project under CEQA*. The MOA is an agreement to cooperate. It is not a project under CEQA because it is not a discretionary action undertaken by a public agency per CEQA Section 21080(a). Under the California Supreme Court reasoning in *Save Tara v. City of West Hollywood* (2008) 45 Cal.4th 116, the MOU by its terms and circumstances is not a project because it does not commit any agency to any particular action. Also per CCR Section 15004(b)(2)(B), the MOU does not approve a project "in a manner that forecloses alternatives or mitigation measures that would ordinarily be part of CEQA review

of that public project." CEQA review would begin when Monterey-Salinas Transit (MST) begins the process of approving the corridor for construction. MST would be the lead agency at that time, and the MOU does not foreclose or predetermine any part of their analysis.

*Change 2 is a previously approved project under CEQA*. Realignment of a road would impact the physical environment because it could result in development of land that was not previously analyzed. As such, it would need to be analyzed under CEQA. To that end, environmental impacts from this change were analyzed in the California State University Monterey Bay Campus Master Plan EIR (SCH #1997081036), certified by the California State University Trustees in 2009 (see California State University Monterey Bay Campus Master Plan EIR Figure 11-4 and page 11-2). Therefore, Change 2 has been addressed under CEQA and no further analysis is necessary.

### II.B. BRP MODIFICATIONS REGARDING CONSISTENCY WITH REGIONAL AND LOCAL PLANS

# Transportation Agency for Monterey County (TAMC) Monterey County Regional Transportation Plan

This is a previously approved project under CEQA. The 2005 Monterey County Regional Transportation Plan (RTP) was prepared under the direction of the California Transportation Commission Regional Transportation Plan Guidelines, pursuant to Government Code Section 14522. This would be considered a project under CEQA. The plan includes many new or expanded policies, including one that directs TAMC to "implement road and highway capacity improvements" that would be subject to CEQA. Other policy changes, such as "identify and prioritize funding for elimination of bicycle network gaps," would not impact the physical environment and would not be analyzed under CEQA.

Environmental impacts from these changes were analyzed in the RTP Program EIR (SCH #2004061013), certified by the TAMC Board in 2005 (see RTP Program EIR Chapter 3). Subsequently, the TAMC Board adopted an addendum in 2008 that evaluated the environmental impacts of the Investment Plan for Transportation Sales Tax in Monterey County and the Development Impact Fee program. The addendum did not identify any significant environmental impacts that were not previously identified in the program EIR (see Addendum EIR page 5). Therefore, these changes have been addressed under CEQA. Recently, the Association of Monterey Bay Area Governments, in partnership with Council of San Benito County Governments, the Santa Cruz County Regional Transportation Commission and TAMC started preparing the 2040 Metropolitan Transportation Plan/Sustainable Communities Strategy (as an update to the RTP). This most recent update will yet again undergo individual environmental review.

Because TAMC reviewed the impacts of this exact change, no additional CEQA review is needed. PRC Section 21080.1(a) requires FORA to rely on the existing document unless substantial evidence shows that there are significant new circumstances surrounding the policy change (see also 14 CCR Section 15162(c)). As there are no substantial changes to the circumstances, no new environmental review is required per CEQA Guidelines Section 15162 (see 14 CCR Section 15096(e), (h)). Additionally, no formal finding is necessary to rely on a prior EIR.

The BRP changes to reflect the Monterey County RTP are considered administrative. The procedure is intended to update the document and make it consistent with the local agency's approvals and findings.

### Monterey Bay Unified Air Pollution Control District (MBUAPCD) Air Quality Management Plan

This is an exempt project under CEQA. The 2008 MBUAPCD Air Quality Management Plan (AQMP) was drafted to comply with the California Clean Air Act, which requires each nonattainment district in the state to adopt a plan showing how the California ambient air quality standard for ozone would be met in its area of jurisdiction. The AQMP is a State-certified regulatory program (PRC Section 21080.5; CCR Section 15251(d)). Under PRC Section 21080(b)(15), there is an applicable statutory exemption for "projects undertaken by a local agency to implement a rule or regulation imposed by a state agency, board, or commission under a certified regulatory program pursuant to Section 21080.5." As such, no CEQA review is necessary for the addition of policies that implement policies from the Air Quality Management Plan in the BRP. In addition, the MBUAPCD is considered exempt from CEQA under Class 8, Actions by Regulatory Agencies for the Protection of the Environment (CEQA Guidelines Section 15308). Similarly, the amendments to the BRP to be consistent with the AQMP are also exempt.

# Regional Water Quality Control Board (RWQCB) Water Quality Control Plan for the Central Coast Basin

This is an exempt project under CEQA. The RWQCB Water Quality Control Plan for the Central Coast Basin (2011, updated 2016) (Basin Plan) was drafted to comply with the state Porter-Cologne Water Quality Control Act (1969) and portions of the federal Clean Water Act (1977). The Basin Plan is a State-certified regulatory program that was reviewed under a Substitute Environmental Document (SED) which was approved by the State Water Resources Control Board on June 19, 2012 (PRC Section 21080.5; CCR Section 15251(g)). Under PRC Section 21080(b)(15), there is an applicable statutory exemption for "projects undertaken by a local agency to implement a rule or regulation imposed by a state agency, board, or commission under a certified regulatory program pursuant to Section 21080.5." As such, no CEQA review is necessary for the addition of policies that implement policies from the Basin Plan in the BRP.

#### CONCLUSION

Based on our review of the BRP Category I and Category II revisions, it is our opinion that the individual actions and changes that have occurred or are recommended to occur do not, by themselves, meet the definition of "projects" under CEQA that warrant detailed environmental review or are actions that have been previously reviewed by other agencies. Past actions by FORA and local land use agencies that affect the BRP can be compared to amendments to an agency's General Plan over time. Individual General Plan Amendments may be processed, analyzed and approved over time, but those changes are not always physically incorporated into the body of the General Plan until the text or graphic changes are physically made within document. In this case, the past actions and amendments have been processed, analyzed and approved by several land use agencies, and the need for minor technical corrections have been identified. Updating the BRP at a future date to reflect these past actions is an administrative exercise necessary to memorialize the changes in one place.

Sincerely,

Tad Stearn Project Director

Daray Kremin

Darcy Kremin Project Manager

#### REFERENCES

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# **EXECUTIVE OFFICER'S REPORT**

Subject:

Habitat Conservation Plan Update

Meeting Date: May 13, 2016 Agenda Number: 8a

**INFORMATION** 

# **RECOMMENDATION(S)**:

Receive a Habitat Conservation Plan (HCP) and State of California 2081 Incidental Take Permit status report.

# BACKGROUND/DISCUSSION:

Item 10b from the January 8, 2016 Board meeting included additional background and is available at: <u>http://www.fora.org/Board/2016/Agenda/010816BrdAgenda.pdf</u>

For more than 19 years, the Fort Ord Reuse Authority (FORA) has worked towards completing a Fort Ord HCP that will satisfy U.S. Fish and Wildlife Service (USFWS) and California Department of Fish and Wildlife (CDFW) criteria for issuing federal and state Incidental Take Permits. Factors delaying progress, such as additional species in the plan area becoming listed as endangered, regulation changes, wildlife agency staff changes, and changes to species impact analyses, have all been addressed with the exception of one factor: USFWS's solicitor review of the Administrative Draft HCP and Environmental Impact Statement/ Environmental Impact Report (EIS/EIR). In February, FORA representatives traveled to Washington, D.C. During the trip, Executive Officer Michael Houlemard, Jr. spoke with a Department of Interior Headquarters representative concerning this remaining hurdle to circulating the Public Review Draft HCP and its Draft EIS/EIR. USFWS local and regional office staff are working with their solicitor to address concerns and are providing progress updates. Most recently, USFWS staff reported progress on addressing Solicitor comments and involved FORA staff as needed. FORA staff expect to receive remaining USFWS comments in short order and complete the Public Draft HCP and its accompanying EIS/EIR, but have concerns about the internal delays at the USFWS.

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# **COORDINATION:**

Authority Counsel, Administrative and Executive Committees, land use jurisdictions, CDFW, USFWS, HCP consultants.

Prepared by

Unizman - Approved by Jonathan Brinkmann

Michael A. Houlemard, Jr.

**EXECUTIVE OFFICER'S REPORT** 

Subject:

Administrative Committee

Meeting Date: May 13, 2016 Agenda Number: 8b

**INFORMATION** 

# **RECOMMENDATION:**

Receive a report from the Administrative Committee.

# BACKGROUND/DISCUSSION:

The Administrative Committee met on May 4, 2016, but due to a lack of quorum they were unable to approve the February 17 and April 13, 2016 Minutes. This item was tabled to their next meeting.

# FISCAL IMPACT:

Reviewed by the FORA Controller

Staff time for the Administrative Committee is included in the approved annual budget.

# **COORDINATION:**

Administrative Committee

Approved by **Prepared by** Maria Buell Michael Houlemard, Ji

**EXECUTIVE OFFICER'S REPORT** 

Subject:Finance CommitteeMeeting Date:May 13, 2016Agenda Number:8c

# **RECOMMENDATION(S)**:

Receive minutes from the April 11, 2016 Finance Committee (FC) meeting.

# BACKGROUND/DISCUSSION:

The FC met on April 11, 2016 to discuss the draft preliminary FY 16-17 budget. Please refer to the attached minutes (Attachment A) for more details and FC recommendations.

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# **COORDINATION:**

Finance Committee

hillich Approved by Prepared by Marcela Fridrich Houlemard. Michael



### FORT ORD REUSE AUTHORITY FINANCE COMMITTEE MEETING MINUTES

Monday, April 11, 2016 | FORA Conference Room 920 2<sup>nd</sup> Avenue, Suite A, Marina CA 93933

### 1. CALL TO ORDER

Immediate Past Chair/Member Oglesby called the meeting to order at 3:35 p.m. Chair Morton joined meeting at 3:50 p.m. The following were present:

#### <u>Members</u>: Gail Morton, City of Marina Casey Lucius, City of Pacific Grove Andre Lewis, CSUMB Ian Oglesby, City of Seaside <u>Absent</u>: Nick Chiulos, County of Monterey Alan Haffa, City of Monterey

<u>Public</u>: Bob Shaffer Wendy Eliot <u>FORA Staff:</u> Michael Houlemard Steve Endsley Helen Rodriguez Ivana Bednarik Marcela Fridrich Peter Said

- 2. <u>ACKNOWLEDGEMENTS, ANNOUNCEMENTS AND CORRESPONDENCE</u> Executive Officer Houlemard announced the advertising for a FORA prevailing wage coordinator in several outlets including the FORA website.
- 3. PUBLIC COMMENT PERIOD None
- 4. <u>FEBRUARY 1, 2016 MINUTES</u> Adopted: Motion Lucius, Second Lewis. Passed. *Ayes*; Morton, Lucius, Lewis, Oglesby. *Noes*; None.
- 5. FY 16-17 PRELIMINARY BUDGET Michael Houlemard introduced the Preliminary Budget. Finance Committee (FC) Members then received a revised draft preliminary budget from the one released with the Finance Committee packet. Copies were made available to the public as well. Finance Controller provided a brief summary explaining the revisions and emphasized that the CIP and Lease and Land Sale components of the budget represented estimates available at the time of review and are pending the completion of the CIP Budget anticipated sometime in July or August. She added that a current Salary Study is in progress, and upon its completion the Finance and Executive Committees will review this item and provide a recommendation to the Board at its next meeting. FC Members 1) expressed concern about the \$9.7M of proposed expenditures in excess of projected income, 2) asked about Land Sale and CFD revenue stream projections and 3) inquired about the fund balances as noted on the budget presentation. Chair Morton asked staff to: 1) itemize the fund balance identifying all committed or assigned funds so as to identify unassigned fund balances, 2) prepare a summary of the prior 5 year Cost of Living Adjustments (COLA) that FORA has given and its impact in the current year draft budget; and 3) provide information on what the surrounding member jurisdictions' proposed budget for COLA, if available. Members requested that the CIP and Lease and Land Sale budget be further updated. Staff responded that these items will be revised and sent to them pursuant to their requests.

# MOTION:

Moved by member Lewis, seconded by member Lucius to forward the FY 16-17 Preliminary Budget with requested revisions and additional information to the Executive Committee/Board for their consideration.

MOTION WAS UNANIMOUS. Ayes: Morton, Oglesby, Lucius, Lewis. Nays; None.

- 6. <u>NEXT MEETING DATE</u> FC Members agreed that the April 23<sup>rd</sup> meeting is not required.
- 7. ADJOURNMENT Meeting adjourned at 4:27 PM.

Minutes prepared by Marcela Fridrich.

EXECUTIVE OFFICER'S REPORT

Subject:

Post Reassessment Advisory Committee

Meeting Date:May 13, 2016Agenda Number:8d

INFORMATION

# RECOMMENDATION(S):

Receive a report on the Post Reassessment Advisory Committee (PRAC) activity/meeting.

# BACKGROUND/DISCUSSION:

The PRAC met Wednesday, April 6, 2016 and received Business Item staff presentations on 2016 Water Symposium (update) and Draft Trails Concept (update).

PRAC members received new information for a 2016 Water Symposium event. The water symposium was discussed at the December 10, 2015 and March 9, 2016 PRAC meetings. At the April 6, 2016 PRAC meeting, members discussed possible symposium topics: a historical context of water in the tri-county region and state laws/legal issues that impact local water rights.

Also, staff reported to PRAC members the outcome of the Draft Trails Concept. At the March 11, 2016 FORA Board meeting, Board members adopted Resolution 16-06 in support of the Draft Trails Concept.

Finally, attached is the approved March 9, 2016 PRAC minutes to this report (Attachment A).

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# **COORDINATION:**

PRAC, California State University Monterey Bay, Transportation Agency for Monterey County, Administrative and Executive Committees.

Prepared by Ted L'opez

proved by Michael A. Houlemard, Jr.



Attachment A to Item 8d FORA Board Meeting, 5/13/16

# FORT ORD REUSE AUTHORITY BASE REUSE PLAN POST-REASSESSMENT ADVISORY COMMITTEE (PRAC) MEETING MINUTES

9:00 a.m., Wednesday, March 9, 2016 | FORA Conference Room 920 2<sup>nd</sup> Avenue, Suite A, Marina CA 93933

# 1. CALL TO ORDER

Chair Beach called the meeting to order at 9:00 a.m. The following were present:

### Committee Members:

Victoria Beach (Chair), City of Carmel Alan Haffa, City of Monterey Andre Lewis, CSUMB Gail Morton, City of Marina Steve Matarazzo, UCSC Jane Parker, Supervisor County of Monterey Ralph Rubio, Mayor City of Seaside

### **Other Attendees:**

Craig Malin, City of Seaside Wendy Elliot, Dunes at Monterey Bay Bob Schaffer, member of the public

### FORA Staff:

Michael Houlemard Steve Endsley Jonathan Brinkmann Ted Lopez Josh Metz Mary Israel Stan Cook Laura Vidaurri Peter Said

# 2. ACKNOWLEDGEMENTS, ANNOUNCEMENTS AND CORRESPONDENCE None.

# 3. APPROVAL OF MEETING MINUTES

### a. February 10, 2016 Minutes

<u>MOTION</u>: Mayor Rubio moved, seconded by Victoria Beach to approve the February 10, 2016 PRAC Committee minutes.

MOTION PASSED UNANIMOUSLY.

# 4. PUBLIC COMMENT PERIOD None.

# 5. BUSINESS ITEMS

### a. Water Symposium

Principal Planner Jonathan Brinkmann gave an update on research assigned to staff by the PRAC at the December 10, 2015 meeting. Mr. Brinkmann presented biographies of potential speakers. He said the symposium can be held in August or September at the CSUMB University Center. Assistant Executive Officer Steve Endsley said more agencies can be involved to share the cost and help draw participants. Mayor Rubio said to estimate the amount

of staff time will be involved and submit a proposal to the Executive Committee. Members further discussed symposium topics, including legal document review, Groundwater Sustainability Act requirements, water allocations to former Fort Ord lands and current regional projects on future water distribution. PRAC members asked staff to invite potential speakers to present to the committee.

### b. Building Removal Update

Senior Program Manager Stan Cook presented the full history of building removal on former Fort Ord and highlighted issues involved in the current building removal projects on CSUMB property, the Stockade, and Seaside Surplus II. Mr. Cook showed maps of Marina, Seaside and CSUMB buildings removed, reused and remaining. Mr. Cook answered questions from PRAC members about funding building removal. PRAC members agreed to research funding for building removal after FORA sunsets.

Council member Beach, Mayor Rubio and Council member Gail Morton suggested an approach to bring a Resolution to the FORA Board committing staff time to work with jurisdiction staff to plan completion of blight/building removal after FORA sunsets and for the Board to look at FORA's building removal share, adjust and index the cost of building removal in Seaside. No formal vote was taken.

### c. Draft Trails Concept Update

PRAC members felt that they had heard enough about the trails concept and asked staff to present it to the Board without comment.

### d. 2016 PRAC Calendar Meeting Schedule Update

MOTION: Council member Gail Morton moved and Andre Lewis seconded to accept the PRAC Meeting Schedule as presented in the Agenda Packet with the understanding that each meeting will be confirmed by the group the meeting before.

#### MOTION PASSED UNANIMOUSLY.

# 6. ITEMS FROM COMMITTEE MEMBERS

None.

### 7. ADJOURNMENT

Meeting was adjourned at 11:03 a.m.

**EXECUTIVE OFFICER'S REPORT** 

Subject:

Regional Urban Design Guidelines Task Force

Meeting Date: May 13, 2016 Agenda Number: 8e

**INFORMATION** 

# **RECOMMENDATION(S)**:

Receive Regional Urban Design Guidelines (RUDG) Task Force (Task Force) Update.

# BACKGROUND/DISCUSSION:

The RUDG process began in spring 2014 and is nearing completion. The Task Force met at 1:00 p.m. Thursday, April 14, and 1:00 p.m. Thursday, April 28, 2016 to review staff RUDG development progress. Staff presented progress on the following items:

- Completion of landscape pallet and placement recommendations
- Completion of wayfinding and gateway signage recommendations
- Refinement of road and trail cross-sections
- Draft RUDG checklist

The Task Force heard from and asked questions of Mike Bellinger of Bellinger-Foster-Steinmetz Landscape Architects (BFSLA) who has completed the outstanding landscape pallet and layout recommendations.

Members moved to advance the landscape pallet, layout and gateway planting recommendations to the Board with minor additions/edits.

Members reviewed and provided comments to the staff prepared and draft RUDG checklist.

Refinements to the gateway and road cross-section content. Members recommended minor editorial changes to each RUDG and bring a full RUDG packet for Task Force review at the next meeting.

The next RUDG Task Force meeting is scheduled for 3:00 p.m. Tuesday, May 10, 2016.

Approved March 29 and April 14, 2016 minutes are attached (Attachment A).

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# COORDINATION:

Administrative Committee

Prepared by Josh Metz

Approvéď by Michael A. Houlemard, Jr.



# REGIONAL URBAN DESIGN GUIDELINES TASK FORCE REGULAR MEETING NOTES 1:00 p.m., Thursday, April 14, 2016

920 2<sup>nd</sup> Avenue, Suite A, Marina, CA 93933 (FORA Conference Room)

# 1. CALL TO ORDER

Chair Michael Houlemard Jr. called the meeting to order at 1:08 a.m. The following were present:

# **Committee Members:**

Layne Long, City of Marina Anya Spear, California State University Monterey Bay (CSUMB) Carl Holm, Monterey County

### Other Attendees:

Mike Bellinger, BFS Landscape Architects (BFSLA) Kathy Biala, Marina Planning Commission Steve Matarazzo, University of California Santa Cruz Karyn Wolfe, Citizens for Sustainable Marina Levonne Stone, Fort Ord Environmental Justice Network Bob Schaffer, member of the public Brian Boudreau, member of the public Beth Palmer, member of the public Wendy Elliott, Dunes at Monterey Bay

### FORA Staff:

Michael A. Houlemard, Jr. (Chair) Steve Endsley Jonathan Brinkmann Marv Israel Josh Metz Ted Lopez

# 2. PLEDGE OF ALLEGIANCE

Mike Bellinger led the pledge of allegiance.

# 3. ACKNOWLEDGEMENTS. ANNOUNCEMENTS AND CORRESPONDENCE

Mr. Houlemard announced that FORA will be interviewing candidates for the new Prevailing Wage position next week.

# 4. APPROVAL OF MEETING MINUTES

# a. March 29, 2016 Minutes

MOTION: Layne Long moved, seconded by Carl Holm, to approve the March 29, 2016 RUDG Task Force meeting minutes. MOTION PASSED UNANIMOUSLY.

# 5. PUBLIC COMMENT PERIOD

None.

# 6. BUSINESS ITEMS

# a) DRAFT RUDG content review/edit/recommendations

# i. Checklist

RUDG Project Manager Josh Metz presented a working draft RUDG checklist. He noted specific edits including: a new "Applicable" checkbox to indicate relevant guidelines; staff retained the "Yes/No" and "Notes" columns for each measure, added Measure numbers corresponding to RUDG Measure numbers, and formatted keywords to bold. Finally, he noted that staff had

distilled and added FORA's (2005) adopted Highway 1 Corridor guidelines as part of the checklist.

Staff also addressed the following questions from the Task Force and public:

**Will the checklist be fillable online?** There will be a PDF form to download and fill in, as well as an online form. Mr. Houlemard noted the material submission timestamping requirements in the Master Resolution Chapter 8 remain unchanged.

**Could someone not meet one out of ten of the guidelines and still have their project accepted?** Assistant Executive Officer Steve Endsley said the checklist is not meant to be a pass/fail test. Rather, it would represent project RUDG compliance after discussions with planners and FORA staff, and be one component of the total consistency determination packet.

**Could LEED for Neighborhood Development inform the RUDG checklist?** Task Force member Anya Spear advocated for using the LEED for Neighborhood Development standard to strengthen the RUDG by further incorporating national planning best practices. Staff agreed to take this under consideration and return a recommendation at the next meeting.

UCMBEST Planning Director, Steve Matarazzo, suggested the best development project might use both a checklist and submit 4-5 pages of narrative so jurisdictional staff can see how they alternatively meet Objectives. Mr. Houlemard asked staff to add a sentence in the 'How to Use This Checklist' section to the effect that where a Legislative Land-use Consistency Determination has been made referring to a specific measure, attach a document to explain how the project meet these requirements.

Mr. Holm asked where 'applicability' will be noted, per measure or per guideline. Mr. Metz explained that some guidelines are not-applicable for any given planning area or location and therefore jurisdiction staff can check "No" on the top right corner before conveying the checklist to an applicant. Mr. Holm also suggested the measures be itemized with alpha-numeric code, i.e. change Complete Streets measure 1 to "CS1," for clearer communications.

Mr. Metz asked the Task Force to submit all comments and questions on the checklist by the end of the following week (April 22<sup>nd</sup>). Mr. Houlemard reminded the Task Force that the checklist planning tool for jurisdiction staff and developers is not for FORA Board Approval.

### ii. Landscaping

Mike Bellinger of BFSLA presented an updated draft plating palette. Following from previous street tree discussion, he reiterated his intent to offer durable trees with limited irrigation needs. He clarified that the plant palette is for public right-of-way only, such as parkway strips, medians and shoulders. Therefore, he chose to offer as few as possible, so as not to burden the agencies planting these areas with elaborate layouts and high-level care.

A representative of Citizens for a Sustainable Marina requested the development areas and regional corridor plant palette be based on the Fort Ord National Monument native plant list. She specifically requested madrone, flannel bush, native oak species, and said that Leptospermum and Echium are invasive and problematic. She spoke against Cypress trees. She offered her organization's support in sourcing native plants. Mr. Houlemard said that jurisdictions and developers can include more native plants if desired.

A representative of Fort Ord Environmental Justice asked for trees that are known to absorb air pollution to be included in the palette. She also said that the Army sprayed the native oak trees with Agent Orange.

A representative of the Dunes at Monterey Bay asked if microclimates of Fort Ord could be specified for a plant palette atlas. Mr. Bellinger said the main driver in his tree selections was the ability to survive and remain aesthetically appealing in the high winds that are typical in the former Fort Ord area.

A member of the Marina Planning Commission said she brought plant palette notes from Bruce Delgado and Rob Dupree for Mr. Bellinger and FORA staff to review. She asked for the RUDG Task Force to start looking at natural natives, then supplement them from an ecosystem approach. Staff agreed to review the notes. Mr. Bellinger offered to add notes about preserving native soils and delineate lead time for collection and propagation of native plants in the plant palette. Mr. Houlemard said that the plant palette will not cover 100% of the development area, but only about 5%.

Mr. Endsley asked staff to share the deadline for the plant palette input. Mr. Metz said the final draft is set to go to the June 10<sup>th</sup> Board Meeting, therefore a final public release needs to be May 16<sup>th</sup>, all other outstanding work must be done in early May. Mr. Houlemard said all plant palette feedback must be in to Mr. Bellinger and FORA staff by the end of next week (April 22<sup>nd</sup>).

# b) Draft RUDG upcoming review/discussion

### i. Gateways

Mr. Metz reminded members the Gateway content needed further attention. Mr. Houlemard asked for the Gateways landscaping palette to be part of Mr. Bellinger's assignment. He also said that the jurisdictions agreed to have military themes in gateways signage in the 1990s. He asked for language in the RUDG that encourages the jurisdictions to have monument-level signage or wayfinding at the gateways to recognize they are entering former Fort Ord.

Mr. Holm said there should be a consistent palette both in the landscaping and in the signage materials and colors of Gateways. Layne Long said the design of the gateway signage should be consistent across all jurisdictions. Ms. Spear said to refer to the TAMC wayfinding palette. Mr. Houlemard said the decision is already made to use the graphics that are in the RUDG and he suggested staff add language about the two gateways from the BRP as examples. He said the guidelines be kept generic and up to the jurisdictions.

### ii. Cross-sections

Mr. Metz asked if the Task Force would like to include the cross-sections as they were provided by the consultants, although the road type titles do not match the BRP road types or FORA Fee Reallocation Study terms. Mr. Houlemard asked staff to come back to the Task Force at the next meeting with recommendations.

### 7. ITEMS FROM MEMBERS

None.

### 8. ADJOURNMENT

Meeting was adjourned at 3:03 p.m.



# FORT ORD REUSE AUTHORITY REGIONAL URBAN DESIGN GUIDELINES (RUDG) TASK FORCE MEETING MINUTES 10:00 a.m. Tuesday, March 29, 2016, FORA Conference Room

# 1. CALL TO ORDER

A meeting of the whole was called to order at 10:04 a.m. by Mr. Houlemard as a quorum was not reached. Mr. Metz said Ms. Beach anticipated arriving late due to traffic. The meeting reached a quorum at 10:15 a.m.

### **Committee Members:**

Victoria Beach, City of Carmel-by-the-Sea (AR) Elizabeth Caraker, City of Monterey Craig Malin, City of Seaside Anya Spear, California State University Monterey Bay Carl Holm, Monterey County

### FORA Staff:

Michael A. Houlemard, Jr. (Chair) Steve Endsley Josh Metz Jonathan Brinkmann Maria Buell

#### Other Attendees:

Kathy Biala, Marina Planning Commission Steve Matarazzo, University of California Monterey Bay Education, Science and Technology Center (UCMBEST) Ariana Green, Transportation Agency Monterey County (TAMC) Bob Guidi, Presidio of Monterey (POM) Levonne Stone, Fort Ord Environmental Justice Network (FOEJN)

#### **Public:**

Brian Boudreau Wendy Elliott, Dunes Monterey Bay Bob Schaffer Beth Palmer

# 2. PLEDGE OF ALLEGIANCE

Pledge of allegiance was led by Anya Spear.

# 3. ACKNOWLEDGEMENTS, ANNOUNCEMENTS AND CORRESPONDENCE

An announcement of an ESCA meeting at Carpenters Hall this evening at 6:30 p.m. and US Army-led tour.

# 4. APPROVAL OF MEETING MINUTES

a. February 25, 2016

<u>MOTION</u>: Moved by Anya Spear and seconded by Elizabeth Caraker to approve the February 25, 2016 minutes as presented. <u>MOTION WAS UNANIMOUS.</u>

# 5. PUBLIC COMMENT PERIOD

There was no public comment.

# 6. BUSINESS ITEMS

Mr. Metz provided a Draft Regional Urban Design Guidelines (RUDG) status report. Key areas of staff work leading up to the meeting include: reviewing final Monterey County Bicycle & Pedestrian Wayfinding Signage Design (MCBPWSD) standards; securing a contract with Bellinger Foster Landscape Architects (BFSLA) to complete outstanding landscape palette recommendations; and advancing the development of a RUDG BRP consistency evaluation checklist. Mr. Metz also noted resolution of outstanding issues regarding gateway signage and road cross-sections remain.

Mr. Metz presented the final MCBPWSD package and recommended the Task Force consider a motion to include these as a RUDG Measure. Task Force members asked questions and commented – in particular a question was raised about possible in-ground wayfinding signage alternatives for heavily signed areas (i.e. urbanized areas). Task Force members recommended including a RUDG Wayfinding Measure that included "consistency with MCBPWSD".

<u>MOTION:</u> Moved by Carl Holm and seconded by Craig Malin to recommend including a RUDG Wayfinding Measure that provides for "consistency with MCBPWSD". <u>MOTION PASSED UNANIMOUSLY.</u>

Mr. Houlemard introduced Michael Bellinger of BFSLA, who presented images of local and regional streetscape plantings. Drawing from his extensive local experience, he highlighted key landscape design and maintenance opportunities and challenges and asked for Task Force feedback. He noted the abundance of Monterey Cypress trees throughout the region and advocated for their use in landscape plans for areas on the former Fort Ord, west of General Jim Moore Blvd. Mr. Bellinger noted utilities are frequently located in landscape rights-of-way and affect practicalities of planting along roadways and in medians. He noted an on-going tension in landscape design is to balance engineered cross-sections with idealized design outcomes. He suggested utilities agencies such as Marina Coast Water District (MCWD) and Pacific Gas & Electric (PG&E) become part of the RUDG landscape planning discussions.

Mr. Metz described how the RUDG Checklist will be used to inform staff recommendations and Board consistency determinations. The checklist is an evaluation tool that includes a specific set of measures built off the objectives and drawn from the Base Reuse Plan (BRP). A completed checklist will be one part of the broad set of consistency determination evaluation criteria. He also explained the difference between objectives and measures and how the process has been refined for operational use.

Mr. Houlemard asked that any discussion on Gateways and Cross-sections be deferred because quorum was lost at 11:30 a.m. He reminded Task Force of importance of next RUDG meeting on April 14<sup>th</sup> as this review work may possibly be finished then.

# 7. ITEMS FROM MEMBERS

None.

# 8. ADJOURNMENT

The meeting was adjourned at 12:31 p.m.

# FORT ORD REUSE AUTHORITY BOARD REPORT EXECUTIVE OFFICER'S REPORT

Subject:

Veterans Issues Advisory Committee

Meeting Date:May 13, 2016Agenda Number:8f

**INFORMATION** 

# **RECOMMENDATION:**

Receive an update from the Veterans Issues Advisory Committee (VIAC).

# **BACKGROUND/DISCUSSION:**

The VIAC met on April 28, 2016. The approved March 24, 2016 VIAC minutes are attached (Attachment A).

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# **COORDINATION:**

VIAC

Prepared bypproved by Michael A. Houlemard, Jr Robert



Attachment A to Item 8f FORA Board Meeting, 5/13/16

# FORT ORD REUSE AUTHORITY VETERANS ISSUES ADVISORY COMMITTEE (VIAC) MEETING MINUTES

3:00 P.M. THURSDAY, March 24, 2016

(FORA Conference Room)

# 1. CALL TO ORDER

Confirming quorum, Chair Jerry Edelen called the meeting to order at 3:00 p.m. The following were present:

# Committee Members:

James Bogan, Disabled American Veterans Mayor Jerry Edelen, City of Del Rey Oaks (Chair) Mary Estrada, United Veterans Council (UVC) Richard Garza, Central Coast Veterans Cemetery Foundation (CCVC Foundation) Master Sgt. Alan Gerardo, U.S. Army (POM Garrison) Edith Johnsen, Veterans Families Jack Stewart, Fort Ord Veterans Cemetary Citizens Advisory Committee Sid Williams, Monterey County Military & Veterans Advisory Commission (VAC) Preston Young, U.S. Army (POM/DLI)

# FORA Staff:

Mary Israel Michael Houlemard, Jr.

### **Others in Attendance:**

Terry Bare, Veterans Transition Center Erica Parker, Office of Assemblymember Stone Bob Schaffer, member of the public

# 2. PLEDGE OF ALLEGIANCE

Sid Williams led the pledge of allegiance.

# 3. ACKNOWLEDGEMENTS, ANNOUNCEMENTS AND CORRESPONDENCE

Chair Edelen announced the FORA Board of Directors resolved to declare 2016 the Year of the Veteran (Reso. #16-05).

Executive Officer Michael Houlemard Jr. announced that he now has a grandchild, and that he has been selected as a community leader in attendance at the U.S. Army National Security Seminar at the Army War College in Pennsylvania June 4-8 of this year.

- 4. PUBLIC COMMENT PERIOD None.
- 5. APPROVAL OF MEETING MINUTES

### a. February 25, 2016

<u>MOTION</u>: Jack Stewart moved, seconded by James Bogan, to approve the February 25, 2016 Veterans Issues Advisory Committee minutes with changes as noted by Mary Israel. <u>MOTION PASSED</u> UNANIMOUSLY.

### 6. BUSINESS ITEMS

- a. California Central Coast Veterans Cemetery Status Report
  - i. Cemetery Administrator's Status Report

Mr. Houlemard said he visited the Cemetery yesterday and construction is moving along and that it is time to form a committee to work toward the ribbon cutting ceremony. The former construction administrator is now effectively replaced by the new assistant Director, and although there will be no "new Eddie Falco," there is a hiring process underway for a local cemetery manager.

- ii. Cemetery Advisory Committee (CAC) Working Meeting Agenda No report.
- iii. Endowment Parcel MOU

Mr. Houlemard said that the endowment parcel MOU review is rescheduled to the April meeting of the Monterey County Board of Supervisors Fort Ord Committee.

### b. Fundraising Status

i. CCVC Foundation Status Report Richard Garza had no other report than his research on State Assembly Bill 2561, which is discussed in 6f of this meeting agenda.

### c. VA/DoD Veterans Clinic Status Report

i. Historic Flag Pole Variance Update

Sid Williams reported that the primer coat is on the flag pole, and he is scheduled to meet in person with Veterans Affairs (VA) to discuss placement. James Bogan said that the Clinic ribbon cutting is set for October 14<sup>th</sup> and the Secretary of Veterans Affairs is expected to attend. Therefore, he will invite the Secretary to see the veteran transitional housing of Veterans Transition Center (VTC). Otherwise, the attorneys of the VA and the Department of Defense (DOD) are discussing the variance.

ii. Clinic Construction Schedule No report.

### d. Transition Center Housing Construction

Terry Bare said a 70 unit housing project for the west end of VTC property is with the Marina Planning Commission and Design Board. Meanwhile, the timeline is tight to keep the funding, so VTC is seeking options for water to support the project and Sam Farr's office is helping to iron out a disagreement on site control with Health and Human Services. Mr. Houlemard offered that VTC measure real need rather than use Marina Coast Water District (MCWD) estimates, which project higher than actual acre-feet per year (AF-Y) need. When VTC has a real need number, they could approach the Army for the amount out of their allocation. Mr. Bare said that after City of Marina and MCWD, Colonel Fellinger has been asked to transfer Army water rights as an alternate.

\*\*Chair Edelen left the meeting at 3:20 p.m. Edith Johnsen became acting Chair.\*\*

# e. Historical Preservation Project

Jack Stewart said he is working to enhance Cliff's work by speaking with Marina City Council member Amadeo.

# f. California State Assembly Bill 2561

Mr. Garza said that the CCVC Foundation has two concerns with the wording of AB 2561: 1)"expended for maintenance and repair" could limit every penny of the capital campaign and prior fundraising to cemetery development, and 2)"maintanence or beautification project designated by donor" is a phase of the project, whose funds exist at profit for the first ten years, so it could limit funding flow at other phases.

Mr. Houlemard said the intention of the bill is to assure funds aren't swept away at a fiscal year change. Mr. Williams said he questioned the bill's wording as Mr. Garza had, so he wrote to his representatives about it. Senator Monning's Chief of Staff contacted him and explained the reasoning for the terms and that they are helpful because they assure "continuous appropriation," which he took to mean the CCVC doesn't need to go through the state legislature to access the funds. Mr. Williams provided a copy of an email from Kathy Smith on the subject. Acting Chair Johnsen requested the email be attached to the minutes of this meeting. Mr. Williams said he will continue to research the administration of the fund with the office of Assemblymember Mark Stone about the bill, such as who would serve as the auditor and how the Fund will be distributed. A member of the public asked what administrative fee would be charged.

# 7. ITEMS FROM MEMBERS

Acting Chair Johnsen suggested the VIAC add Opening Ceremony in 6a to the next agenda.

# 8. ADJOURNMENT

Acting Chair Johnsen adjourned the meeting at 3:37 p.m.

NEXT SCHEDULED MEETING: 3 p.m. April 28, 2016

### Sid Williams

| From:<br>Sent: | Smith, Kathy <kathy.smith@sen.ca.gov><br/>Tuesday, March 15, 2016 5:52 PM</kathy.smith@sen.ca.gov> |
|----------------|--|
| To:            | csm_ret@comcast.net  |
| Cc:            | Charles, Nicole  |
| Subject:       | AB 2561  |

#### Hello Sid,

I will do my best to break down and explain the actual language included in the bill. I want to reiterate, the statute will limit Cal Vet to be allowed to do ONLY what is contained in the legislation and nothing more. I also ask that no one at the local level use this legislation as a way to air grievances against Cal Vet when the Assembly Committee on Veterans Affairs members are trying to do a positive thing for our local veterans cemetery. Here are the explanations:

# **SECTION 1.**

Section 1457 of the Military and Veterans Code is amended to read:

# 1457.

(a) Notwithstanding Section 11005 of the Government Code, the veterans cemetery administrator may, subject to the approval of the Secretary of Veterans Affairs, accept donations of personal property, including cash or other gifts, to be used for the maintenance or beautification of the veterans cemetery.

This section gives permission to Cal Vet to accept cash donations or material gifts that can be used toward maintenance or beautification of the Central Coast Veterans Cemetery. This will ONLY apply to donations made to Cal Vet and no other donations made to ANY other nonprofits or organizations.

(b) Donations in the form of cash shall be deposited in the Endowment Fund California Central Coast Veterans Cemetery Project Donation Fund, which is hereby created in the State Treasury, and shall be expended for the maintenance and repair of the veterans cemetery or for a specified veterans cemetery maintenance or beautification project designated by the donor, upon appropriation by the Legislature. donor.

This section establishes the Donation Fund where the cash donations can be made to and deposited into that can then be spent specifically on maintenance and repair or beautification projects designated by the donor.

(c) Notwithstanding Section 13340 of the Government Code, donations deposited to the credit of the California Central Coast Veterans Cemetery Project Donation Fund as authorized by this section shall be continuously appropriated to the department, without regard to fiscal vear.

This section provides that the legislature approves giving Cal Vet the required appropriation to spend the donations any time they are given without being delayed by the need to come back to the legislature for approval each time money is donated for a specific project/use as long as it is spent on maintenance, repairs or a beautification project specified by the donor, stated in the legislation.

This is everything included in the entire legislation. It is our hope that the local community sees this as an opportunity to accept donations from other Californians outside of the local community as well as others across the nation who want to contribute toward enhancing and beautifying our local veterans cemetery. It would be a travesty if our local community didn't welcome and appreciate this opportunity as an effort supplementing what is already being done by all our friends at the local level. I hope you agree. K

#### Kathy Smith

Office of Senator William W. Monning Senate Majority Leader (916) 651-4017 (work) (916) 947-7012 (cell)

Begin forwarded message:

From: "Sid Williams" <<u>csm\_ret@comcast.net</u>> Date: March 14, 2016 at 4:57:08 PM PDT To: "Alec Arago" <<u>alec.arago@mail.house.gov</u>>, "Nicole Charles" <<u>nicole.charles@sen.ca.gov</u>>, "Ryan Simon" <<u>rvan.simon@mail.house.gov</u>> Subject: AB 2561

Ladies and Gentlemen,

Please find attached a copy of my letter which will be sent officially to the offices of your elected official. It concerns CA AB 2651 which is to be voted out of committee by the state veterans affairs committee on consent agenda on March 22. I find some of the bill to be very disconcerting and have questions which this letter addresses. This is being emailed to you because of the short time span before the vote and the desire to give you heads up before it arrives by snail mail. It is not intended to upset or accuse anyone but rather to help smooth the process so that everyone can work together to continue the process of building the long awaited and overdue cemetery.

Thank you for any assistance you may fell is appropriate.

Sid Williams



# FORT ORD REUSE AUTHORITY

920 2<sup>nd</sup> Avenue, Suite A, Marina, CA 93933 Phone: (831) 883-3672 | Fax: (831) 883-3675 | www.fora.org

March 31, 2016

Assembly Member Jacqui Irwin State Capitol, Room 6011 Sacramento, CA 95814

RE: Support for AB 2561 Veterans' Cemeteries (Assembly Committee on Veterans Affairs)

Dear Chair Irwin,

We would like to express our strong support for AB 2561 which would establish the California Central Coast Veterans Cemetery project donation fund.

Former veterans of Fort Ord have long struggled to establish a Veterans Cemetery on the former Fort Ord property and that dream is now coming to fruition. This bill would allow CalVet to receive donations that can be used at the cemetery, thereby allowing a continuous appropriation of those funds for specific enhancements. AB 2561 would also provide consistency for all current/future state cemeteries to have a fund via CalVet for these donations.

The statute that created the "Endowment Fund" was for the intention of mobilizing local support and getting the project started. Now that the project is started, this fund will be far less onerous and limiting then the cumbersome "Endowment Fund."

We strongly urge your support of AB 2561.

Sincerelv Michael A. Houlemard, Jr. Executive Officer

C:

FORA Board **VIAC Committee** 

**EXECUTIVE OFFICER'S REPORT** 

Subject:

Water/Wastewater Oversight Committee

Meeting Date:May 13, 2016Agenda Number:8g

**INFORMATION** 

# **RECOMMENDATION:**

Receive an update from the Water/Wastewater Oversight Committee (WWOC).

# **BACKGROUND/DISCUSSION:**

The WWOC met to review the Proposed Draft of the 2016-17 Ord Community Budget on March 16<sup>th</sup>, April 8<sup>th</sup>, and May 2<sup>nd</sup> of 2016. The committee unanimously voted 5-0 to recommend the FORA Board adopt MCWD's Ord Community Compensation Plan as follows:

Adopt the Compensation Plan for Base-wide Water and Sewer Services on the Fort Ord Community, and to note that the rate increases authorized by the Proposition 218 process are scheduled over a five year period from 2014-2018. The increases over this term are required for capital improvement projects (CIP) and increased operating costs. The improvements yet to be completed are provided in the draft five-year plan in this agenda packet **Item 6d Attachment C**.

The WWOC also approved minutes from April 8, 2016 (Attachment A)

# FISCAL IMPACT:

Reviewed by FORA Controller

Staff time for this item is included in the approved annual budget.

# **COORDINATION:**

WWOC, Administrative Committee, Executive Committee.

| Prepared by DStern Endsley            |
|---------------------------------------|
| Peter Said Steve Endsley              |
|                                       |
| Approved by Michael A. Houlemard, Jr. |
| Wichael A. Houlemand, St.             |



Attachment A to Item 8g FORA Board Meeting, 5/13/16

# FORT ORD REUSE AUTHORITY WATER/WASTEWATER OVERSIGHT COMMITTEE MEETING MINUTES

920 2<sup>nd</sup> Avenue, Suite A, Marina CA 93933 | FORA Conference Room 9:30 a.m., Monday, May 2, 2016

# 1. CALL TO ORDER

Confirming quorum, Chair Rick Riedl called the meeting to order at 9:30 a.m. The following were present:

### Committee Members:

Melanie Beretti, Monterey County Mike Lerch, California State University Monterey Bay (CSUMB) Steve Matarazzo, University of California Santa Cruz (UCSC) Rick Riedl, City of Seaside Steve Wittry, City of Monterey

### Other Attendees:

Keith Van Der Maaten, Marina Coast Water District (MCWD) Kelly Cadiente, MCWD Mike Wegley, MCWD Patrick Breen, MCWD Bob Schaffer Andy Sterbenz, Schaaf and Wheeler

### FORA Staff:

Michael Houlemard Jr. Steve Endsley Jonathan Brinkmann Peter Said Mary Israel

# 2. PLEDGE OF ALLEGIANCE

Keith Van Der Maaten led the pledge of allegiance.

- 3. ACKNOWLEDGEMENTS, ANNOUNCEMENTS AND CORRESPONDENCE Steve Wittry introduced himself as the alternate for Elizabeth Caraker, who is on vacation.
- 4. PUBLIC COMMENT PERIOD None.

# 5. APPROVAL OF MEETING MINUTES

a. April 13, 2016

<u>MOTION</u>: Steve Matarazzo moved, seconded by Mike Lerch, to approve both the April 13, 2016 Water/Wastewater Oversight Committee (WWOC) minutes with one change to the wording of item 7a. MOTION PASSED UNANIMOUSLY.

### 6. BUSINESS ITEMS

a. Recommendation of Marina Coast Water District's Proposed Ord Community Budget to the Fort Ord Reuse Authority Board

Committee members asked questions of MCWD staff in relation to specific budget line items and capital improvement projects. MCWD staff responded to each question during the meeting.

Steve Matarazzo requested the budget summary include a footnote that reads "The rate increases authorized by the Proposition 218 process are scheduled over a five year period from 2014-2019. The increases over this term are required for capital improvement projects and increased operating costs. The CIP Projects yet to be completed are X (to be provided by MCWD staff) and the schedule is X (to be provided by MCWD staff)."

Peter Said asked the committee if they were ready to make a recommendation to the FORA Board.

<u>MOTION:</u> Mike Lerch moved, accepting a friendly amendment to include Steve Matarazzo's requested CIP footnote previously described with estimated costs and timetables, seconded by Melanie Beretti, to recommend the FORA Board of Directors approve the MCWD 2016-2017 Compensation Plans. <u>MOTION PASSED UNANIMOUSLY</u>.

### 7. ITEMS FROM MEMBERS None.

# 8. ADJOURNMENT

Chair Riedl adjourned the meeting at 10:27 a.m.

NEXT MEETING: May 18, 2016

# FORT ORD REUSE AUTHORITY BOARD REPORT EXECUTIVE OFFICER'S REPORT

Subject: Travel Report

Meeting Date: May 13, 2016 Agenda Number: 8h

**INFORMATION** 

# RECOMMENDATION:

Receive a travel report from the Executive Officer.

### BACKGROUND/DISCUSSION:

Per the FORA Travel Policy, the Executive Officer (EO) submits travel requests to the Executive Committee on FORA Board/staff travel. The Committee reviews and approves requests for EO, Authority Counsel and board members travel; the EO approves staff travel requests. Travel information is reported to the Board.

### COMPLETED TRAVEL (as of April 30, 2016)

Annual California Association for Local Economic Development Conference **Destination**: So. San Francisco, CA **Travel Date**: April 27, 2016

Traveler: Josh Metz

### **UPCOMING TRAVEL**

National Coalition of Homeless Veterans (NCHV)–Annual Board of Directors Meeting (5/30-6/3)Destination:Washington, DC

Travel Dates: May 30-June 3, 2016 Traveler: Robert Norris

In addition to his position as FORA staff liaison for veterans issues, Mr. Norris also serves as an NCHV Board member. "A new beginning: building blocks of a post-plan era" will cover strategic

resourcing, effective planning, and deep community engagement. Special sessions on emerging data trends and research topics to assist local planning in creation of veteran housing access.

# UPCOMING TRAVEL (previously approved

62nd Annual U.S. War College National Security Seminar (6/6/-6/9)Destination:Carlisle, PATravel Dates:June 5-10, 2016Traveler:Michael Houlemard

Association of Defense Communities-2016 National Summit (6/20-6/22)

| Destination:  | Washington, DC                          |
|---------------|---|
| Travel Dates: | June 19-23, 2016                        |
| Traveler/s:   | Michael Houlemard and two Board members |

| FISCAL IMPACT:<br>Reviewed by FORA Controller                            |            |
|--|------------|
| Reviewed by FORA Controller 2  |            |
| Fravel expenses are paid/reimbursed according to the FORA Travel policy. |            |
|  |            |
| Executive Committee  | N          |
| Prepared by Milling All Approved by Milling Houleman                     | $\Diamond$ |
| Maria Buell / Michael A. Houlemard, Jr.                                  |            |
|  |            |

# FORT ORD REUSE AUTHORITY BOARD REPORT EXECUTIVE OFFICER'S REPORT

Subject:Public Correspondence to the BoardMeeting Date:May 13, 2016Agenda Number:8i

Public correspondence submitted to the Board is posted to FORA's website on a monthly basis and is available to view at <u>http://www.fora.org/board.html</u>.

Correspondence may be submitted to the Board via email to <u>board@fora.org</u> or mailed to the address below:

FORA Board of Directors 920 2<sup>nd</sup> Avenue, Suite A Marina, CA 93933